

**CITY OF MESA, ARIZONA  
TENTATIVE BUDGET  
FOR FISCAL YEAR ENDING JUNE 30, 2016**

**SUMMARY OF RESOURCES**

| Source  | FY 2013/14           | FY 2014/15             | FY 2015/16             |
|---|----------------------|------------------------|------------------------|
|   | Actuals              | Adopted Budget         | Proposed Budget        |
| <b>Taxes</b>                                      |                      |                        |                        |
| Sales & Use Tax                                   | \$140,569,747        | \$149,959,000          | \$148,468,000          |
| Secondary Property Tax                            | \$22,501,531         | \$33,440,000           | \$33,440,000           |
| Transient Occupancy Tax                           | \$2,769,902          | \$2,829,000            | \$2,515,000            |
| Other Taxes                                       | \$30,287             | -                      | -                      |
| <b>Total Taxes</b>                                | <b>\$165,871,467</b> | <b>\$186,228,000</b>   | <b>\$184,423,000</b>   |
| <b>Intergovernmental</b>                          |                      |                        |                        |
| Federal Grants and Reimbursements                 | \$24,881,376         | \$46,653,000           | \$33,641,000           |
| State Shared Revenues                             | \$135,018,679        | \$141,751,000          | \$146,376,000          |
| State Grants and Reimbursements                   | \$5,262,016          | \$2,217,000            | \$6,888,000            |
| County and Other Governments Revenues             | \$21,558,611         | \$20,801,000           | \$29,836,000           |
| <b>Total Intergovernmental</b>                    | <b>\$186,720,682</b> | <b>\$211,422,000</b>   | <b>\$216,741,000</b>   |
| <b>Sales and Charges for Services</b>             |                      |                        |                        |
| General   | \$22,643,046         | \$26,263,000           | \$31,205,000           |
| Culture and Recreation                            | \$6,949,038          | \$5,949,000            | \$9,007,000            |
| Enterprise  | \$310,796,894        | \$330,253,000          | \$359,019,000          |
| <b>Total Sales and Charges for Services</b>       | <b>\$340,388,978</b> | <b>\$362,465,000</b>   | <b>\$399,231,000</b>   |
| <b>Licenses, Fees and Permits</b>                 |                      |                        |                        |
| Business Licenses                                 | \$4,284,531          | \$3,608,000            | \$3,681,000            |
| Permits   | \$9,773,304          | \$12,205,000           | \$12,686,000           |
| Fees  | \$11,766,445         | \$11,618,000           | \$11,411,000           |
| Court Fees  | \$4,483,020          | \$3,876,000            | \$4,723,000            |
| Culture and Recreation                            | \$508,508            | \$177,000              | \$426,000              |
