

City of Mesa

Utility Rates for 2009/10 and Forecasted Future Rates

April 23, 2009

Presented by the Budget & Research Office



Enterprise Operations Financial Summaries

- Each utility is operated as a separate business center
- Total Transfer amount from Enterprise fund has been leveled
- In turn, each utility transfer amount has been leveled
- Fund balance was used to smooth the rates adjustments year-to-year
- Ending Fund Balances at least 10% by 2014/15, but not less than 8% in any one fiscal year

Enterprise Operations Financial Summaries

- Debt service payment categories have been defined
 - Existing Debt Service
 - Future Issuances with Voter Approval
 - Future Issuances Needing Voter Approval
- On-going analysis to provide sufficient capital for maintenance of existing infrastructure and new growth

Future Cost Drivers

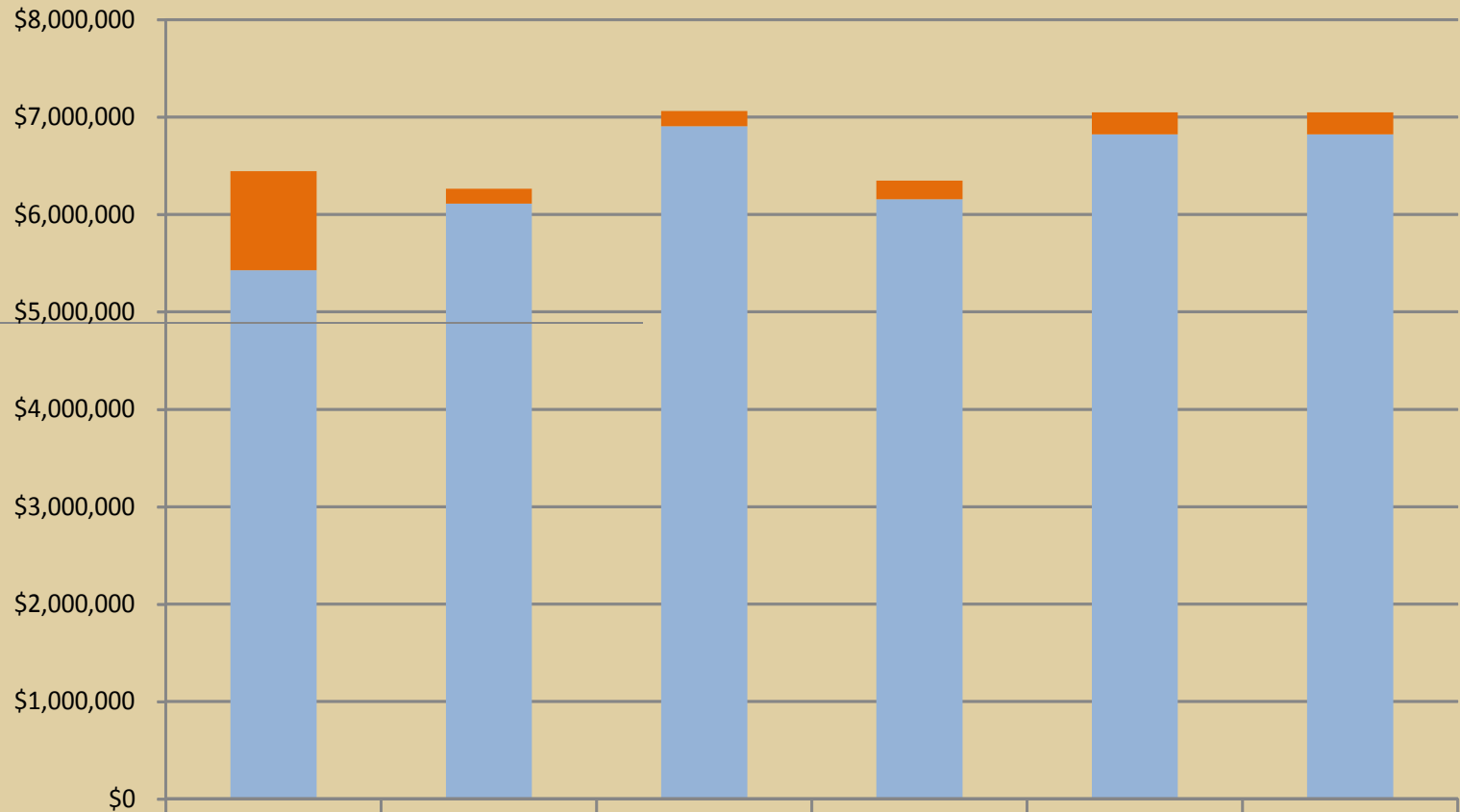
- Operations and Maintenance
 - Personal Services
 - Other Services
 - Commodities*
- Capital
 - Purchased
 - Bonded

*Note: Purchased power and purchased natural gas costs are passed through to the customer.

Forecasted Capital 2009/10 – 20014/15

- Electric: \$40.2M
 - Gas: \$53.5M
 - Water: \$264.4M
 - Wastewater: \$153.1M
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- Total: \$511.2M

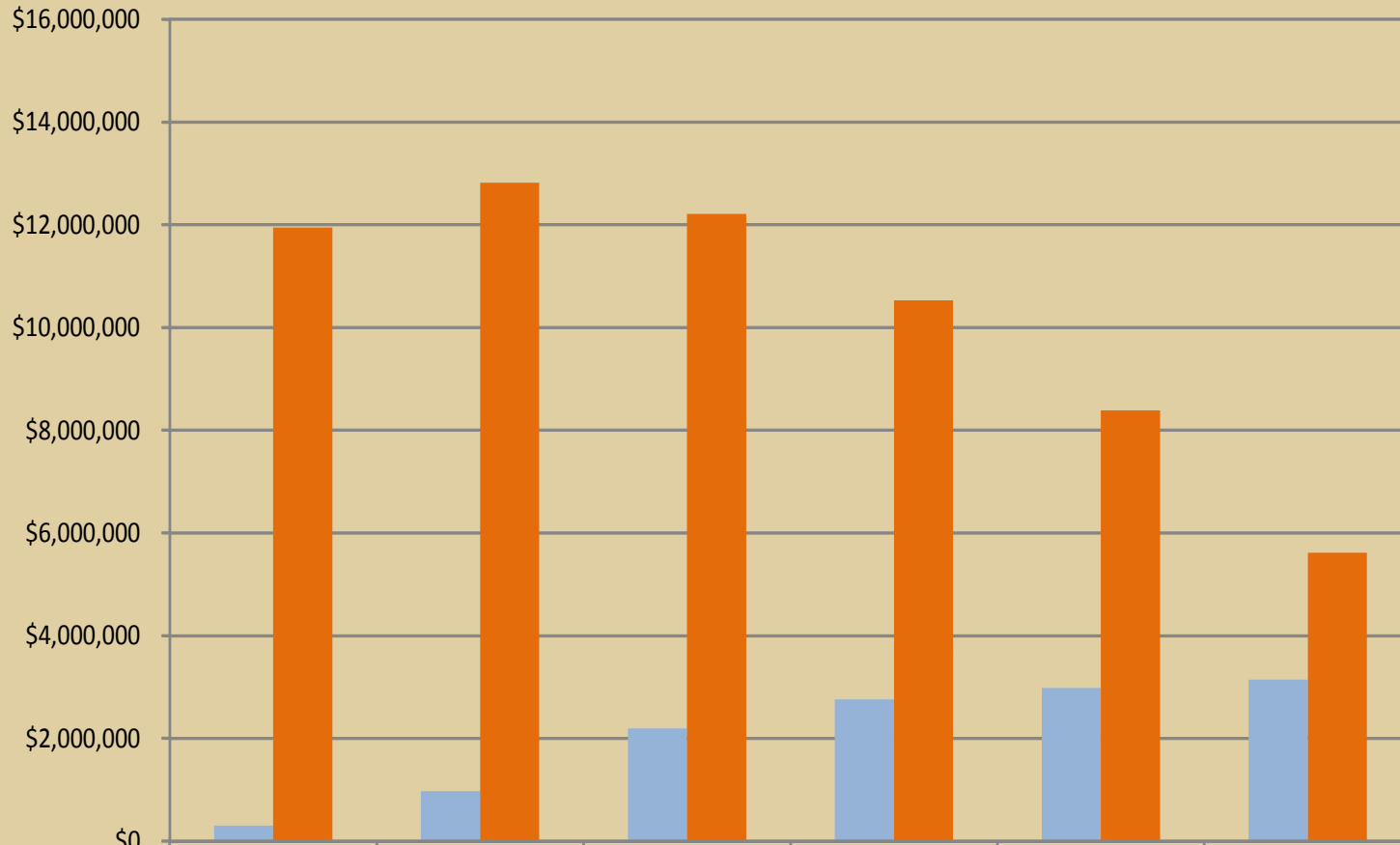
Electric Infrastructure and Capital Expenditures



