

CITY OF MESA, ARIZONA



# EXECUTIVE BUDGET PLAN

FISCAL YEAR 2022-2023

# Executive Budget Plan



## How to Use This Document

The Executive Budget Plan is a comprehensive, detailed source of information on the City of Mesa budget, the decisions made during the budget process, and department financials and performance. The intended audience of this book are policy makers, City of Mesa employees, and the residents and businesses of Mesa. The summaries below will guide the reader through the various sections of the FY 2022/23 Executive Budget Plan.

### Table of Contents

The Table of Contents allows the user to navigate the City's Executive Budget Plan. The digital version includes links to specific pages to make navigation simple and easy.

### City Leadership & Demographics

In the City Leadership & Demographics section, you'll find information on Mesa's leadership, strategic initiatives, and demographics. This section also includes information on Mesa attractions and history and links to the various social media accounts managed by the City and elected officials.

### Budget & Financial Summaries

This section will cover a number of areas related to the development of the FY 2022/23 Adopted Budget, such as the budget process to sales tax forecasts to information about the City's debt. Revenue and expenditure trends are described in detail, and how those trends informed the decisions made during the budget process.

### Projects & Capital Budget

The City of Mesa recognizes the need for public infrastructure to keep pace with the growth of the community and the needs of the City's residents. The Capital Budget is designed to identify the most pressing public facility and infrastructure needs of the City. A comprehensive list of the City's capital improvement and infrastructure projects, as well as descriptions of the City's Capital Improvement Program are listed in this section.

### Departments & Operational Plans

The City is made up of different departments that work hard to provide the services Mesa residents depend and utilize. In the Department & Operational Plans section, each City department's financials are shown in detail and further description is included on the public purpose of the department, the department's performance measures, and budgetary highlights and changes.

### Financial Schedules

The Financial Schedules section includes information on fund types and descriptions, the budget basis of accounting the City uses, the full financial policies of the City, and a number of financial schedules that breakdown the Adopted Budget.

### Glossary of Terms & Acronyms

A glossary of terms and acronyms are included to define frequently used financial and budget terms.



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# **Executive Budget Plan**

## **City of Mesa, Arizona for the Fiscal Year 2022/23**

**Mayor**

**John Giles**

### **Councilmembers**

**Mark Freeman**

District 1

**Julie Spilsbury**

District 2

**Francisco Heredia**

District 3

**Jenn Duff  
(Vice Mayor)**

District 4

**David Luna**

District 5

**Kevin Thompson**

District 6

**City Manager**

**Christopher J. Brady**







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# Executive Budget Plan



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## Letter from the City Manager

Honorable Mayor, Council Members, and the Mesa Community:

The City of Mesa continues to prosper and grow. Mesa is experiencing historic growth throughout all parts of the City in both commercial and residential development. From its historic downtown to the Technology Corridor in the southeast, Mesa's economic footprint continues to grow. The City has established a plan for sustainable growth and the support to continue existing levels of city services. Construction activity provides for revenues that will support limited one-time opportunities to invest in significant City capital projects. Job expansion and higher paying jobs expands the City's retail sales tax base which allows the City to support on-going operations.

For the Fiscal Year (FY) 2022/23 Adopted Budget provides a vision for how Mesa will prioritize the investment of City resources to provide for a quality of life for both current and future residents. The FY 2022/23 Adopted Budget reflects the increasing improvement in the City's financial position. As a result, the City is able to address significant issues related to recruitment and retention of employees.

The FY 2022/23 Adopted Budget emphasizes the City Council strategic priorities, supporting current programs, and includes feedback received from City Council. Specific areas of emphasis are:

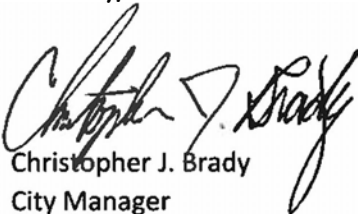
- **Recruitment & Retention of Quality Employees:** For the FY 2022/23 Adopted Budget, the City wanted to adjust and account for costs to maintain current services levels. Factors such as inflation, minimum wage increases, market competition, and costs of goods are significant pressures to the budget while the organization pushes to sustain quality services. The FY 2022/23 Adopted Budget includes the creation of a centralized Commercial Motor Vehicle (CMV) safety unit responsible for citywide administration, education, and training of Department of Transportation CMV programs. The Adopted Budget also includes a step pay increase up to 4% for all eligible employees and the continued evaluation of a one-time gross pay in January 2023 for all eligible employees.
- **Meeting Community Needs and Growth:** Mesa in the past decade has seen tremendous growth in the economy and in the city's population. To keep up with the growth, the Adopted Budget includes support for the increase amount of building permits and development activity with new positions and an update to the General Plan. To support the number of special events that has increased over the past several years the Adopted Budget includes the creation of a special events coordination group with 3.5 FTEs.
- **Community Safety:** The City continues to expand the number of public safety support positions to properly account for growth and implementation of new programs. The Adopted Budget includes 14 new Police sworn positions, 5 new Police civilian support positions, 7 new Records Division positions, and 1 new psychologist position to provide mental health expertise to the mental wellness program for the Police Department employees. Also included is the creation of

a Domestic Violence Court to assist in reducing recidivism, provide greater accountability, and evaluate and refer for other services as needed.

- **Investing in Transportation and Transit:** As Mesa continues to grow, the City is investing in transportation with a \$10 million increase to the street overlay program, 2 new Equipment Operator positions, 4 new Field Worker positions, 2 new Traffic Barricade Coordinator positions, 1 new ITS Technician position, and 1 new Contract Specialist position for landscaping. in additional support for the community. The City is also increasing transit options and enhancing the experience by creating a Fiesta Buzz Neighborhood Circular Pilot Program, designing and constructing 14 bus stop shelters, conducting a streetcar extension feasibility study, and developing a Transit Master Plan.
- **Investing in Mesa Climate Action Plan:** To promote a sustainable community, the FY 2022/23 Adopted Budget includes \$10 million for Mesa Climate Action Plan projects. A scoring criteria to prioritize projects has been created. A couple of example projects are flare to fuel, electric vehicle master plan, phase 1 of electric vehicle charging stations installation, and solar energy projects.
- **Infrastructure and Capital** – The City is committed to providing the infrastructure necessary to serve residents and businesses and encourage further economic development. Projects for FY 2022/23 include the continuation of citizen initiated and approved Parks and Culture projects, as well as several Transportation projects. Work has begun on the Lehi Sports Park, Red Mountain Park, and library improvements. Several public safety projects including the Police Evidence Facility and the Northeast Public Safety Facility are also included in the Adopted Budget. Roadway improvements continue with the Southern & Stapley intersection as well as Signal Butte – Williams Field to Pecos Roadway Improvements.

The City of Mesa is committed to providing excellent public service and remaining fiscally sustainable. The FY 2022/23 Executive Budget Plan provides a roadmap for keeping Mesa fiscally responsible while purposefully enhancing certain core services. Mesa continues to prosper and maintain resilience through this time of uncertainty. The mission of the City is to ensure Mesa continuously improves and remains a great place to live, work and play.

Sincerely,



Christopher J. Brady  
City Manager



## Letter from the Mayor

It is no secret that Mesa is a fast-growing city in the fastest-growing county in the United States. Looking back on FY22, it is hard to ignore the significant economic growth we continue to experience in Mesa. Groundbreakings and ribbon cuttings have been a welcome opportunity to celebrate decades of smart investment decisions that have made Mesa a great place to live and do business.

As air travel comes roaring back across the country, travel in and out of Gateway Airport is at an all-time high. Development announcements near the airport and throughout southeast Mesa represent the kinds of leading-edge businesses we are attracting to our city.

Electric vehicle manufacturer ElectraMeccanica is on track to open its first U.S. assembly and engineering plant later this year—a \$35 million investment adding 500 jobs in Mesa. Gulfstream Aerospace, premier manufacturer of business-jet aircraft, is building a \$70 million, sustainably designed, 225,000 square-foot service center at Gateway Airport. Fujifilm completed an \$88 million expansion to better meet the needs of the semiconductor industry.

In the Elliot Road Technology Corridor, Meta will join Apple and Google with a more than \$1 billion investment in three buildings totaling 2.5 million square feet. Two blocks south, Bell Bank Park is in a league of its own, driving sports tourism to its 320-acre world-class family sports and entertainment venue.

In downtown Mesa, new restaurants, retail and housing are reinforcing the destination as a point of pride, bringing more economic activity to our central core. With CO+HOOTS coworking space now open, The Studios and The Plaza at Mesa City Center coming online and the new Arizona State University Media, Immersion and eXperience Center (MiX Center) welcoming students this fall, downtown is quickly becoming the ideal meeting place for creativity, education and entrepreneurship.

Our commitment to livability, education and infrastructure continues to attract new residents, businesses and job opportunities. It comes as no surprise that *WalletHub* ranked the City of Mesa as the best-run Arizona city for 2022, based on our quality of city services and total budget per capita.

I am proud of how we balance our budget to ensure Mesa can sustain growth and build upon our strong foundation.

Sincerely,



John Giles

Mayor



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Mesa  
Arizona**

For the Fiscal Year Beginning

**July 01, 2021**

*Christopher P. Morill*

Executive Director



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CITY OF MESA, ARIZONA



# CITY LEADERSHIP & DEMOGRAPHICS

CITY LEADERSHIP  
& DEMOGRAPHICS

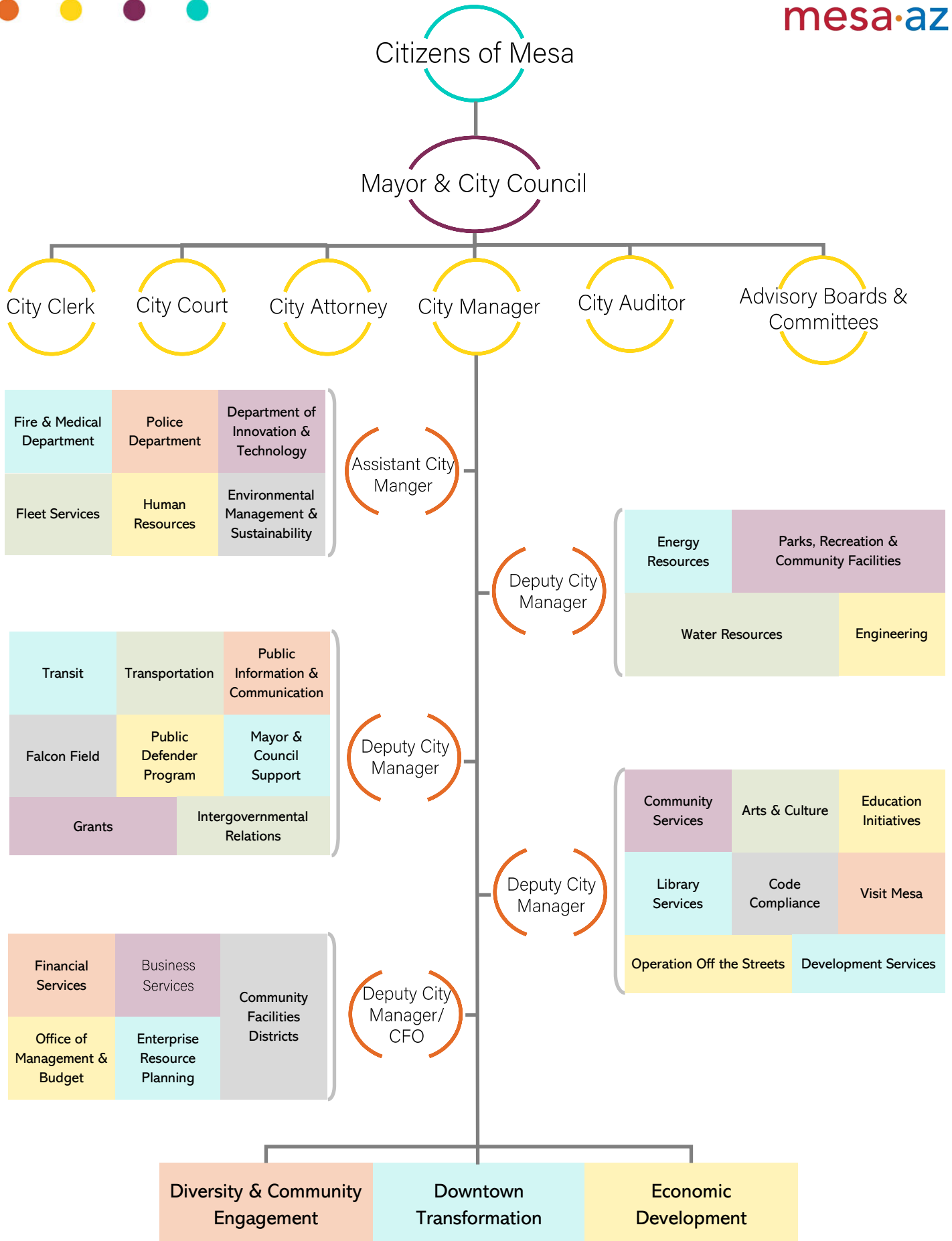
BUDGET & FINANCIAL  
SUMMARIES

PROJECTS & CAPITAL  
BUDGET

DEPARTMENT  
OPERATIONAL PLANS

FINANCIAL  
SCHEDULES

# City of Mesa Organizational Chart

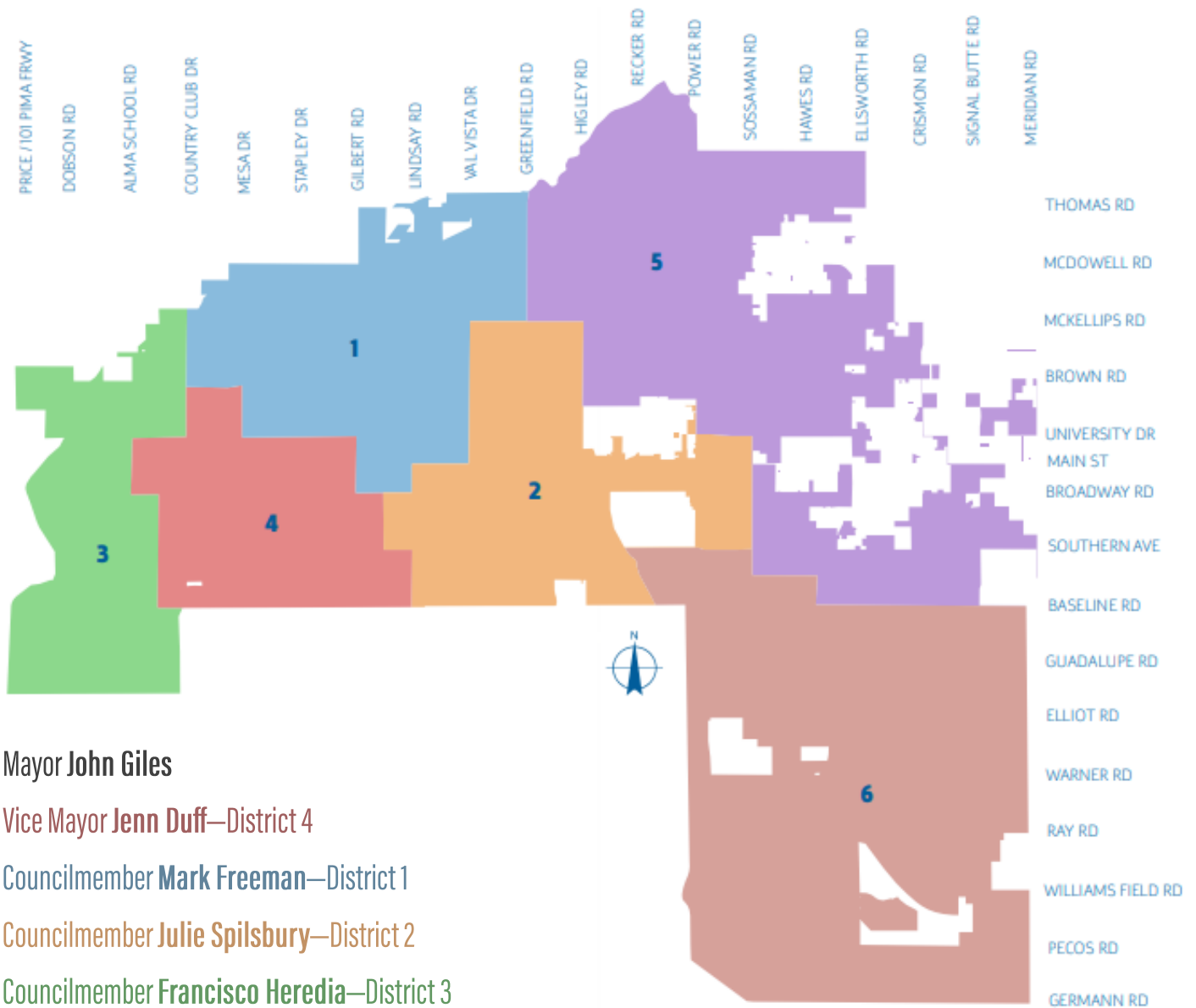


# City Governance & Map



Mesa operates under a charter form of government where citizens elect a non-partisan mayor and six councilmembers to set policy for the City. Mesa's councilmembers serve overlapping, four-year terms, and the mayor is elected at-large every four years. The Council elects its own vice mayor, who oversees the Council in their duties of approving programs, enacting laws, setting policy, and serving the citizens at large.

The Mesa City Council believes its people are what make this City great, and actively work to encourage citizen participation in the decision-making process. Whether it's through neighborhood meetings, advisory boards and committees, telephone calls, letters or e-mail, the Mesa City Council sets policies based on the input and needs of its citizens. City Council meetings are held on Mondays in the Council Chambers on 57 E. First Street in Downtown Mesa.



Mayor **John Giles**

Vice Mayor **Jenn Duff**—District 4

Councilmember **Mark Freeman**—District 1

Councilmember **Julie Spilsbury**—District 2

Councilmember **Francisco Heredia**—District 3

Councilmember **David Luna**—District 5

Councilmember **Kevin Thompson**—District 6





## Mayor John Giles

**TERM OF OFFICE:** January 2021 - January 2025

**Phone:** (480) 644-4002

**EMAIL:** [mayor@mesaaz.gov](mailto:mayor@mesaaz.gov)

John Giles was elected the 40th Mayor of Mesa, Arizona in 2014. He was re-elected in August 2016 and began his second full term in January 2021.

Building on the foundation of his first term, his key areas of focus include 5 Es: Emergency Response, Equality & Compassion, Education, Environment and Economic Growth. Mayor Giles has overseen a growing economy that's added thousands of new jobs and over \$3.65 billion in new capital investment and employers like Google, who is joining Apple, in the Elliot Road Technology Corridor and Amazon in the Falcon Business District. He is bringing renewed focus and attention to Mesa's downtown resulting in a new Arizona State University facility with cutting edge programs and budding creative economy with new businesses, restaurants and entertainment options.

Education and building Mesa's workforce are top priorities for Mayor Giles. He spearheads the Mesa College Promise that provides qualified graduates with a free community college education. The Promise, Mesa Counts on College and the new Mesa Education & Workforce Development Roundtable are building Mesa's future workforce. He also chairs the Arizona Mayor's Education Roundtable.

Mayor Giles is Chair of the Immigration Task Force for the U.S. Conference of Mayors Board of Trustees and is a member of the Mayor's Challenge to End Veterans Homelessness. He also serves as Chair of the Maricopa Association of Governments (MAG).

Born and raised in Mesa, Mayor Giles earned degrees from Brigham Young University in Political Science and Arizona State University's Sandra Day O'Connor College of Law and has managed his own law firm in downtown Mesa for more than 20 years. Mayor Giles is an active marathoner and triathlete who has completed two full Ironman competitions, 20 marathons and four Boston Marathons. Mayor Giles and his wife Dawn have been married for more than 35 years. They have five children and eight grandchildren.



## District 1: Councilmember Mark Freeman

Term: 2021—2025  
Phone: (480) 644-4002  
Email: [District1@MesaAZ.gov](mailto:District1@MesaAZ.gov)

COUNCIL COMMITTEES:  
Audit, Finance & Enterprise  
Public Safety  
City Benefits Advisory Committee



## District 2: Councilmember Julie Spilsbury

Term: 2021—2025  
Phone: (480) 644-3772  
Email: [District2@MesaAZ.gov](mailto:District2@MesaAZ.gov)

COUNCIL COMMITTEES:  
Economic Development,  
Sustainability & Transportation



## District 3: Councilmember Francisco Heredia

Term: 2021—2025  
Phone: (480) 644-3003  
Email: [District3@MesaAZ.gov](mailto:District3@MesaAZ.gov)

COUNCIL COMMITTEES:  
Community & Cultural Development  
Economic Development  
Sustainability & Transportation



## District 4: Vice Mayor Jenn Duff

Term: 2019—2023  
Phone: (480) 644-3004  
Email: District4@MesaAZ.gov

COUNCIL COMMITTEES:  
Audit, Finance & Enterprise  
Community & Cultural Development



## District 5: Councilmember David Luna

Term: 2019—2023  
Phone: (480) 644-3771  
Email: District5@MesaAZ.gov

COUNCIL COMMITTEES:  
Public Safety  
Audit, Finance & Enterprise  
Community & Cultural Development



## District 6: Councilmember Kevin Thompson

Term: 2019—2023  
Phone: (480) 644-4003  
Email: District6@MesaAZ.gov

COUNCIL COMMITTEES:  
Sustainability and Transportation-  
Public Safety  
Economic Development

# Council Strategic Initiatives



A city as large and complex as Mesa makes it a practice to clearly articulate its strategic direction as well as utilize a systematic approach to translate long-range intent into actions. As such, the City Council has developed a series of “Strategic Initiatives,” or broad statements that serve as a key tool in guiding the City’s decision making. The City Council meets annually to discuss and refine their Strategic Initiatives. This year, the City Council has refreshed the Strategic Initiatives with a focus on delivering innovative services and solutions for its residents, visitors, and businesses. For specific datasets related to these initiatives, visit [Mesa’s Open Data Portal](#).



Proactively and responsibly protect and conserve Mesa’s environment and natural resources to mitigate climate change by reducing carbon pollution.

Establishing a path of continued economic growth and increased prosperity for all Mesa residents, including those living in poverty or financially disadvantaged households.



Mesa’s neighborhoods will be socially well connected, have equal access to health and technology solutions, and will be clean, safe, diverse, and economically vibrant places where residents and businesses are engaged, informed, and take pride in their properties and community.

Ensure Mesa’s small and large business can grow, create quality jobs and thrive by leveraging business and P-20 education partnerships, supporting a strong education continuum, and providing robust job skills training.



Building communities that are safe, healthy, welcoming, and resilient.

Cultivating vibrant, unique spaces ranging from a city block to entire economic centers that attract and benefit residents, businesses, and visitors.





## Tourism

80%

Of overnight visitors come back to Mesa

3.3M

Total Visitors in Mesa

4,391

Jobs supported by visitors

## Baseball

2

MLB Spring Training Stadiums

14,000

Average fans at Cub's Stadium per game

6,200

Average fans at Oakland A's Stadium per game

## Arts & Culture

4

Theaters

3

Libraries

3

Museums

243,696

Visits to Downtown Arts Center & Museums

## Public Services

4

Police Stations

20

Fire Stations

9

Swimming Pools

6

Recreation Facilities

205

City Parks

\*Data from 2020 Visit Mesa Report



The City of Mesa strives to be a leader in data transparency. The City has implemented an Open Data Platform to publish and present data from across the City of Mesa to the public.

## Goals of the Open Data Platform

1

Improve the ease of use in accessing, using, and analyzing city data.

2

Foster civic engagement, collaboration, and public trust.

3

Enhance data-driven decision making for the City.

4

Automate the publishing and updating of data.

## Visit [Data.MesaAZ.Gov](http://Data.MesaAZ.Gov)

### Open Budget

Provides the city's revenue and expenditure budget by category, object, department, activity, fund and all financially active City project budgets and year-to-date expenses

### Performance Dashboards

Tracks progress towards achieving outcomes at the strategic and operational level to influence decision making related to service efficiency and effectiveness

### Datasets

Provides various data set selections collected from City Departments and partner databases

### Capital Projects Explorer

Provides an interactive experience for exploring the city's projects details, costs, and timelines

### Open Expenditures

Compares actuals by month, total departmental expenditures over time, data sets of interest and much more



## 500 AD: Hohokam Settlement

The history of Mesa dates back over 1,500 years to the Hohokam tribe, a people of farming communities and best known for their original canal system. They departed in the 15th century, but evidence of their settlement can be seen to this day at Mesa Grande Park and in the canals they built throughout Mesa.

## 1883: City of Mesa Incorporates

Mesa City was incorporated on July 15, 1883 with an approximate population of 300 people located within an area of one square mile.

## 1940's: World War II

In 1941, Falcon Field Airbase and Williams Air Force Base were constructed to train US and British pilots. The arrival of military families and the invention of air conditioning transformed Mesa from a small farming community into the rapidly growing city it is today.

## 1979: All-America City

In 1979, the City was named an All-America City by the National Civic League. Mesa was honored for its efforts to address community problems through cooperation among citizens, schools, civic groups, and local governments.

## 2005: Mesa Arts Center Grand Opening

The internationally recognized facility is the largest arts center in Arizona, and boasts 4 performance venues, 5 galleries, and 14 art studios. The Center is helping build a vibrant arts community in Mesa.

## 1877: First Pioneers

In 1877 and 1878, two pioneer companies from Utah and Idaho embarked on a journey to the Arizona territory. They established a community, built homes and businesses, and enlarged the Hohokam Canals.

## 1880's-1930's: Farming is King

From its founding until World War II, cotton and citrus were king in Mesa. Over half of the working population was employed in farming before World War II.

## 1952: Play Ball

The Chicago Cubs played their first spring training season in Mesa in 1952, beginning a great tradition of spring training baseball. Today, the Cubs, along with the Oakland Athletics, call Mesa their spring training home.

## 1996: ASU Polytechnic Opens

ASU expanded into the Mesa community in 1996 when ASU Polytechnic opened at the former Williams Air Force Base. Today, with over 9,000 students, ASU Polytechnic continues to be an important community asset.

## 2020: ASU at Mesa City Center

Arizona State University broke ground on a new three-story academic building, which opened in summer 2022.



## District Revitalization

Downtown district revitalization is a package of projects designed to create a more resilient downtown core and reinvest in existing downtown assets. It is anticipated that district revitalization will include: façade and sign improvements, improved pedestrian and vehicular wayfinding, parking optimization, renovations to kiosks, and landscape improvements.



Before



After

## District Revitalization

Mesa Arts District Lofts is a four story, 335 unit development composed of studios, one, two, and three bedroom units and a minimum of 18,000 square feet of commercial that is expandable up to 25,000 square feet. This mixed-use development is located in the heart of downtown Mesa and will include walk-up and live-work units. Adjacent to light-rail and the award-winning Mesa Arts Center, Mesa Arts District Lofts is an ideal transit-oriented development. The project is anticipated to begin leasing in 2023.





## Restaurant Incubator

The City will acquire 111 W. Main Street and perform the necessary building upgrades to accommodate a licensed commercial kitchen, public dining facility, and business development space that will be operated by Local First Arizona, a non-profit organization who specializes in providing business development training and support to local food entrepreneurs. The Downtown Restaurant Incubator Program will complement the existing businesses and amenities that currently exist in Downtown Mesa by providing additional diversification of in-person dining opportunities, supporting entrepreneurship, and highlighting the uniquely local character of Downtown Mesa.



## The Post

The Post is the historic post office located at 26 N MacDonald. The original building was built in 1936 and was eventually expanded in 1960. In 2018, Mesa voters approved a 7.4 million bond issue to convert the building into a dynamic community event space. The first floor will provide an open, programable space. The project is anticipated to open for public use Spring 2023.





CITY OF MESA, ARIZONA

THE PLAZA AT  
MESA CITY CENTER



# BUDGET & FINANCIAL SUMMARIES

CITY LEADERSHIP  
& DEMOGRAPHICS

BUDGET & FINANCIAL  
SUMMARIES

PROJECTS & CAPITAL  
BUDGET

DEPARTMENT  
OPERATIONAL PLANS

FINANCIAL  
SCHEDULES



**TOTAL CITY BUDGET** **\$2.3B**  
(BALANCED)

## Top 5 Funding Resources

|                                     |          |
|-------------------------------------|----------|
| Sales & Charges for City Services   | \$538.5M |
| Use of Reserve Fund Balance         | \$505.6M |
| Intergovernmental Revenues & Grants | \$349.5M |
| Taxes                               | \$322.4M |
| New Bond Proceeds                   | \$292.9M |

See more details on page 32

### GENERAL OBLIGATION BONDS

**\$162.8M**

GO Bonds are used to finance public infrastructure projects such as parks, streets and city facilities.

### SECONDARY PROPERTY TAX

**\$38.8M**

Secondary property taxes are used to repay General Obligation Bond debt. The cost to homeowners is down 15% from FY 22.

Read more about GO Bonds and Secondary Property Tax on pages 55 & 56

## Total City Budget

### Expenditure Categories

See more details on page 41

|   |                             |          |
|---|-----------------------------|----------|
| 1 | Personal (FTE) Services     | \$569.5M |
| 2 | Capital Improvement Program | \$353.2M |
| 3 | Other Expenditures          | \$1.4B   |

# Budget & Financial Summaries

## Introduction

The Budget & Financial Summaries section is divided into three subsections:

1. **The Total City Budget: A Closer Look:** provides a summary of the Fiscal Year 2022/23 Adopted Budget, budget process, funds that comprise the budget, and revenue and expenditure trends.
2. **Bonds and Debt Service:** provides a summary of the different bond types and their limits as well as information about the City's debt policy and service.
3. **Budget Requirements and Limitations:** provides an overview of budget requirements and limitations, City financial policies, and legal deadlines.



# Budget & Financial Summaries

## Total City Budget: A Closer Look

### Fiscal Year 2022/23 Budget

This section provides a broad overview of the funds, resources, and expenditures that comprise the Fiscal Year (FY) 2022/23 Adopted Budget. Special attention is given to General Governmental Funds, as these funds support many of the core services on which Mesa residents depend on including public safety, libraries, and parks. Expenditure and revenue trends are highlighted to show the challenges and opportunities the City of Mesa is facing.

Using historical information and considering the current economic climate, the Office of Management and Budget and City Manager's Office led the City's effort to develop and propose a comprehensive, balanced annual budget. This budget aligns with the Mayor and Council's [Strategic Initiatives](#) and continues the City's commitment to providing quality services to residents in a fiscally responsible manner.