| <b>Total Licenses, Fees and Permits</b>           | <b>\$30,815,808</b>  | <b>\$31,484,000</b>    | <b>\$32,927,000</b>    |
| <b>Fines and Forfeitures</b>                      |                      |                        |                        |
| Court Fines                                       | \$4,575,016          | \$3,895,000            | \$4,133,000            |
| Other Fines                                       | \$323,968            | \$497,000              | \$597,000              |
| <b>Total Fines and Forfeitures</b>                | <b>\$4,898,984</b>   | <b>\$4,392,000</b>     | <b>\$4,730,000</b>     |
| <b>Self Insurance Contributions</b>               |                      |                        |                        |
| Self Insurance Contributions                      | \$71,317,441         | \$82,163,000           | \$81,813,000           |
| <b>Total Self Insurance Contributions</b>         | <b>\$71,317,441</b>  | <b>\$82,163,000</b>    | <b>\$81,813,000</b>    |
| <b>Other Revenue</b>                              |                      |                        |                        |
| Interest  | \$2,404,672          | \$717,000              | \$791,000              |
| Contributions and Donations                       | \$2,517,444          | \$2,266,000            | \$2,085,000            |
| Other Financing Sources                           | \$3,299,450          | \$55,370,000           | \$191,154,000          |
| Sale of Property                                  | \$1,444,779          | \$877,000              | \$1,281,000            |
| Other Revenues                                    | \$8,400,343          | \$16,489,000           | \$15,029,000           |
| <b>Total Other Revenue</b>                        | <b>\$18,066,688</b>  | <b>\$75,719,000</b>    | <b>\$210,340,000</b>   |
| <b>Operating Resources Subtotal</b>               | <b>\$818,080,049</b> | <b>\$953,873,000</b>   | <b>\$1,130,205,000</b> |
| Reimbursements/Previous Grant Awards Carried Over |                      | \$17,420,799           | \$24,333,486           |
| Funds Carried Forward                             |                      | \$103,087,201          | \$198,558,514          |
| Use of Fund Balance                               | \$29,953,557         |                        |                        |
| <b>Total Non-Bond Resources</b>                   | <b>\$848,033,605</b> | <b>\$1,074,381,000</b> | <b>\$1,353,097,000</b> |
| Existing Bond Proceeds                            | \$48,127,388         | \$130,623,984          | \$57,778,188           |
| New Bond Proceeds                                 | \$140,293,007        | \$161,525,000          | \$207,048,000          |
| Less: Ending Fund Balance                         | \$(52,576,936)       | \$(26,529,984)         | \$(7,923,188)          |
| <b>Total Bond Resources</b>                       | <b>\$135,843,459</b> | <b>\$265,619,000</b>   | <b>\$256,903,000</b>   |
| <b>City Total Resources</b>                       | <b>\$983,877,064</b> | <b>\$1,340,000,000</b> | <b>\$1,610,000,000</b> |