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Growth	\$1,018,167	\$150,752	\$155,200	\$188,485	\$223,350	\$223,350
Aging Infrastructure	\$5,428,280	\$6,112,868	\$6,908,180	\$6,158,375	\$6,824,749	\$6,824,749

Total	\$6,446,447	\$6,263,620	\$7,063,380	\$6,346,860	\$7,048,099	\$7,048,099
Pct Growth	15.8%	2.4%	2.2%	3.0%	3.2%	3.2%
Pct Aging Infrastructure	84.2%	97.6%	97.8%	97.0%	96.8%	96.8%

Electric Debt Service vs. Fund Balance



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Debt Service	\$304,944	\$974,379	\$2,198,356	\$2,763,192	\$2,988,079	\$3,144,979
Fund Balance	\$11,944,120	\$12,820,657	\$12,213,303	\$10,529,565	\$8,390,404	\$5,619,049

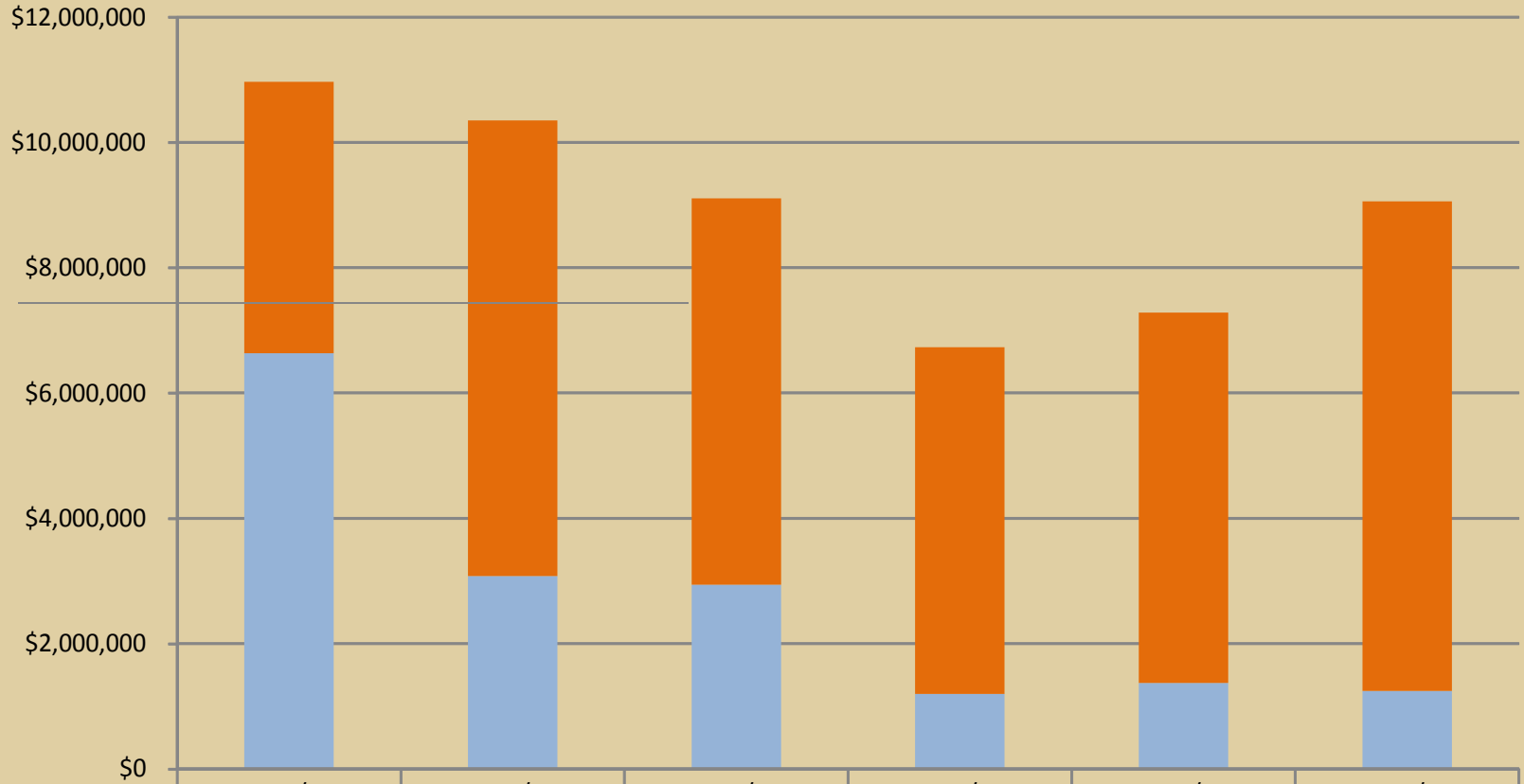
Pct Fund Balance 44.2% 46.2% 40.7% 33.0% 23.1% 15.4%

Proposed rate changes 2009/10 through 2011/12

Electric Program

	2009/10	2010/11	2011/12
Average Monthly Residential Impact	\$0.00	\$0.00	\$0.00
Pct Rate Adjustment	0.0%	0.0%	0.0%

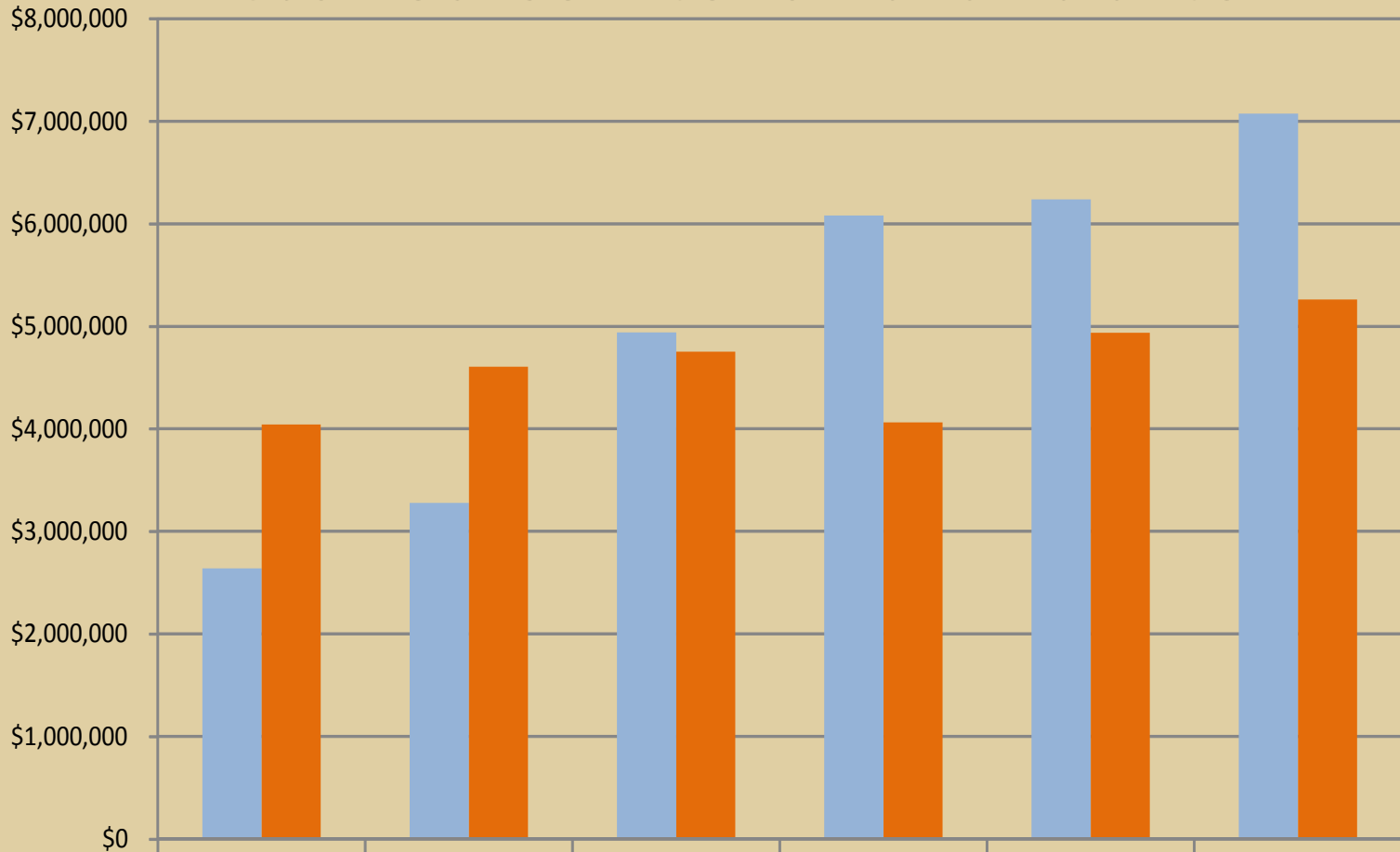
Gas Infrastructure and Capital Expenditures