### FY 2022/23 Highlights/Summaries

Specific areas of emphasis in the FY 2022/23 Adopted Budget are:

- *Public Safety* –
  - Police Department: The City added 30 positions to the Police Department's budget, with 16 new sworn positions and 7 new civilian support positions through the Public Safety Sales Tax. This is year 4 of Police's implementation plan with the new sales tax to support the growth and needs of Mesa. The new sworn positions will support patrol operations and the Real Time Crime Center. The new civilian positions will support Information Technology, Traffic Crime, and the Real Time Crime Center. The Public Safety Sales Tax will also support additional funding for portable and dispatch radios, a new Evidence Facility, and additional vehicles.
  - Mesa Fire and Medical Department: In the Public Safety Sales Tax Fund, the FY 2022/23 Adopted Budget includes on-going costs for 12 sworn FTE for the new fire station 222. Included in the adopted budget for the Public Safety Sales Tax Fund for Fire for one-time costs is one academy and a onetime reduction in cancer screenings due to the department utilizing grant funds to cover the associated costs. One-time costs also include additional money to right-size health exam costs for Station 221. The Transport Fund FY 2022/23 proposed budget includes several ongoing reductions associated with the elimination of the Daisy Mountain billing contract in light of the City operating its own transport billing division, and an ongoing reduction related to dispatch fees due to having updated estimates for internal charges.
- *Personnel* – Nearly three quarters of the City's operational costs in the General Fund are for the City personnel who provide services to Mesa residents and businesses. Recruiting and retaining skilled and talented employees is essential for the City to continue to provide high-quality services.
  - *"Step Pay" Increases* – Pay ranges for positions within the City operate with minimum and maximum amounts. Movement through the pay ranges are progressive, involving "steps", and are reviewed on an annual basis during an employee's performance review. Depending on funding availability, the City may grant step increases to eligible employees. The FY 2022/23 Adopted Budget includes a 4% step increase. This increase is in addition to a mid-year FY 2021/22 approved 5% pay range adjustment and step increase to all City employees.
- In addition to the step pay, the FY 2022/23 Adopted Budget includes contributions to the Public Safety Personnel Retirement System to decrease the unfunded liability and smooth out future increases.
- *American Relief Plan* – The City's Adopted Budget includes contributions from the Federal Government's American Relief Plan Act to continue support for the City of Mesa and the community through these challenging times caused by the impacts of COVID-19 through new programs, housing support, and other

## Budget & Financial Summaries

eligible expenses. The FY 2022/23 Adopted Budget includes approximately \$83.6M in budget capacity to support City services and programs for the community.

- *Smart Cities* – Mesa continues to explore new and prevailing technologies to enhance programs such as Advanced Metering Infrastructure (smart utility metering). The City has developed a Smart City strategic plan that will serve to guide the priority of new/enhanced programs.
- *Infrastructure and Capital Investment* – The City is committed to providing the infrastructure necessary to serve residents and businesses and encourage further economic development. Projects for FY 2022/23 include the continuation of citizen initiated and approved Parks and Culture projects, as well as several Transportation projects. Project activities have begun on the Lehi Sports Park, Red Mountain Park, and library improvements. Several public safety projects are included which include Police Evidence Facility and the Northeast Public Safety Facility. Roadway improvements continue with the Southern & Stapley intersection as well as Signal Butte – Williams Field to Pecos Roadway Improvements. These projects are using General Obligation (GO) bond authorization approved by voters in 2020. In conjunction with the street projects, the City will replace and/or upgrade utility infrastructure. Coordinating this effort not only ensures the reliability of the utility service lines, but it also maximizes the life of the pavement. The FY 2022/23 Adopted Budget includes a Capital Improvement Program of \$287.3 million excluding carryover.

Additional detail of budgetary changes by department is provided in the Department Operational Plans section.

# Budget & Financial Summaries

## The Budget Cycle

For Mesa, the budget cycle is a continuous process that requires planning, maintenance, and review. **Figure 1** outlines the steps in the budget cycle

## City of Mesa Budget Cycle



\*Operational planning is embedded throughout the budgeting process and continues throughout the year.

**Figure 1: The Budget Cycle**

## Budget & Financial Summaries

1. *Forecast Revenues and Expenditures* - Prior to the start of the budget process, the Office of Management and Budget (OMB) prepares a preliminary multi-year forecast of revenues and expenditures. A comprehensive forecast process helps prepare for potential adverse events and circumstances. The forecast provides a framework that assists Mesa's elected officials and executive team in making decisions about the direction of the City. The forecast of revenues and expenditures is discussed further in the Revenue and Expenditure trends portion of this section.
2. *City Council Reviews Strategic Priorities and Establishes Budget Priorities* - An updated forecast is presented at a strategic planning workshop held with the City Council, City Manager, and the City's Executive team. The purpose of the workshop is to review the City's long-term strategic priorities, provide updates to Council on the status of the current fiscal year's initiatives, and receive direction from Council on priorities for the upcoming budget cycle.
3. *Base Budget Guidelines Established* - Based on forecasted City resources, departments are allocated a portion of those resources to fund their operations.
4. *Departments Prepare Operational Plans* - Departments develop annual operational plans that identify the planned work and the personnel, materials, and capital items needed to conduct that work for one year. The operational plan identifies who will do what and with what resources. These plans also identify a means to evaluate progress and achievement of desired outcomes. The plans are presented in the Department Operational Plans section of this document.
5. *Departments Submit Base Budget and Funding Requests* - A department allocates its base budget to core business processes based on the resources apportioned to the department each year. Departments submit requests for additional resources to the City Manager, through OMB. The requests can be for one-time or on-going budget increases. Based on available funding and Council priorities, the City Manager may recommend additional funding in base budgets.
6. *OMB/City Manager Review Department Budgets and Performance Plans* - OMB and the City Manager review the budget submissions to ensure that Council priorities are followed, legal regulations are adhered to, and City functions are properly supported. Budget submissions are reviewed for alignment with available resources.
7. *City Council Reviews Department Budgets and Significant Issues* - OMB provides preliminary budget information to the City Council through a combination of reports and presentations. The City Council receives additional information from departments as needed. The City Council provides direction on issues and projects included in the upcoming budget.
8. *City Manager Submits Budget to City Council* - Based on feedback received from the City Council, the City Manager submits a balanced budget to the City Council for consideration.
9. *City Council Establishes Tentative Budget* - Per State statute, the City Council tentatively adopts a budget. The tentative budget sets a legal ceiling or maximum dollar amount for the Final Budget.
10. *City Council Seeks Public Input* - The City Council requests public input during one or more public hearings.
11. *City Council Adopts Final Budget* - The City Council may incorporate feedback and then adopts a Final budget.
12. *Departments Review Progress Toward Achieving Plan Desired Outcomes* - Departments review progress towards achieving desired outcomes. They evaluate the factors that enabled them to exceed performance targets or what factors prevented them from achieving departmental goals. They decide on actions to build on success or to correct steps in the process to meet future goals.

# Budget & Financial Summaries

## Final Budget

On June 6th, 2022, the City Council passed and adopted the City of Mesa budget for the fiscal year ending June 30, 2023, meeting the state requirement mandating the adoption of a balanced budget. The Adopted Budget is found in the Financial Schedules section of this book. Once the budget has been adopted, the City monitors revenues and spending through a variety of methods including budget to actual reports, the City's [open data platform](#) which is updated on a monthly basis, quarterly *MesaStat* meetings where departments review performance and budget with City management, and budget amendments as needed.

## Fund Details

The City of Mesa uses funds to track revenues and expenditures. A fund is a grouping of related accounts used to maintain control over resources that have been separated for specific activities or objectives. Funds are categorized by the restrictions on the revenues received in that fund and the type of services provided using those revenues. **Figure 2** shows the FY 2022/23 Adopted Expenditure Budget by Fund.

Note: **Figure 2** does not include transfers between funds and includes the Quality of Life Fund in the Restricted Funds category.

# Budget & Financial Summaries

## Fiscal Year 2022/23 Total City Budget by Fund \$2.3B

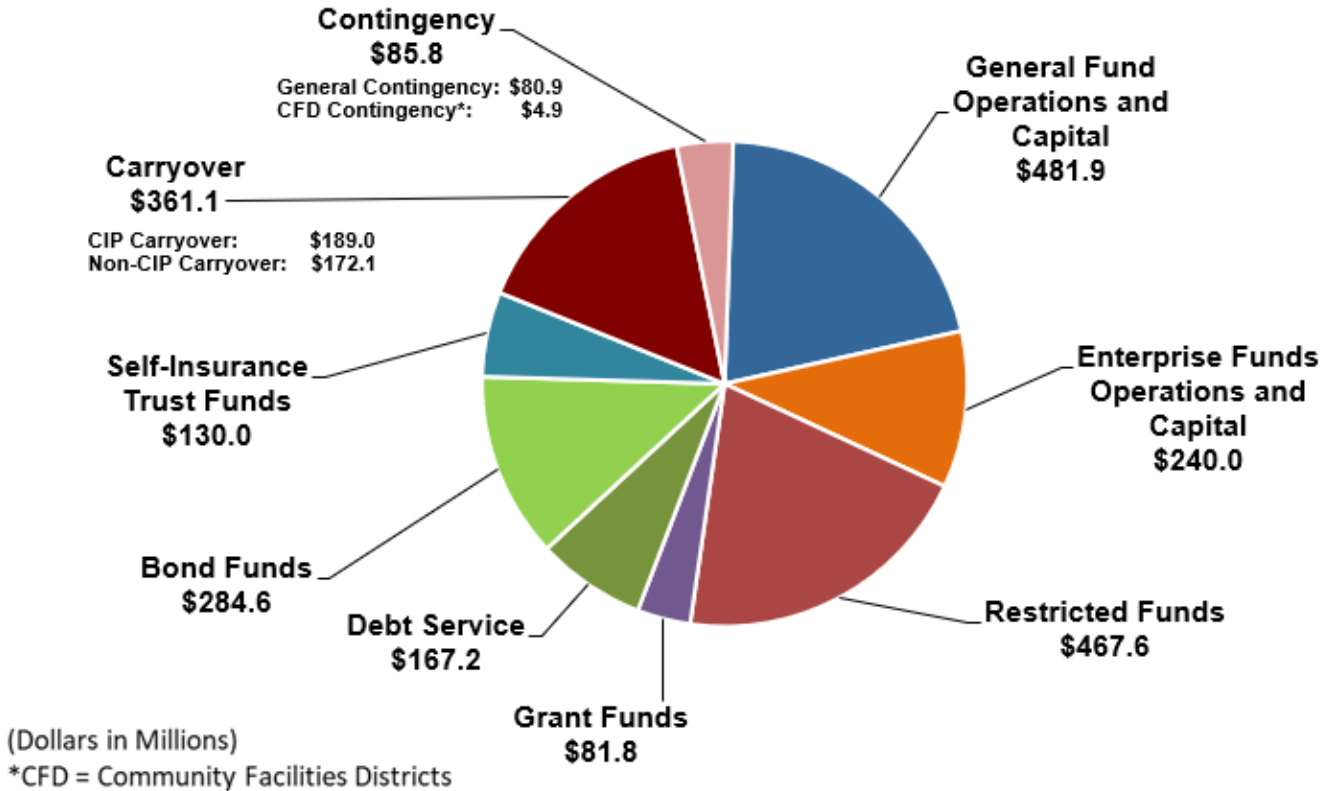


Figure 2: Total City Budget by Fund

### General Governmental Funds

The General Fund Budget contains resources and expenditures that are discretionary in nature and can be allocated based on the needs and priorities of the City. The City of Mesa reports on the General Governmental Funds, which combines the General Fund and the Quality of Life Fund. The funding for the Quality of Life Fund comes from a sales tax dedicated and restricted to public safety and arts and cultural programming. Though the City does have Financial Policies which are adopted by the City Council and more information about them are covered at the end of this section, the City does have an additional set of financial principals for the General Governmental Funds when developing the budget. These principals are:

- Balance net sources and uses
- 10% – 15% reserve fund balance over the 5-year forecasted period
- Sustainability of programs and services
- Keep wages and benefits competitive compared to other valley cities in order to retain and recruit quality staff
- Investment in capital and lifecycle replacement projects

# Budget & Financial Summaries

Fiscal Year 2022/23

## General Governmental Funds Budget by Department \$579.9M\*

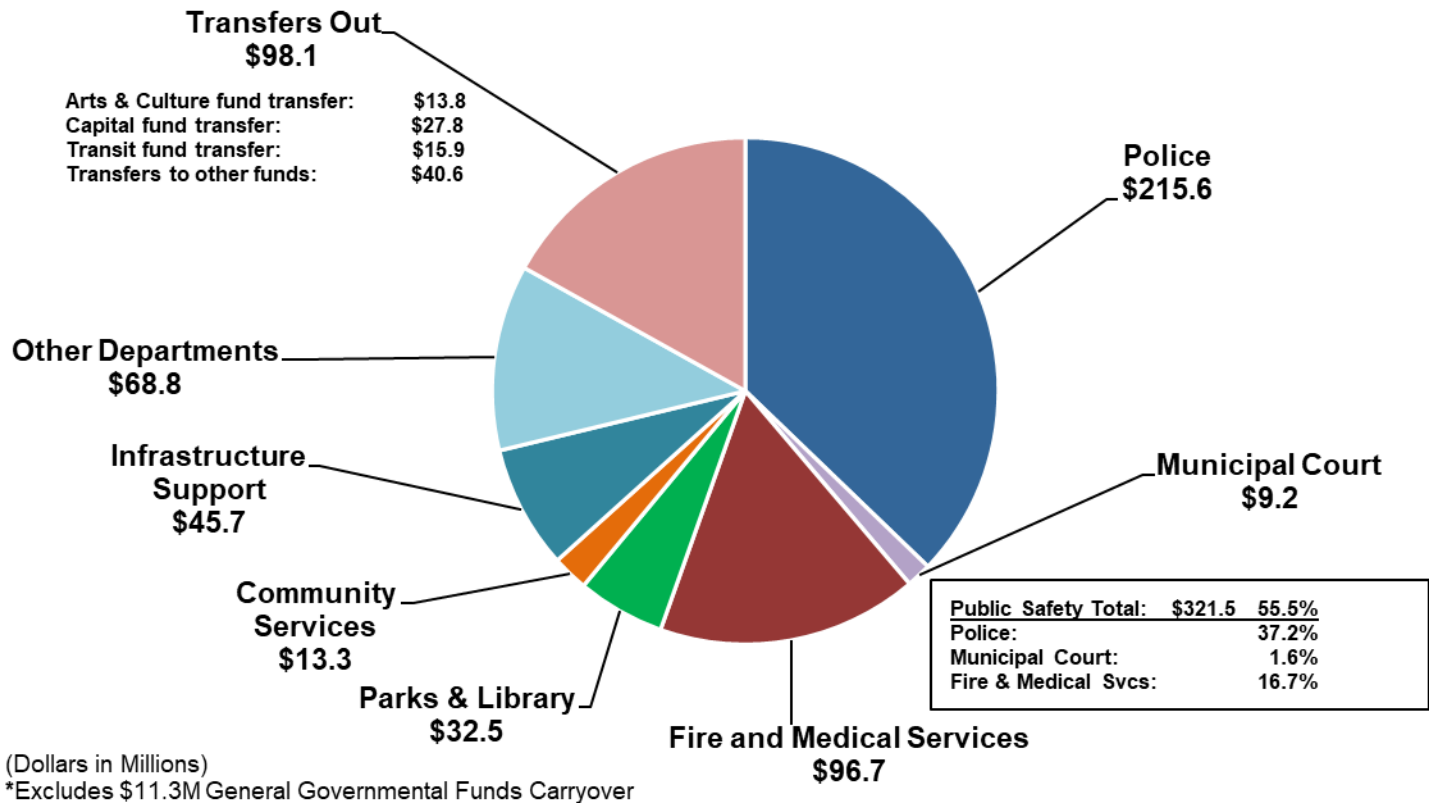


Figure 3: Total General Governmental Funds by Department

Figure 3 shows the breakdown of budgeted expenditures by department in the General Governmental Fund. In the FY 2022/23 Adopted Budget, 55.5% of budgeted expenditures in the General Governmental Funds directly support public safety services (Police, Municipal Court, Mesa Fire and Medical). Additionally, a significant portion of the infrastructure support and other departments General Governmental budget provide services that ensure the effective and efficient delivery of public safety services. Expenditures included in infrastructure support and other departments are for information technology, public safety communications, facilities maintenance, human resources, and purchasing. Parks and Library account for 5.6% of General Governmental expenditures and Community Services accounts for 2.3% of General Governmental Expenditures. The General Governmental Fund also supports other funds in the City through fund transfers out of the General Fund. Services supported through fund transfers include replacement of public safety vehicles, arts and culture programs, economic investment, commercial facilities, capital items, and transit services. For FY 2022/23, the City budgeted to set aside \$2 million for potential Public Safety Pension Retirement System (PSPRS) increases for a total reserve balance of \$14 million and \$15 million savings placeholder for project inflationary costs for FY 2022/23.



# Budget & Financial Summaries

## Fiscal Year 2022/23 General Governmental Funds Budget by Expenditure Categories \$579.9M\*

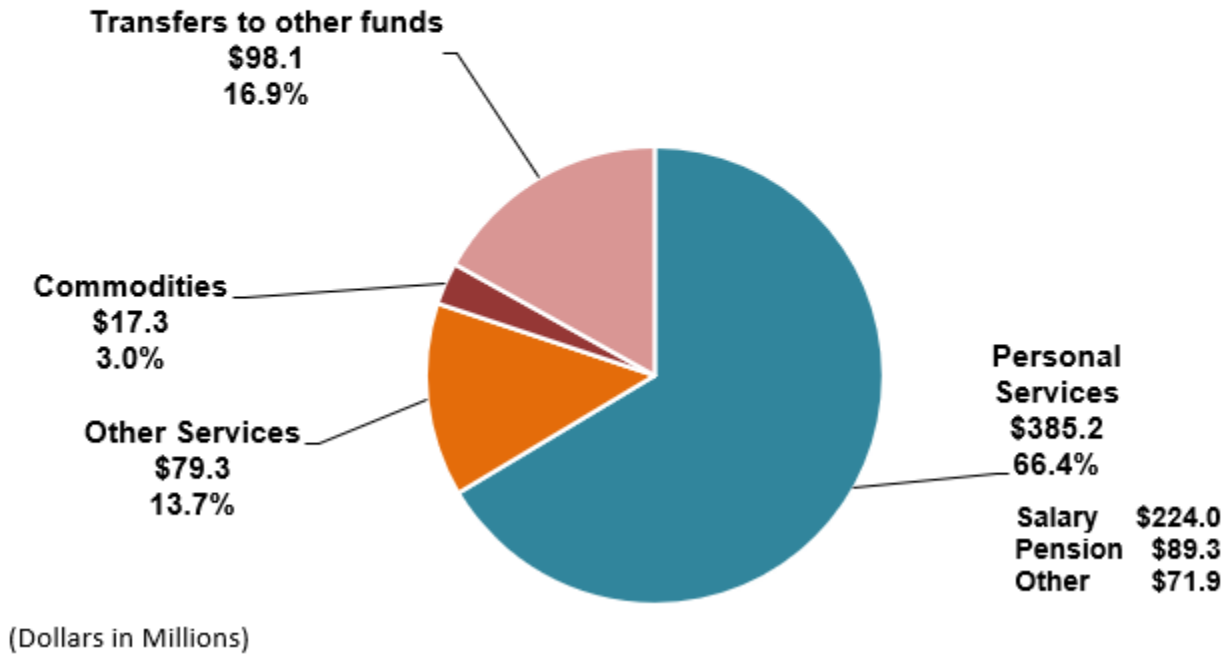


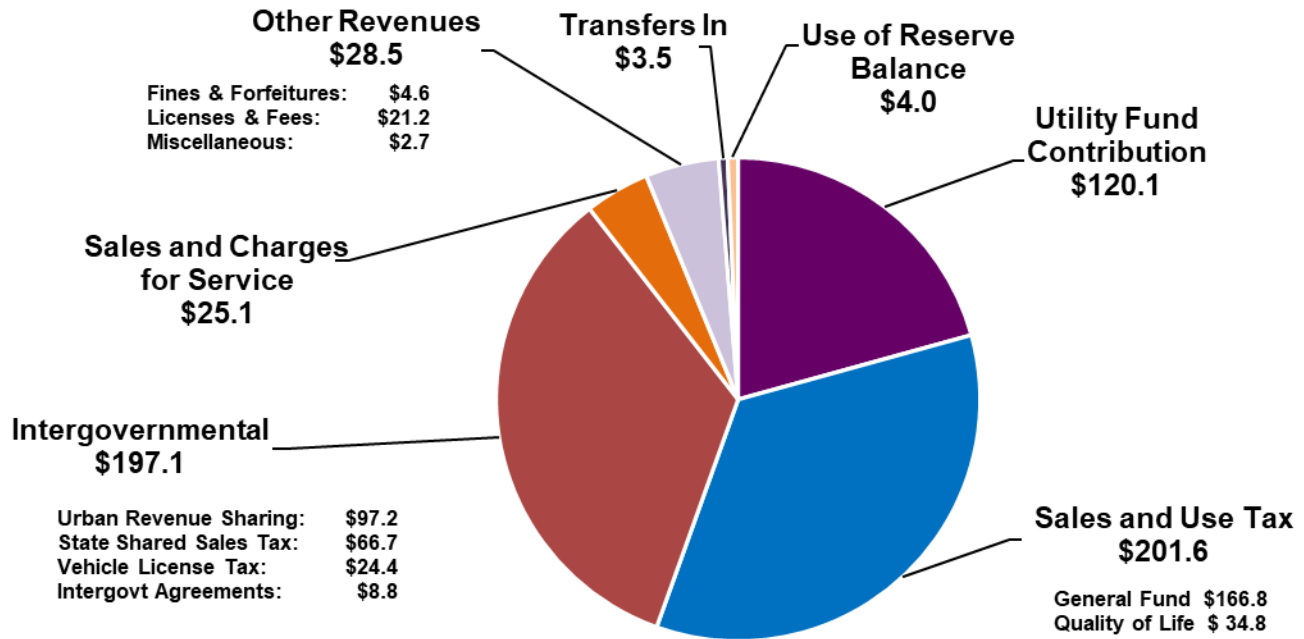
Figure 4: General Governmental Funds by Expenditure Category

Figure 4 shows the breakdown of the General Governmental Funds by expenditure category. A majority of the expenditures in the General Governmental Funds is personal services. In FY 2022/23, 66.4% of the budgeted expenditures in the General Governmental Funds are allocated to pay the salaries and benefits of City staff. Personal services costs grew in FY 2022/23 due to additional staff added, an increase of 5% to all pay ranges in FY 2021/22, and a larger investment into the state-run retirement plans to help stabilize the current unfunded liability payment. Other Services for the FY 2022/23 Adopted Budget for the General Governmental Funds increased \$2.9 million due to additional vehicle maintenance cost for Police due to prolonging the life of vehicles, the upgrade to the city's Enterprise Resource Planning system, support for the homeless and the Off the Streets program, and a larger allocation of lifecycle infrastructure projects. Commodities for the FY 2022/23 Adopted Budget for the General Governmental Funds increased \$3.5 million due to the closeout and timing of lifecycle projects. Transfers to other funds increased \$52.6 million primarily due to setting aside one-time revenues for the Police Department Headquarters renovation, the new City Council Chambers, and other pay as you go projects. Also, the transfer to the Transit Fund increased \$11 million due to the expiration of the federal stimulus support.

# Budget & Financial Summaries

Fiscal Year 2022/23

## General Governmental Funds Available Resources \$579.9M\*



(Dollars in Millions)

\*Excludes \$11.3M General Governmental Funds Carryover

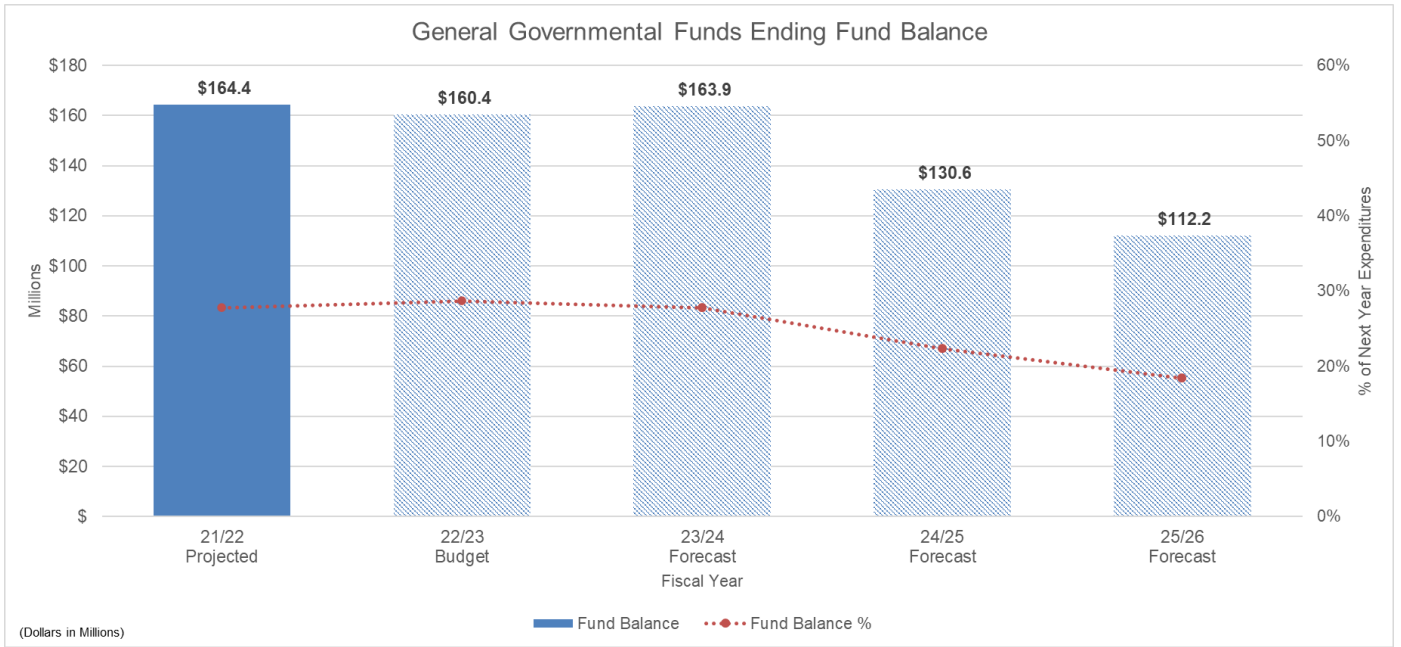
Note: All Quality of Life revenues are committed to Public Safety

Figure 5: General Governmental Funds Available Resources

Figure 5 shows the breakdown of available resources in the General Governmental Funds. Revenues for the General Governmental Funds come from three primary sources: city sales and use tax, state shared revenues, and a contribution from the Utility Fund. Sales and use tax and intergovernmental revenues are discussed further in the Revenue Trends Section. Sales and use tax and intergovernmental revenues are dependent on local and national economic trends. As the economy improves, these revenues grow. If there is a downturn in the local or national economy, these revenues decrease. Over the past few years, the City has seen growth in sales and use tax and state shared revenues. For FY 2022/23, the projections were increased compared to the prior year due higher than expected sales tax growth specifically in contracting due to a significant amount of construction activity and retail due to additional federal government stimulus support and an increase in online sales activity.

Another resource for the General Governmental Funds is a contribution from the Utility Fund. Mesa uses the contribution in lieu of a primary property tax. Effective July 1, 2020, the City added an ordinance which would allow this contribution to be a transfer equal to up to 25% of utility revenues for public safety purposes and up to an additional 5% for general use (non-public safety).

# Budget & Financial Summaries



**Figure 6: General Governmental Funds Ending Fund Balance**

Figure 6 shows the ending fund balance and the ending fund balance as a percentage of the next year’s expenditures for the General Governmental Funds for five fiscal years. The financial policies of the City require a minimum fund balance of 8-10%, and the City’s principals recommend a reserve fund balance of at least 10% – 15% over the 5-year forecasted period. The fund balance did increase in FY 2021/22 due to one-time support for the City through the American Rescue Plan Act. For the FY 2022/23 Adopted Budget, the revenues and expenditures are budgeted at a break even, but the forecasted fund balance is projected to decrease due to expenditure pressures for personal services, capital and lifecycle items, and debt service that the City continuously monitors.

# Budget & Financial Summaries

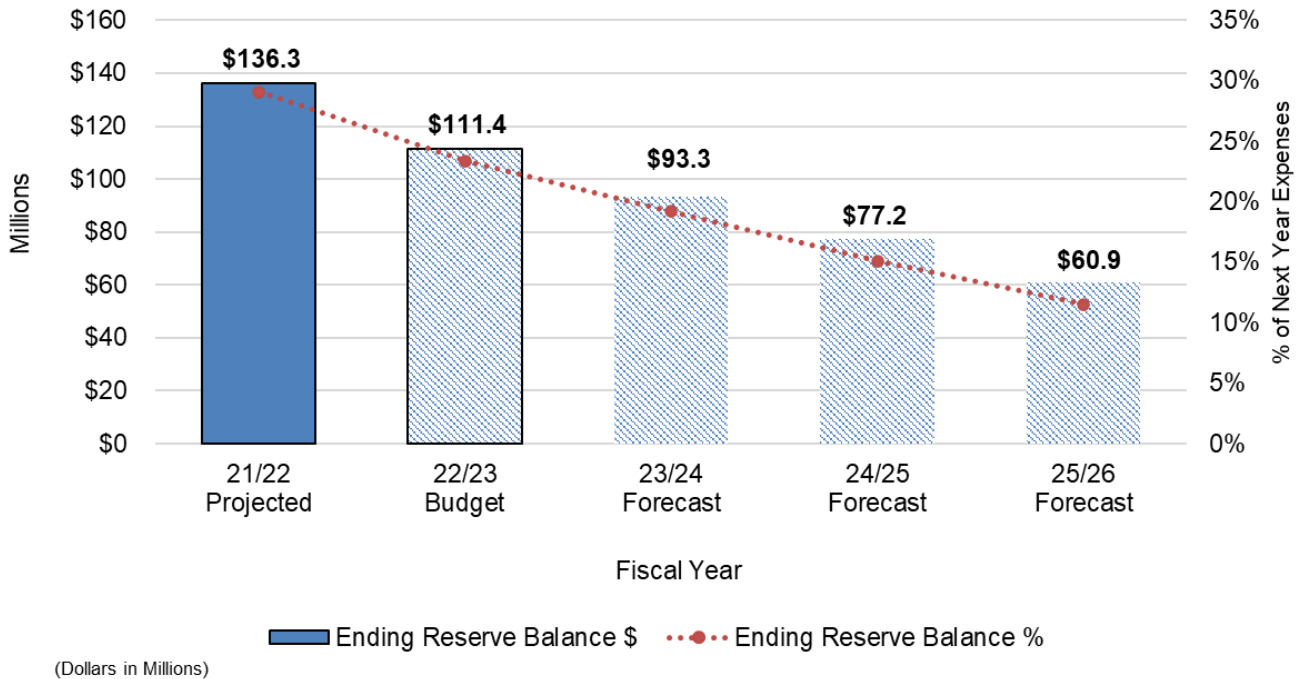
## Utility Fund

The Utility Fund is a government owned and operated enterprise fund that sells goods and services to the general public. In principal, an enterprise fund operates like a business, with revenues for a certain service that cover the costs associated with providing that service. In Mesa, the Utility Fund consists of services that the City provides such as electric, natural gas, water, wastewater, solid waste, and district cooling. The departments that operate in the Utility Fund are Energy Resources (electric and natural gas), Water Resources (water and wastewater), Environmental Management and Sustainability (solid waste) and Parks, Recreation, and Community Facilities (district cooling). Other departments directly or indirectly allocate costs to the Utility Fund based on the support they provide to the utility services.