## SUMMARY OF RESOURCES BY FUND

| Fund  | FY 2013/14           | FY 2014/15             | FY 2015/16             |
|---|----------------------|------------------------|------------------------|
|   | Actuals              | Adopted Budget         | Proposed Budget        |
| General Fund - Operations                         | \$241,766,769        | \$252,390,382          | \$250,683,044          |
| General Fund - Capital                            | \$10,850             | -                      | -                      |
| Enterprise Fund - Operations                      | \$312,299,934        | \$327,983,248          | \$337,742,467          |
| Enterprise Fund - Capital                         | \$98,623             | \$300,000              | \$300,000              |
| Restricted Funds:                                 |                      |                        |                        |
| Arts & Culture Fund                               | -                    | -                      | \$6,815,915            |
| Community Facilities Districts                    | \$3,369,499          | \$3,497,939            | \$24,559,668           |
| Falcon Field Airport                              | -                    | \$3,611,604            | \$3,720,977            |
| Joint Ventures                                    | \$7,227,641          | \$7,250,526            | \$24,674,243           |
| Quality of Life Sales Tax Fund                    | \$20,730,875         | \$21,408,338           | \$21,209,736           |
| Transportation Related:                           |                      |                        |                        |
| Highway User Revenue Fund                         | \$30,922,300         | \$32,023,887           | \$34,281,093           |
| Local Street Sales Tax Fund                       | \$25,691,002         | \$26,412,940           | \$26,149,941           |
| Transit Fund                                      | \$7,429,537          | \$2,620,095            | \$5,122,684            |
| Transportation Fund                               | \$13,794,492         | \$10,749,823           | \$19,126,332           |
| Other Restricted Funds                            | \$29,662,086         | \$42,287,070           | \$45,951,703           |
| Grant Funds:                                      |                      |                        |                        |
| General Governmental Grant Fund                   | \$6,805,314          | \$24,552,511           | \$10,874,402           |
| Enterprise Grant Fund                             | \$259,845            | \$2,367,118            | \$3,235,833            |
| Housing Grant Funds                               | \$17,971,249         | \$17,651,458           | \$18,165,542           |
| Trust Funds                                       | \$71,893,564         | \$82,761,005           | \$82,145,565           |
| Debt Service Funds                                | \$28,146,470         | \$96,005,056           | \$215,445,855          |
| <b>Total Operating Revenues</b>                   | <b>\$818,080,049</b> | <b>\$953,873,000</b>   | <b>\$1,130,205,000</b> |
| Reimbursements/Previous Grant Awards Carried Over |                      | \$17,420,799           | \$24,333,486           |
| Funds Carried Forward                             |                      | \$103,087,201          | \$198,558,514          |
| Use of Fund Balance                               | \$29,953,557         |                        |                        |
| <b>Total Non-Bond Resources</b>                   | <b>\$848,033,605</b> | <b>\$1,074,381,000</b> | <b>\$1,353,097,000</b> |
| Existing Bond Proceeds                            | \$48,127,388         | \$130,623,984          | \$57,778,188           |
| New Bond Proceeds                                 | \$140,293,007        | \$161,525,000          | \$207,048,000          |
| Less: Ending Fund Balance                         | \$(52,576,936)       | \$(26,529,984)         | \$(7,923,188)          |
| <b>Total Bond Resources</b>                       | <b>\$135,843,459</b> | <b>\$265,619,000</b>   | <b>\$256,903,000</b>   |
| <b>City Total Resources</b>                       | <b>\$983,877,064</b> | <b>\$1,340,000,000</b> | <b>\$1,610,000,000</b> |