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Growth	\$4,333,682	\$7,273,111	\$6,164,382	\$5,537,051	\$5,911,759	\$7,815,094
Aging Infrastructure	\$6,635,868	\$3,079,433	\$2,941,086	\$1,195,798	\$1,369,716	\$1,246,119

Total	\$10,969,550	\$10,352,544	\$9,105,468	\$6,732,849	\$7,281,475	\$9,061,213
Pct Growth	39.5%	70.3%	67.7%	82.2%	81.2%	86.2%
Pct Aging Infrastructure	60.5%	29.7%	32.3%	17.8%	18.8%	13.8%

Gas Debt Service vs. Fund Balance



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Debt Service	\$2,640,614	\$3,276,712	\$4,941,610	\$6,080,946	\$6,238,661	\$7,076,273
Fund Balance	\$4,041,991	\$4,606,135	\$4,753,465	\$4,064,716	\$4,938,701	\$5,263,067

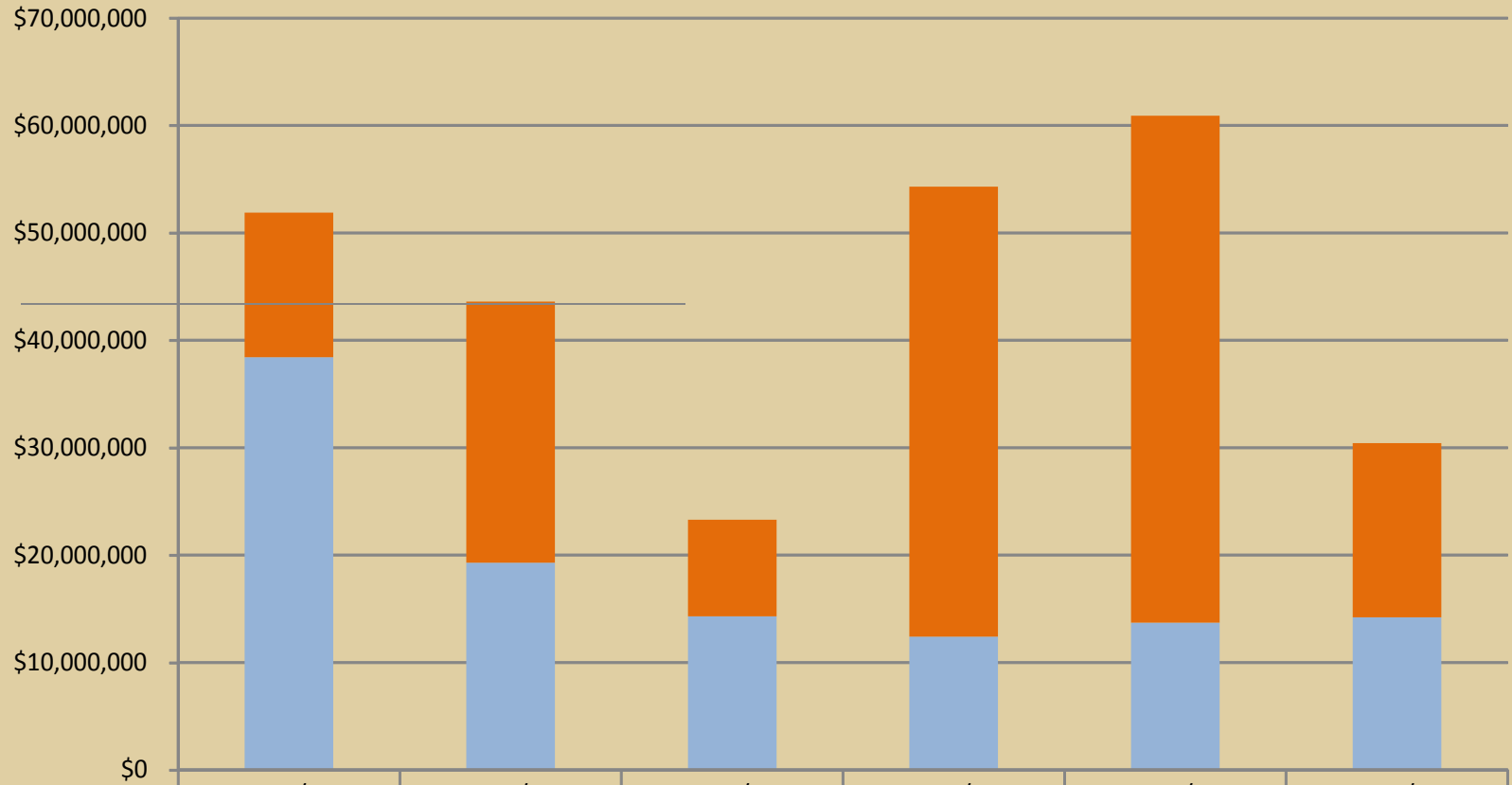
Pct Fund Balance 11.8% 11.2% 10.5% 8.6% 10.1% 10.6%

Proposed rate changes 2009/10 through 2011/12

Gas Program

	2009/10	2010/11	2011/12
Average Monthly Residential Impact	\$0.69	\$1.11	\$1.16
Pct Rate Adjustment	3.0%	4.7%	4.7%