Each utility is operated as a separate business center. For the utilities, rate schedules are adjusted annually if needed in a manner consistent with costs of capital and the fixed and variable costs of operation and maintenance within each utility. The Utility Fund is managed to maintain an ending reserve balance of at least 8-10% of the following year’s estimated expenses.

The reserve balance allows for the smoothing of rate adjustments. This smoothing avoids large rate increases and minimizes the impact to customers in any single year.

### Utility Fund - Ending Reserve Balance

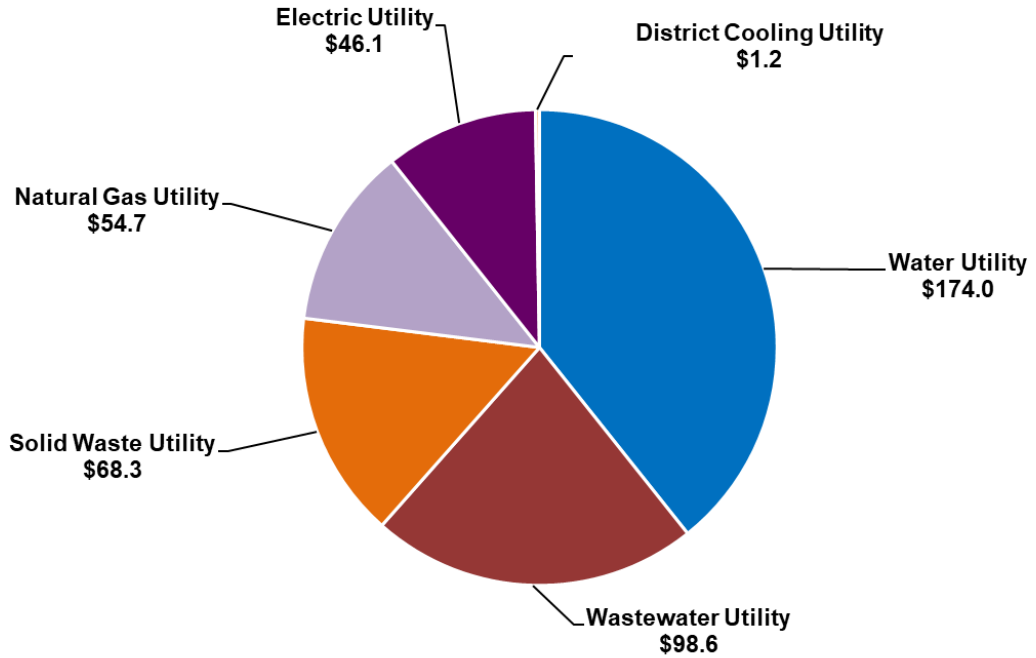


**Figure 7: Utility Fund – Ending Reserve Balance (non-utility sub funds removed starting FY 2020/21)**

Figure 7 shows the ending fund balance and the ending fund balance as a percentage of the next year’s expenditures for the Utility Fund for five fiscal years. The forecasted fund balance is projected to decrease due to expenditure pressures for personal services, capital and lifecycle items, and debt service that the City continuously monitors.

# Budget & Financial Summaries

## Fiscal Year 2022/23 Utility Fund - Revenues by Subfund \$442.9M



(Dollars in Millions)

**Figure 8: Utility Fund - Revenues by Utility**

Figure 8 shows the breakdown of revenues by utility for the FY 2022/23 Adopted Budget. Most of the revenues in the Utility Fund are from utility rates paid by Mesa residents and businesses. As part of the budget process, Mesa forecasts utility revenues and proposes adjustments as necessary in the fall to ensure an adequate reserve balance. Utility revenues are discussed in further detail in the Revenue Trends Section.

# Budget & Financial Summaries

## Fiscal Year 2022/23 Utility Fund by Expenditure Categories \$464.7M\*

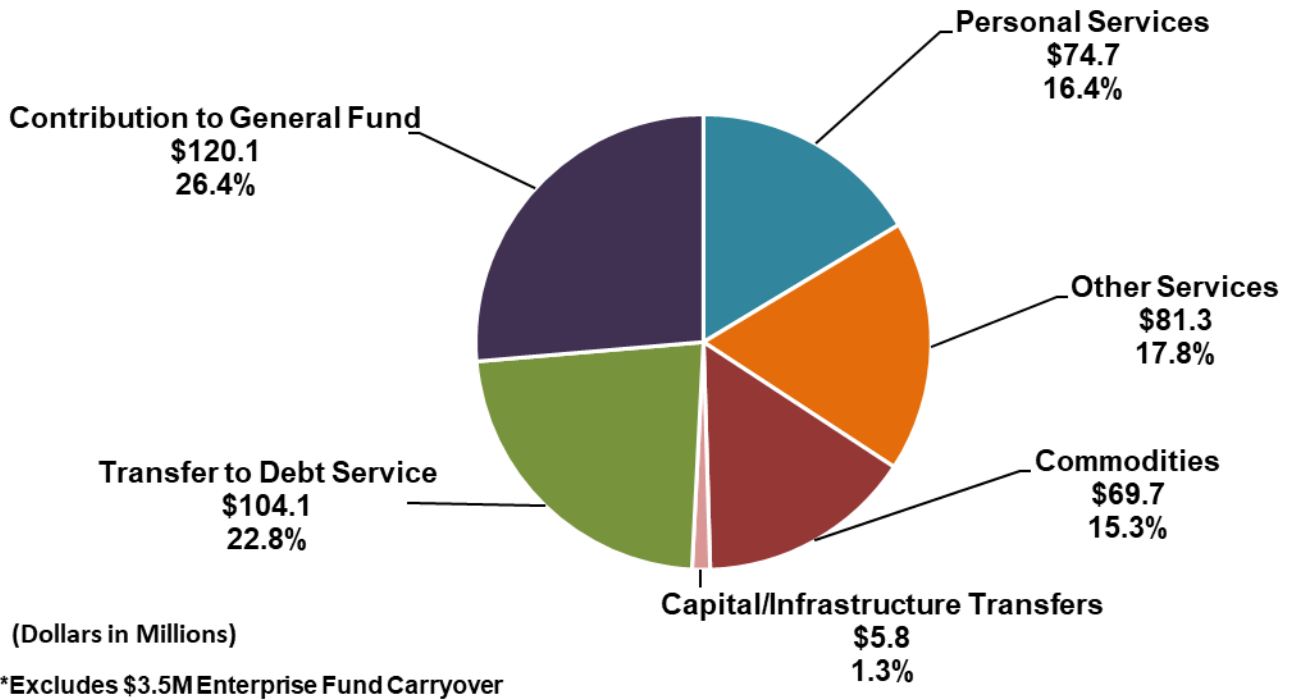


Figure 9: Utility Fund by Expenditure Categories

Figure 9 shows the FY 2022/23 Adopted Budget for the Utility Fund by expenditure category. Compared to the General Governmental Funds, there is a wider diversity of expenses in the Utility Fund. Each utility has unique expense pressures. The Water utility is sensitive to increases in the cost to purchase water from the Central Arizona Project (CAP) and the cost of electricity and chemicals necessary to treat water. The Wastewater utility is sensitive to the cost of electricity and chemicals necessary to treat wastewater and the costs from the City's participation in joint ventures with other local municipalities. The Solid Waste utility is sensitive to landfill fees, fuel, and other vehicle-related costs. The Electric and Natural Gas utilities are sensitive to the costs to purchase electricity and natural gas on the open market. Each of these variables are individually forecasted in the City's long-range forecast.

Maintaining and improving the utility capital and infrastructure is essential to providing high-quality, reliable service to Mesa residents and businesses. Mesa continuously invests in capital and infrastructure to support these utility services. Many of the capital improvements necessary to ensure reliable service and to adequately serve new customers are funded with revenue bonds, which are backed by utility revenues. The Utility Fund transfers to the Utility Debt Service funds to pay for this debt. Current and future bond issuances and the associated debt service are included in the City's long-range forecast. Utility systems revenue debt service is covered in more detail in the Bonds and Debt Service section.

Another significant use of the Utility Fund is a contribution to the General Fund. The City of Mesa does not levy a primary property tax. This contribution supports public safety and other General Fund services. Effective July 1,

## Budget & Financial Summaries

2020, the City added an ordinance which quantifies this contribution to be a transfer up to 25% of utility revenues for public safety purposes and up to an additional 5% for general use (non-public safety).

### Restricted Funds

For budgeting purposes, restricted funds are legally or administratively restricted to be used for a specific purpose as defined by federal, state or local governments.

#### *Transportation-Related Restricted Funds*

Transportation funds come from two revenue sources. The first source is the State of Arizona, which collects fuel tax and distributes a portion to incorporated cities and towns in the form of Highway User Revenue Funds (HURF). As one of the three Arizona cities with a population greater than 300,000, Mesa also receives an additional allocation of the fuel tax revenues, referred to as HURF 3%. The second source is a portion of Mesa's sales tax, set at 0.3%, which is dedicated to transportation. This portion of sales tax is referred to as Local Street Sales Tax in the Local Streets Fund.

HURF and Local Streets Fund are managed together, as both funds are restricted to street-related expenditures. During the Great Recession, the State of Arizona diverted a portion of HURF revenues originally designated for cities and towns. Much of the State diversion of HURF revenues from cities has been restored, but in recent years additional funding was only received as one-time revenues still short of original levels. However, in FY 2019/20 the State of Arizona restored ongoing HURF revenue to municipalities. For the FY 2022/23 Adopted Budget, revenues are budgeted \$11.7 million higher at \$90.2 million compared to the prior year's budget due to increased activity compared to the prior year's conservative forecast due to the uncertainty of the COVID financial impact.

Expenditures in the Transportation-Related Restricted Funds include both on-going street maintenance and one-time street improvements. In the FY 2022/23 Adopted Budget, the City allocated \$104.7 million in capital and operating expenditures for the Transportation-Related Restricted Funds which is a \$24.2 million increase compared to the prior fiscal year due an increase to the City's street overlay program. The City has a projected beginning reserve balance of \$93.1 million in FY 2022/23 for these funds and is planning to use existing fund balance to cover the additional expenditures and debt service payment.

#### *Public Safety Sales Tax Fund*

In FY 2018/19, the citizens of Mesa approved an increase to the City sales tax by .25% to support public safety. The voter-approved Public Safety Sales Tax Fund is revenue dedicated to Public Safety programs and projects. The FY 2022/23 budget includes funding for new public safety projects and one-time items. Included in the adopted budget for the Public Safety Sales Tax Fund for Fire for one-time costs is one academy and a onetime reduction in cancer screenings due to the department utilizing grant funds to cover the associated costs. One-time costs also include additional money to right-size health exam costs for Station 221. The adopted budget also includes funding for Police training, portable and dispatch radios, a new Evidence Facility, and additional vehicles. See the Mesa Fire and Medical and Police sections in the Department Operational Plan for details on the additional FTE in this fund.

#### *Falcon Field Airport Fund*

The Falcon Field Airport Fund operates as an enterprise fund, with charges for sales and charges for service and intergovernmental revenues covering the expenses related to the operation of the airport. The Falcon Field Airport Fund is managed separately from other funds due to restrictions on airport funding. Although Falcon Field revenue cannot be used to support other Mesa governmental operations, Falcon Field indirectly benefits the City by allowing customers from around the country to connect to businesses in Mesa.



## Budget & Financial Summaries

The FY 2022/23 Adopted Budget includes \$5.2 million in operating costs and \$6.7 million in capital costs which include the completion and reconstruction of mid-field taxiways including Higley Ramp West and the Eastside Taxi Lane. The projected year-end fund balance for FY 2022/23 for the Falcon Field Airport Fund is \$0 due to the use of fund balance for project related costs.

### *Environmental Compliance Fee Fund*

The Environmental Compliance Fee Fund is supported by a monthly fee applied to utility accounts to meet the projected costs of Federal and State environmental mandates. Neither the Federal nor the State government provides funding for these environmental mandates.

The current \$7.32 monthly environmental compliance fee is anticipated to generate \$17.4 million in revenue in FY 2022/23. The fee funds the City's environmental activities such as air quality, storm water quality, hazardous waste management, and asbestos management. Budgeted on-going operational expenditures are \$18.0 million. Savings experienced each year are accumulated and applied to one-time expenditure needs.

### *Economic Investment Fund*

The Economic Investment Fund is used to pursue a variety of Healthcare, Education, Aerospace, Tourism/Technology (HEATT) and other dynamic, citywide economic development opportunities. It is used to seek entrepreneurial solutions, business and industry partnerships, and to deliver new jobs to propel Mesa's economic growth, prosperity, and innovative spirit forward in the global marketplace with projects such as Arizona State University's expansion, CO+HOOTS, and The Studios at the Mesa City Center. The Economic Investment Fund is subsidized by the General Fund. In the FY 2022/23 Adopted Budget, the subsidy is projected at \$1.2 million.

### *Arts and Culture Fund*

The Arts and Culture Department manages the Mesa Arts Center, the i.d.e.a. Museum, and the Arizona Museum of Natural History. The City tracks the operational expenditures and revenues related to the operation of the venues in the Arts and Culture Fund. Additionally, to ensure the City maintains high quality cultural amenities, this fund is subsidized by the General Fund. Beginning in FY 2022/23 the General Fund contribution is set equal to the actual expenditures for personnel, projects, and indirect charges, trued up on a quarterly basis. See Arts and Culture's page in the Department Operational Plans section for details on expenditures in this fund.

### *Transit Fund*

The City of Mesa contracts with Valley Metro to provide fixed bus route, paratransit, and light rail services. The expenditures and revenues associated with operating these services are tracked in the Transit Fund. Certain revenues the City receives for mass transit programs are restricted, like the City's portion of the Arizona Lottery Fund (ALF) revenue.

This fund is subsidized by the General Fund. The amount of the General Fund contribution in the FY 2022/23 Adopted Budget is approximately \$15.9 million which is a significant increase from the prior year due to the expiration of the additional federal support from the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) and the American Rescue Plan Act (ARPA).

### *Commercial Facilities Fund*

The Commercial Facilities Fund supports the Mesa Convention Center, the Hohokam Spring Training Facility, and the Cubs/Sloan Park Spring Training Facility. This fund is subsidized by the General Fund. The amount of the General Fund contribution in the FY 2022/23 Adopted Budget is approximately \$4.7 million.



# Budget & Financial Summaries

## *Joint Venture Funds*

To leverage economies of scale for certain services, local governments establish intergovernmental agreements to jointly deliver services. These agreements between local governments are known as joint ventures. The City currently participates in five joint ventures. The Greenfield Water Reclamation Plant (GWRP) and TOPAZ Regional Wireless Cooperative (TRWC) are managed by the City of Mesa, while the Sub-Regional Operating Group (SROG), the Val Vista Water Treatment Plant, and Valley Metro are managed externally. GWRP and TRWC are managed in respective funds, and the expenses in those funds are balanced with contributions from member governments, including the City of Mesa.

## *Impact Fee Funds*

Impact fees are collected from new developments to help pay for the capital and infrastructure that was built previously to service the development. In accordance with state statute, Mesa currently charges four impact fees on new developments: Police, Fire, Water, and Wastewater. The revenue from these impact fees are tracked in individual funds and support the debt service associated with certain previously completed capital improvement projects that serviced growing areas in Mesa. When enough impact fee revenue is collected to cover the eligible debt service, the fee is discontinued. In the FY 2022/23 Adopted Budget, the City budgeted \$18.6 million in impact fee revenue.

## *Trust Funds*

The City of Mesa uses trust funds to self-insure for areas of liability. The trust funds track revenues and expenses related to employee health benefits, worker's compensation claims, and public property and liability legal claims.

### *Employee Benefit Trust Fund*

The Employee Benefit Trust (EBT) Fund is used to fund employee health benefits and other employee benefit programs that the City sponsors. The EBT Fund is funded through medical and dental premiums that are paid partially by the employee and partially by the City. A fund balance is maintained in the fund to cover large increases in claims and to smooth contribution increases for employees and the City. For FY 2021/22, expenditures are projected at \$102.2 million, including \$91.4 million for medical insurance and claims. Contributions/revenues are estimated at \$102.2 million, consisting of \$80.9 million from the City and \$20.7 million from employees and retirees. Although the City takes advantage of cost containment opportunities, annual medical costs are increasing year-over-year resulting in an increased employee and City contribution for FY 2021/22 and FY 2022/23.

The total EBT budget for FY 2022/23 is \$112.7 million with revenues budgeted at \$111.7 million.

### *Workers' Compensation Fund*

The Workers' Compensation Fund is used to fund claims and insurance premiums related to employee work-related injuries. FY 2021/22 total estimated expenditures are \$8.1 million, including \$5.3 million in insurance premiums and claims. Total budgeted expenditures for FY 2022/23 are \$8.4 million, and total budgeted revenues for FY 2022/23 are \$5.9 million. The City's Workers' Compensation fund balance policy is to plan enough revenue (from the General Fund) to equal the estimated total annual cost estimate for the following year.

### *Property and Public Liability Fund (PPL)*

The Property and Public Liability (PPL) Fund is used to pay claims related to lawsuits against the City. The value of claims paid vary significantly by year. The length of time from the submission of a claim to its final resolution can take years, which causes fluctuations in annual cost. The total estimated expenditures for FY 2021/22 are

## Budget & Financial Summaries

\$9.9 million, and the budgeted expenditures in FY 2022/23 are \$8.9 million. The fund balance policy for the PPL fund is to maintain a minimum a fund balance of \$10.0 million.

### *Grant Funds*

The City pursues grants to fund capital projects, implement or enhance programs, and fund the acquisition of new equipment. While the application for grant funding requires preparation time by City staff as well as subsequent tracking of grant expenditures, grant awards provide the City with the means to fund services that would not otherwise be funded in the City's budget. Not all grants applied for are awarded to the City. The City includes grants currently being applied for in the Adopted Budget to allow for budget capacity.

As part of the FY 2022/23 Adopted Budget, the City allocated a total of \$194.5 million in total grants with a majority of the capacity supporting the full funding of the American Rescue Plan Act and additional federal supported affordable housing programs. The Police and Mesa Fire and Medical Departments also apply for a significant amount of grant revenue to support potential programs, trainings, new employees, and the purchase of equipment that the City may not be able to fund otherwise.

### *Bond and Debt Service Funds*

The City issues debt, in the form of bonds, to provide the resources necessary to complete certain capital improvements. The bond resources and the expenditures associated with completing capital improvements occur in the Bond Funds. The repayment of the debt associated with the bonds occurs in the Debt Service Funds. Bonds and debt are discussed further in the Bonds and Debt Service section.

### *Carryover Funds and Contingency Funds*

Carryover Funds are to pay for items that were budgeted in the prior fiscal year but are not received until the next fiscal year. For example, if Environmental Management and Sustainability purchases a new garbage truck that does not arrive until the next fiscal year, funding would be carried over from the current fiscal year to the next to pay for the vehicle when it arrives. Contingency Funds are included in the budget for unexpected events or other unforeseen needs that arise during the fiscal year. Examples include natural disasters, new unfunded mandates, or the receipt of unanticipated grant funding.

## **Fund Balance**

Fund balance is the net of assets and liabilities in a fund. Maintaining adequate fund balance mitigates current and future risks, such as a revenue shortfall or unanticipated expenditures. Beginning fund balance shows the position of a fund at the beginning of the fiscal year. Ending fund balance is calculated by taking the beginning fund balance and adding the net sources and uses of that fund in a given fiscal year. The ending fund balance for one fiscal year is the beginning fund balance for the next fiscal year. The City's fund balance is made up of both restricted and unrestricted resources. **Figure 10** summarizes the estimated FY 2022/23 ending fund balance of the General Governmental and Utility Funds.

## Budget & Financial Summaries

| Summary of Changes in Fund Balance for General Governmental and Utility Funds<br>FY 2022/23 |                                     |   |                        |   |                        |   |                                       |   |                                  |
|---|-------------------------------------|---|------------------------|---|------------------------|---|---------------------------------------|---|----------------------------------|
| Fund  | Projected Beginning<br>Fund Balance | + | Projected<br>Resources | + | Net Fund<br>Transfers  | - | Budgeted<br>Expenditures/<br>Expenses | = | Projected Ending<br>Fund Balance |
| General Governmental  | \$164,416,283                       |   | \$452,300,919          |   | \$134,931,107          |   | \$591,223,041                         |   | \$160,425,268                    |
| Utility   | \$136,659,255                       |   | \$442,928,954          |   | (\$238,700,054)        |   | \$229,178,203                         |   | \$111,709,952                    |
| <b>Total</b>  | <b>\$301,075,538</b>                |   | <b>\$895,229,873</b>   |   | <b>(\$103,768,947)</b> |   | <b>\$820,401,244</b>                  |   | <b>\$272,135,220</b>             |

**Figure 10: General Governmental and Utility Fund Balance**

### Revenues & Expenditures

#### Revenue Trends

The City must have enough revenues and other resources to cover all the budgeted expenditures. The three main sources of revenues are taxes, intergovernmental revenues, and sales and charges for services. These three categories constitute over 50% of the resources budgeted in FY 2022/23. Other resources available to the City are bond proceeds and use of reserve balance which are not revenues since they are not a source of income.

Some City resources are restricted and can only be used for certain types of expenditures. For example, secondary property tax can only be used for General Obligation debt, and new bond proceeds can only fund capital improvements. Other resources or portions of resources are not restricted; they are available for general operations and can be allocated to the highest priorities of the City. Examples of these revenues are sales tax and state shared revenues. Some revenue sources are relatively stable over time while others fluctuate with the economy. Therefore, the City strives for diversification of revenue sources to ensure the continuation of City services during economic cycles. **Figure 11** shows the total available City resources.

# Budget & Financial Summaries

## Fiscal Year 2022/23 Total City Available Resources \$2.3B

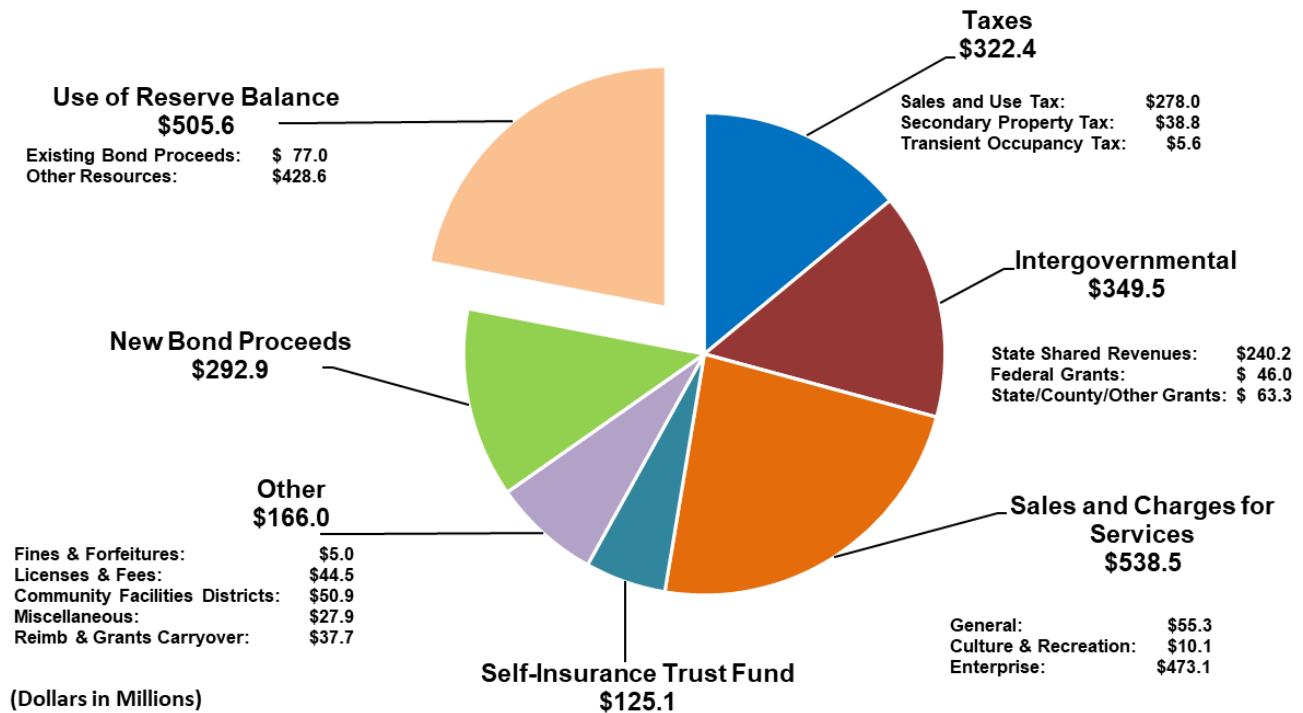


Figure 11: Total City Available Resources

## Taxes

### *Sales and Use Tax*

Arizona’s cities and towns have authority granted by the State to establish certain taxes for revenue purposes. The local transaction privilege tax, also known as sales tax, is one such means for funding municipal services. The City of Mesa’s current local sales tax rate is 2.00% and consists of four parts: the City’s sales tax portion of 1.20%, which is recorded in the General Fund; the City’s quality of life sales tax portion of 0.25%, which together with the City’s sales tax makes up the tax portion of the General Governmental revenues; the City’s public safety sales tax portion of 0.25%, which went into effect on March 1, 2019; and the City’s local street sales tax portion of 0.30%, which is restricted for use only on local transportation needs.

# Budget & Financial Summaries

## Sales Tax Rate Allocation

Figure 12 shows the allocation of the total sales tax rate by percent. When combined with the State and County sales tax rates, the total sales tax rate Mesa businesses pay is 8.3%. With a transaction privilege (sales) tax of 8.3%, when a person buys \$100 worth of taxable items, the vendor is responsible for remitting \$8.30 to the taxing entity (City, County, State). Of that \$8.30, \$2.00 goes to sustaining city services; \$1.70 supports Police, Fire and Medical, Parks, Libraries, Arts and Culture, and other business operations, and the remaining \$0.30 goes toward maintaining and repairing local city streets. Mesa does not have a local sales tax on groceries.

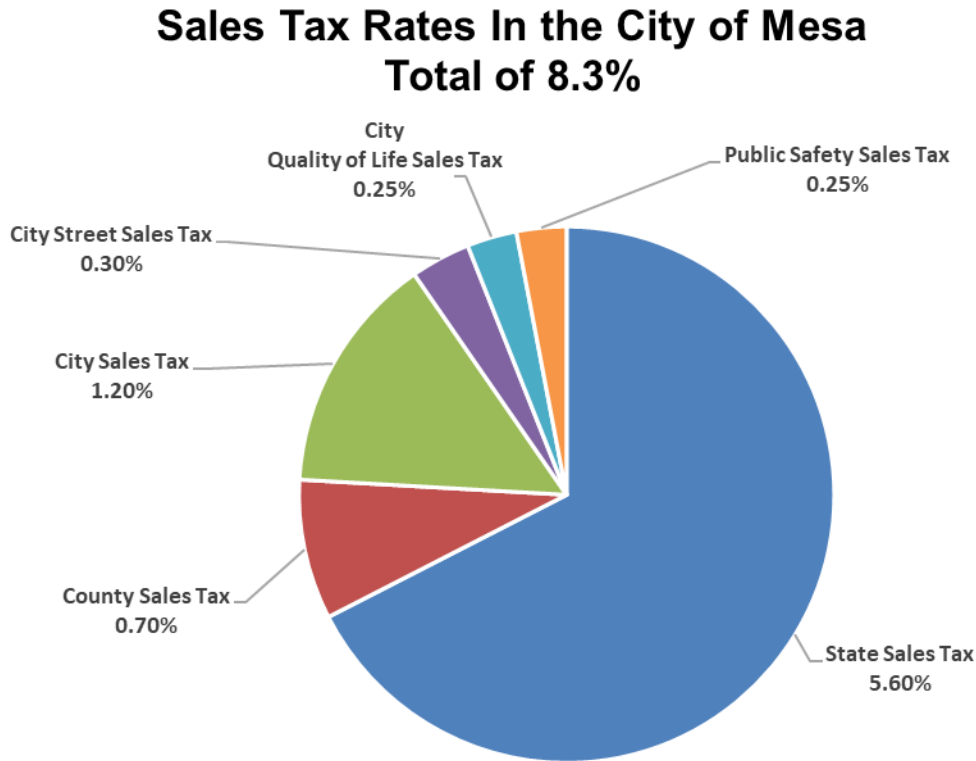


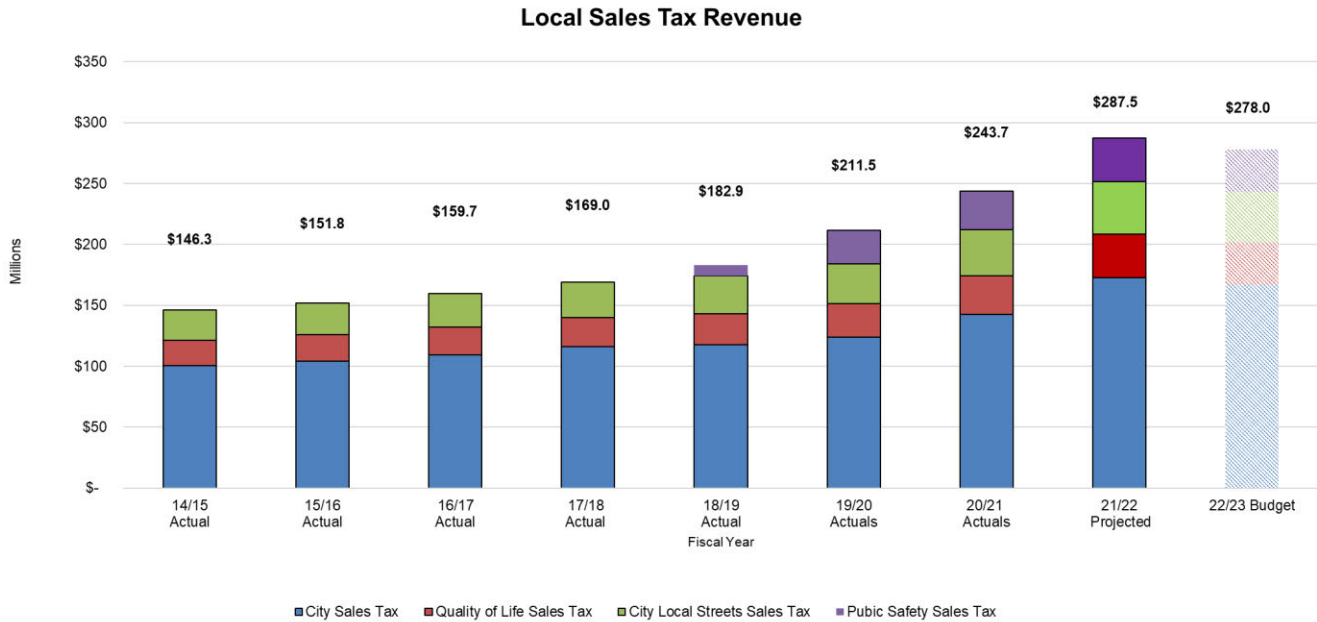
Figure 12: Sales Tax Rates in the City of Mesa

Mesa also receives a portion of the sales tax collected by the State. The sharing of state sales tax is discussed in the Intergovernmental Resources section of this document. Use tax is levied on items acquired from a retailer and stored or used within the city that have not been charged transaction privilege tax at least equal to the Mesa tax rate of 2.0%.