## SUMMARY OF EXPENDITURES BY FUND

| Fund  | FY 2013/14             | FY 2014/15             | FY 2015/16             |
|---|------------------------|------------------------|------------------------|
|   | Actuals                | Adopted Budget         | Proposed Budget        |
| General Fund - Operations                           | \$305,499,413          | \$335,674,257          | \$326,865,188          |
| General Fund - Capital                              | \$8,929,948            | \$5,431,647            | \$5,759,446            |
| Enterprise Fund - Operations                        | \$151,593,026          | \$168,912,230          | \$161,426,199          |
| Enterprise Fund - Capital                           | \$15,163,911           | \$4,359,045            | \$4,228,397            |
| Restricted:   |                        |                        |                        |
| Arts & Culture Fund                                 | -                      | -                      | \$15,604,487           |
| Community Facilities Districts                      | \$5,759,123            | \$6,642,871            | \$24,559,668           |
| Falcon Field Airport                                | -                      | \$4,766,675            | \$5,032,581            |
| Joint Ventures                                      | \$7,098,772            | \$7,250,526            | \$22,384,483           |
| Quality of Life Sales Tax Fund                      | \$19,232,429           | \$21,543,145           | \$21,209,734           |
| Transportation Related:                             |                        |                        |                        |
| Highway User Revenue Fund                           | \$16,226,866           | \$21,385,350           | \$21,955,280           |
| Local Street Sales Tax Fund                         | \$23,364,446           | \$29,030,426           | \$38,156,267           |
| Transit Fund  | \$11,339,690           | \$18,229,800           | \$14,764,526           |
| Transportation Fund                                 | \$17,205,153           | \$7,257,000            | \$19,126,332           |
| Other Restricted Funds                              | \$27,327,340           | \$38,450,342           | \$43,048,697           |
| Grant Funds:  |                        |                        |                        |
| General Governmental Grant Fund                     | \$6,727,758            | \$24,519,813           | \$10,862,643           |
| Enterprise Grant Fund                               | \$259,846              | \$2,366,316            | \$3,235,833            |
| Housing Grant Funds                                 | \$17,982,993           | \$17,310,064           | \$18,304,529           |
| Trust Funds   | \$68,482,474           | \$80,414,364           | \$78,817,073           |
| Debt Service Funds                                  | \$145,840,419          | \$132,005,129          | \$379,244,637          |
| <b>Expenditure Subtotal</b>                         | <b>\$848,033,605</b>   | <b>\$925,549,000</b>   | <b>\$1,214,586,000</b> |
| Operating Carryover                                 |                        | \$48,957,000           | \$39,523,000           |
| Capital Improvement Carryover: Non-Bond             |                        | \$35,374,000           | \$27,434,000           |
| <b>Total Carryover</b>                              |                        | <b>\$84,331,000</b>    | <b>\$66,957,000</b>    |
| <b>Contingency</b>                                  |                        | <b>\$64,501,000</b>    | <b>\$71,554,000</b>    |
| <b>Total Expenditure Non-Bond Funds</b>             | <b>\$848,033,605</b>   | <b>\$1,074,381,000</b> | <b>\$1,353,097,000</b> |
| Bond Capital Improvement Scheduled                  | \$135,843,459          | \$183,716,000          | \$145,057,000          |
| Bond Capital Improvement Carryover                  |                        | \$81,903,000           | \$111,846,000          |
| <b>Total Bonds Capital Improvement</b>              | <b>\$135,843,459</b>   | <b>\$265,619,000</b>   | <b>\$256,903,000</b>   |
| <b>City Total Expenditure</b>                       | <b>\$983,877,064</b>   | <b>\$1,340,000,000</b> | <b>\$1,610,000,000</b> |
| <b>Expenditure Limitation Comparison</b>            |                        |                        |                        |
| <b>Expenditures</b>                                 | \$983,877,064          | \$1,340,000,000        | \$1,610,000,000        |
| <b>Less: Estimated Exclusions</b>                   | \$(983,877,064)        | \$(1,340,000,000)      | \$(1,610,000,000)      |
| <b>Estimated Expenditures Subject to Limitation</b> | -                      | -                      | -                      |
| <b>Expenditure Limitation</b>                       | \$528,019,508          | \$529,442,050          | \$545,882,614          |
| <b>Over (Under) State Limit</b>                     | <b>\$(528,019,508)</b> | <b>\$(529,442,050)</b> | <b>\$(545,882,614)</b> |