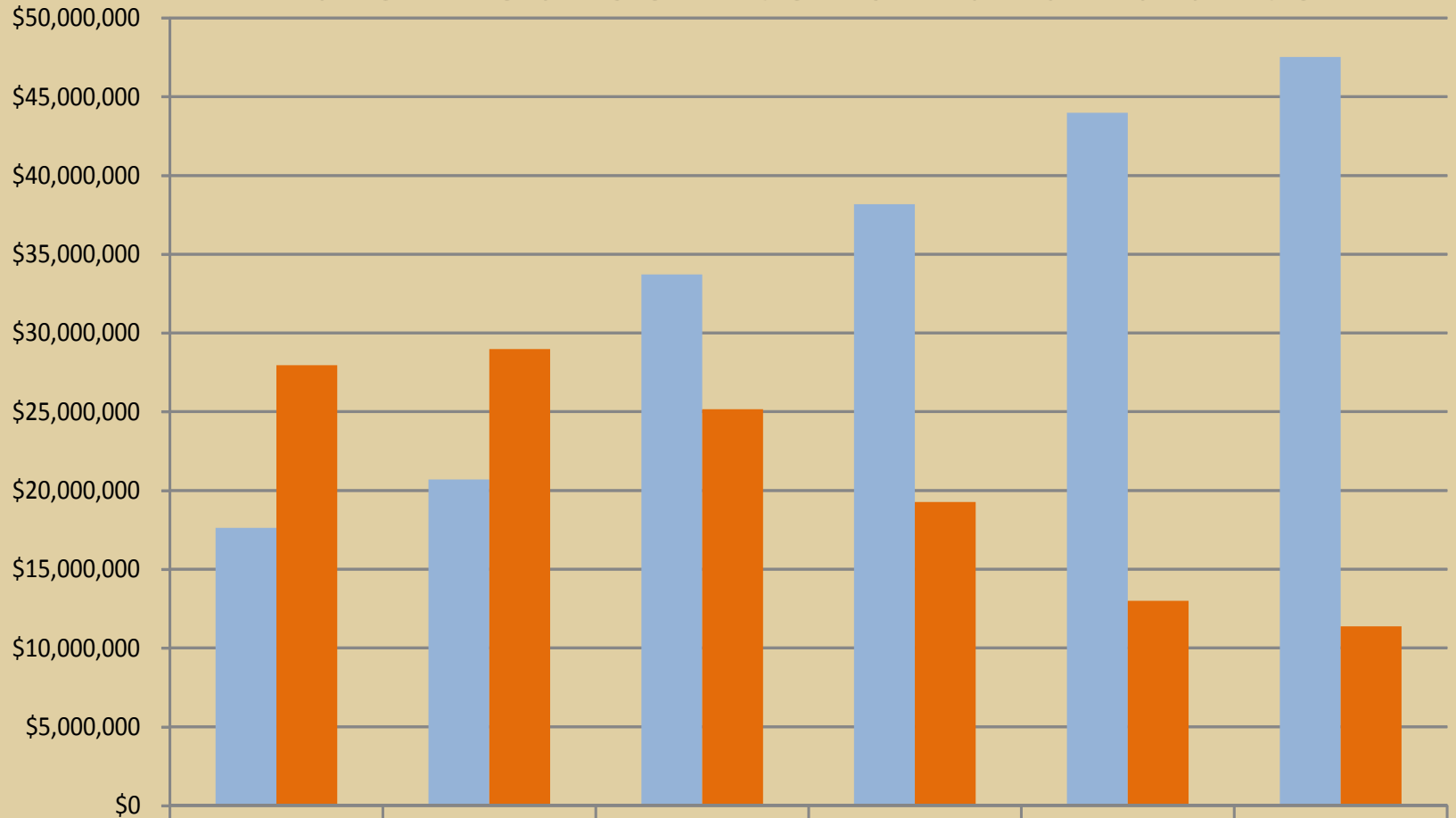
Water Infrastructure and Capital Expenditures



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
■ Growth	\$13,485,007	\$24,310,848	\$8,985,795	\$41,886,367	\$47,209,397	\$16,228,401
■ Aging Infrastructure	\$38,416,648	\$19,301,991	\$14,308,179	\$12,413,610	\$13,699,432	\$14,202,129

Total	\$51,901,655	\$43,612,839	\$23,293,974	\$54,299,977	\$60,908,829	\$30,430,530
Pct Growth	26.0%	55.7%	38.6%	77.1%	77.5%	53.3%
Pct Aging Infrastructure	74.0%	44.3%	61.4%	22.9%	22.5%	46.7%

Water Debt Service vs. Fund Balance



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Debt Service	\$17,622,522	\$20,702,949	\$33,716,991	\$38,174,069	\$43,971,803	\$47,523,760
Fund Balance	\$27,950,775	\$28,987,001	\$25,168,921	\$19,261,276	\$12,988,942	\$11,368,189

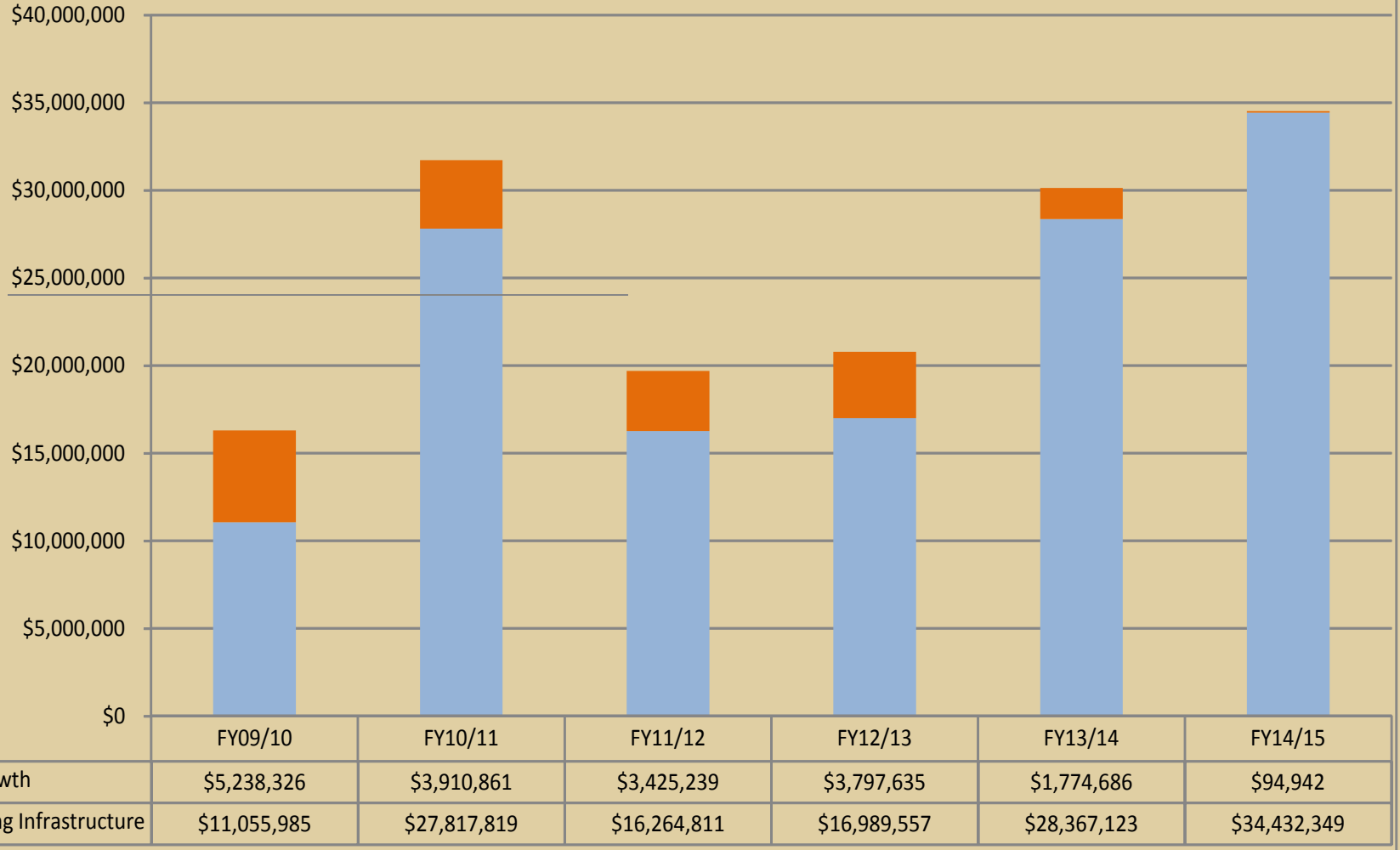
Pct Fund Balance 48.9% 46.8% 32.9% 23.0% 13.4% 11.5%