# Budget & Financial Summaries

## Sales and Use Tax Trends

Sales and use tax are important sources for the City’s General Fund, Quality of Life Fund, Public Safety Sales Tax Fund, and Local Street Fund. Trends in the economy significantly impact sales and use tax collections. Sales and use tax revenue have grown the past few years, as the economy has continued to expand in recent years. **Figure 13** shows the trends in local sales and use tax revenue over ten years. The Public Safety Sales Tax went into effect on March 1, 2019.



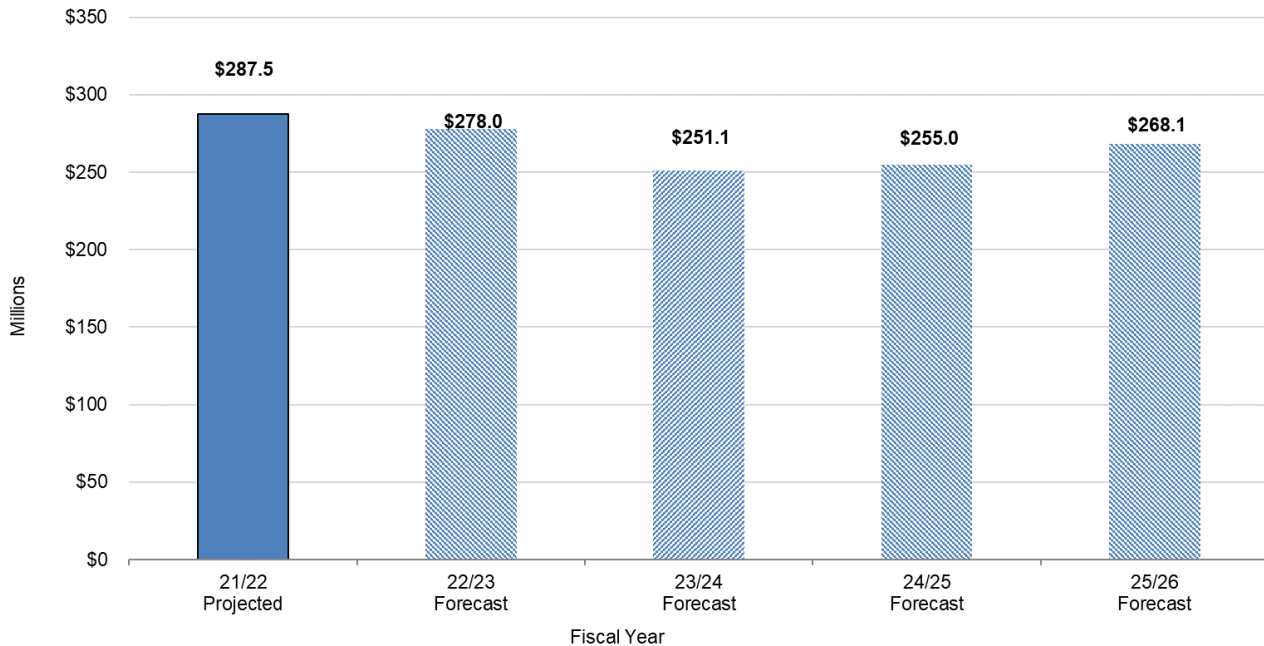
**Figure 13: Local Sales Tax Revenue**

At the start of budget cycle, long-term forecasts for sales and use taxes are developed using multivariate time series models. State law requires the City to adopt a balanced budget, and the amount of revenue the City collects determines the amount of expenditures the City budgets. Sales and use tax is cyclical, and the amount the City collects is based on the conditions in the local and national economy. Forecasting sales and use tax allows the City to determine a reasonable amount to budget while maintaining adequate reserves and ensuring the budget is balanced. Additionally, forecasting sales tax long term allows the City to plan expenditures based on trends in sales tax revenues to ensure financial stability into the future. The sales and use tax revenues budgeted in the FY 2022/23 Adopted Budget are based on the actuals of prior fiscal years and trends in the local, state, and the national economy. The FY 2021/22 revenues are projected to be slightly higher than FY 2022/23 Adopted Budget due to an increase in retail and construction activity.



# Budget & Financial Summaries

## Sales and Use Tax Revenue Forecast



**Figure 14: Sales and Use Tax Forecast**

Figure 14 shows the sales and use tax forecast for five years. The City partners with the University of Arizona’s Forecasting Project to access forecast data on several economic indicators. The City uses this data to correlate the sales and use tax forecast with larger economic trends related to personal income, employment, retail sales, population growth, and new home construction. The sales and use tax forecast sets up the frame work for the FY 2022/23 budget process to provide direction on the City’s long-term financial sustainability when considering proposed enhancements to services. The City is conservative in forecasting to ensure that expenditures do not grow at an unsustainable rate and to ensure the City can support on-going services through unknown economy impacts.

### Property Tax

State law (A.R.S. §42-17151(A)) allows a municipality to levy a property tax. There are two types of property tax in the State of Arizona, primary and secondary.

- Primary property tax can be used for any general City operations. Since 1946, the City of Mesa has not levied a primary property tax.
- A secondary property tax may be levied for payment of principal and interest from debt associated with General Obligation bonds. Therefore, the City’s secondary property tax is restricted to that use. Property valuations are known in advance, so the amount of revenue raised by the secondary property tax levy is also known. The City Council sets the secondary property tax levy and associated rate annually. The FY 2022/23 secondary property tax rate is \$0.9157 per \$100 of net assessed value with a corresponding levy of \$38.8 million.

# Budget & Financial Summaries

Further information is outlined in the Bonds and Debt Service section of this document.

## *Transient Occupancy Tax*

State law (A.R.S. §42-6002) allows a municipality to levy a transient occupancy tax, also known as bed tax, on hotel/motel stays. The current transient occupancy tax is assessed at a rate of 5.0%. Transient occupancy tax is a restricted revenue source and is dedicated to programs that encourage additional tourism: the Visit Mesa program, capital improvements at the Mesa Convention Center and Hohokam Spring Training Facility, and other spring training facility construction and operational expenditures.

## **Intergovernmental Resources**

Most of the intergovernmental revenues the City receives come in the form of state shared revenues, which the State of Arizona is obligated by state statute to distribute to local governments. The City also receives a significant amount of grant revenues from the federal, state, and county governments.

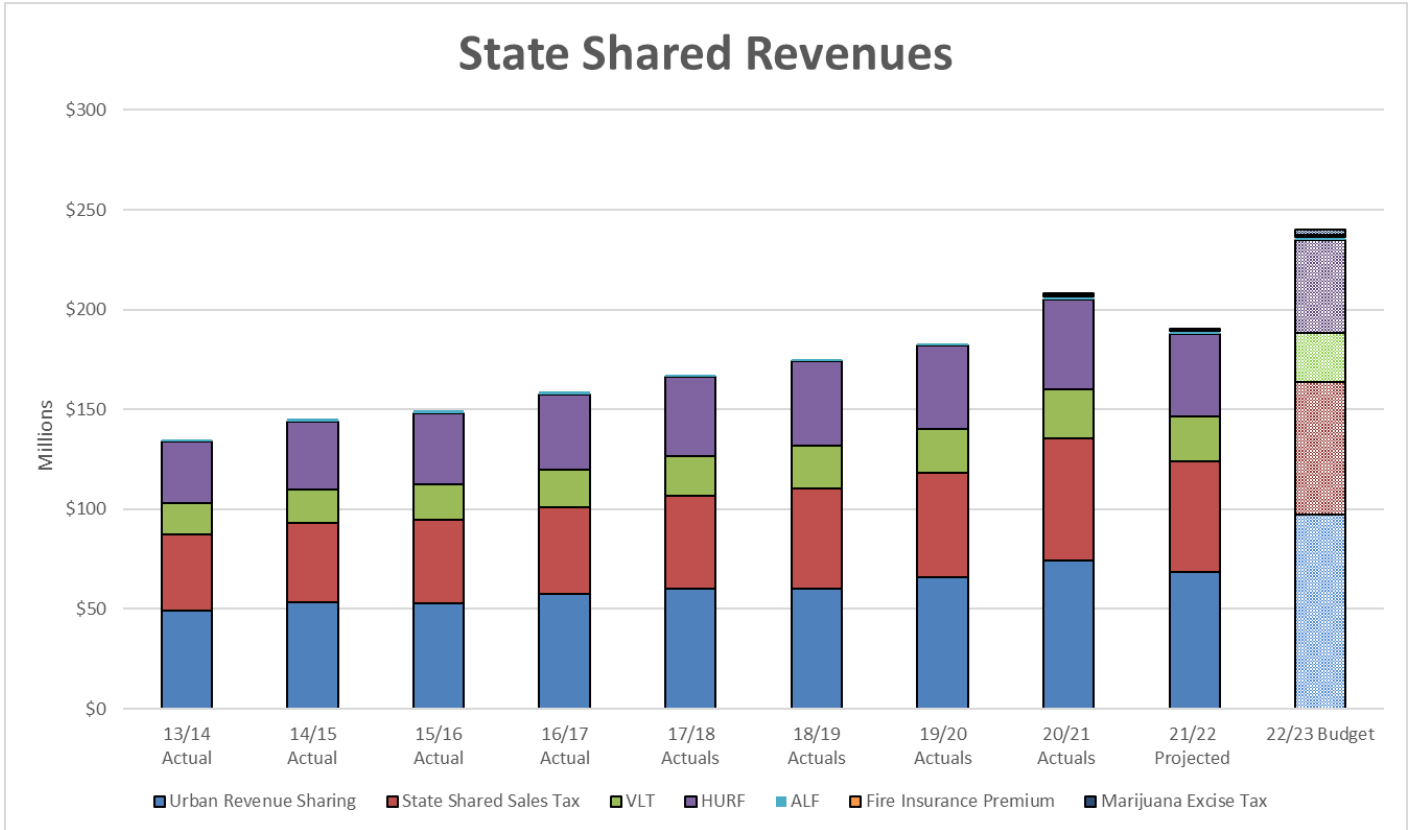
## *State Shared Revenues*

State shared revenues are collected by the State of Arizona on behalf of local governments and distributed to cities and towns based on population and formulas in state statute. In Arizona, the state distributes a portion of state income tax collections (urban revenue sharing), state transaction privilege tax (state shared sales tax), state gasoline tax (Highway User Revenue Fund (HURF)), Vehicle License Tax (VLT), and state lottery funds (Arizona Lottery Funds (ALF)) to incorporated cities and towns. HURF revenues are restricted to transportation expenditures and ALF revenues are restricted to transit services. The remaining state shared revenues are not restricted in use.

## *State Shared Revenue Trends*

State shared revenues tend to follow broader trends in the economy. Urban revenue sharing, which is the largest revenue received from the State, is based on personal and corporate income tax collections. There is a two-year lag between when the income is reported and the receipt of revenues by the City. Therefore, the amount for FY 2022/23 is known. For other state shared revenues, the distribution the City receives is based on the monthly collections by the State, and the monthly distribution the City receives reflects the broader economic conditions.

## Budget & Financial Summaries



**Figure 15: State Shared Revenues**

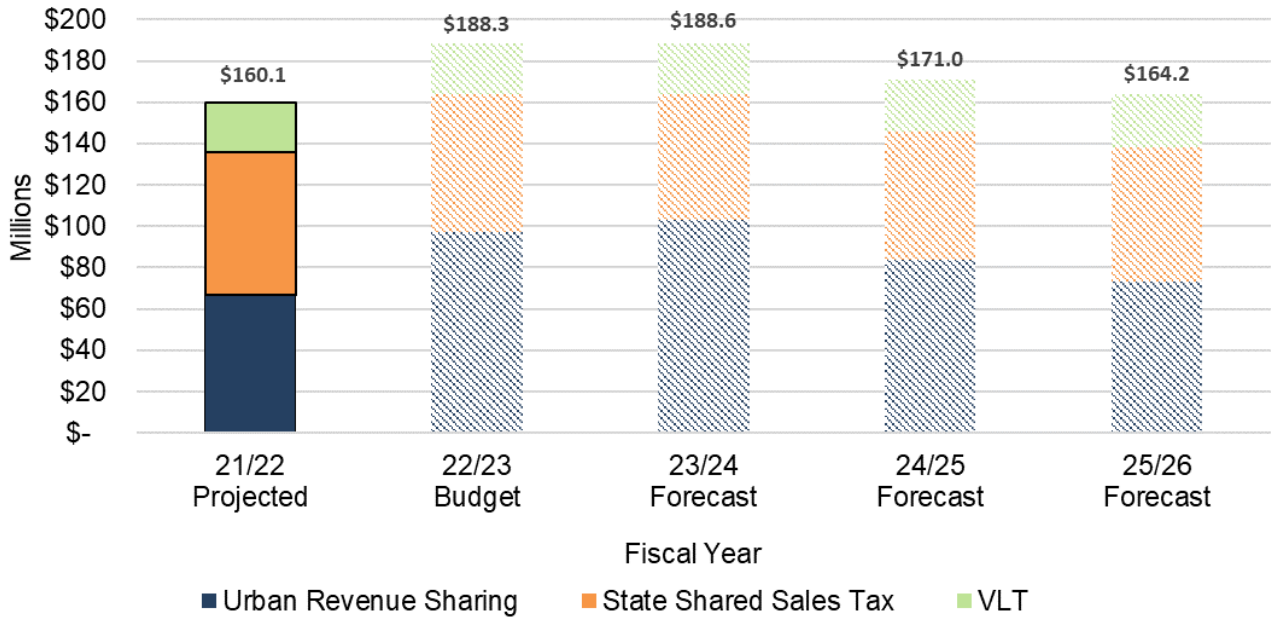
Total state shared revenues received can be seen in **Figure 15**. The Great Recession impacted these revenue sources, which have only recently recovered due to the two-year delay between the collection and distribution of urban revenue sharing. Additionally, the Arizona legislature passed a reduction to the corporate income tax rate which was phased in through a 4-year period from 2016 to 2019. The resulting reduction in corporate income tax collections reduced the amount of growth in urban revenue sharing. State shared sales tax followed the trends in local sales tax collections and the projects. The FY 2022/23 urban revenue sharing numbers are received on a 2-year lag, and the City will not know of the economic impact of the COVID-19 emergency on wages until FY 2022/23.

HURF revenues are restricted to transportation related expenditures; a municipality must continue to fund transportation expenditures with local revenue sources equal to the amount of local funding that was provided in FY 1979/80. In prior fiscal years, the State diverted a portion of HURF revenues previously sent to cities and towns to cover the Arizona Department of Public Safety. The State restored HURF revenues to cities, towns, and counties with the implementation of a new vehicle license public safety fee on January 1, 2019.

At the start of the annual budget cycle, each type of state shared revenue is forecasted separately using multivariate time series models. Forecasting these revenues is important because, like sales and use tax, collections are highly impacted by economic conditions. Additionally, revenues from urban revenue sharing, state shared sales tax, and VLT fund General Governmental operations. Mesa partners with the University of Arizona's Forecasting Project to access forecast data on local economic indicators which have historically correlated with these revenue sources. The City uses this data to correlate the forecast to larger economic trends related to personal income, employment, retail sales, population growth, and new home construction.

## Budget & Financial Summaries

### State Shared Revenue Forecast



**Figure 16: State Shared Revenue Forecast**

Figure 16 shows the forecast for urban revenue sharing, state shared sales tax, and VLT for five years. The forecast includes the economic impact due to the COVID-19 emergency, and due to the two-year delay between the collection of income tax and the distribution of urban revenue sharing to cities and towns, the impact of the economic correction for this revenue source is not reflected in the distribution until FY 2023/24. State shared sales tax and VLT are forecasted to follow the same trends as local sales and use tax. As with local sales and use tax, these revenue sources are highly affected by the overall health of the economy.

#### Grants

The City receives grants to fund services and capital items that could not be provided with local revenues. Grants help departments like Community Services, Police, and Mesa Fire and Medical expand services and purchase equipment they would not otherwise be able to purchase. Grant funding must be applied for each year unless a multi-year grant is awarded. Grant funding is restricted to the use designated in each grant and has reporting requirements. The City determines if the value of a grant is worth the additional requirements and staff time before accepting the grant.

#### Sales and Charges for Service

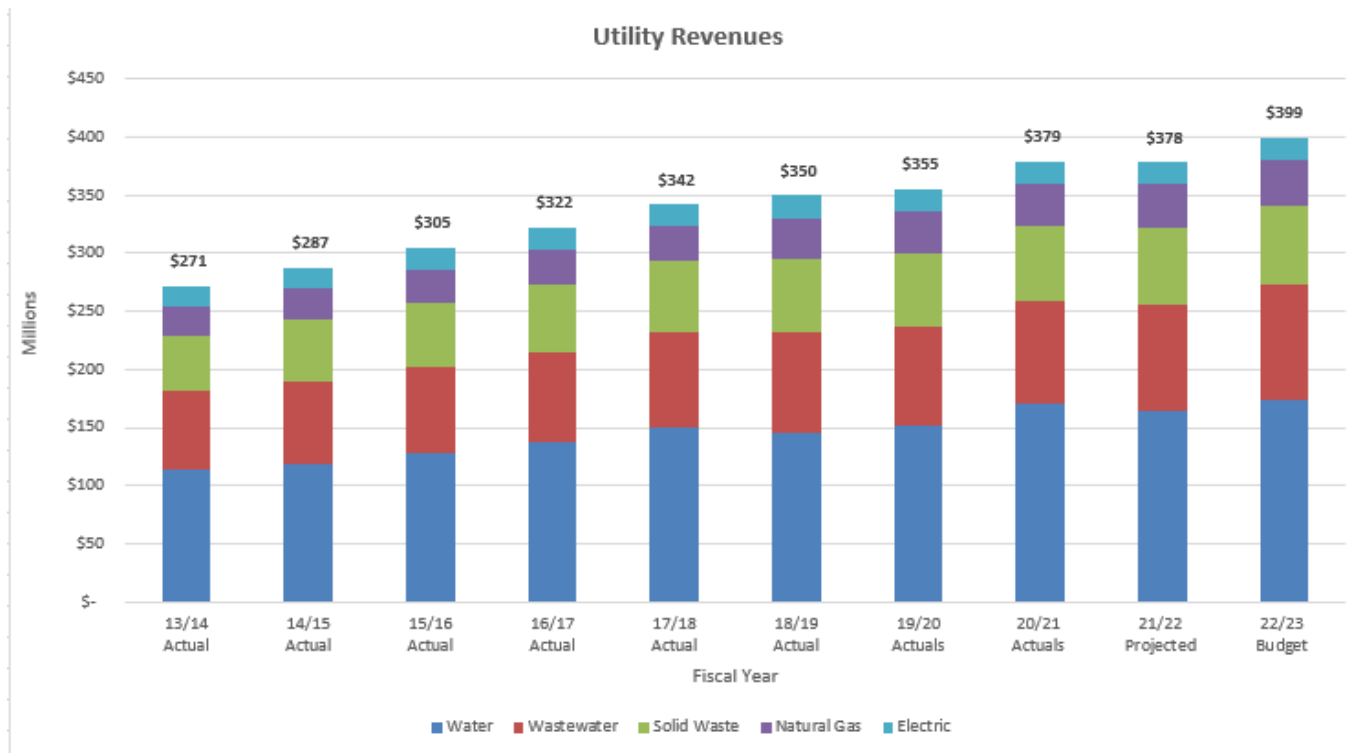
Sales and charges for service are revenues from customers in exchange for services provided by the City. Over 90% of the revenues in this category are attributable to the various City utilities. The utilities are enterprise funds that operate similar to businesses with service areas and a direct connection between the service provided and the fee charged to customers as covered in the Utility Fund section. Utility rate revenues account for the bulk of utility resources. The City provides water and wastewater services to all residential and commercial customers. The Environmental Management and Sustainability Department provides solid waste services for residential customers and is available to commercial customers. The City supplies natural gas to a portion of the City for both residential

## Budget & Financial Summaries

and commercial use as well as a large service area outside of the city limits. The City also provides electric service and district cooling for portions of the downtown area. The remaining sales and charges are for entrance fees to venues including the Arizona Natural History Museum and the i.d.e.a. Museum, events at the Mesa Art Center, and enrollment in classes offered through various departments and at various locations around Mesa.

### Utility Revenues

Utility revenues tend to be less affected by the economy than sales tax and state shared revenues. With the exception of solid waste, the utilities rely on a fixed base service charge applied to each account and a variable charge applied to the consumption of the commodity. Solid waste only has the fixed component. The variable portion of utility revenue can be affected by weather. For example, in a rainy year, the demand for water will decrease. Utility revenues have generally grown over the past ten years due to account growth and increases in utility rates. **Figure 17** shows the utility revenues over the past ten years.



**Figure 17: Historic Utility Revenues**

Utility rates are adjusted to keep up with the increasing cost of existing services and to meet demand for new and expanding services. Customer growth contributes to the need for additional infrastructure and operational funding. Utility rate adjustments are enacted by the City Council after public notification and public hearings. In prior fiscal years, the utility rate adjustment review schedule coincided with the budget adoption. In FY 2020/21, the City shifted the rate discussion to the fall to better account for unanticipated savings from bond refunding and higher than expected account growth.

# Budget & Financial Summaries

Figure 18 provides the average annual fiscal year increase of the 5 major utilities.

| Utility Historical Homeowner Rate Adjustments |          |             |        |            |             |
|---|----------|-------------|--------|------------|-------------|
|   | Electric | Natural Gas | Water* | Wastewater | Solid Waste |
| 10 Year Average                               | 0.79%    | 1.92%       | 3.68%  | 3.58%      | 2.34%       |
| 20 Year Average                               | 0.49%    | 3.11%       | 4.04%  | 4.39%      | 3.35%       |

\* A restructuring to the water rate tier system was introduced in FY 15/16.

**Figure 18: Historical Utility Rate Adjustments**

## Self-Insurance Trust Funds

Self-insurance trust fund revenues come from internal sources like department and City contributions, and in the case of employee benefits, from City employees and retirees. The City operates three self-insurance areas. They are discussed in detail in the Fund Details section under Trust Funds.

## Other Revenues

These remaining revenues pertain to areas such as Municipal Court fines and fees, fees for permits and licenses, and sale of City property.

## New Bond Proceeds

Municipal bonds are a tool used by the City to finance capital improvement projects. Bond proceeds are resources available for use on capital expenditures. However, the issuance of bonds results in a liability for the City. The City must pay back the bondholders with interest over the term of the loan. Municipal bonds are discussed further in the Bonds and Debt portion of this document.

## Funds Carried Forward

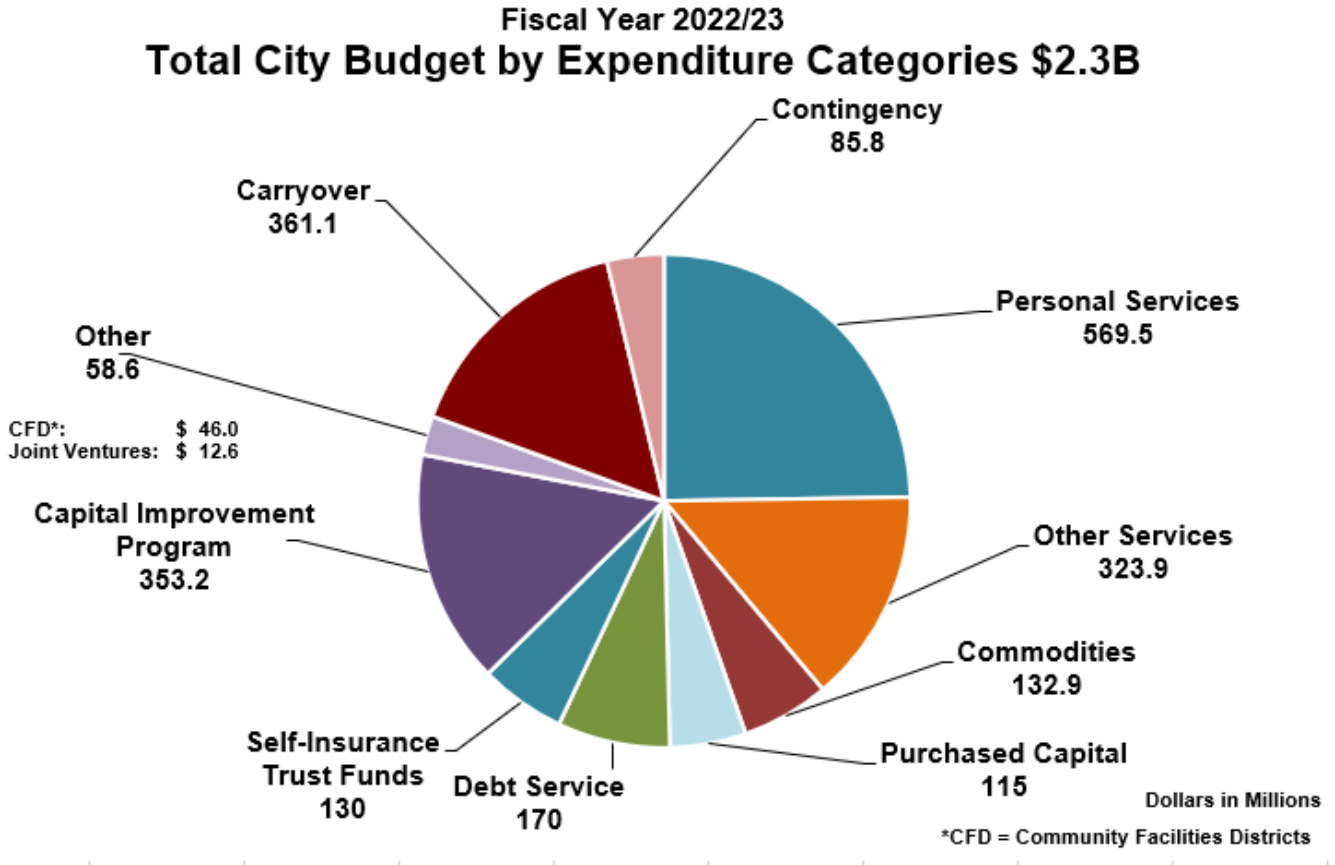
If revenues are greater than expenditures in a given year, the result is an increase in available resources. This can be due to many things: timing of expenditures, lead-time of an acquisition, overall savings or revenue amounts greater than projected. The City can also set aside funds over multiple years to pay for large projects or items. Some of the funds are allocated to items that are already under contract, and the City has an obligation to purchase. Some of the funds remain unallocated and are available in the upcoming fiscal year. Funds carried forward are sometimes referred to as reserves or fund balance.



# Budget & Financial Summaries

## Expenditure Trends

To meet the needs of Mesa residents and businesses, the City of Mesa employs staff and purchases services, commodities, and capital. **Figure 19** shows the FY 2022/23 Adopted Budget by various expenditure categories. Definitions are below the graph.



**Figure 19: Total City Budget by Expenditure Categories**

**Personal Services** - the salaries and benefits for Mesa employees.

**Other Services** - operating expenditures where a service, and not a good is provided. Examples include insurance, legal, contractual services, temporary services, and the City’s payment portion of joint venture services.

**Commodities** – goods and commodities the City purchases to operate, such as electricity, fuel for City vehicles, and office supplies.

**Purchased Capital** - assets (vehicles, computer equipment, traffic signals) that the City purchases that are outside of a Capital Improvement Program.

**Debt Service** – payment of debt for bonds used to pay for capital improvement projects.

**Self-Insurance Trust Funds** – funds set aside to pay for claims related to employee and retiree healthcare, workers’ compensation, and property and public liability.

## Budget & Financial Summaries

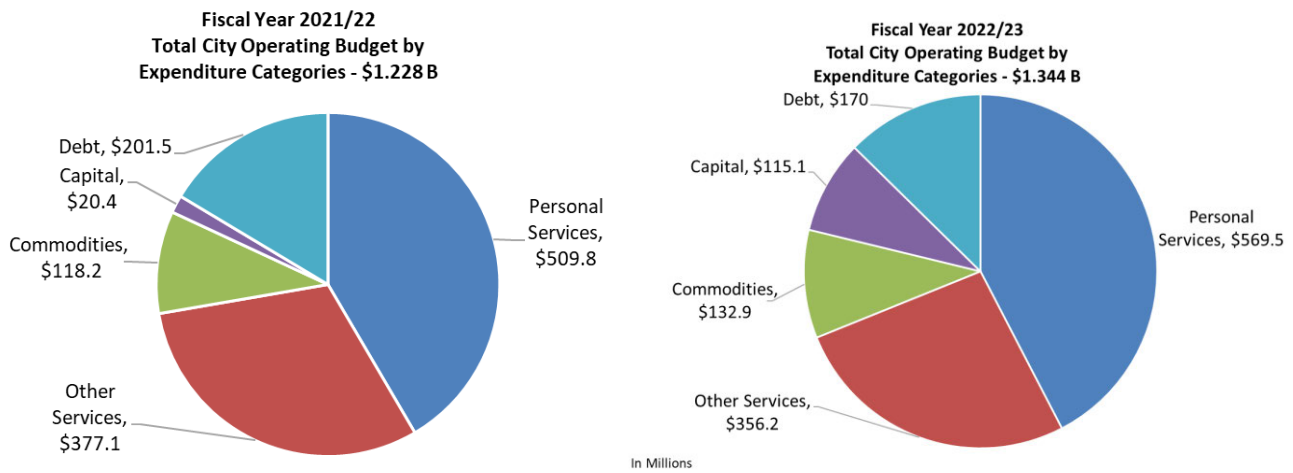
**Capital Improvement Program** – planned improvements and capital acquisitions related to infrastructure, facilities, land purchases, and major equipment purchases.

**Other** – Community Facilities Districts (CFD) and joint ventures the City manages on behalf of itself and other municipalities.