## SUMMARY OF EXPENDITURES BY DEPARTMENT

| Department   | FY 2013/14           | FY 2014/15             | FY 2015/16             |
|--|----------------------|------------------------|------------------------|
|  | Actuals              | Adopted Budget         | Proposed Budget        |
| Arts & Culture   | \$13,433,543         | \$12,728,000           | \$14,738,000           |
| Business Services  | \$12,804,062         | \$14,507,000           | \$14,437,000           |
| City Attorney  | \$10,688,073         | \$11,708,000           | \$11,426,000           |
| City Auditor   | \$617,431            | \$643,000              | \$674,000              |
| City Clerk   | \$1,334,995          | \$1,261,000            | \$851,000              |
| City Manager   | \$5,147,825          | \$5,236,000            | \$5,261,000            |
| Communications   | \$1,356,891          | \$4,629,000            | \$4,138,000            |
| Development & Sustainability                                 | \$8,092,220          | \$9,647,000            | \$9,691,000            |
| Economic Development   | \$6,806,409          | \$8,912,000            | \$9,088,000            |
| Energy Resources   | \$42,691,103         | \$43,797,000           | \$42,811,000           |
| Engineering  | \$2,944,056          | \$7,464,000            | \$7,339,000            |
| Facilities Maintenance                                       | \$8,738,823          | \$11,261,000           | \$12,559,000           |
| Falcon Field Airport   | \$1,360,375          | \$1,616,000            | \$1,706,000            |
| Financial Services   | \$4,277,345          | \$4,066,000            | \$3,621,000            |
| Fire and Medical Services                                    | \$65,735,961         | \$78,076,000           | \$73,556,000           |
| Fleet Services   | \$30,491,604         | \$26,103,000           | \$28,264,000           |
| Housing & Community Development                              | \$19,067,165         | \$18,814,000           | \$19,741,000           |
| Human Resources  | \$66,251,218         | \$75,646,000           | \$74,515,000           |
| Information Technology                                       | \$24,122,184         | \$28,071,000           | \$28,496,000           |
| Library Services   | \$6,879,867          | \$7,368,000            | \$7,171,000            |
| Mayor & Council  | \$498,865            | \$731,000              | \$935,000              |
| Municipal Court  | \$7,388,486          | \$9,060,000            | \$7,938,000            |
| Neighborhood Outreach & Animal Control                       | \$1,119,833          | \$1,135,000            | \$1,133,000            |
| Office of Enterprise Resource Planning                       | \$295,230            | \$854,000              | \$761,000              |
| Office of Management and Budget                              | \$1,758,027          | \$2,637,000            | \$2,589,000            |
| Parks, Recreation & Commercial Facilities                    | \$25,364,324         | \$31,338,000           | \$31,868,000           |
| Police   | \$153,222,207        | \$164,901,000          | \$165,816,000          |
| Public Information & Communications                          | \$1,274,817          | \$1,266,000            | \$1,236,000            |
| Solid Waste Management                                       | \$27,005,087         | \$27,795,000           | \$28,360,000           |
| Transit Services   | \$5,313,579          | \$8,399,000            | \$11,827,000           |
| Transportation   | \$31,018,367         | \$48,079,000           | \$42,166,000           |
| Water Resources  | \$55,223,751         | \$64,568,000           | \$67,258,000           |
| Project Management Program-Lifecycle/Infrastructure Projects | \$8,883,969          | \$573,000              | \$10,046,000           |
| Centralized Appropriations                                   | \$151,364,662        | \$150,968,000          | \$415,372,000          |
| Operating Expenditure Subtotal                               | \$802,572,356        | \$883,857,000          | \$1,157,388,000        |
| Operating Expenditure Carryover                              |                      | \$48,957,000           | \$39,523,000           |
| <b>Operating and Carryover Expenditure Subtotal</b>          | <b>\$802,572,356</b> | <b>\$932,814,000</b>   | <b>\$1,196,911,000</b> |
| Contingency  |                      | \$64,501,000           | \$71,554,000           |
| <b>Total Operating Expenditure</b>                           | <b>\$802,572,356</b> | <b>\$997,315,000</b>   | <b>\$1,268,465,000</b> |
| Capital Improvement Program: Non-Bond                        | \$45,461,249         | \$41,692,000           | \$57,198,000           |
| Capital Improvement Program: Bond                            | \$135,843,459        | \$183,716,000          | \$145,057,000          |
| <b>Capital Improvement Program Subtotal</b>                  | <b>\$181,304,708</b> | <b>\$225,408,000</b>   | <b>\$202,255,000</b>   |
| Non-Bond Capital Improvement Program Carryover               |                      | \$35,374,000           | \$27,434,000           |
| Bond Capital Improvement Program Carryover                   |                      | \$81,903,000           | \$111,846,000          |
| <b>Capital Improvement Program Carryover Subtotal</b>        |                      | <b>\$117,277,000</b>   | <b>\$139,280,000</b>   |
| <b>Total Capital Improvement Program</b>                     | <b>\$181,304,708</b> | <b>\$342,685,000</b>   | <b>\$341,535,000</b>   |
| <b>City Total Expenditure</b>                                | <b>\$983,877,064</b> | <b>\$1,340,000,000</b> | <b>\$1,610,000,000</b> |