Proposed rate changes 2009/10 through 2011/12

Water Program

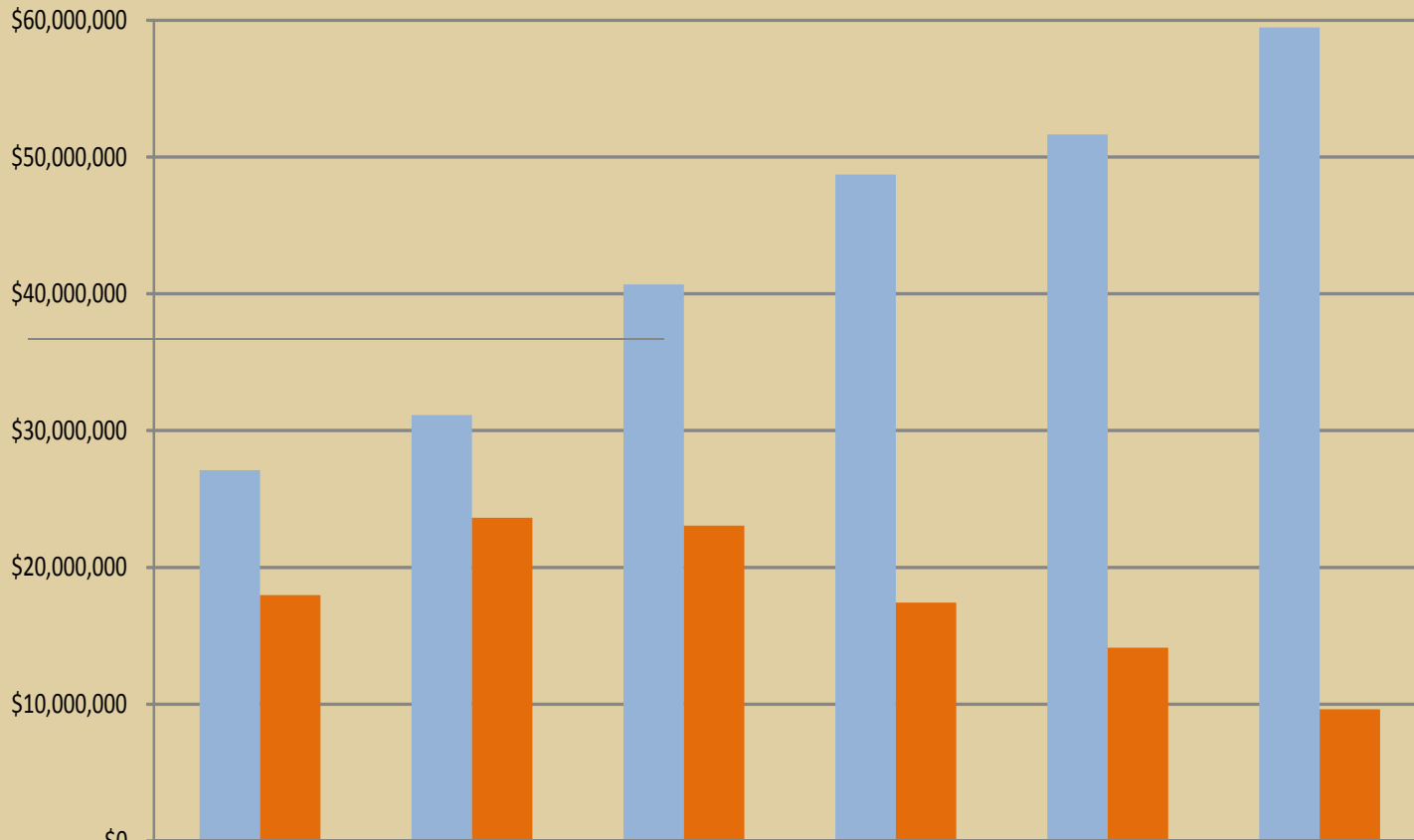
	2009/10	2010/11	2011/12
Average Monthly Residential Impact	\$1.15	\$2.49	\$2.67
Pct Rate Adjustment	3.4%	7.1%	7.1%

Wastewater Infrastructure and Capital Expenditures



Total	\$16,294,311	\$31,728,680	\$19,690,050	\$20,787,192	\$30,141,809	\$34,527,291
Pct Growth	32.1%	12.3%	17.4%	18.3%	5.9%	0.3%
Pct Aging Infrastructure	67.9%	87.7%	82.6%	81.7%	94.1%	99.7%

Wastewater Debt Service vs. Fund Balance



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Debt Service	\$27,121,541	\$31,140,853	\$40,684,178	\$48,714,285	\$51,665,655	\$59,484,540
Fund Balance	\$17,964,341	\$23,631,919	\$23,049,037	\$17,433,040	\$14,128,996	\$9,635,135

Pct Fund Balance 35.0% 42.1% 34.5% 23.1% 17.8% 10.9%

Proposed rate changes 2009/10 through 2011/12

Wastewater Program

	2009/10	2010/11	2011/12
Average Monthly Residential Impact	\$1.24	\$1.75	\$1.90
Pct Rate Adjustment	6.5%	8.6%	8.6%

FY 2009/10 Budget Timelines

- **May 14** – Preliminary Budget & CIP documents provided to Council
- **May 18** – Council Meeting – Adopt Utility Rate Notice of Intention
- **June 1** – Council Meeting – Adopt Tentative Budget & Introduce Utility Rate Ordinances

FY 2009/10 Budget Timelines

- **June 22** – Council Meeting – Public Hearings and Adopt FY 2009/10 Budget, 5-Year CIP, Utility Rates & Secondary Property Tax
- **July 1** – FY 2009/10 Fiscal Year begins
- **July 30** – Revised Utility Rates become effective for billing cycles ended on or after August 28

Questions ?

AVERAGE HOMEOWNER'S CHARGES SURVEY								
	CITY PROPERTY TAXES (1, 6, 8)		CITY SALES TAXES (2, 7)	SOLID WASTE CHARGES (3)	WATER CHARGES (4)	WASTEWATER CHARGE (5)	ANNUAL TOTAL	PERCENTAGE OF MESA'S
	PRIMARY	SECONDARY						
MESA - Proposed								
Rate (9)	\$0.00	\$0.00	1.75%	\$23.88	\$35.10	\$20.36		
Annual Cost	\$0.00	\$0.00	\$523.58	\$286.56	\$421.23	\$244.26	\$1,475.63	100.0%
MESA - Current								
Rate	\$0.0000	\$0.0000	1.75%	\$23.88	\$33.95	\$19.11		
Annual Cost	\$0.00	\$0.00	\$523.58	\$286.56	\$407.38	\$229.36	\$1,446.87	98.1%
CHANDLER								
Rate	\$0.3414	\$0.8400	1.50%	\$15.07	\$20.37	\$17.67		
Annual Cost	\$67.77	\$166.74	\$610.46	\$180.84	\$244.39	\$212.04	\$1,482.24	100.4%
GILBERT								
Rate	\$0.0000	\$1.1500	1.50%	\$14.05	\$24.32	\$20.95		
Annual Cost	\$0.00	\$228.28	\$535.77	\$168.60	\$291.78	\$251.46	\$1,475.88	100.0%
GLENDALE								
Rate	\$0.2432	\$1.3519	2.20%	\$16.30	\$28.71	\$26.19		
Annual Cost	\$48.28	\$268.35	\$856.30	\$195.60	\$344.52	\$314.30	\$2,027.36	137.4%
PHOENIX								
Rate	\$0.7608	\$1.0592	2.00%	\$26.85	\$28.46	\$21.87		
Annual Cost	\$151.02	\$210.25	\$628.36	\$322.20	\$341.47	\$262.43	\$1,915.72	129.8%
SCOTTSDALE								
Rate	\$0.3537	\$0.4327	1.65%	\$15.69	\$37.98	\$31.40		
Annual Cost	\$70.21	\$85.89	\$589.34	\$188.28	\$455.75	\$376.77	\$1,766.25	119.7%
TEMPE								
Rate	\$0.5070	\$0.8930	1.80%	\$19.02	\$25.35	\$16.54		
Annual Cost	\$100.64	\$177.26	\$642.92	\$228.24	\$304.15	\$198.53	\$1,651.74	111.9%

Notes:

- Single family home with median value of: \$ 198,500
2008 Median FCV X 10% / 100 X the tax rate. Source: Maricopa County Assessor's Office, (Median LPV by city not available)
- Annual Maricopa County income of: \$65,900 Source: 2009 Median Family Income, Phoenix-Mesa-Scottsdale MSA - HUD User website
- Charge for biweekly garbage (and recyclables where applicable) collection using 90 gallon barrels. The Solid Waste residential charges include a \$0.54 Green and Clean fee for Mesa. Other city's environmental fees are also included as applicable.
- Based on Mesa's average monthly residential water use for the most recent twelve months.
- Winter Water Average formulas are applied in cities where known. Changes in fees are due to both rate and formula changes.
- Primary and Secondary Tax Rates reflect the 2008 Tax Rates as listed on the County Treasurer's website, which corresponds to the effective tax rates.
- Sales Tax Rate listed is for retail sales. Annual cost is calculated using a weighted average rate, based on the City of Mesa tax base as of 01/2008 for the last 12 months. The cities of Phoenix and Mesa do not collect sales tax on the sale of food for consumption at home.
- The City of Mesa does not currently have a property tax, but with the passage of Questions 1 & 2 in the Nov. 2008 general election a secondary property tax will be applied to each Mesa property beginning in Oct. 2009. No tax rate has been finalized at this time. Rates will be made available as they are finalized.
- The City of Mesa proposed rate includes a 3.4% increase for Water and a 6.5% increase for Wastewater.