**Carryover** – items where the expenditure was budgeted in the prior fiscal year, but the item was not received or constructed in time to be recorded in that previous fiscal year.

**Contingency** – set aside for unplanned expenditures such as emergencies or unforeseen federal or state mandates.

In Figure 20 the personal services, other services, commodities, capital, and debt expenditure categories represent the annual operating needs of the City. The FY 2022/23 operating expenditure budget is approximately \$1.344 billion which is a \$106 million increase compared to the previous fiscal year’s \$1.228 billion operating expenditure budget.



| Annual Operating Needs  |                   |                |               |               |                |                |
|-------------------------|-------------------|----------------|---------------|---------------|----------------|----------------|
|                         | Personal Services | Other Services | Commodities   | Capital       | Debt           | Total          |
| 2021/22                 | \$509.8           | \$377.1        | \$118.2       | \$20.4        | \$201.5        | \$1,227.0      |
| 2022/23                 | \$569.5           | \$356.2        | \$132.9       | \$115.1       | \$170.0        | \$1,343.7      |
| <b>Difference (+/-)</b> | <b>\$59.7</b>     | <b>-\$20.9</b> | <b>\$14.7</b> | <b>\$94.7</b> | <b>-\$31.5</b> | <b>\$116.7</b> |

*In Millions*

**Figure 20: Comparison of Total Operating Budget from FY 2021/22 to FY 2022/23**

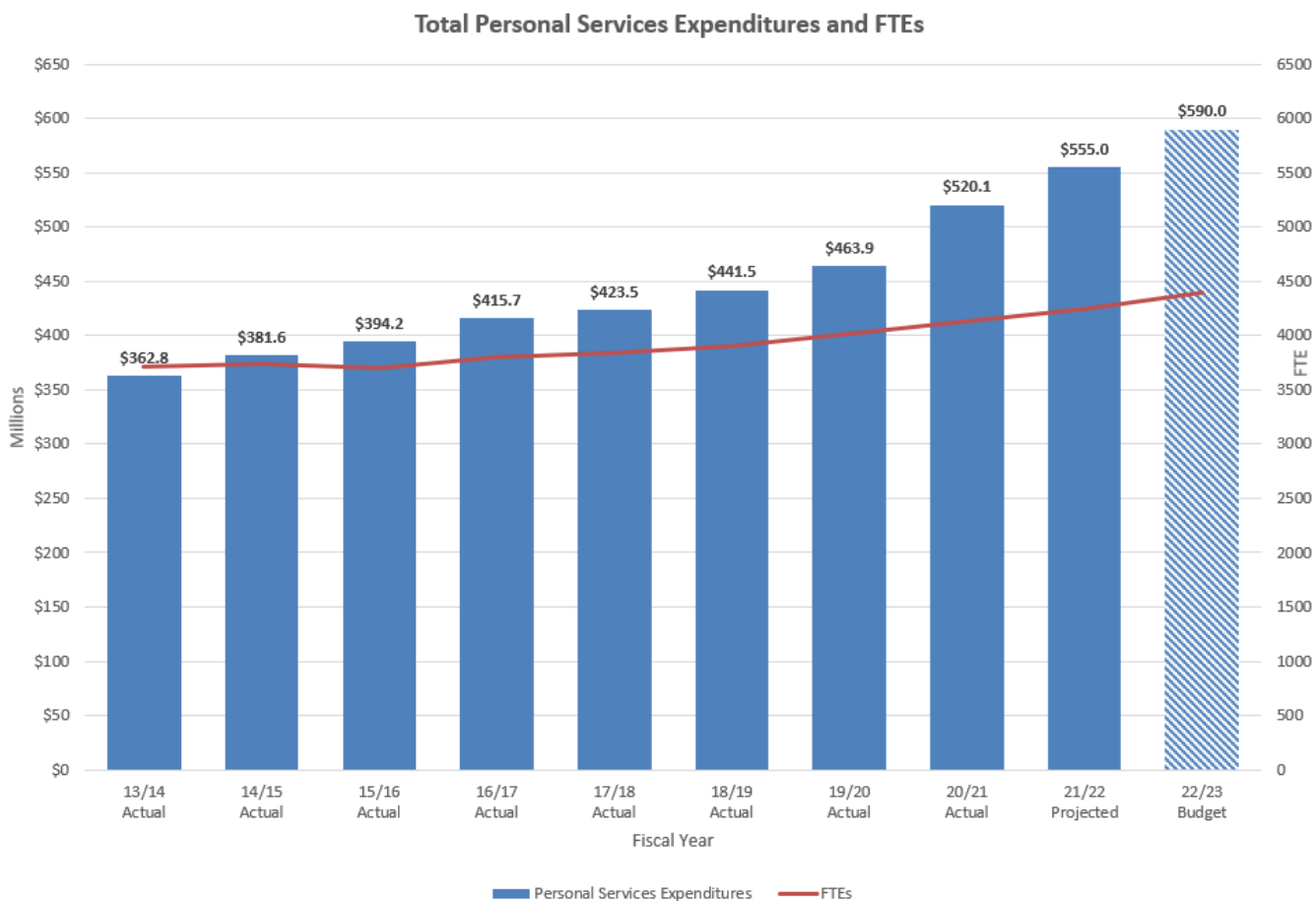
There are several significant changes between the FY 2021/22 Adopted Budget and the FY 2022/23 Adopted Budget. The personal services budget increased due the addition of new employees, a 5% range and salary adjustments for all City employees during the mid-year of FY 2021/22, a 4% step increase for FY 2022/23, and a larger investment towards the unfunded liability of the state-run public safety pension plans. The inflationary pressures related to personal services are discussed in more detail in the next section as pension and medical costs continue to increase.

# Budget & Financial Summaries

Due to the COVID-19 emergency, the Adopted Budget for other services in the FY 2022/23 increased over the prior year due to one-time American Rescue Plan Act relief funding of approximately \$100 million and an additional \$30 million for federal housing support. Commodities increased year over year due to the pass-through commodity cost for electric and natural gas. Due to wildfires in California, the freeze in Texas, and other unexpected events, the commodity market for electric and natural gas has been volatile which has caused additional cost pressures to the City and the rate payers of these services. Capital and Debt increased due to additional utility project spend.

## Personal Services

Figure 21 shows the history of personal services expenditures over the past ten years (Note: **Figure 21** includes non-operating personal services related to Trust Fund administration and to construction of Capital Improvement Projects).



**Figure 21: Total Personal Services Expenditures and FTEs**

Personal services expenditures are approximately \$237 million or 67% higher than 10 years ago. In the same period of time, FTEs for the City have increased by approximately 712.1 or 19%. While in the past few fiscal years the City has adjusted salary ranges to be competitive in the job market and has given step increases to eligible employees, the increase of costs in personal services is also driven by benefit costs. The City is facing rising pension and health care costs, which have increased personnel costs to the city.

# Budget & Financial Summaries

## *Salaries*

Salaries paid to employees is the largest portion of the City's personal services budget. Positions within the City are paid within a salary step range with a minimum and maximum base salary amount. The FY 2022/23 Adopted Budget includes 4% step increase for employees who have successfully completed their performance evaluation and are eligible for a step increase. Salary range adjustments are continually evaluated to ensure the City remains competitive in the local job market to attract and maintain a qualified workforce. During the mid-year of FY 2021/22, all City employees pay ranges were increased 5% and the City employees received a 5% step increase.

## *Pension Costs*

Most City of Mesa employees are members of the Arizona State Retirement System (ASRS). Sworn Police and Fire personnel are members of the Public Safety Personnel Retirement System (PSPRS), and there are distinct City plans for Police and Fire sworn employees. City elected officials are included in the Elected Official Retirement System (EORP). For elected officials elected on/after January 1, 2014 and for sworn personnel hired after June 30, 2017, the State created an additional Tier 3. The State provides three different types of plans:

- Defined Benefit – fixed amount retirement benefits determined and defined by contributions, years of services and investment earnings on the contributions
- Defined Contribution – Like a 401K, members receive their own retirement account and select investments from a menu of options, including target date funds, index funds, mutual funds and bond funds. This plan is funded from an employee contribution, a set matching employer contribution, and compounding investment returns. This plan does not offer a guaranteed outcome like a defined benefit plan, but the plan does offer members a considerable employer match and the opportunity to manage their retirement funds.
- Hybrid – a combination where the retiree receives a defined benefit amount and participates in a deferred contribution plan

## Budget & Financial Summaries

The FY 2022/23 contribution rates shown in Figure 22 do show a decrease in the contribution for the Public Safety Personnel Retirement System, but this is a planned decrease due to higher one-time contributions from the City.

| Contribution Rates   | FY 21/22<br>Rate | FY 22/23<br>Rate | Rate<br>Change |
|--|------------------|------------------|----------------|
| <b>Tier 1</b>  |                  |                  |                |
| Arizona State Retirement System (ASRS) - (Defined Benefit)                         | 12.41%           | 12.17%           | -0.24%         |
| Elected Official Retirement System (EORP) - (Defined Benefit) Path 1               | 61.43%           | 70.42%           | 8.99%          |
| Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Benefit)*        | 56.17%           | 58.05%           | 1.88%          |
| Public Safety Personnel Retirement System (PSPRS) – Police (Defined Benefit)*      | 56.89%           | 60.24%           | 3.35%          |
| <b>Tier 2</b>  |                  |                  |                |
| Elected Official Retirement System (EORP) - (Defined Benefit) Path 1               | 61.43%           | 70.42%           | 8.99%          |
| Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Benefit)*        | 56.17%           | 58.05%           | 1.88%          |
| Public Safety Personnel Retirement System (PSPRS) – Fire (Hybrid)*                 | 59.17%           | 62.05%           | 2.88%          |
| Public Safety Personnel Retirement System (PSPRS) – Police (Defined Benefit)*      | 56.89%           | 60.24%           | 3.35%          |
| Public Safety Personnel Retirement System (PSPRS) – Police (Hybrid)*               | 59.89%           | 64.24%           | 4.35%          |
| <b>Tier 3</b>  |                  |                  |                |
| Elected Officials Defined Contribution Retirement System (ASRS) Path 2**           | 61.62%           | 70.56%           | 8.94%          |
| Elected Officials Defined Contribution Retirement System (EODCRS) Path 3***        | 61.55%           | 70.59%           | 9.04%          |
| Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Benefit)*        | 51.42%           | 53.80%           | 2.38%          |
| Public Safety Personnel Retirement System (PSPRS) – Fire (Hybrid)*                 | 54.42%           | 56.80%           | 2.38%          |
| Public Safety Personnel Retirement System (PSPRS) – Fire (Defined Contribution)*   | 50.46%           | 53.81%           | 3.35%          |
| Public Safety Personnel Retirement System (PSPRS) – Police (Defined Benefit)*      | 52.89%           | 56.46%           | 3.57%          |
| Public Safety Personnel Retirement System (PSPRS) – Police (Hybrid)*               | 55.89%           | 59.46%           | 3.57%          |
| Public Safety Personnel Retirement System (PSPRS) – Police (Defined Contribution)* | 52.54%           | 57.08%           | 4.54%          |
| <i>*Current Year based on a 25-year amortization rate</i>                          |                  |                  |                |
| <i>**Includes EORP's Legacy rate of 58.39%</i>                                     |                  |                  |                |
| <i>***Includes EORP's Legacy rate of 64.42%</i>                                    |                  |                  |                |

**Figure 22: Retirement Employer Contribution Rates**

### Public Safety Personnel Retirement System (PSPRS)

PSPRS is a significant expenditure pressure for the City. The necessary contributions to fund current retiree and future retiree benefits have increased significantly over the past ten years. Contributions to PSPRS are funded by rates paid by both the employee and the employer as a percent of the eligible employee's salary. For employees hired before 7/20/2011 (Tier 1), the rate is capped at 7.65%, and for employees hired between 7/20/2011 and 7/1/2017 (Tier 2), the employee contribution is capped at 11.65%. For employees hired after 7/1/2017 (Tier 3), the budgeted employee contributions to the plan are split 50%/50% by employees and the employer for the normal cost of the defined benefit plan. The employer contribution rate is not capped, and the burden of the higher contributions will impact the City.

Figure 23 shows the substantial increase in the City's PSPRS contribution rates for Tier 1 and Tier 2 members in the defined benefit plan over a 10 year period. To better account for these increases in contribution rates, the City had inflated the forecasted employer expenditures for PSPRS expenses at 6%.

# Budget & Financial Summaries

## State-Run Pension Systems: Employer Contribution Rates

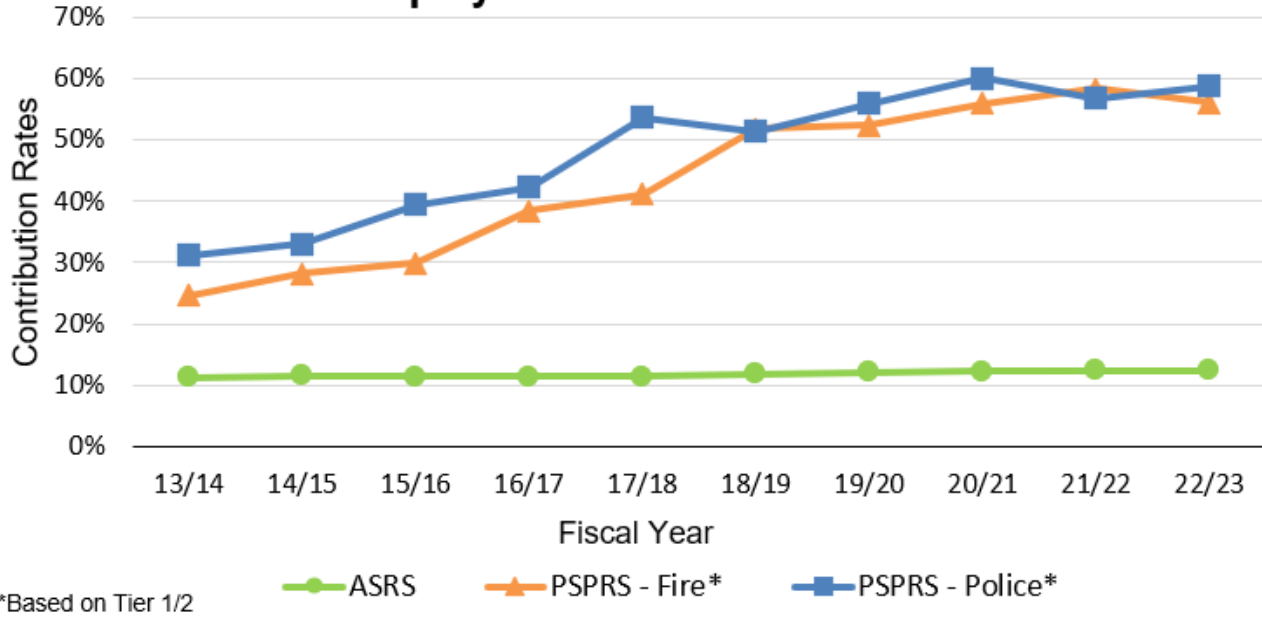


Figure 23: History of Employer Contribution Rates

The increase in contribution rates and the growth of the unfunded liability is a product of a few factors:

- Continued recognition of payroll growth at 3.5% and investment growth at 7.3% (smoothed 7-year average) were not achieved.
- Adjustment of actuarial assumptions to account for anticipated permanent benefit increases/cost of living adjustments.

These issues have been mitigated over the 4 years which resulted in stabilizing the funded status of the plans, as shown in Figure 24.

# Budget & Financial Summaries

## Public Safety Personnel Retirement System (Pension and Health)

| Plan                | As of June 30, 2017 |                       | As of June 30, 2021 |                       | Four-Year Difference |                       |
|---------------------|---------------------|-----------------------|---------------------|-----------------------|----------------------|-----------------------|
|                     | Funded              | Unfunded Liability    | Funded              | Unfunded Liability    | Funded               | Unfunded Liability    |
| Mesa - Fire/Medical | 50.9%               | \$ 191,536,567        | 48.5%               | \$ 235,853,659        | -2.4%                | \$ 44,317,092         |
| Mesa - Police       | 47.7%               | \$ 375,010,443        | 45.8%               | \$ 459,705,949        | -1.9%                | \$ 84,695,506         |
| <b>Total</b>        |                     | <b>\$ 566,547,010</b> |                     | <b>\$ 695,559,608</b> |                      | <b>\$ 129,012,598</b> |

Figure 24: Public Safety Personnel Retirement System (Pension and Health)

The FY 2022/23 Adopted Budget does include a new strategy the City is implementing to decrease the unfunded liability but stabilize the year over year contribution increases. The budget includes the employee/individual at the 26-year amortization schedule which is a step back from the 21-year amortization originally forecasted, but the City will be making additional one-time payments on top of the contribution employee/employer percentage towards the unfunded liability to meet the commitment of paying off down the liability in 21 years. This new approach provides the City more flexibility to meet the desired total contribution amounts, gives the ability to adjust with the market or new assumptions, and smooths the unfunded liability payment through the forecast. The larger investment is projected to produce additional savings in the future. In the FY 2022/23 Adopted Budget, the projected investment into the state-run pension system for public safety is approximately \$78 million which is \$18 million above FY 2020/21 Adopted Budget (see Figure 25).

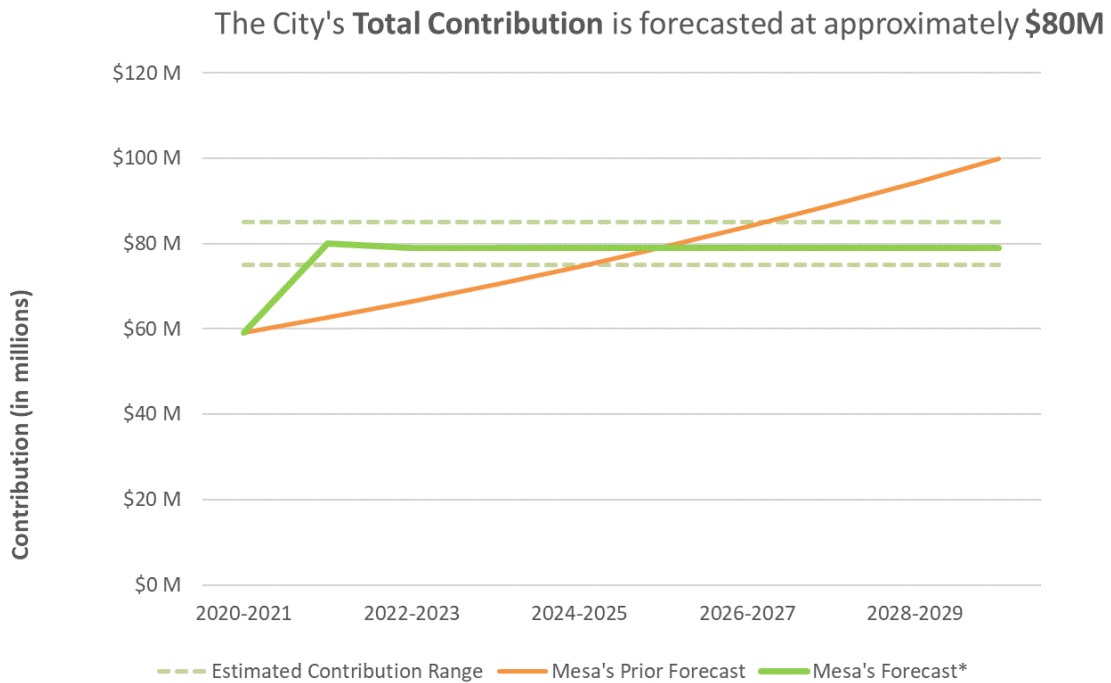


Figure 25: Public Safety Personnel Retirement System Unfunded Liability



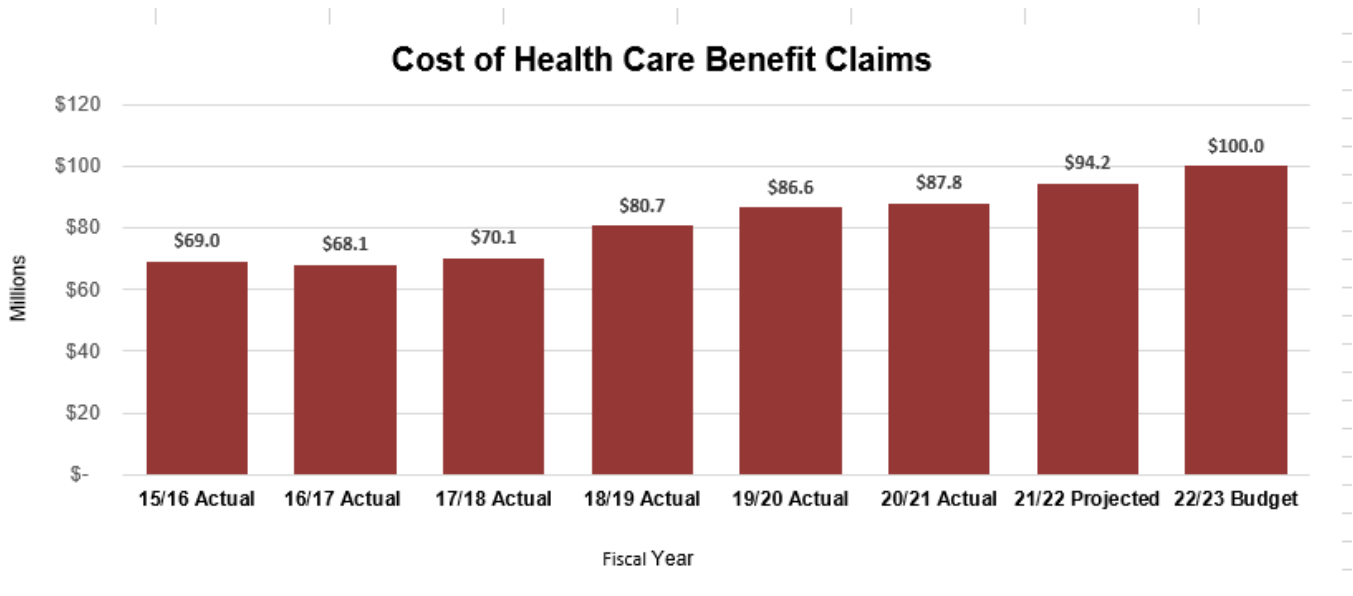
# Budget & Financial Summaries

## Elected Officials Retirement Plan (EORP)

During FY 2012/13, the State closed the Elected Officials Retirement (EORP) defined benefit plan to newly-elected officials. After January 1, 2014, newly-elected officials may elect to participate in the Arizona State Retirement System (ASRS) or the new Elected Officials Defined Contribution Retirement System (EODCRS) plans. For these plans, the City is still required to contribute an additional percentage (legacy rate) for the new tier to ensure the financial sustainability of the EORP plan.

### Health Care Costs

The City considers a competitive benefit package essential to attracting and retaining a high-quality workforce. To remain competitive, the City offers medical, dental, and vision health plans for employees and their families. These plans are funded through contributions from both the City and employees. The City is self-insured, and contributions are deposited into and health care-related costs are paid from the Employee Benefit Trust (EBT) Fund. The City maintains a fund balance in the EBT Fund to smooth contribution rate increases from year to year.



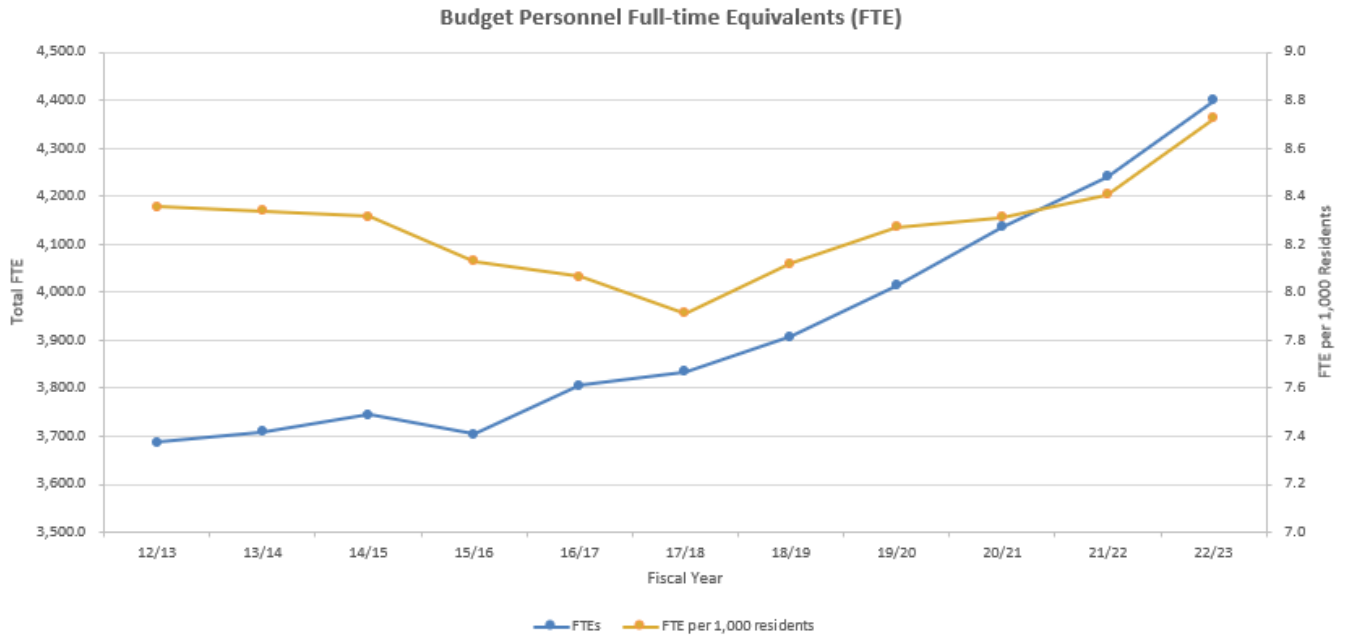
**Figure 26: Cost of Health Care Benefit Claims**

Figure 26 shows the escalation of health care benefit claims over 10 years. Health care claim costs have increased significantly from 10 years ago. The trend is uneven year to year, with some years having double-digit percentage increases and other years having negative growth in claims. Recently, health care claims have increased not only due to the cost of care, but the City has seen a large increase in utilization specifically with rate paying members. The long-term trend shows increased costs driven by several variables including nation-wide increases in the costs of care and prescription medication with an emphasis on specialty drugs, higher user utilization, Affordable Care Act fees and taxes, and an increase in severe claims from benefit plan participants. To help cover these increased costs, in Calendar Year 2021, contribution rates for both employees and the City increased by 4%. The City's long-range forecast projects continued escalation of health care costs and projects increases to City and employee contribution rates as the City forecasts drug and prescription inflation at 10% and medicals costs inflation at 7% per market trends.

# Budget & Financial Summaries

## Positions

The budgeted personnel FTEs for each fiscal year are shown in Figure 27.



**Figure 27: Budgeted Personnel Full-time Equivalent (FTE)**

The cost of personnel accounts for the largest portion of operating expenditures in the City. Labor is tracked by full-time equivalent (FTE) for a 40-hour workweek. For example, two part-time employees who each work 20 hours a week (or 50%) would equal one full-time equivalent. With the steady increase in revenues and population, the City continues to add additional FTEs.