**FULL-TIME EMPLOYEES AND PERSONNEL COMPENSATION  
FISCAL YEAR 2015/2016**

| <b>Fund</b>                     | <b>Full-Time<br/>Equivalent<br/>(FTE)</b> | <b>Employee<br/>Salaries and<br/>Hourly Costs</b> | <b>Retirement<br/>Costs</b> | <b>Healthcare<br/>Costs</b> | <b>Other Benefit<br/>Costs</b> | <b>Total Estimated<br/>Personnel<br/>Compensation</b> |
|---------------------------------|---|---|-----------------------------|-----------------------------|--------------------------------|---|
| General Fund - Operations*      | 2,428.1                                   | \$175,440,294                                     | \$40,076,498                | \$35,297,545                | \$2,321,703                    | \$253,136,040   |
| General Fund - Capital          | 0.9                                       | \$62,477  | \$7,159                     | \$8,629                     | \$5,504                        | \$83,769  |
| Enterprise Fund - Operations    | 499.2                                     | \$29,698,015                                      | \$3,597,232                 | \$7,988,947                 | \$14,930,541                   | \$56,214,735  |
| Enterprise Fund - Capital       | 0.1                                       | \$5,151   | \$590                       | \$712                       | \$454                          | \$6,907   |
| Restricted:                     |   |   |                             |                             |                                |   |
| Arts & Culture Fund             | 74.3                                      | \$4,312,281                                       | \$479,126                   | \$569,511                   | \$1,359,432                    | \$6,720,350   |
| Community Facilities Districts  | 0.3                                       | \$26,059  | \$4,570                     | \$2,340                     | \$17,499                       | \$50,468  |
| Falcon Field Airport            | 18.3                                      | \$1,290,083                                       | \$230,164                   | \$282,104                   | \$234,317                      | \$2,036,668   |
| Joint Ventures                  | 27.0                                      | \$1,834,969                                       | \$213,011                   | \$264,442                   | \$559,614                      | \$2,872,036   |
| Quality of Life Sales Tax Fund  | 185.0                                     | \$12,444,493                                      | \$5,192,638                 | \$2,197,197                 | \$1,375,406                    | \$21,209,734  |
| Transportation Related:         |   |   |                             |                             |                                |   |
| Highway User Revenue Fund       | 137.7                                     | \$8,526,331                                       | \$950,022                   | \$1,380,841                 | \$721,647                      | \$11,578,841  |
| Local Streets Sales Tax         | 10.4                                      | \$765,243   | \$113,399                   | \$955,835                   | \$2,289,186                    | \$4,123,663   |
| Transit Fund                    | 3.6                                       | \$299,063   | \$31,249                    | \$39,191                    | \$228,494                      | \$597,997   |
| Other Restricted Funds          | 156.5                                     | \$8,813,722                                       | \$1,002,511                 | \$1,960,459                 | \$2,968,816                    | \$14,745,508  |
| Grant Funds:                    |   |   |                             |                             |                                |   |
| General Governmental Grant Fund | 17.6                                      | \$1,375,353                                       | \$810,186                   | \$193,451                   | \$1,289,210                    | \$3,668,200   |
| Housing Grant Funds             | 27.1                                      | \$1,497,258                                       | \$169,970                   | \$266,568                   | \$120,691                      | \$2,054,487   |
| Trust Funds                     | 26.3                                      | \$1,909,810                                       | \$220,470                   | \$336,101                   | \$1,717,940                    | \$4,184,321   |
| <b>Total Non-Bond Funds</b>     | <b>3,612.4</b>                            | <b>\$248,300,602</b>                              | <b>\$53,098,795</b>         | <b>\$51,743,873</b>         | <b>\$30,140,454</b>            | <b>\$383,283,724</b>                                  |
| <b>Bond Capital Improvement</b> | <b>91.3</b>                               | <b>\$6,607,513</b>                                | <b>\$757,058</b>            | <b>\$912,613</b>            | <b>\$582,135</b>               | <b>\$8,859,319</b>                                    |
| <b>Total All Funds</b>          | <b>3,703.7</b>                            | <b>\$254,908,115</b>                              | <b>\$53,855,853</b>         | <b>\$52,656,486</b>         | <b>\$30,722,589</b>            | <b>\$392,143,043</b>                                  |

\* Central administration positions are included in the General Fund but the costs are spread among multiple funds.