Summary Comparison of Average Homeowner's Charges Survey

	Annual Total	Percent of Mesa Proposed
Mesa - Proposed	\$1,475.63	100.0%
Gilbert	\$1,475.88	100.0%
Chandler	\$1,482.24	100.4%
Tempe	\$1,651.74	111.9%
Scottsdale	\$1,766.25	119.7%
Phoenix	\$1,915.72	129.8%
Glendale	\$2,027.36	137.4%

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
Combined Utilities:							
BEGINNING FUND BALANCE	\$ 69,484,447	\$ 61,111,447	\$ 68,700,084	\$ 75,630,378	\$ 69,767,840	\$ 55,272,063	\$ 44,055,898
REVENUES							
Total Net Revenues	\$ 283,290,000	\$ 293,860,400	\$ 308,299,816	\$ 328,494,552	\$ 340,588,741	\$ 368,444,268	\$ 385,218,413
APPROPRIATIONS/EXPENSES							
Total Operating Costs	\$ 144,184,000	\$ 148,845,860	\$ 155,285,304	\$ 162,434,380	\$ 168,747,951	\$ 180,228,292	\$ 184,510,043
RER (2%)	5,914,000	5,872,000	6,105,000	6,501,000	6,734,000	7,282,000	7,609,000
Capital Outlay	4,293,000	215,144	130,088	78,094	80,125	3,473,467	84,263
Debt Service	50,379,000	47,723,759	56,234,131	81,728,616	95,907,442	105,061,674	117,391,691
Existing Debt Service	50,379,000	46,005,294	47,466,222	65,780,735	73,466,905	74,394,993	79,066,363
Future Issuances with Voter Approval	0	1,718,465	8,626,072	14,217,267	15,220,943	15,220,943	15,220,943
Future Issuances Needing Voter Approval	0	0	141,837	1,730,614	7,219,594	15,445,738	23,104,385
Total Costs	\$ 204,770,000	\$ 202,656,763	\$ 217,754,523	\$ 250,742,090	\$ 271,469,518	\$ 296,045,433	\$ 309,594,997
Total Net Income	\$ 78,520,000	\$ 91,203,637	\$ 90,545,293	\$ 77,752,462	\$ 69,119,223	\$ 72,398,835	\$ 75,623,415
<i>Net Income as a % of Revenue</i>	27.7%	31.0%	29.4%	23.7%	20.3%	19.6%	19.6%
Transfers Out	(86,893,000)	(83,615,000)	(83,615,000)	(83,615,000)	(83,615,000)	(83,615,000)	(83,615,000)
<i>Transfer as a % of Revenue</i>	30.7%	28.5%	27.1%	25.5%	24.6%	22.7%	21.7%
ENDING FUND BALANCE	\$ 61,111,447	\$ 68,700,084	\$ 75,630,378	\$ 69,767,840	\$ 55,272,063	\$ 44,055,898	\$ 36,064,313
<i>Ending Fund Balance as a % of Total Costs</i>	29.8%	33.9%	34.7%	27.8%	20.4%	14.9%	11.6%
CHANGES IN COSTS FROM THE PREVIOUS YEAR							
Operating Costs Change (w/o Purchased Power & Gas Costs)	\$ 3,952,243	\$ 3,697,008	\$ 4,435,100	\$ 5,221,988	\$ 6,586,064	\$ 4,946,745	
RER and Capital Outlay	(4,119,856)	147,944	344,006	235,031	3,941,342	(3,062,204)	
Existing Debt Service		(4,373,706)	1,460,928	18,314,513	7,686,170	928,088	4,671,370
Future Issuances with Voter Approval		1,718,465	6,907,607	5,591,195	1,003,676	0	0
Future Issuances Needing Voter Approval		0	141,837	1,588,777	5,488,980	8,226,144	7,658,647
Total Debt Service	\$ (2,655,241)	\$ 8,510,372	\$ 25,494,485	\$ 14,178,826	\$ 9,154,232	\$ 12,330,017	
Total Costs Change (w/o Purchased Power & Gas Costs)	\$ (2,822,854)	\$ 12,355,324	\$ 30,273,591	\$ 19,635,845	\$ 19,681,639	\$ 14,214,558	
Per Cent Change	-1.7%	7.0%	14.7%	8.7%	8.0%	5.5%	
Purchased Power & Gas Costs Change	\$ 709,617	\$ 2,742,436	\$ 2,713,976	\$ 1,091,583	\$ 4,894,276	\$ (664,993)	
Total Costs Change (with Purchased Power & Gas Costs)	\$ (2,113,237)	\$ 15,097,760	\$ 32,987,567	\$ 20,727,428	\$ 24,575,915	\$ 13,549,564	

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
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Electric Program Enterprise Fund

BEGINNING FUND BALANCE	\$ 6,442,550	\$ 9,948,143	\$ 11,944,120	\$ 12,820,657	\$ 12,213,303	\$ 10,529,565	\$ 8,390,404	
REVENUES								
Total Net Revenues	\$ 36,217,000	\$ 35,013,409	\$ 34,643,930	\$ 35,368,781	\$ 36,265,680	\$ 40,182,320	\$ 39,830,658	
APPROPRIATIONS/EXPENSES								
Total Operating Costs	\$ 23,820,000	\$ 25,997,489	\$ 26,109,015	\$ 27,079,778	\$ 28,470,225	\$ 32,539,402	\$ 32,670,034	
RER (2%)	\$ 728,000	\$ 715,000	\$ 684,000	\$ 698,000	\$ 716,000	\$ 794,000	\$ 787,000	
Capital Outlay	1,554,000	0	0	0	0	0	0	
Debt Service	296,000	304,944	974,379	2,198,356	2,763,192	2,988,079	3,144,979	
Existing Debt Service	296,000	241,339	656,356	1,622,696	1,918,497	1,867,355	1,741,119	
Future Issuances with Voter Approval		63,605	318,023	575,660	776,133	776,133	776,133	
Future Issuances Needing Voter Approval		0	0	0	68,562	344,591	627,727	
Total Costs	\$ 26,398,000	\$ 27,017,433	\$ 27,767,393	\$ 29,976,135	\$ 31,949,417	\$ 36,321,481	\$ 36,602,013	
Total Net Income	\$ 9,819,000	\$ 7,995,977	\$ 6,876,537	\$ 5,392,646	\$ 4,316,263	\$ 3,860,839	\$ 3,228,645	
<i>Net Income as a % of Revenue</i>	27.1%	22.8%	19.8%	15.2%	11.9%	9.6%	8.1%	
Transfers Out	(6,313,407)	(6,000,000)	(6,000,000)	(6,000,000)	(6,000,000)	(6,000,000)	(6,000,000)	
<i>Transfer as a % of Revenue</i>	17.4%	17.1%	17.3%	17.0%	16.5%	14.9%	15.1%	
ENDING FUND BALANCE	\$ 9,948,143	\$ 11,944,120	\$ 12,820,657	\$ 12,213,303	\$ 10,529,565	\$ 8,390,404	\$ 5,619,049	
<i>Ending Fund Balance as a % of Total Costs</i>	37.7%	44.2%	46.2%	40.7%	33.0%	23.1%	15.4%	
CHANGES IN COSTS FROM THE PREVIOUS YEAR								
Operating Costs Change (without Purchased Power Costs) RER and Capital Outlay	\$ 3,138,455	\$ (1,567,000)	\$ (31,000)	\$ 14,000	\$ 18,000	\$ 78,000	\$ (7,000)	
Existing Debt Service		(54,661)	415,017	966,340	295,801	(51,142)	(126,236)	
Future Issuances with Voter Approval		63,605	254,418	257,638	200,473	0	0	
Future Issuances Needing Voter Approval		0	0	0	68,562	276,029	283,136	
Total Debt Service	\$ 8,944	\$ 669,435	\$ 1,223,978	\$ 564,835	\$ 224,887	\$ 156,900	\$ 156,900	
Total Costs Change (without Purchased Power Costs) Per Cent Change	\$ 1,580,399	\$ 21.6%	\$ 847,060	\$ 9.5%	\$ 1,589,399	\$ 16.3%	\$ 872,763	\$ 7.7%
Purchased Power Costs Change	\$ (960,966)	\$ (97,099)	\$ 619,343	\$ 1,100,519	\$ 3,766,223	\$ (181,513)	\$ 5.0%	\$ 3.6%
Total Costs Change (with Purchased Power Costs)	\$ 619,433	\$ 749,961	\$ 2,208,742	\$ 1,973,282	\$ 4,372,064	\$ 280,531	\$ 0.00	
Average Monthly Homeowner Change (w/o Energy Cost Factor)	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
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Gas Program Enterprise Fund