# Budget & Financial Summaries

## Number of Full Time Equivalent (FTE) by Department

| Department                                 | Budgeted       | Budgeted       | FY 2021/22        | Budgeted       | FY 2022/23        |
|--|----------------|----------------|-------------------|----------------|-------------------|
|  | FY 2020/21     | FY 2021/22     | % of total<br>FTE | FY 2022/23     | % of total<br>FTE |
| Arts and Culture                           | 107.5          | 108.6          | 2.6%              | 118.9          | 2.7%              |
| Business Services                          | 137.0          | 145.0          | 3.4%              | 151.0          | 3.4%              |
| City Attorney                              | 66.5           | 68.5           | 1.6%              | 69.6           | 1.6%              |
| City Auditor                               | 5.0            | 5.0            | 0.1%              | 5.0            | 0.1%              |
| City Clerk                                 | 8.0            | 8.0            | 0.2%              | 8.0            | 0.2%              |
| City Manager                               | 31.8           | 30.8           | 0.7%              | 33.8           | 0.8%              |
| Code Compliance                            | -              | 17.0           | 0.4%              | 17.0           | 0.4%              |
| Community Services                         | 47.0           | 50.0           | 1.2%              | 55.0           | 1.3%              |
| Department of Innovation and Technology    | 160.5          | 160.5          | 3.8%              | 162.5          | 3.7%              |
| Development Services                       | 88.0           | 74.0           | 1.7%              | 77.0           | 1.8%              |
| Economic Development                       | 14.0           | 15.0           | 0.4%              | 15.0           | 0.3%              |
| Energy Resources                           | 124.0          | 131.0          | 3.1%              | 134.0          | 3.0%              |
| Engineering                                | 103.0          | 103.0          | 2.4%              | 105.0          | 2.4%              |
| Environmental Management & Sustainability  | 154.0          | 161.0          | 3.8%              | 170.0          | 3.9%              |
| Falcon Field Airport                       | 12.0           | 14.0           | 0.3%              | 14.0           | 0.3%              |
| Financial Services                         | 38.0           | 36.0           | 0.8%              | 36.0           | 0.8%              |
| Fleet Services                             | 85.0           | 86.0           | 2.0%              | 87.0           | 2.0%              |
| Human Resources                            | 61.0           | 62.0           | 1.5%              | 65.0           | 1.5%              |
| Library Services                           | 82.3           | 82.3           | 1.9%              | 83.8           | 1.9%              |
| Mayor & Council                            | 7.0            | 7.0            | 0.2%              | 7.0            | 0.2%              |
| Mesa Fire and Medical Services             | 611.8          | 640.3          | 15.1%             | 652.3          | 14.8%             |
| Municipal Court                            | 89.0           | 89.0           | 2.1%              | 91.0           | 2.1%              |
| Office of ERP Management                   | 5.0            | 5.0            | 0.1%              | 5.0            | 0.1%              |
| Office of Management and Budget            | 27.0           | 28.0           | 0.7%              | 29.0           | 0.7%              |
| Parks, Recreation and Community Facilities | 330.5          | 338.5          | 8.0%              | 351.2          | 8.0%              |
| Police                                     | 1,273.0        | 1,301.0        | 30.7%             | 1,362.0        | 31.0%             |
| Public Information and Communications      | 9.0            | 12.0           | 0.3%              | 12.0           | 0.3%              |
| Transit Services                           | 3.0            | 3.0            | 0.1%              | 3.0            | 0.1%              |
| Transportation                             | 162.0          | 163.0          | 3.8%              | 173.0          | 3.9%              |
| Water Resources                            | 293.5          | 295.5          | 7.0%              | 306.0          | 7.0%              |
| <b>Total Citywide FTE</b>                  | <b>4,135.3</b> | <b>4,239.9</b> | <b>100.0%</b>     | <b>4,399.0</b> | <b>100.0%</b>     |

**Figure 28: Full-Time Equivalent (FTE) by Department**

Figure 28 shows the change in FTEs count change by department. The FTE count increased by 159.1 FTE overall from FY 2021/22 to FY2022/23. In this number is a net increase of 49 FTE after the FY 2021/22 budget was adopted. Midyear position changes are approved by the City Manager’s Office. During FY 2021/22, 49 FTE were added and include:

## Budget & Financial Summaries

- 2.0 FTE net increase in the City Manager's Office to include:
  - o 1.0 FTE Economic Development Project Manager transferred from Development Services
  - o 1.0 FTE Employee Engagement Manager
- 1.1 FTE increase in the City Attorney's Office to include:
  - o 1.0 FTE Assistant City Attorney
  - o 0.1 FTE added to an existing Assistant City Prosecutor I position
- 6.0 FTE net increase to Business Services to include:
  - o 2.0 FTE Tax & License Specialists
  - o 3.0 FTE Medical Billers
  - o 1.0 FTE Service Worker Assistant
  - o 0.5 FTE part-time Utility Credit Counselor eliminated
  - o 0.5 FTE added to a part-time Utility Credit Counselor to convert to full-time
- 2.0 FTE increase in the Department of Innovation and Technology to include:
  - o 1.0 FTE Information and Technology Manager transferred from the Mesa Fire & Medical Department
  - o 1.0 FTE Police Information Technology Manager transferred from the Police Department
- 2.0 FTE increase in the Engineering Department to include:
  - o 1.0 FTE Engineering Designer
  - o 1.0 FTE Construction Inspector
- 1.0 FTE net decrease in the Mesa Fire & Medical Department to include:
  - o 1.0 FTE Information Technology Manager transferred to the Department of Innovation and Technology
  - o 1.0 FTE Administrative Support Assistant added
  - o 1.0 FTE Fire Captain eliminated
- 28.0 FTE net increase in the Police Department to include:
  - o 5.0 FTE Forensic Scientists
  - o 1.0 FTE Administrative Support Assistant
  - o 1.0 FTE Police Information Technology Manager transferred to the Department of Innovation and Technology
  - o 2.0 FTE Municipal Security Officers eliminated
  - o 2.0 FTE Part-time Municipal Security Officers added
  - o 4.0 FTE Police Officers
  - o 6.0 FTE Public Safety 911 Operators
  - o 7.0 FTE Police Dispatcher
  - o 1.0 FTE Police Communications Shift Supervisor
  - o 2.0 FTE Police Records Specialist
  - o 2.0 FTE Police Investigator
  - o 1.0 FTE Police Technical Services Division Manager
- 1.0 FTE net increase in the Development Services Department to include:
  - o 1.0 FTE Economic Development Project Manager transferred to the City Manager's Office
  - o 1.0 FTE Senior Planner
  - o 1.0 FTE Deputy Director
- 3.0 FTE increase in the Community Services Department to include:
  - o 1.0 FTE Management Assistant

## Budget & Financial Summaries

- 1.0 FTE Executive Management Assistant
- 1.0 FTE Housing & Community Development Specialist
- 2.2 FTE net increase in the Arts & Culture Department to include:
  - 1.0 FTE Marketing and Communication Specialist
  - 1.0 FTE Senior Program Assistant
  - 0.2 FTE net increase as part of the department's reorganization to include a net increase of 1.0 FTE Arts Educator Instructor, 0.0 FTE net change in Box Office Representative reorganization, 0.2 FTE Senior Program Assistant added, 0.5 FTE part-time Volunteer Coordinator eliminated, and 0.5 FTE part-time Marketing Assistant eliminated.
  - 0.0 FTE net change to convert two part-time Lead Usher to one full-time position
- 0.5 FTE net increase in the Library Services Department to include:
  - 0.4 FTE net increase to convert part-time Library Pages to non-benefitted
  - 0.4 FTE Part-time Library Page
  - 0.3 FTE net reduction part-time Library Assistant to convert to full-time
- 1.0 FTE increase in the Office of Management and Budget to include a Performance Advisor
- 1.2 FTE net increase in the Parks, Recreation, and Community Facilities Department to include:
  - 1.0 FTE Park Ranger
  - 1.0 FTE Service Worker
  - 0.0 FTE net change of part-time Recreation Specialists
  - 0.8 FTE Recreation Assistant eliminated

During the FY 2022/23 budget process, 110.1 FTE were added and include:

- 33.0 FTE increase to the Police Department to meet the needs of the growing city and provide exceptional services to citizens:
  - 16.0 Sworn FTE to include 13.0 FTE Police Officers, 2.0 FTE Police Lieutenants, and 1.0 FTE Police Commander
  - 17.0 Civilian FTE to include: 5.0 Police Records Specialists, 3.0 FTE Police Investigators, 2.0 FTE Police Records Supervisors, 1.0 FTE Administrative Support Assistant, 1.0 FTE Crime Analyst, 1.0 FTE Crime Scene Specialist, 1.0 FTE Evidence Technician, 1.0 FTE Forensic Scientist, 1.0 FTE Information Technology Engineer, and 1.0 FTE Police Psychologist
- 13.0 FTE increase to the Mesa Fire & Medical Department to support increased demands on city services due to growth and provide more efficient response.
  - 12.0 Sworn FTE to include 3.0 FTE Fire Captain, 3.0 FTE Fire Engineers, and 6.0 FTE Firefighters
  - 1.0 Civilian FTE Public Information Officer
- 1.0 FTE increase in the City Manager's Office for a Government Relations Director
- 0.5 FTE increase in the Water Resources Department to convert a part-time Chemist position to full-time.
- 3.0 FTE increase to the Human Resources department to include:
  - 2.0 FTE Safety Technicians
  - 1.0 FTE Safety Coordinator
- 1.0 FTE increase to Fleet Services for a Parts and Supply Specialist
- 2.0 FTE increase to Municipal Courts to include 1.0 FTE Probation Monitoring Officer and 1.0 FTE Program Assistant

## Budget & Financial Summaries

- 2.0 FTE increase to Development Services to include 1.0 FTE Permits Technician and 1.0 FTE Senior Building Inspector
- 3.0 FTE increase to Energy Resources to include 1.0 FTE Electric Substation Foreman, 1.0 FTE Utility Locator, and 1.0 FTE Lead Utility Locator
- 10.0 FTE increase to Water Resources to include:
  - o 1.0 FTE Equipment Operator
  - o 1.0 FTE Field Worker
  - o 3.0 FTE Water Resources Maintenance Specialist
  - o 1.0 FTE Water Resources Operator
  - o 1.0 FTE Water Resources Treatment Process Specialist
  - o 2.0 FTE Water and Wastewater Field Coordinator
  - o 1.0 FTE Water and Wastewater Utility Systems Crew Leader
- 9.0 FTE increase to Environmental Management and Sustainability to include 8.0 FTE Equipment Operators and 1.0 FTE Solid Waste Routing Specialist
- 10.0 FTE increase to the Transportation department to include:
  - o 2.0 FTE Equipment Operators
  - o 4.0 FTE Field Workers
  - o 1.0 FTE ITS Technician
  - o 1.0 FTE Lead Contract Specialist
  - o 2.0 FTE Traffic Barricading Coordinators
- 2.0 FTE increase to Community Services to include 1.0 FTE Housing Specialist and 1.0 FTE Police Investigator
- 1.0 FTE increase in Library Services for a Senior Program Assistant
- 8.1 FTE increase to Arts and Culture to include:
  - o 0.3 FTE Part-Time Arts Education Instructor
  - o 0.5 FTE Arts Education Specialist
  - o 1.0 FTE Arts Program Coordinator
  - o 0.3 FTE Ceramic Technician
  - o 1.0 FTE Facilities Equipment Technician
  - o 1.0 FTE Lead Gallery Educator
  - o 1.0 FTE Management Assistant
  - o 0.5 FTE Program Assistant
  - o 0.5 FTE Part-Time Senior Program Assistant
  - o 1.0 FTE Service Worker
  - o 1.0 FTE Senior Program Assistant
- 11.5 FTE increase to Parks, Recreation and Community Facilities to include:
  - o 1.0 FTE Contract Supervisor
  - o 1.0 FTE Parks Maintenance Assistant
  - o 1.0 FTE Parks Maintenance Leader
  - o 1.0 FTE Parks Maintenance Worker
  - o 2.5 FTE Part time Recreation Assistants
  - o 1.0 FTE Recreation Coordinator
  - o 2.0 FTE Recreation Programmer
  - o 2.0 FTE Recreation Specialists

# Budget & Financial Summaries

## Bonds, Obligations and Debt Service

### Bonds and Obligations

The City issues debt in the form of bonds and obligations to finance long-term capital improvements such as streets, buildings, utility systems, etc. Municipal bonds and obligations are typically tax-exempt and they usually carry a lower interest rate than other types of funding and are therefore an attractive source of financing to investors. Bond and obligation funds are not used to fund ongoing operating costs. The City uses municipal bonds and obligations on projects that have at least the same useful life as the length of the bond and obligation repayment schedule. For example, if the City issues a twenty-year bond/obligation, the funded projects should have at least a twenty-year expected useful life (e.g., buildings, parks, utility plants, etc.). This allows the City to meet infrastructure needs while paying for the assets (via debt service payments on the bonds and obligations) as they are used. A competitive bidding process is generally used to sell bonds and obligations to ensure the lowest possible cost.

Bond and obligation financing allows the City to continue to place a high priority on infrastructure investment to attract and service future development. The FY 2022/23 budget includes \$362.7M in bond and obligation spending to finance capital projects (see Figure 28). The City will utilize the remaining bond and obligation proceeds from prior issuances, and issue new bonds and obligations during the fiscal year to pay for the projects.

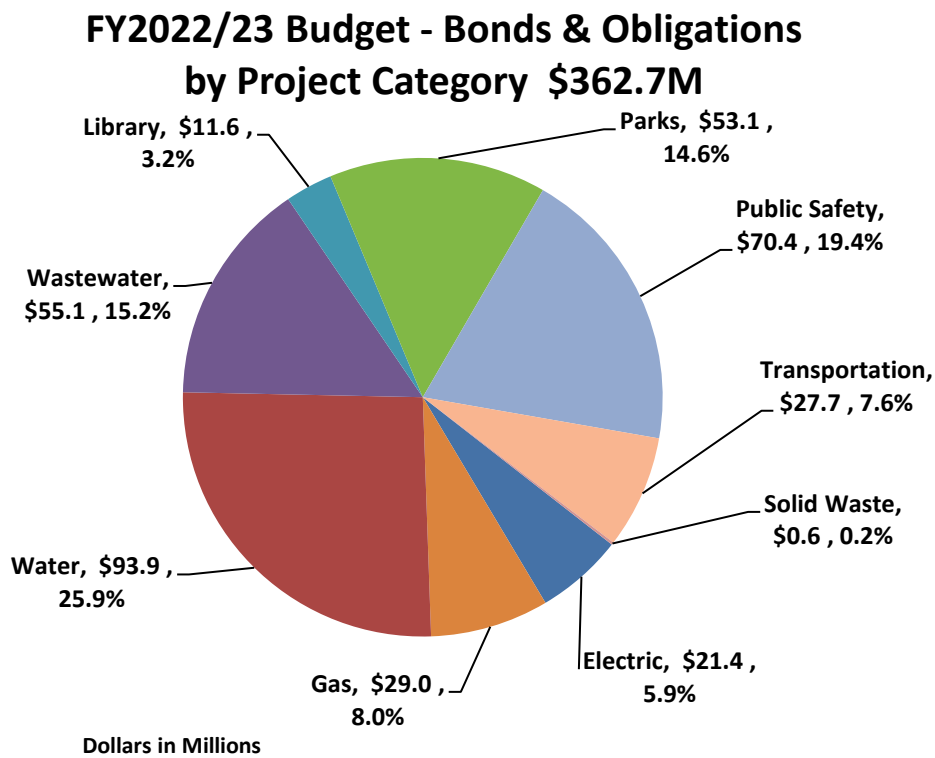


Figure 28: Bonds & Obligations by Project Category



# Budget & Financial Summaries

Funding has been included in the FY 2022/23 budget to construct a reclaimed water line from the Northwest Water Reclamation Plant to the Southeast Reclamation Plant. The financing of this project is available through Utility Systems Revenue Obligations and repayment of the obligations is funded through rates paid by utility customers. The customers served by this line will help to pay the new debt service related to the project.

Funding is also included for the continuation of citizen initiated and approved parks projects, public safety projects, and transportation projects. Scheduled Park improvements include the construction of Monterey Park. Scheduled public safety improvements include the construction of the Northeast Public Safety Facility. Schedule transportation improvements include construction on Broadway Road: Lesueur to Spur.

## Bond & Obligation Rating

A significant factor in determining the interest rate that the City pays on bonds and obligations is the perceived ability of the City to pay interest and repay principal on the bonds and obligations. This ability is assessed by private ratings companies that assign each of the City’s bond and obligation issuances a rating. Figure 29 illustrates the bond and obligation ratings that the City received during the Series 2022 bond and obligation sale process.

| 2022 Series Bond & Obligation Ratings        |                   |             |         |              |                  |
|--|-------------------|-------------|---------|--------------|------------------|
| Type of Bond                                 | Standard & Poor’s |             | Moody’s |              | Fitch            |
| General Obligation Bonds                     | AA                | Very Strong | N/A     |              | AAA High Quality |
| Utility Systems Revenue Obligations, Taxable | A+                | Strong      | Aa3     | High Quality | N/A              |
| Utility Systems Revenue Obligations          | AA                | Very Strong | Aa3     | High Quality | N/A              |

Figure 29: Series 2022 Bond and Obligation Ratings

## Types of Bonds & Obligations

The City uses two main types of bond and obligation funding: General Obligation bonds and Utility Systems Revenue Bonds and Obligations. As shown in Figure 30, Utility Systems Revenue Obligations fund most City projects in the FY 2022/23 budget. In comparison, only about 45% of projects are funded by General Obligation bonds.

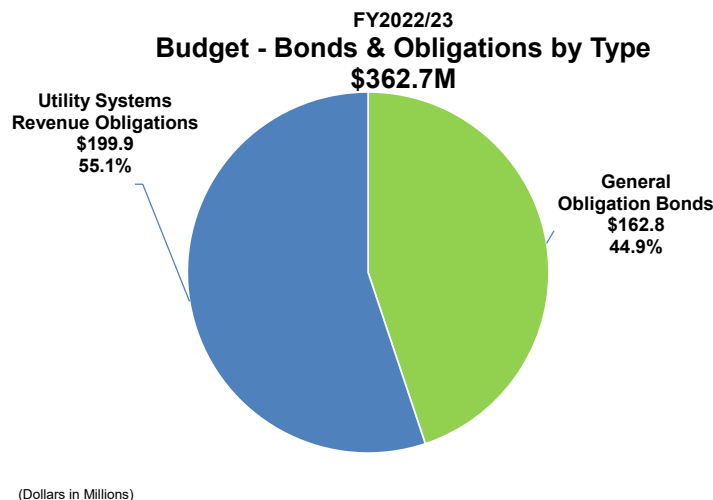


Figure 30: Bonds & Obligations by Type

# Budget & Financial Summaries

## General Obligation Bonds

General Obligation bonds are used to finance public infrastructure such as parks, streets, and police and fire facilities. General Obligation bonds are backed by the “full faith and credit” of the City, meaning that the City pledges to raise additional property tax revenue, if needed, to repay the bond. Principal and interest payments on the bonds are funded by a secondary property tax, development impact fees, and a court construction fee. Due to legal restrictions, a small portion of General Obligation debt service for a Fire and Medical project is funded by the General Fund.

The Arizona Constitution (Article 9, Section 8, Paragraph 1) imposes two distinct limits on the City’s issuance of General Obligation bonds. The limits are based on the aggregate net assessed value of property used for the levy of secondary property taxes (ARS 35-503).

- i. 6% Limit – For general municipal purposes up to 6% of net assessed value.
- ii. 20% Limit (in addition to the 6% limit) – For purposes of water, artificial light, sewers, open space preserves, parks, playgrounds and recreational facilities, public safety, law enforcement, fire and emergency services facilities, and streets and transportation facilities up to 20% of net assessed value.

The debt limit calculations are included in Figure 31 below. The City is well within the statutory General Obligation debt limit.

| General Obligation Bond Capacity (as of July 1, 2022) |                  |                |                  |
|---|------------------|----------------|------------------|
|   | 20% Limit        | 6% Limit       | Total            |
| Legal Bond Limit                                      | \$ 1,256,656,997 | \$ 376,997,099 | \$ 1,633,654,096 |
| Outstanding Debt Principal                            | \$ 318,097,778   | \$ 852,222     | \$ 318,950,000   |
| Unamortized New Issue Premium                         | \$ 9,745,000     | \$ 15,000      | \$ 9,760,000     |
| Remaining Bond Capacity                               | \$ 928,814,219   | \$ 376,129,877 | \$ 1,304,944,096 |
| Percent of Debt Limit Used                            | 25.3%            | 0.2%           | 19.5%            |

**Figure 31: FY 2022/23 General Obligation Bond Capacity**

## Property Tax

The City does not levy a primary property tax.

Secondary property taxes are restricted to repayment of General Obligation bond debt. Accordingly, the City’s property tax levy is used to pay principal and interest on General Obligation bonds issued to finance capital infrastructure in the City. The FY 2022/23 secondary property tax levy is \$38,767,410; the corresponding rate is \$0.9157 per \$100 of net assessed value.

Property tax is calculated as follows:

$$\text{property value} * \text{tax rate} = \text{tax levy}$$

# Budget & Financial Summaries

A property's value is determined annually by either the County Assessor or the Arizona Department of Revenue. The property tax rate is set by governing bodies as a dollar amount per \$100 of net assessed value. The property tax levy is the property value multiplied by the tax rate and is the dollar amount of property tax owed.

The City uses the tax levy (not the tax rate) to manage the secondary property tax. Unless new General Obligation bonds are authorized by voters or the Council provides specific direction to alter the levy, the tax rate is adjusted to maintain the same levy from one fiscal year to the next. As property values have increased in recent years, the tax rate has been reduced to achieve the same levy (see Figure 32 below).

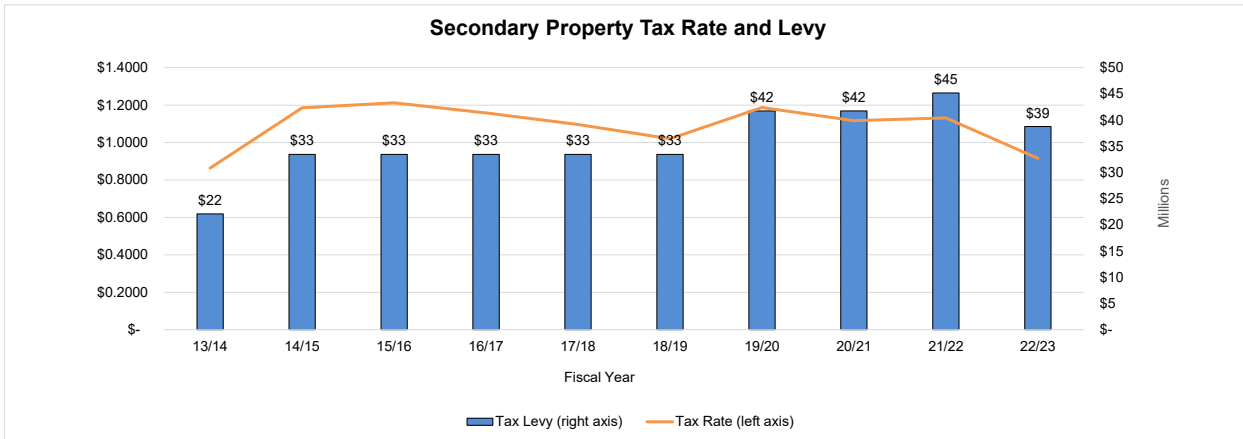


Figure 32: Secondary Property Tax Rate and Levy History

The amount of the levy is intended to fund the annual cost of debt service over the life of the authorized bonds. State law ([A.R.S. §35-458\(A\)](#)) limits the amount of a secondary property tax levy to the projected General Obligation principal and interest due, plus a reasonable delinquency factor. Accumulated fund balance to pay General Obligation debt service is limited to 10% of the current fiscal year debt service payment.

Since FY 2009/10, the City of Mesa has levied a secondary property tax to pay for debt service on General Obligation bonds. In General Obligation bond authorizations approved by Mesa voters in 2008, 2012, 2013, 2018 and 2020 elections, ballot language stated that the issuance of the bonds would result in a property tax increase sufficient to pay the annual debt service on the bonds.

The FY 2022/23 property tax is levied to pay debt service payments for:

- Street/Transportation bonds approved by Mesa voters in 2008, 2013, and 2020
- Public Safety bonds approved by Mesa voters in 2008, 2013, and 2018
- Parks and Culture (including Library) bonds approved by Mesa voters in 2012 and 2018
- Court, Public Safety, Library, Parks, and Streets bonds issued before 2008. By paying for this debt with secondary property tax, the General Fund is freed up to pay the operating costs for two new fire stations (which opened in FY 2009/10 and FY 2012/13) as well as other City operations.

## Property Value

Arizona property owners pay property tax based on the value (ad valorem) of the property. The value of each property in the City is determined annually by either Maricopa County or the State of Arizona.

The property value used for one fiscal year is based on market values from two to three years prior to allow time for the Arizona Department of Revenue to review the values and for valuation appeals by property owners to be

## Budget & Financial Summaries

processed. For example, the assessed value used in FY 2022/23 is based on property valuations from mid-2019 to mid-2020.

Each parcel of property in the State of Arizona is assigned a Full Cash Value (FCV), which is based on market value, and a Limited Property Value (LPV), which is used for property tax purposes.

Historically, LPV has been used to levy primary property tax and FCV has been used to levy secondary property tax. In November 2012, Arizona voters amended the State constitution regarding property valuation. As a result, beginning in FY 2015/16, all property tax is based on LPV.

FCV does not have an annual increase restriction. For most properties, LPV is the lesser of full cash value or the prior year's LPV increased by 5%. For properties that may cross county boundaries (e.g., railroads, mines, utility lines) and personal property (i.e., business equipment), LPV equals FCV. A property's LPV cannot exceed its FCV.

The use of LPV for property tax purposes moderates the short-term impact of rapid property value increases. Figure 33 below shows both the FCV and LPV in Mesa for the past 10 years.

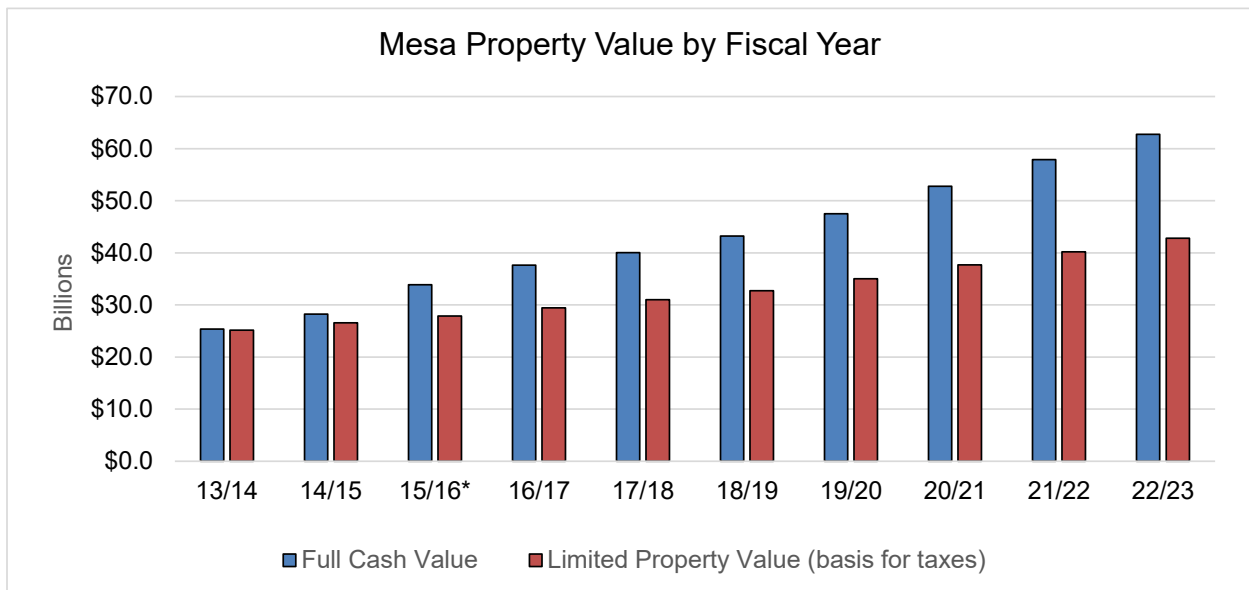


Figure 33: Property Value by Fiscal Year

\* Property Valuation Methodology Change

Although the full cash value of all City property increased by 8% for FY 2022/23, property valuation changes vary by classification of property, as shown in Figure 34.

| Full Cash Value by Property Classification: FY2021/22 to FY2022/23 |                     |                 |                 |                |           |
|--|---------------------|-----------------|-----------------|----------------|-----------|
| Class  | Description         | FY 21/22        | FY 22/23        | \$ Change      | % Change  |
| 1  | Commercial          | \$9.5 B         | \$9.9 B         | \$0.4 B        | 4%        |
| 2  | Land/Agriculture    | \$6.4 B         | \$6.7 B         | \$0.3 B        | 4%        |
| 3  | Primary Residential | \$27.0 B        | \$29.4 B        | \$2.4 B        | 8%        |
| 4  | Rental              | \$14.5 B        | \$16.1 B        | \$1.6 B        | 10%       |
| Other  | Miscellaneous       | \$0.5 B         | \$0.6 B         | \$0.1 B        | 17%       |
| <b>TOTAL</b>   |                     | <b>\$57.9 B</b> | <b>\$62.7 B</b> | <b>\$4.8 B</b> | <b>8%</b> |

Figure 34: Full Cash Value by Property Classification: FY 2021/22 to FY 2022/23

Source: Maricopa County Assessor Preliminary (February) Tax Year 2021 and 2022 Property Value Abstracts

# Budget & Financial Summaries

## Taxable Property

The Limited Property Value (LPV) is used as a starting point to calculate the taxable value of a property. An assessment ratio is applied to the LPV based on property classification to determine a property’s “assessed value”. For example, the assessment ratio is 10% for residential property, 18% for commercial property, and 15% for vacant land.

Exempt property (not-for-profit, governmental, etc.) is netted (subtracted) out of the assessed value, resulting in a property’s “net assessed value”. Net assessed value (NAV) is the value of the property that is subject to taxation.

City of Mesa secondary net assessed value for recent fiscal years is shown in Figure 35.

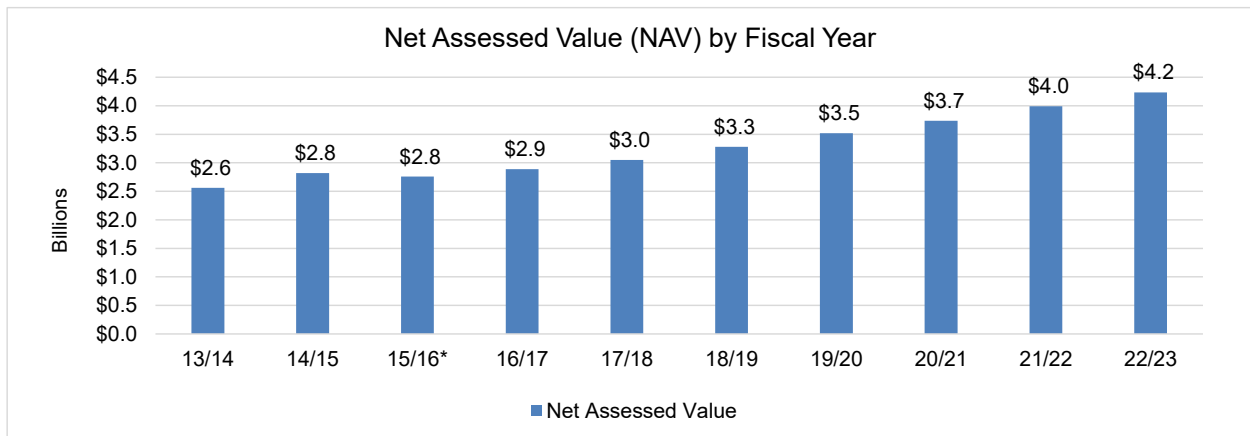


Figure 35: Net Assessed Value

In FY 2022/23, the net assessed (taxable) value of property in the City of Mesa increased by 6.1%, 4.0% due to appreciation of existing property and 2.1% from new construction. (See Figure 36)

| City Taxable Value: FY2021/22 to FY2022/23          |                |                |                |          |
|---|----------------|----------------|----------------|----------|
|   | FY21/22        | FY22/23        | \$ Change      | % Change |
| <b>Net Assessed Value (NAV)<br/>(taxable value)</b> | \$3.99 Billion | \$4.23 Billion | +\$244 Million | +6.1%    |
| <i>Appreciation of Existing Property</i>            |                |                | +\$158 Million | +4.0%    |
| <i>New Property</i>                                 |                |                | +\$86 Million  | +2.1%    |

Figure 36: City Taxable Value: FY2021/22 to FY2022/23

Source: Maricopa County Assessor Preliminary (February) Tax Year 2021 and 2022 Property Value Abstracts

In Figure 36, new property represents construction of homes, buildings, equipment, etc. that add to the base of property value in the City.

## Budget & Financial Summaries

### Impact to Property Owners

Since the value of taxable property in the City decreased by 14% for FY2022/23, the secondary property tax rate decreased by 19%. The owner of the City property with the median taxable value of \$159,433 (\$301,951 sale value) would pay \$146 for the year in City property tax, \$25 less than in the prior year (see Figure 37).

| Secondary Property Tax Rate, Levy, and Impact: FY2021/22 to FY2022/23 |                |                |                 |          |
|---|----------------|----------------|-----------------|----------|
|   | FY21/22        | FY22/23        | \$ Change       | % Change |
| <b>Secondary Property Tax Rate</b><br>(per \$100 of NAV)              | \$1.1319       | \$0.9157       | (\$0.2162)      | -19%     |
| <b>Secondary Property Tax Levy</b><br>(NAV * Tax Rate)                | \$45.2 Million | \$38.8 Million | (\$6.4 Million) | -14%     |
| <b>Annual Cost to Median Homeowner</b>                                | \$171          | \$146          | (\$25)          | -15%     |

Figure 37: Secondary Property Tax Rate, Levy, and Impact: FY2021/22 to FY2022/23

For additional detail on property valuation and property tax, see:

Maricopa County Assessor

<http://mccassessor.maricopa.gov/category/frequently-asked-questions/property-tax/>

Arizona Tax Research Association

<http://www.arizonatax.org/publications/books>

### *Utility Systems Revenue Bonds and Obligations*

The second main type of bonds the City uses are Utility Systems Revenue Bonds and Obligations.