BEGINNING FUND BALANCE	\$ 5,242,228	\$ 4,007,703	\$ 4,401,991	\$ 4,606,135	\$ 4,753,465	\$ 4,064,716	\$ 4,938,701
REVENUES							
Total Net Revenues	\$ 43,549,000	\$ 44,869,000	\$ 48,564,451	\$ 52,736,574	\$ 53,510,462	\$ 56,911,766	\$ 57,222,760
APPROPRIATIONS/EXPENSES							
Total Operating Costs	\$ 31,939,000	\$ 33,699,591	\$ 36,873,319	\$ 39,419,286	\$ 39,873,916	\$ 41,486,772	\$ 41,503,773
RER (2%)	\$ 962,000	\$ 901,000	\$ 975,000	\$ 1,058,000	\$ 1,074,000	\$ 1,142,000	\$ 1,148,000
Capital Outlay	981,000	63,158	64,927	0	0	0	0
Debt Service	2,527,000	2,640,614	3,276,712	4,941,610	6,080,946	6,238,661	7,076,273
Existing Debt Service	2,527,000	2,412,454	2,148,851	2,969,376	3,362,219	2,901,849	3,025,186
Future Issuances with Voter Approval		228,160	986,024	1,206,179	1,206,179	1,206,179	1,206,179
Future Issuances Needing Voter Approval		0	141,837	766,055	1,512,548	2,130,633	2,844,908
Total Costs	\$ 36,409,000	\$ 37,304,363	\$ 41,189,959	\$ 45,418,896	\$ 47,028,862	\$ 48,867,433	\$ 49,728,046
Total Net Income	\$ 7,140,000	\$ 7,564,637	\$ 7,374,492	\$ 7,317,678	\$ 6,481,599	\$ 8,044,333	\$ 7,494,714
<i>Net Income as a % of Revenue</i>	16.4%	16.9%	15.2%	13.9%	12.1%	14.1%	13.1%
Transfers Out	(8,374,526)	(7,170,348)	(7,170,348)	(7,170,348)	(7,170,348)	(7,170,348)	(7,170,348)
<i>Transfer as a % of Revenue</i>	19.2%	16.0%	14.8%	13.6%	13.4%	12.6%	12.5%
ENDING FUND BALANCE	\$ 4,007,703	\$ 4,401,991	\$ 4,606,135	\$ 4,753,465	\$ 4,064,716	\$ 4,938,701	\$ 5,263,067
<i>Ending Fund Balance as a % of Total Costs</i>	11.0%	11.8%	11.2%	10.5%	8.6%	10.1%	10.6%
CHANGES IN COSTS FROM THE PREVIOUS YEAR							
Operating Costs Change (without Purchased Gas Costs)	\$ 90,008	\$ 334,193	\$ 451,333	\$ 463,567	\$ 484,802	\$ 500,481	
RER and Capital Outlay	(978,842)	75,769	18,073	16,000	68,000	6,000	
Existing Debt Service	(114,546)	(263,603)	820,525	392,843	(460,370)	123,337	
Future Issuances with Voter Approval	228,160	757,865	220,155	0	0	0	
Future Issuances Needing Voter Approval	0	141,837	624,218	746,493	618,085	714,275	
Total Debt Service	\$ 113,614	\$ 636,099	\$ 1,664,898	\$ 1,139,336	\$ 157,715	\$ 837,612	
Total Costs Change (without Purchased Gas Costs)	\$ (775,220)	\$ 1,046,061	\$ 2,134,304	\$ 1,618,902	\$ 710,518	\$ 1,344,093	
Per Cent Change	-4.6%	6.5%	12.4%	8.4%	3.4%	6.2%	
Purchased Gas Costs Change	\$ 1,670,583	\$ 2,839,535	\$ 2,094,633	\$ (8,936)	\$ 1,128,053	\$ (483,480)	
Total Costs Change (with Purchased Gas Costs)	\$ 895,363	\$ 3,885,596	\$ 4,228,937	\$ 1,609,966	\$ 1,838,571	\$ 860,613	
Average Monthly Homeowner Change (w/o Gas Cost Factor)	\$ 0.69	\$ 1.11	\$ 1.16	\$ 1.21	\$ 1.27	\$ 1.33	

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
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Water Program Enterprise Fund

BEGINNING FUND BALANCE	\$ 33,926,537	\$ 26,787,900	\$ 27,950,775	\$ 28,987,001	\$ 25,168,921	\$ 19,261,276	\$ 12,988,942
REVENUES							
Total Net Revenues	\$ 100,071,000	\$ 105,532,000	\$ 110,171,912	\$ 119,846,553	\$ 124,960,379	\$ 137,669,539	\$ 144,815,789
APPROPRIATIONS/EXPENSES							
Total Operating Costs	\$ 36,413,000	\$ 37,263,635	\$ 38,946,594	\$ 40,258,565	\$ 42,904,849	\$ 46,821,686	\$ 48,731,538
RER (2%)	\$ 2,152,000	\$ 2,086,000	\$ 2,176,000	\$ 2,366,000	\$ 2,464,000	\$ 2,714,000	\$ 2,852,000
Capital Outlay	1,481,000	151,986	65,161	78,094	80,125	3,189,402	84,263
Debt Service	18,738,000	17,622,522	20,702,949	33,716,991	38,174,069	43,971,803	47,523,760
Existing Debt Service	18,738,000	16,536,748	15,380,390	24,767,381	25,824,415	26,154,660	24,623,259
Future Issuances with Voter Approval		1,085,774	5,322,559	8,435,989	8,961,114	8,961,114	8,961,114
Future Issuances Needing Voter Approval		0	0	513,621	3,388,540	8,856,030	13,939,387
Total Costs	\$ 58,784,000	\$ 57,124,143	\$ 61,890,704	\$ 76,419,651	\$ 83,623,043	\$ 96,696,891	\$ 99,191,560
Total Net Income	\$ 41,287,000	\$ 48,407,857	\$ 48,281,208	\$ 43,426,902	\$ 41,337,336	\$ 40,972,648	\$ 45,624,229
<i>Net Income as a % of Revenue</i>	41.3%	45.9%	43.8%	36.2%	33.1%	29.8%	31.5%
Transfers Out	(48,425,637)	(47,244,982)	(47,244,982)	(47,244,982)	(47,244,982)	(47,244,982)	(47,244,982)
<i>Transfer as a % of Revenue</i>	48.4%	44.8%	42.9%	39.4%	37.8%	34.3%	32.6%
ENDING FUND BALANCE	\$ 26,787,900	\$ 27,950,775	\$ 28,987,001	\$ 25,168,921	\$ 19,261,276	\$ 12,988,942	\$ 11,368,189
<i>Ending Fund Balance as a % of Total Costs</i>	45.6%	48.9%	46.8%	32.9%	23.0%	13.4%	11.5%