### *Utility Systems Revenue Bonds and Obligations*

Utility Systems Revenue Bonds and Obligations have no statutory limitations as to the amount that may be issued. Projects that fall into this category are Natural Gas, Water, Wastewater, Electric, and Solid Waste projects. Bonds and obligations used for these projects are repaid from revenues received from the customers of that particular utility. Utility system charges and development impact fees fund the repayment of Utility Systems Revenue Bonds and Obligations.

The City's revenue bond and obligation ordinances require that net revenues equal at least a ratio of 1.2 of the principal and interest requirement in each fiscal year for Utility Systems Revenue Bonds and Obligations. These bonds and obligations include Electric, Natural Gas, Solid Waste, Water, and Wastewater bonds and obligations. The ratio is a comparison of net revenues to debt service expenses (Coverage Ratio = Net Revenue/Debt Service) as published in the official statements for the 2022 Utility Systems Revenue Bond and Obligations issuances (see Figure 38).

## Budget & Financial Summaries

| Utility Systems Revenue Bonds and Obligations Debt Coverage (in millions) |                    |                    |                           |              |               |
|---|--------------------|--------------------|---------------------------|--------------|---------------|
| Fiscal Year   | Operating Revenues | Operating Expenses | Net Revenue Available for | Debt Service | Debt Coverage |
| 2016/17   | \$377.8            | \$145.6            | \$232.2                   | \$66.9       | 3.47          |
| 2017/18   | \$362.0            | \$142.8            | \$219.2                   | \$82.0       | 2.67          |
| 2018/19   | \$358.1            | \$145.7            | \$212.4                   | \$72.7       | 2.92          |
| 2019/20   | \$395.4            | \$150.7            | \$244.7                   | \$91.6       | 2.67          |
| 2020/21   | \$414.4            | \$178.2            | \$236.2                   | \$93.1       | 2.54          |

**Figure 38: Utility Systems Revenue Bonds and Obligations Debt Coverage**

### *Other Revenue Bonds*

In the past, the City has issued Excise Tax bonds, which are another type of revenue bond.

### *Excise Tax Bonds*

Excise taxes are taxes paid when purchases are made on a specific good, such as gasoline. Excise Tax bonds are repaid from revenues derived from taxation of a particular good or activity. The bonds are backed by the City’s excise tax revenue (city sales and use tax; state shared revenues; licenses, fees, and permits; fines and forfeitures; etc.). For example, Highway User Revenue Fund (HURF) bonds are secured by gasoline tax revenues received from the State of Arizona.

Excise Tax bonds were issued by the City in 2021 to finance the construction of ASU @ Mesa City Center. The City issued \$36.0 million of Excise Tax bonds to support the construction of ASU @ Mesa City Center, located at the northwest corner of Pepper Street and Centennial Way.

## **Bonds and Obligations per Capita Ratio**

After the City receives voter authorization and is ready to proceed with approved capital projects, the City issues (sells) bonds and obligations and outstanding bond and obligation debt increases. Each year, the City also retires (pays off) a portion of existing debt. As of June 30, 2021, the City’s total outstanding bond and obligation debt is \$1.7 billion. To put this number in perspective, the City’s total bond and obligation debt per capita (per resident) is \$3,347.

An Arizona Department of Revenue report comparing different valley cities’ bond and obligation debt per resident is shown in Figure 39. The outstanding debt for each city or town as of June 30, 2021 is compared to the population of each city or town as of July 1, 2021. Note the nearly one-year lag between outstanding debt and population dates.



# Budget & Financial Summaries

## Total Debt Per Capita Comparison June 30, 2021

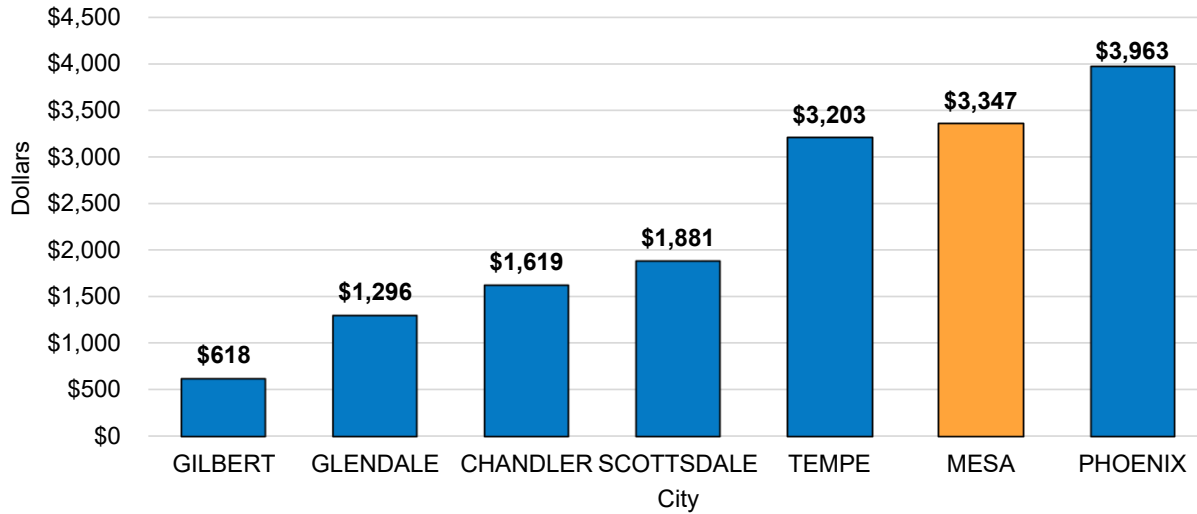


Figure 39: Total Bond Debt per Capita Comparison

### Bond Authorization

At the beginning of FY 2022/23, the City has \$372.8 million in unissued bond authorization remaining. The following bond authorization summary in Figure 40 outlines the City's prior available bond authorizations, the 2022 bond sale amounts, and the authorization remaining.

| Remaining Bond Authorization Summary |                     |                               |                        |                         |
|--------------------------------------|---------------------|-------------------------------|------------------------|-------------------------|
| Program                              | Statutory Bond Type | Prior Available Authorization | FY 2021/22 Bond Sale   | Remaining Authorization |
| <i>General Obligation Bonds</i>      |                     |                               |                        |                         |
| Public Safety                        | 20%                 | \$ 69,865,000                 | \$ (10,030,000)        | \$ 59,835,000           |
| Fire and Medical                     | 20%                 | \$ 2,514,000                  | \$ -                   | \$ 2,514,000            |
| Library                              | 6%                  | \$ 24,604,000                 | \$ -                   | \$ 24,604,000           |
| Park and Recreation                  | 20%                 | \$ 95,050,000                 | \$ (12,035,000)        | \$ 83,015,000           |
| Storm Sewer                          | 20%                 | \$ 7,003,000                  | \$ -                   | \$ 7,003,000            |
| Transportation/Streets               | 20%                 | \$ 98,950,000                 | \$ (2,005,000)         | \$ 96,945,000           |
| <i>Utility Revenue Bonds</i>         |                     |                               |                        |                         |
| Natural Gas                          | Utility             | \$ 29,890,000                 | \$ -                   | \$ 29,890,000           |
| Water                                | Utility             | \$ 34,780,402                 | \$ -                   | \$ 34,780,402           |
| Wastewater                           | Utility             | \$ 30,302,788                 | \$ -                   | \$ 30,302,788           |
| Solid Waste                          | Utility             | \$ 945,000                    | \$ -                   | \$ 945,000              |
| Electric                             | Utility             | \$ -                          | \$ -                   | \$ -                    |
| <i>Highway User Revenue Bonds</i>    |                     |                               |                        |                         |
| Streets                              | HURF                | \$ 2,960,000                  | \$ -                   | \$ 2,960,000            |
| <b>Total Bonds</b>                   |                     | <b>\$ 396,864,190</b>         | <b>\$ (24,070,000)</b> | <b>\$ 372,794,190</b>   |

Figure 40: Remaining Bond Authorization Summary

# Budget & Financial Summaries

Proceeds received from the sale of bonds are used to pay for the design, construction, acquisition and land purchase components of certain capital projects that the City will begin or continue during FY 2022/23. The remaining bond authorizations listed above represent portions of bond authorizations approved by the City electorate at bond elections held in the years 1987, 1994, 1996, 2004, 2010, 2012, 2013, 2014, 2018, 2020.

## Debt Service

Debt service requirements impact the City’s financial condition and can limit flexibility in responding to changing circumstances or priorities. When debt is issued, it obligates the City to make regular payments for periods of up to 30 years. The outstanding bond debt balance is paid back over time through annual principal and interest payments (debt service payments). The City’s goal is to have a consistent level of debt service obligations and to have future General Obligation debt service funded through the secondary property tax levy, creating a stable financial environment for providing consistent services.

The FY 2022/23 budget for existing debt service is \$153.4 million.

Debt service schedules for Mesa’s two primary bond types (General Obligation and Utility Systems Revenue) are shown in Figure 41 and Figure 42.

## General Obligation Debt Service

The scheduled debt service payments for General Obligation bonds are shown in Figure 41. All debt service schedules are included in the Financial Schedules section of this book.

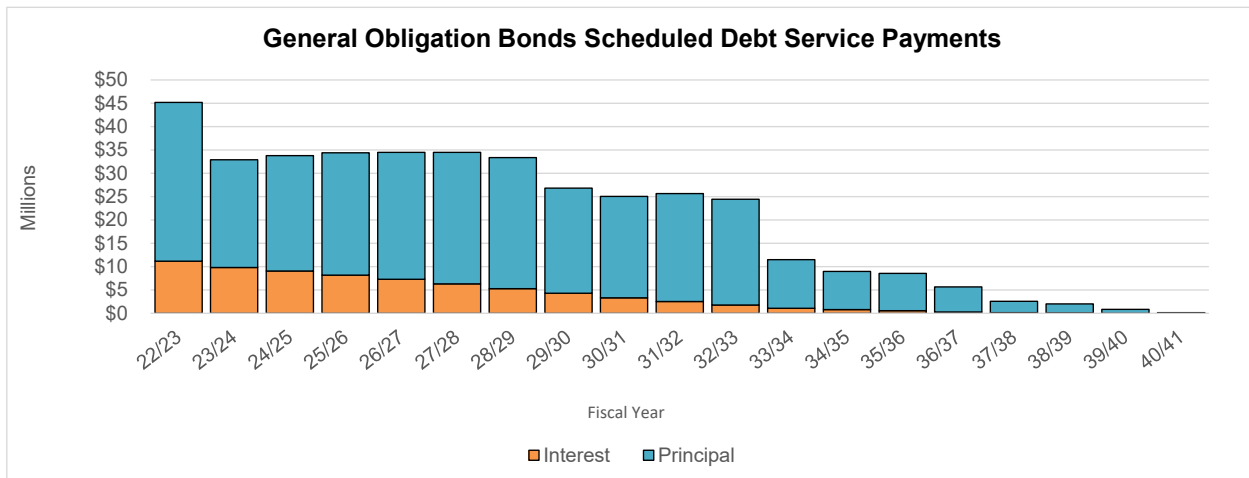
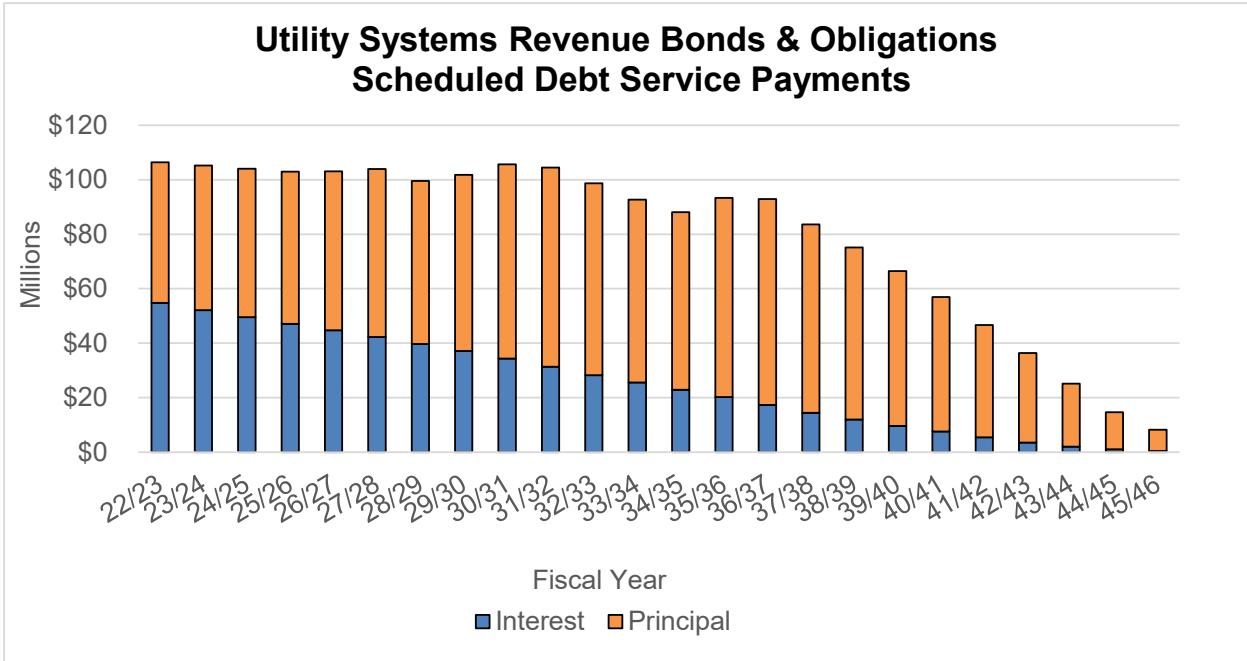


Figure 41: G. O. Bonds Scheduled Payments

## Utility Systems Revenue Bonds and Obligations Debt Service

Debt service payments for Utility Systems Revenue Bonds and Obligations are funded by rate charges paid by utility customers. Utility Systems Revenue Bonds and Obligations scheduled debt service payments by fiscal year can be seen in Figure 42. All debt service schedules are included in the Financial Schedules section of this book.

## Budget & Financial Summaries



**Figure 42: Utility Systems Revenue Bond**

# Budget & Financial Summaries

## The Budget Requirements and Limitations

### Budget Requirements and Limitations

#### Financial Policies

Beyond the requirements set by the State of Arizona, the City of Mesa has also adopted a set of financial policies. These policies identify and outline the financial aspirations of the City. They are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations and the development of financial forecasts, the annual budget, and capital improvement plans. Below are highlights of the financial policies of the City of Mesa. The policies identify guidelines applicable to ten specific areas that support fiscal responsibility.

- Financial Policy 1 – The Annual Budget:** the adopted budget needs to be balanced, monitored, and include performance measures.
- Financial Policy 2 – Unrestricted Fund Balances:** the adopted budget will maintain an unrestricted fund balance of 8-10% per fiscal year in the General Governmental and Enterprise Funds.
- Financial Policy 3 – Other Reserve Balances:** reserve balances for other funds will be maintained to ensure stability.
- Financial Policy 4 – Charges for Services:** policies to provide a consistent, stable, fair and appropriate means to fund public services.
- Financial Policy 5 – Debt Issuance and Management:** policies to ensure debt is used judiciously.
- Financial Policy 6 – Capital Improvement (CIP) & Asset Replacement:** the provision for a rolling five-year projection of the City's capital projects to identify future financial requirements as part of the overall financial forecast.
- Financial Policy 7 – Investments & Cash Equivalents:** policies for the investment of City resources to balance risk and return while preserving sufficient liquidity.
- Financial Policy 8 – Financial Reporting:** policies to report the City's finances in a way to satisfy both management and the need for government transparency.
- Financial Policy 9 – Long Range Planning and Forecasting:** policies used to assess future finances and allow for adjustments as necessary.
- Financial Policy 10 – Risk Management:** policies designed to protect against losses that would affect the ability to provide ongoing services and to reduce risk overall.

A full version of these policies is included in the Financial Schedules section of this book.

# Budget & Financial Summaries

## Legal Requirements

Arizona law and the Mesa City Charter include a number of legal requirements for adoption of the budget and the levy of property tax. Figure 43 includes the major steps and legal deadlines in the budget process, including the date that each step was completed during the FY 2022/23 budget process.

**Figure 43: FY 2022/23 Budget Process Legal Deadlines**

| Summary of Major Steps and Legal Deadlines in the FY 2022/23 Budget Process   |  |   |                         |
|---|--|---|-------------------------|
| Action Required   | City Charter Deadlines                                     | Arizona State Statute Deadline  | Date Completed          |
| <b>Operational Budget Process</b>   |  |   |                         |
| City Council adopts tentative budget  | None   | On or before the third Monday in July   | 5/16/2022               |
| Publish summary of tentatively adopted budget and notice of public hearing which must precede final                         | None   | Once a week for two consecutive weeks following tentative adoption and before final adoption. | 05/29/2022 & 06/04/2022 |
| City Council holds public hearing and adopts final budget   | None   | On or before the 14th day before a tax levy is adopted.                                       | 6/6/2022                |
| City council adopts secondary property tax levy   | None   | On or before the 3rd Monday in August   | 6/20/2022               |
| <b>Capital Improvement Program Process</b>  |  |   |                         |
| Publish summary of the Five Year Capital Improvement Program and notice of public hearing which must precede final adoption | One publication at least two weeks prior to public hearing | None  | 4/30/2022               |
| City Council holds public hearing and adopts the Five Year Capital Improvement Program                                      | Not less than 2 weeks after the publication                | None  | 5/16/2022               |

# Budget & Financial Summaries

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CITY OF MESA, ARIZONA



# PROJECTS & CAPITAL BUDGET

CITY LEADERSHIP  
& DEMOGRAPHICS

BUDGET & FINANCIAL  
SUMMARIES

PROJECTS & CAPITAL  
BUDGET

DEPARTMENT  
OPERATIONAL PLANS

FINANCIAL  
SCHEDULES



# Capital Project Budget Overview



## Capital Improvement Program

\$542,181,000

Total Budget

See page 75.

### PRIMARY SOURCES OF FUNDING

1. Operating Revenues

2. Bonds & Obligations

A large portion of this funding is carried over from the last fiscal year for use in the current fiscal year and is referred to as "Carryover". CIP Carryover is made up of Operating Revenues and Bonds & Obligations ( see page 75).

|                            |                       |
|----------------------------|-----------------------|
| <b>5</b> CIP<br>Categories | 1. General Government |
|                            | 2. Parks & Culture    |
|                            | 3. Public Safety      |
|                            | 4. Transportation     |
|                            | 5. Utilities          |



Total Budget

## Operations & Maintenance

\$6,760,984

See page 76.

For One-Time Start-Up Purchases & Ongoing Operations and Maintenance



# Featured Projects



## Police Evidence Facility



The proposed new Police Evidence Facility will be located in the existing parking lot just north of Police Headquarters, at the southwest corner of 2nd Street and Robson. The new facility is approximately 33,500 square feet and will accommodate police evidence staff operations, associated staff office spaces, space for a supply warehouse, evidence intake and processing, general/bulk/long term storage, drug storage and disposal processing, valuables storage and disposal processing, a secured public lobby, and future police evidence freezers and coolers. The new Police Evidence facility will provide upgraded and adequate space for Police Evidence & Supply staff operations and will accommodate projected evidence storage needs through the year 2050.

## Lehi Sports Park

Lehi Sports Park will provide 5 LED-lighted multi-use fields by the end of 2022. The 24-acre site was formerly used for farming and radio broadcasting. The design emphasizes efficient use of the space for athletic use and adds a rural aesthetic theme using landscape buffers complete with shade trees, white vinyl fencing, sidewalks, and an equestrian path. There will be a restroom building with office, maintenance, and storage space. A space is planned to allow and accommodate food trucks. The fields will be available by reservation through the City of Mesa Parks and Recreation Department. The transformation of this site was funded by the 2018 General Obligation Bond as approved by voters.



# Projects & Capital Budget

## FY 2022/23 Capital Budget Overview

The City recognizes the need for public infrastructure to keep pace with the growth of the community and the needs of the City’s residents. Accordingly, the capital budget represents the City’s plan to meet its public facility and infrastructure needs.

The capital budget includes planned expenditures that meet the following requirements:

- 1) Have an estimated useful life of more than one year
- 2) Have a unit cost of \$5,000 or more
- 3) Considered a betterment or improvement of a capital asset (if it is an existing capital asset)

The largest component of the capital budget is a five-year Capital Improvement Program. This five-year plan includes improvements to existing facilities, the acquisition of land and buildings, construction of new facilities, and major equipment purchases. The City also maintains a regular replacement schedule for equipment such as vehicles and computer hardware. Proposed capital purchases are included in the budget plan which is reviewed and adopted by City Council as a part of the annual budgeting process.

The FY 2022/23 capital budget is comprised of three groups. Below is a summary of the budget in each group. A schedule showing the funding sources for each of the groups can be found at the end of this section.

| Capital Budget<br>FY 2022/23     |                      |
|----------------------------------|----------------------|
| Group                            | Total Budget         |
| Operating Capital – General      | \$146,250,469        |
| Vehicle Replacements & Additions | \$32,767,345         |
| Capital Improvement Program      | \$542,181,000        |
| <b>Total Capital Budget</b>      | <b>\$721,198,814</b> |

**Table 1: Capital Budget**

Due to limited resources, not all projects identified during the budget process are included in the FY 2022/23 Adopted Budget. Projects are prioritized based on how each project:

- Meets the needs of the City—considering factors such as financial feasibility, public health, and safety
- Fulfills the City’s legal commitment to provide safe and adequate facilities and services
- Prevents or reduces future improvement cost
- Provides services to developed areas lacking full-service amenities
- Promotes development

# Projects & Capital Budget

## Capital Budget Categories

### Operating Capital - General

Planned operating capital expenditures include acquisitions or upgrades to physical assets such as property, buildings, or equipment. These items are included in the operating budgets of City departments. Also included in the operating capital category are the City’s infrastructure lifecycle programs for facility maintenance, information technology infrastructure, desktop computer replacement, and parks facility maintenance.

Below is a table describing some of the notable capital purchases using operating funds budgeted in FY 2022/23.

| Operating Capital-General<br>FY 2022/23         |                      |
|---|----------------------|
| Description                                     | Total Budget*        |
| Eastmark 1 Development Agreement Improvements*  | \$21,544,000         |
| Eastmark 2 Development Agreement Improvements** | \$6,744,000          |
| Cadence Development Agreement Improvements***   | \$6,339,000          |
| Computer Equipment                              | \$8,740,150          |
| Miscellaneous                                   | \$102,883,319        |
| <b>Total</b>                                    | <b>\$146,250,469</b> |

\*Eastmark 1 capital expenditures are paid for by the Eastmark 1 Community Facility District (CFD).

\*\*Eastmark 2 capital expenditures are paid for by the Eastmark 2 Community Facility District (CFD).

\*\*\*Cadence capital expenditures are paid for by the Cadence Community Facility District (CFD).

**Table 2: Operating Capital-General**

### Vehicle Replacements & Additions

The Vehicle Replacement Program uses an analytical model that was developed using a vehicle’s cost history to determine when to replace instead of repair a vehicle. The model’s output is combined with information from the customer departments and Fleet Services’ repair data, including information about the vehicle’s configuration, safety, and availability. Fleet Services provides information about the vehicle’s replacement cost, the cost of anticipated major repairs, and parts availability. Taken together, the decision to replace a vehicle has become more transparent and cost effective.

*Additions* – are new vehicles to the City which increase the size of the City’s fleet. These additions are typically the result of new programs, services, or positions and are requested by the departments during the budgeting process. An example of an addition to the fleet would be a new service truck for maintenance workers to travel to new City parks to complete daily maintenance activities.

The City receives grant dollars for a variety of purposes. Vehicles may be purchased with these grants to provide an enhanced level of services. Grant vehicles are not automatically replaced at the end of service life, so these vehicles are not a part of the replacement program. Rather the service is evaluated in its entirety and prioritized by City management.

## Projects & Capital Budget

| <b>Vehicle Replacements &amp; Additions</b><br><b>FY 2022/23</b> |              |
|--|--------------|
|  | Total Budget |
| <i>Replacements</i>  |              |
| Capital-Enterprise Fund  | \$1,985,000  |
| Falcon Field Fund  | \$24,941     |
| Replacement Extension Reserve                                    | \$4,092,012  |
| Vehicle Replacement Fund   | \$12,104,077 |
| Warehouse Internal Service Fund                                  | \$16,200     |
| Solid Waste Development Fee Fund                                 | \$260,000    |
| Environmental Compliance Fee Fund                                | \$665,000    |
| Local Streets Fund   | \$1,147,872  |
| Total Replacement Vehicles                                       | \$20,295,102 |
| <i>Additions</i>   |              |
| Fire   | \$555,974    |
| Police   | \$5,407,854  |
| Parks, Recreation and Community Facilities                       | \$1,150,803  |
| Engineering  | \$52,000     |
| Development Services   | \$47,638     |
| Environmental and Sustainability                                 | \$2,210,000  |
| Transportation   | \$797,600    |
| Energy Resources   | \$1,446,600  |
| Water Resources  | \$803,774    |
| Total Additions  | \$12,472,243 |
| Grand Total  | \$32,767,345 |

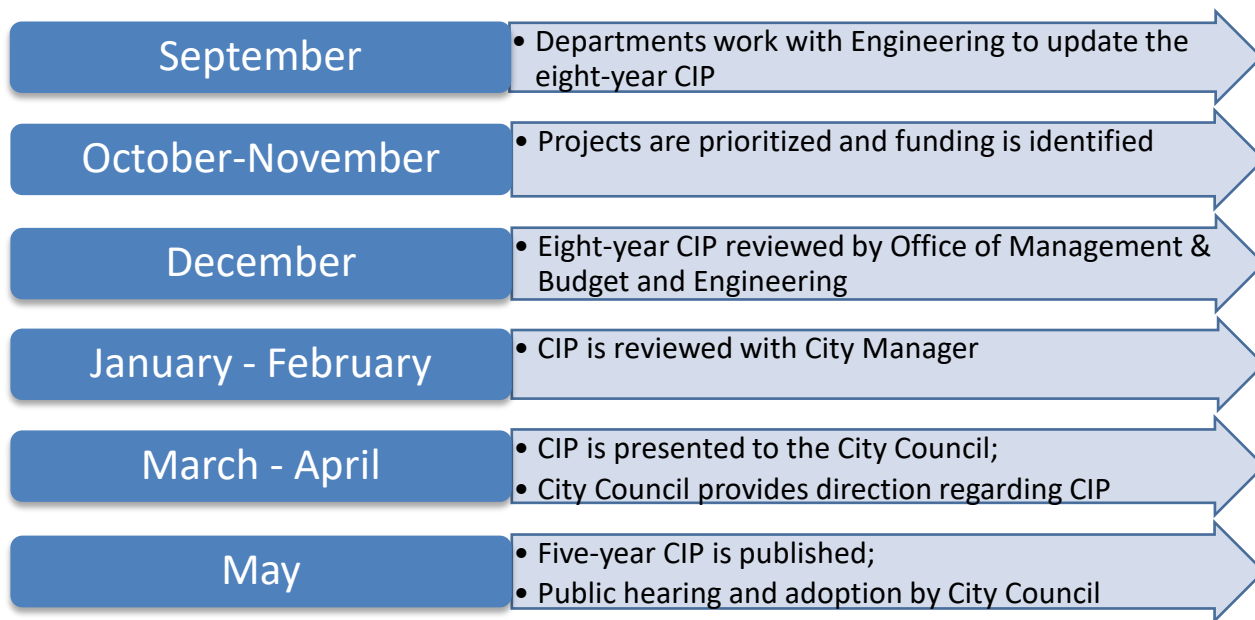
**Table 3: Vehicle Replacements & Additions**

### Capital Improvement Program (CIP)

Major capital improvements and purchases are planned and tracked on a longer-term basis than annual capital purchases. Departments plan and develop capital projects in cooperation with Engineering and Office of Management & Budget. City staff analyzes and prioritizes the projects. This allows the City to apply limited funding and staff resources to the highest-priority projects. Based on the resources projected to be available for the various types of projects, a multi-year plan is developed with direction from the City Manager’s Office and City Council.

An eight-year CIP assists in development of the City’s forecast. This plan includes project costs as well as all resulting operational and maintenance costs. The first five years of the plan is published in the Five-Year CIP document. The first year of the plan is adopted by City Council as part of the annual budget. An overview of the planning process is shown on the next page.

## Projects & Capital Budget



**Table 4: CIP Process Timeline**

### Funding Sources

Capital improvements are funded by two primary sources: (1) operating revenues and (2) bonds. The following is a summary of the funding sources:

**Operating Revenues** – These revenues range from general and special sources (Local Street Sales Tax, State shared revenue, Federal and State aid, fines, etc.) to enterprise revenues (airport, electric, natural gas, water, solid waste, etc.). For purposes of the CIP, reimbursements of expenses from other governmental entities are included in this category. While not considered revenue, their inclusion assists in ascertaining the City’s net cost for a project.

*Local Streets Sales Tax* – funds received from a May 2006 voter-approved increase of the City’s Transaction Privilege (Sales) Tax by 0.5%, of which 0.3% has been dedicated to Transportation. This funding can only be used for streets-related activities and provides a local revenue source as well as the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies.

*Joint Ventures* – funds received from municipalities that participate as partners in jointly-owned facilities. The City serves as the managing partner of the Topaz Public Safety Regional Wireless Network and Greenfield Water Reclamation Plant Joint Ventures. Each partner pays for a percentage of capital improvement cost based on percentage of ownership.

*Public Safety Sales Tax Fund* - In FY 2018/19, the citizens of Mesa approved an increase to the City sales tax by .25% to support public safety. The voter-approved Public Safety Sales Tax is revenue dedicated to Public Safety programs and projects.

*Federal Grant* – funds obtained through federal grantors such as the Community Development Block Grant (CDBG) Program and the Federal Transit Administration.

## Projects & Capital Budget

*State Grant* – funds obtained through state grantors such as the Arizona Department of Transportation.

***Bonds & Obligations*** - Issuing bonds is a common practice among cities. It is the primary and most widely accepted method for municipalities to fund large capital projects. There are two types of bond fund projects in the CIP:

*General Obligation (GO) Bonds* - GO bonds are used to finance public infrastructure such as parks, streets, and police and fire facilities. GO bonds are backed by the “full faith and credit” of the City, meaning that the City pledges to take whatever action is necessary to raise the revenue to repay the loan. Principal and interest payments on GO bonds are funded by a secondary property tax, development impact fees, and a court construction fee. If these revenue sources are not sufficient, the General Fund is used to fund the remaining portion of the payment.

*Utility Systems Revenue Obligations* – Utility systems revenue obligations are used to finance electric, natural gas, solid waste, water, and wastewater projects. Obligations used for these projects are repaid from utility revenues.