CHANGES IN COSTS FROM THE PREVIOUS YEAR

Operating Costs Change	\$ 850,635	\$ 1,682,959	\$ 1,311,971	\$ 2,646,283	\$ 3,916,837	\$ 1,909,852
RER and Capital Outlay	(1,395,014)	3,175	202,933	100,031	3,359,277	(2,967,139)
Existing Debt Service	(2,201,252)	(1,156,358)	9,386,991	1,057,034	330,245	(1,531,401)
Future Issuances with Voter Approval	1,085,774	4,236,785	3,113,430	525,124	0	0
Future Issuances Needing Voter Approval	0	0	513,621	2,874,919	5,467,489	5,083,357
Total Debt Service	\$ (1,115,478)	\$ 3,080,427	\$ 13,014,042	\$ 4,457,078	\$ 5,797,734	\$ 3,551,956
Total Costs Change	\$ (1,659,857)	\$ 4,766,561	\$ 14,528,947	\$ 7,203,392	\$ 13,073,849	\$ 2,494,669
Per Cent Change	-2.8%	8.3%	23.5%	9.4%	15.6%	2.6%
Average Monthly Homeowner Change	\$ 1.15	\$ 2.49	\$ 2.67	\$ 2.86	\$ 3.06	\$ 3.28

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
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Wastewater Program Enterprise Fund

BEGINNING FUND BALANCE	\$ 13,579,822	\$ 12,868,673	\$ 17,964,341	\$ 23,631,919	\$ 23,049,037	\$ 17,433,040	\$ 14,128,996
REVENUES							
Total Net Revenues	\$ 56,154,000	\$ 61,130,000	\$ 66,555,311	\$ 70,842,301	\$ 74,665,192	\$ 80,829,831	\$ 88,671,804
APPROPRIATIONS/EXPENSES							
Total Operating Costs	\$ 22,109,000	\$ 23,011,258	\$ 23,739,347	\$ 24,651,473	\$ 25,405,371	\$ 26,187,688	\$ 27,247,594
RER (2%)	1,097,000	1,195,000	1,301,000	1,383,000	1,455,000	1,574,000	1,727,000
Capital Outlay	143,000	0	0	0	0	0	0
Debt Service	28,692,000	27,121,541	31,140,853	40,684,178	48,714,285	51,665,655	59,484,540
Existing Debt Service	28,692,000	26,780,614	29,141,387	36,233,802	42,186,824	43,273,653	49,514,659
Future Issuances with Voter Approval		340,927	1,999,466	3,999,438	4,277,517	4,277,517	4,277,517
Future Issuances Needing Voter Approval		0	0	450,938	2,249,944	4,114,485	5,692,364
Total Costs	\$ 52,041,000	\$ 51,327,799	\$ 56,181,200	\$ 66,718,651	\$ 75,574,656	\$ 79,427,343	\$ 88,459,133
Total Net Income	\$ 4,113,000	\$ 9,802,201	\$ 10,374,110	\$ 4,123,650	\$ (909,464)	\$ 1,402,488	\$ 212,671
<i>Net Income as a % of Revenue</i>	7.3%	16.0%	15.6%	5.8%	-1.2%	1.7%	0.2%
Transfers Out	(4,824,149)	(4,706,533)	(4,706,533)	(4,706,533)	(4,706,533)	(4,706,533)	(4,706,533)
<i>Transfer as a % of Revenue</i>	8.6%	7.7%	7.1%	6.6%	6.3%	5.8%	5.3%
ENDING FUND BALANCE	\$ 12,868,673	\$ 17,964,341	\$ 23,631,919	\$ 23,049,037	\$ 17,433,040	\$ 14,128,996	\$ 9,635,135
<i>Ending Fund Balance as a % of Total Costs</i>	24.7%	35.0%	42.1%	34.5%	23.1%	17.8%	10.9%

CHANGES IN COSTS FROM THE PREVIOUS YEAR

Operating Costs Change	\$ 902,258	\$ 728,089	\$ 912,126	\$ 753,898	\$ 782,317	\$ 1,059,906
RER and Capital Outlay	(45,000)	106,000	82,000	72,000	119,000	153,000
Existing Debt Service	(1,911,386)	2,360,773	7,092,415	5,953,022	1,086,829	6,241,006
Future Issuances with Voter Approval	340,927	1,658,539	1,999,972	278,079	0	0
Future Issuances Needing Voter Approval	0	0	450,938	1,799,006	1,864,541	1,577,879
Total Debt Service	\$ (1,570,459)	\$ 4,019,312	\$ 9,543,325	\$ 8,030,107	\$ 2,951,370	\$ 7,818,885
Total Costs Change	\$ (713,201)	\$ 4,853,402	\$ 10,537,450	\$ 8,856,005	\$ 3,852,687	\$ 9,031,791
Per Cent Change	-1.4%	9.5%	18.8%	13.3%	5.1%	11.4%
Average Monthly Homeowner Change	\$ 1.24	\$ 1.75	\$ 1.90	\$ 2.06	\$ 2.24	\$ 2.44

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
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Solid Waste Program Enterprise Fund

BEGINNING FUND BALANCE	\$ 10,293,310	\$ 7,499,029	\$ 6,438,856	\$ 5,584,665	\$ 4,583,114	\$ 3,983,465	\$ 3,608,854
REVENUES							
Total Net Revenues	\$ 47,299,000	\$ 47,315,990	\$ 48,364,213	\$ 49,700,344	\$ 51,187,028	\$ 52,850,811	\$ 54,677,401
APPROPRIATIONS/EXPENSES							
Total Operating Costs	\$ 29,903,000	\$ 28,873,887	\$ 29,617,028	\$ 31,025,278	\$ 32,093,590	\$ 33,192,744	\$ 34,357,105
RER (2%)	\$ 975,000	\$ 975,000	\$ 969,000	\$ 996,000	\$ 1,025,000	\$ 1,058,000	\$ 1,095,000
Capital Outlay	134,000	0	0	0	0	284,065	0
Debt Service	126,000	34,139	139,238	187,480	174,950	197,476	162,140
Existing Debt Service	126,000	34,139	139,238	187,480	174,950	197,476	162,140
Future Issuances with Voter Approval	0	0	0	0	0	0	0
Future Issuances Needing Voter Approval	0	0	0	0	0	0	0
Total Costs	\$ 31,138,000	\$ 29,883,026	\$ 30,725,266	\$ 32,208,758	\$ 33,293,540	\$ 34,732,285	\$ 35,614,245
Total Net Income	\$ 16,161,000	\$ 17,432,964	\$ 17,638,946	\$ 17,491,586	\$ 17,893,488	\$ 18,118,527	\$ 19,063,156
<i>Net Income as a % of Revenue</i>	34.2%	36.8%	36.5%	35.2%	35.0%	34.3%	34.9%
Transfers Out	(18,955,282)	(18,493,137)	(18,493,137)	(18,493,137)	(18,493,137)	(18,493,137)	(18,493,137)
<i>Transfer as a % of Revenue</i>	40.1%	39.1%	38.2%	37.2%	36.1%	35.0%	33.8%
ENDING FUND BALANCE	\$ 7,499,029	\$ 6,438,856	\$ 5,584,665	\$ 4,583,114	\$ 3,983,465	\$ 3,608,854	\$ 4,178,873
<i>Ending Fund Balance as a % of Total Costs</i>	24.1%	21.5%	18.2%	14.2%	12.0%	10.4%	11.7%

CHANGES IN COSTS FROM THE PREVIOUS YEAR

Operating Costs Change	\$ (1,029,113)	\$ 743,141	\$ 1,408,249	\$ 1,068,312	\$ 1,099,153	\$ 1,164,362
RER and Capital Outlay	(134,000)	(6,000)	27,000	29,000	317,065	(247,065)
Existing Debt Service	(91,861)	105,099	48,242	(12,530)	22,526	(35,336)
Future Issuances with Voter Approval	0	0	0	0	0	0
Future Issuances Needing Voter Approval	0	0	0	0	0	0
Total Debt Service	\$ (91,861)	\$ 105,099	\$ 48,242	\$ (12,530)	\$ 22,526	\$ (35,336)
Total Costs Change	\$ (1,254,974)	\$ 842,240	\$ 1,483,491	\$ 1,084,782	\$ 1,438,744	\$ 881,961
Per Cent Change	-4.0%	2.8%	4.8%	3.4%	4.3%	2.5%
Average Monthly Homeowner Change	\$ 0.00	\$ 0.64	\$ 0.66	\$ 0.68	\$ 0.70	\$ 0.72