## Projects & Capital Budget

The total CIP budget for FY 2022/23 is \$542,181,000. The table below presents a high-level overview of FY 2021/22 CIP budget compared to FY 2022/23. A more detailed CIP schedule can be found at the end of this section.

| Comparison of Prior Year CIP Budget           |                      |                      |
|---|----------------------|----------------------|
| Funding Source                                | FY 2021/22           | FY 2022/23           |
| <i>Operating Funds</i>                        |                      |                      |
| Unrestricted                                  | \$13,728,992         | \$20,952,624         |
| Restricted                                    | \$64,028,940         | \$50,308,376         |
| <b>Operating Funds Subtotal</b>               | <b>\$77,757,932</b>  | <b>\$71,261,000</b>  |
| <i>Bond Funds</i>                             |                      |                      |
| General Obligation                            | \$56,723,175         | \$94,769,138         |
| Utility Systems Revenue Bonds and Obligations | \$152,820,893        | \$187,152,862        |
| <b>Bond Funds Subtotal</b>                    | <b>\$209,544,068</b> | <b>\$281,922,000</b> |
| <b>Total Budget (without carryover)</b>       | <b>\$287,302,000</b> | <b>\$353,183,000</b> |
| <i>Carryover</i>                              |                      |                      |
| Operating Funds Carryover                     | \$105,944,862        | \$103,757,000        |
| Bond Fund Carryover                           | \$142,739,138        | \$85,241,000         |
| <b>Carryover Subtotal</b>                     | <b>\$248,684,000</b> | <b>\$188,998,000</b> |
| <b>Total CIP Budget</b>                       | <b>\$535,986,000</b> | <b>\$542,181,000</b> |

**Table 5: CIP Budget Comparison**

Notable differences in the CIP budget between FY 2021/22 and FY 2022/23 include the following:

*Operating Funds* – In FY 2022/23 funding from the Environmental Compliance Fee Fund, which is a restricted fund, will be utilized on Fuel Station Improvements at Superstition, Falcon Field, and 6<sup>th</sup> Street. Unrestricted funds include General Fund and Utility Fund. A few examples of projects that will utilize unrestricted funds are Downtown Parking and Lighting and Visit Mesa Building Remodel.

*General Obligation Bonds* – The 2020 Bond authorization includes construction of Stapley Drive and University Drive, and construction of Broadway Road: Lesueur to Spur. The 2018 bond authorization includes construction of the Northeast Public Safety Facility and construction of the Police Evidence Facility.

*Utility Systems Revenue Obligations* – The FY 2022/23 budget includes Electric bond funding to pay for the Police Campus Microgrid Project and the Smart Cities 69kV Looping. It also includes Wastewater bond funding to pay for the improvements at the Northwest Water Treatment Plant.

*Carryover* – Carryover is the process of taking the unused budget appropriation of a project from one fiscal year and adding or ‘carrying’ it over to the budget appropriation for the next fiscal year. The adopted CIP includes \$189.0 million in carryover for projects to be completed in FY 2022/23. Carryover does not

# Projects & Capital Budget

increase a projects total project cost. Examples of projects that are being carried over are ASU Academic Building and Autry Tennis-Pickleball Courts.

## Impact on Operating Budget

The completion of capital improvement projects may result in the need for additional funding for one-time start-up purchases as well as ongoing operations and maintenance (O&M) funding (e.g., a new fire station requires one-time funding for items such as furniture, fixtures, and equipment and ongoing funding for expenditures such as personnel, utilities, and maintenance). O&M needs are identified during the project planning process.

O&M costs budgeted in FY 2022/23 usually result from projects completed in the prior fiscal year. Major capital projects typically have design and construction schedules that last throughout the year; therefore, O&M usually begins the following fiscal year. However, some projects may be scheduled for completion early in FY 2022/23 and therefore require O&M funding. Operations and maintenance costs are included in the operating budgets of the applicable department.

| CIP Impact on Operating Budget            |                    |                     |                     |                     |                     |
|---|--------------------|---------------------|---------------------|---------------------|---------------------|
| Funding Source                            | 2022/23            | 2023/24             | 2024/25             | 2025/26             | 2026/27             |
| General Fund                              | \$1,601,730        | \$4,897,760         | \$9,740,257         | \$6,462,562         | \$6,608,990         |
| Arts & Culture Fund                       | -                  | -                   | \$40,672            | \$41,550            | \$42,472            |
| Local Streets Fund                        | \$254,005          | \$383,900           | \$820,645           | \$1,016,695         | \$1,105,226         |
| Environmental Compliance Fund             | \$520,125          | \$556,904           | \$642,751           | \$701,503           | \$721,416           |
| Utility Fund                              | \$831,944          | \$1,670,351         | \$2,903,050         | \$4,250,076         | \$4,637,587         |
| Public Safety Sales Tax                   | \$3,406,209        | \$2,540,904         | \$2,542,738         | \$2,544,638         | \$2,546,632         |
| Capital - General Fund                    | \$139,971          | \$1,194,685         | \$295,450           | \$100,832           | \$103,068           |
| Utility Replacement Extension and Renewal | \$7,000            | \$7,148             | \$7,300             | \$7,458             | \$302,617           |
| <b>Total Operational Impact</b>           | <b>\$6,760,984</b> | <b>\$11,251,652</b> | <b>\$16,992,863</b> | <b>\$15,125,314</b> | <b>\$16,068,008</b> |

**Table 6: Operations and Maintenance Budget**

# Projects & Capital Budget

## **CAPITAL IMPROVEMENT PROGRAM CATEGORIES**

All capital improvement projects are assigned to one of five categories.

**General Government** - projects are defined as any improvements or land acquisition associated with City facilities through Facilities Maintenance and economic development.

**Parks and Culture** - projects are defined as new neighborhood, community, or district parks and associated amenities; park offices; retention basin improvements; golf course improvements; athletic field lighting; community recreation centers; skate parks; park projects; and aquatic facilities. Other projects in this category include improvements to the City's arts centers, museums, and public libraries.

**Public Safety** - projects associated with Police, Mesa Fire & Medical, and Communications, are defined as new buildings or existing buildings/facilities that are planned to be remodeled, renovated, or expanded such as: Police substations; Fire stations; courtrooms; training facilities; or parking garages. This also includes land acquisition for public safety improvements. New equipment purchases or existing equipment upgrades, and environmental mitigation improvements are also included in this category.

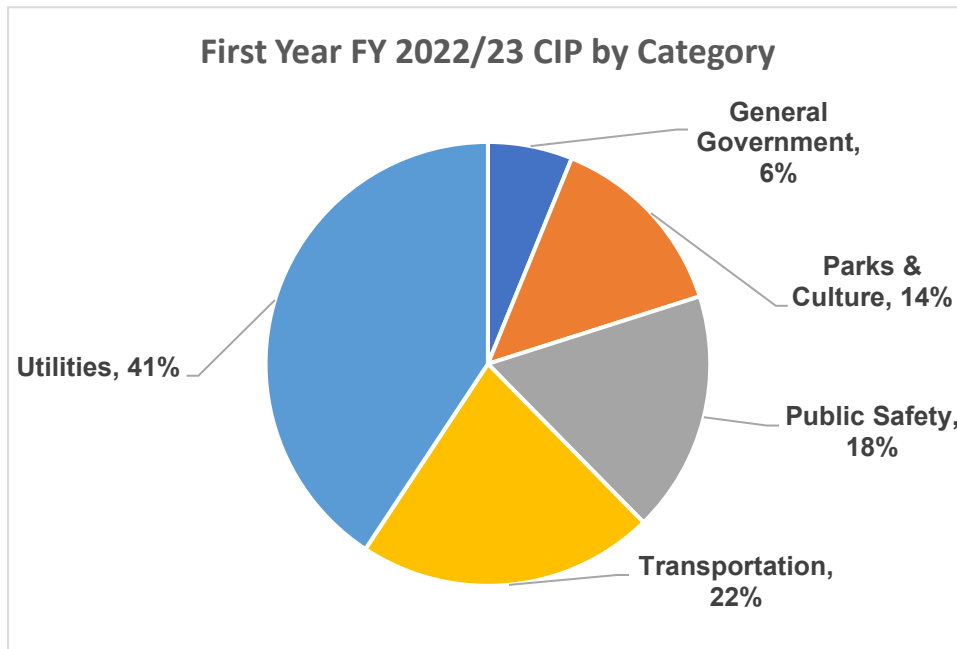
**Transportation** - projects are defined as improvements to the existing arterial street system; intersection improvements; new roadways; landscaping within public right-of-way; street lighting and traffic signal system improvements; shared use paths; storm sewer drainage improvements; floodway improvements; bus purchases; bus pullouts/bus shelters; park-n-ride lots; transit facilities; light rail studies; and infrastructure improvements to Falcon Field and Phoenix-Mesa Gateway airports.

**Utilities** - projects are defined as water reclamation plants; water treatment plants; well sites; water lines; wastewater lines; gas lines; storm sewer lines; lift stations; new or expanded pump stations; sulfide stations; storage or recharge sites; electrical substation expansions; electric distribution overhead and underground; and solid waste facility improvements.

## Projects & Capital Budget



The FY 2022/23 CIP shows the City’s continued commitment to reliable utility and transportation systems. Below is a chart showing the percent of the total CIP represented by each category.



The following pages contain a list of capital projects planned for FY 2022/23, grouped by CIP category. Each project description shows only the budget for FY 2022/23. More detailed descriptions and total project costs can be found in the separate document [“FY 2023-2027 CIP Funding Summary.”](#)

# Projects & Capital Budget

**General Government - \$33,355,329**

| Program   | Funding Source                           | Budget*            |
|---|--|--------------------|
| <b>City Facilities</b>  |  | <b>FY 22/23</b>    |
| <b>East Valley Adult Resources Building - CP0568</b>  |  |                    |
| Renovate the Mesa Active Adult Center. Work will include interior flooring, fire alarm system upgrades and ADA accessibility improvements.  | 1301A - Capital - General Fund           | \$20,399           |
|   |  | <b>\$20,399</b>    |
| <b>Police Central Division Drain Lines - CP0679</b>   |  |                    |
| Replace aging drain pipes throughout the Police Department's Central building. The piping is beyond its life expectancy and leaking has occurred in several areas. Replacement will prevent service disruption. | 1301A - Capital - General Fund           | \$19,946           |
|   |  | <b>\$19,946</b>    |
| <b>Gene Autry Clubhouse Septic System - CP0688</b>  |  |                    |
| Remove the clubhouse septic system. Install wastewater collection lines and connect the facility to the City's wastewater utility system.   | 1301A - Capital - General Fund           | \$168,188          |
|   |  | <b>\$168,188</b>   |
| <b>MFAC Building Improvements - CP0770</b>  |  |                    |
| Replace roof mounted HVAC equipment of existing two 2-story buildings. The buildings house City of Mesa Police and Family Advocacy Center.  | 1203PLS - Public Safety Sales Tax Police | \$3,732,478        |
|   | 1301A - Capital - General Fund           | \$2,534,275        |
|   |  | <b>\$6,266,753</b> |
| <b>Red Mountain Library Tower Replacement - CP0799</b>  |  |                    |
| Evaluate and replace cooling towers at Red Mountain Library with properly sized equipment that can be specified so that space temperature requirements can be met.  | 1301A - Capital - General Fund           | \$5,694            |
|   |  | <b>\$5,694</b>     |
| <b>AZ Labs Improvements - CP0863</b>  |  |                    |
| Replace generator, replace sanitary drain lines, and also create a storm drainage master plan at AZ Labs building.  | 1104A - Economic Investment Fund         | \$448,072          |
|   |  | <b>\$448,072</b>   |
| <b>Total for City Facilities</b>  |  | <b>\$6,929,052</b> |

# Projects & Capital Budget

**General Government - \$33,355,329**

| Program  | Funding Source  | Budget*             |
|--|---|---------------------|
| <b>Economic Investment</b>   |   | <b>FY 22/23</b>     |
| <b>ASU @ City Center - CP0871</b>  |   |                     |
| Construct downtown academic facilities.  | 1104A - Economic Investment Fund                                | \$10,177,068        |
|  | 1315EDUC - Excise Tax Obligation<br>Bond Construction Education | \$4,460,847         |
|  |   | <b>\$14,637,915</b> |
| <b>Innovation Studios @ Mesa City Center - CP0880</b>  |   |                     |
| Construct collaborative space downtown with adaptive reuse of the City's IT Building.                | 1104A - Economic Investment Fund                                | \$955,000           |
|  | 1221ARP - Relief Fund - ARP                                     | \$3,549,407         |
|  | 1301A - Capital - General Fund                                  | \$559,000           |
|  |   | <b>\$5,063,407</b>  |
| <b>Downtown Project Support - CP0881</b>   |   |                     |
| Support completion of downtown capital projects.   | 1301A - Capital - General Fund                                  | \$1,520,895         |
|  |   | <b>\$1,520,895</b>  |
| <b>CO+HOOTS @ Benedictine University - CP0946</b>  |   |                     |
| Build out of education/collaboration space at Gillette Hall on Benedictine University - Mesa campus. | 1104A - Economic Investment Fund                                | \$387,906           |
|  |   | <b>\$387,906</b>    |
| <b>Studios Building Support (Overhead) - CP1082</b>  |   |                     |
| Studios Building Support (Overhead)  | 1301A - Capital - General Fund                                  | \$97,731            |
|  |   | <b>\$97,731</b>     |
|  | <b>Total for Economic Investment</b>                            | <b>\$21,707,854</b> |

|   |  |                 |
|---|--|-----------------|
| <b>General Government</b>   |  | <b>FY 22/23</b> |
| <b>Hibbert Street Undergrounding - CP0795</b>   |  |                 |
| Underground Electric service along Hibbert between 1st Ave and 2nd Ave  | 3101ELC - Electric                           | \$22,716        |
|   |  | <b>\$22,716</b> |
| <b>Oakwood Creative Care Facility Improvements - CP0878</b>   |  |                 |
| Replace air walls with framed in walls, update the kitchen area, and replace flooring at the Oakwood Creative Care. | 1250CDBG - Community Development Block Grant | \$1,449         |
|   |  | <b>\$1,449</b>  |

# Projects & Capital Budget

**General Government - \$33,355,329**

| Program  | Funding Source                       | Budget*            |
|--|--------------------------------------|--------------------|
| <b>General Government</b>  |                                      | <b>FY 22/23</b>    |
| <b>City Center Utilities - CP0919</b>  |                                      |                    |
| Utility and infrastructure improvements in downtown Mesa to support the new ASU Building and City Center Park.                                       | 1301A - Capital - General Fund       | \$96,845           |
|  | 13072013 - 2013 Street Bond          | \$278,931          |
|  |                                      | <b>\$375,776</b>   |
| <b>Downtown Parking and Lighting - CP0972</b>  |                                      |                    |
| Downtown parking lot improvements east of Center Street along E Pepper Place and E 1st Street east of Center Street                                  | 1301A - Capital - General Fund       | \$499,330          |
|  |                                      | <b>\$499,330</b>   |
| <b>6th Street Fuel Station Improvements - CP1001</b>   |                                      |                    |
| Improving drainage around the vaults, resealing the vaults, and installing a new gate from Athletics Way.  | 1207A - Environmental Compliance Fee | \$50,647           |
|  |                                      | <b>\$50,647</b>    |
| <b>Superstition Fuel Tank Replacement and Drainage Improvements - CP1005</b>   |                                      |                    |
| Replace Fuel tank at Superstition Substation and improve drainage in parking lot.  | 1207A - Environmental Compliance Fee | \$172,409          |
|  |                                      | <b>\$172,409</b>   |
| <b>EMSC Customer Service &amp; Break Room Improvements - CP1024</b>  |                                      |                    |
| Converting a break room into the Service Center to provide a safer work environment. This includes adding an outside waiting area and two bathrooms. | 4006A - Fleet Internal Service       | \$379,719          |
|  |                                      | <b>\$379,719</b>   |
| <b>East Mesa Service Center Fuel Equipment Screening - CP1085</b>  |                                      |                    |
| Add screening to prevent overspray from wash rack from reaching fuel equipment.  | 1207A - Environmental Compliance Fee | \$13,957           |
|  |                                      | <b>\$13,957</b>    |
| <b>Falcon Field Fuel Station Improvements - CP1086</b>   |                                      |                    |
| Remove and replace 2 vault risers, raise the tank covers, and replace vault lids   | 1207A - Environmental Compliance Fee | \$19,515           |
|  |                                      | <b>\$19,515</b>    |
| <b>2nd Floor Remodel - MCP - CP1105</b>  |                                      |                    |
| Significant remodeling effort on the 2nd floor remodel of Mesa City Plaza.   | 1301A - Capital - General Fund       | \$1,191,287        |
|  |                                      | <b>\$1,191,287</b> |

## Projects & Capital Budget

**General Government - \$33,355,329**

| Program   | Funding Source                 | Budget*            |
|---|--------------------------------|--------------------|
| <b>General Government</b>   |                                | <b>FY 22/23</b>    |
| <b>Visit Mesa Building Remodel - CP1109</b>                             |                                |                    |
| Remodel the Visit Mesa building   | 1301A - Capital - General Fund | \$1,765,368        |
|   |                                | <b>\$1,765,368</b> |
| <b>South Center Master Plan - CP1115</b>                                |                                |                    |
| Complete a master plan of South Center.                                 | 1301A - Capital - General Fund | \$200,000          |
|   |                                | <b>\$200,000</b>   |
| <b>East Valley Men's Shelter-ARPA - CP1122</b>                          |                                |                    |
| Complete a feasibility study for work on the East Valley Men's Shelter. | 1221ARP - Relief Fund - ARP    | \$25,000           |
|   | 1301A - Capital - General Fund | \$1,250            |
|   |                                | <b>\$26,250</b>    |
| <b>Total for General Government</b>                                     |                                | <b>\$4,718,423</b> |

**Parks & Culture - \$75,520,949**

| Program   | Funding Source                   | Budget*          |
|---|----------------------------------|------------------|
| <b>Arts and Culture</b>   |                                  | <b>FY 22/23</b>  |
| <b>AZMNH SW Gallery Refresh - CP1116</b>                              |                                  |                  |
| Removing, demolishing, and rebuilding the Southwest Cultures exhibit. | 1109A - Arts & Culture Fund      | \$106,000        |
|   | 1299A - Restricted Programs Fund | \$205,000        |
|   |                                  | <b>\$311,000</b> |
| <b>Total for Arts and Culture</b>                                     |                                  | <b>\$311,000</b> |

| <b>Cemetery</b>  |                  | <b>FY 22/23</b>    |
|--|------------------|--------------------|
| <b>Cemetery North Expansion - CP0583</b>   |                  |                    |
| Expand the City cemetery to increase inventory. The planned expansion will be completed in 2 phases. | 1102A - Cemetery | \$1,706,852        |
|  |                  | <b>\$1,706,852</b> |
| <b>Total for Cemetery</b>  |                  | <b>\$1,706,852</b> |



# Projects & Capital Budget

**Parks & Culture - \$75,520,949**

| Program  | Funding Source                   | Budget*             |
|--|----------------------------------|---------------------|
| <b>Hohokam Stadium / Fitch Park</b>  |                                  | <b>FY 22/23</b>     |
| <b>Hohokam Structural - CP0935</b>   |                                  |                     |
| Replacement of concrete to address identified structural deficiencies. Also, replace panels of perimeter fencing.  | 1299A - Restricted Programs Fund | \$1,020,319         |
|  |                                  | <b>\$1,020,319</b>  |
| <b>Total for Hohokam Stadium / Fitch Park</b>  |                                  | <b>\$1,020,319</b>  |
| <b>Library</b>   |                                  | <b>FY 22/23</b>     |
| <b>Southeast Neighborhood Library - CP0428</b>   |                                  |                     |
| Provide library services to the citizens of Southeast Mesa.  | 13102018 - 2018 Library Bond     | \$9,927,104         |
|  |                                  | <b>\$9,927,104</b>  |
| <b>Library Improvements - CP0903</b>   |                                  |                     |
| Construct facade improvements and new programming space at the Main Library and Dobson Library.  | 1301A - Capital - General Fund   | \$42,000            |
|  | 13102018 - 2018 Library Bond     | \$1,634,584         |
|  |                                  | <b>\$1,676,584</b>  |
| <b>Total for Library</b>   |                                  | <b>\$11,603,688</b> |
| <b>Museum</b>  |                                  | <b>FY 22/23</b>     |
| <b>i.d.e.a. Museum (Phase I) - CP0916</b>  |                                  |                     |
| Expand the kid ArtVille environment and Texturescape play area, relocate offices and update building systems   | 1301A - Capital - General Fund   | \$285,779           |
|  | 13082018 - 2018 Parks Bond       | \$2,446,404         |
|  |                                  | <b>\$2,732,183</b>  |
| <b>i.d.e.a. Museum Atrium - CP1052</b>   |                                  |                     |
| Interim landscape project that includes irrigation, hardscape, various art and project installation nodes and features; transfer and install the dinosaur sculpture from storage; art mural wall; tire planter and fairy garden; painting. | 1299A - Restricted Programs Fund | \$6,343             |
|  |                                  | <b>\$6,343</b>      |
| <b>Total for Museum</b>  |                                  | <b>\$2,738,526</b>  |

# Projects & Capital Budget

**Parks & Culture - \$75,520,949**

| Program  | Funding Source                          | Budget*             |
|--|---|---------------------|
| <b>Parks &amp; Recreation</b>  |   | <b>FY 22/23</b>     |
| <b>Parks Master Plan - CN0089</b>  |   |                     |
| Create a new Parks master plan to include park system expansion, recreation program enhancements, infrastructure replacement planning, etc.  | 1301A - Capital - General Fund          | \$240,478           |
|  |   | <b>\$240,478</b>    |
| <b>The Post Renovation - CP0213</b>  |   |                     |
| Renovate the old Federal Building in downtown Mesa to allow for public use.  | 1301A - Capital - General Fund          | \$2,092,704         |
|  | 13082012 - 2012 Park Bond               | \$4,481,795         |
|  | 13082018 - 2018 Parks Bond              | \$2,628,688         |
|  |   | <b>\$9,203,187</b>  |
| <b>Signal Butte Park Phase 2 - CP0707</b>  |   |                     |
| Construct additional park space on land surrounding the water treatment at Elliot Road and Signal Butte.   | 13082018 - 2018 Parks Bond              | \$2,709,864         |
|  |   | <b>\$2,709,864</b>  |
| <b>Sloan Park Capital Improvements - CP0716</b>  |   |                     |
| Complete capital improvements needed at Sloan park and adjacent practice facilities.   | 1301A - Capital - General Fund          | \$3,000,000         |
|  |   | <b>\$3,000,000</b>  |
| <b>Cubs Facility Improvements - CP0723</b>   |   |                     |
| Improve or upgrade Sloan Park and/or the Under Armor Performance Training Center for monument and directional signage around the site.   | 1105CUB - Cubs Spring Training Facility | \$47,418            |
|  |   | <b>\$47,418</b>     |
| <b>Mountain Vista Trail - CP0854</b>   |   |                     |
| Construct trailhead with a small parking lot, a botanical garden with an ADA accessible walking path, an earthen trail, and two overlook areas.  | 1301A - Capital - General Fund          | \$1,465,958         |
|  |   | <b>\$1,465,958</b>  |
| <b>Monterey Park - CP0914</b>  |   |                     |
| Construct 4 lighted youth baseball/softball fields, 3 lighted soccer fields, a playground shade structure, parking spaces, and restrooms adjacent to the existing park near Power & Guadalupe. | 1301A - Capital - General Fund          | \$4,006,579         |
|  | 13082018 - 2018 Parks Bond              | \$9,576,753         |
|  |   | <b>\$13,583,332</b> |

# Projects & Capital Budget

**Parks & Culture - \$75,520,949**

| Program   | Funding Source                 | Budget*             |
|---|--------------------------------|---------------------|
| <b>Parks &amp; Recreation</b>   |                                | <b>FY 22/23</b>     |
| <b>Lehi Sports Park - CP0915</b>  |                                |                     |
| Construct lighted soccer fields along with parking spaces and restrooms.  | 1205A - Local Streets Fund     | \$80,151            |
|   | 1301A - Capital - General Fund | \$1,250,000         |
|   | 13082018 - 2018 Parks Bond     | \$4,799,173         |
|   |                                | <b>\$6,129,324</b>  |
| <b>Plaza @ Mesa City Center - CP0920</b>  |                                |                     |
| Construct a 2-acre public plaza including a water feature and an ice skating rink.                              | 1301A - Capital - General Fund | \$606,662           |
|   | 13082018 - 2018 Parks Bond     | \$1,118,212         |
|   |                                | <b>\$1,724,874</b>  |
| <b>Crismon &amp; Elliot Basin - CP0930</b>  |                                |                     |
| Construct parking improvements to support drop in sports and recreational uses.                                 | 13082018 - 2018 Parks Bond     | \$1,051,000         |
|   |                                | <b>\$1,051,000</b>  |
| <b>Red Mountain Park Community Athletic Fields - CP0932</b>   |                                |                     |
| Construct 9 lighted soccer fields, lighted parking, pond expansion and restrooms adjacent to Red Mountain Park. | 1301A - Capital - General Fund | \$1,812,686         |
|   | 13082018 - 2018 Parks Bond     | \$14,398,900        |
|   |                                | <b>\$16,211,586</b> |
| <b>Dog Park - Countryside Park - CP0933</b>   |                                |                     |
| Construct a new 1.5-acre dog park expansion at the existing Countryside Dog Park                                | 13082018 - 2018 Parks Bond     | \$665,500           |
|   |                                | <b>\$665,500</b>    |
| <b>Harris Basin Playground - CP0934</b>   |                                |                     |
| Install new playground at the existing basin near Harris Drive and McKellips Road                               | 13082018 - 2018 Parks Bond     | \$281,455           |
|   |                                | <b>\$281,455</b>    |
| <b>Autry Tennis - Pickleball - CP0937</b>   |                                |                     |
| Installation of pickleball courts associated with the existing tennis center.                                   | 1301A - Capital - General Fund | \$1,592,546         |
|   |                                | <b>\$1,592,546</b>  |
| <b>Palo Verde Park Playground - CP0941</b>  |                                |                     |
| Installation of new play structures, ADA access to the playground, and a playground shade structure.            | 13082018 - 2018 Parks Bond     | \$124,651           |
|   |                                | <b>\$124,651</b>    |

# Projects & Capital Budget

**Parks & Culture - \$75,520,949**

| Program  | Funding Source             | Budget*             |
|--|----------------------------|---------------------|
| <b>Parks &amp; Recreation</b>  |                            | <b>FY 22/23</b>     |
| <b>Marlborough Mesa Park Playground - CP0942</b>   |                            |                     |
| Installation of new play structures, ADA access to the playground, and a playground shade structure. | 13082018 - 2018 Parks Bond | \$67,943            |
|  |                            | <b>\$67,943</b>     |
| <b>Eagles Park Miscellaneous Improvements - CP1022</b>   |                            |                     |
| Miscellaneous Improvements at Eagles Park  | 13082012 - 2012 Park Bond  | \$41,448            |
|  |                            | <b>\$41,448</b>     |
| <b>Total for Parks &amp; Recreation</b>  |                            | <b>\$58,140,564</b> |

**Public Safety - \$95,324,854**

| Program   | Funding Source                 | Budget*          |
|---|--------------------------------|------------------|
| <b>Communications</b>   |                                | <b>FY 22/23</b>  |
| <b>Mesa Share for TOPAZ - Site Expansion #2 - CN0038</b>  |                                |                  |
| Mesa's share to construct a public safety radio site in the far NE area of Mesa to ensure reliable TOPAZ radio coverage. Improvements include land acquisition, a radio tower, equipment shelter, emergency generator, radio/network equipment, and services. | 1301A - Capital - General Fund | \$553,193        |
|   |                                | <b>\$553,193</b> |
| <b>Internet Protocol Network Router Expansion - Mesa Share - CN0052</b>   |                                |                  |
| Fund Mesa's cost share to install internet protocol routers for the TOPAZ radio sites. The new routers will provide full network direction/redirection capabilities for the TOPAZ radio sites and mitigate unscheduled impairments to the network.            | 1301A - Capital - General Fund | \$178,822        |
|   |                                | <b>\$178,822</b> |
| <b>System of Systems Networking - Mesa Share - CN0053</b>   |                                |                  |
| Fund Mesa's share of system-of-systems networking allowing radio networks to connect automatically with other similar radio networks. Radio users can utilize the resources of multiple systems to deliver public safety services efficiently.                | 1301A - Capital - General Fund | \$159,337        |
|   |                                | <b>\$159,337</b> |

# Projects & Capital Budget

**Public Safety - \$95,324,854**

| Program  | Funding Source                     | Budget*            |
|--|------------------------------------|--------------------|
| <b>Communications</b>  |                                    | <b>FY 22/23</b>    |
| <b>Mesa Share for TOPAZ - Site Expansion #1 - CN0054</b>   |                                    |                    |
| Mesa's share to construct a public safety radio site in the SE area of Apache Junction to ensure reliable radio coverage. Improvements include land acquisition, a radio tower, equipment shelter, emergency generator, radio/network equipment, and services. | 1301A - Capital - General Fund     | \$1,822,036        |
|  |                                    | <b>\$1,822,036</b> |
| <b>Mesa Share of TOPAZ - System of Systems Network Expansion - CN0069</b>  |                                    |                    |
| Purchase additional licensing to connect to other Public Safety voice networks.  | 1301A - Capital - General Fund     | \$309,991          |
|  |                                    | <b>\$309,991</b>   |
| <b>Mesa Share of TOPAZ-Shaw Butte &amp; Florence Gardens-P25 Phs II - CN0070</b>   |                                    |                    |
| Upgrade five of six physical voice channels at Shaw Butte and Florence Gardens to Time Division Multiple Access (TDMA, also known as P25 Phase II) to enable two simultaneous voice transmissions on each physical radio channel.                              | 1301A - Capital - General Fund     | \$489,025          |
|  |                                    | <b>\$489,025</b>   |
| <b>Mesa Share for TOPAZ - VHF Sys Coverage Imprvmnt &amp; Chnl Exp - CN0071</b>  |                                    |                    |
| Add VHF coverage for the existing TRWC fire partner coverage area in Mesa, Gilbert, Apache Junction, and Queen Creek.  | 1301A - Capital - General Fund     | \$525,506          |
|  |                                    | <b>\$525,506</b>   |
| <b>TOPAZ - Site Expansion #1 - CP0091</b>  |                                    |                    |
| Construct a public safety radio site in the southeast area of Apache Junction to ensure reliable radio coverage. Improvements include land acquisition, a radio tower, equipment shelter, emergency generator, radio/network equipment, and services.          | 1120PROG - Topaz Capital Programs  | \$2,586,034        |
|  |                                    | <b>\$2,586,034</b> |
| <b>TOPAZ System of Systems Networking - CP0438</b>   |                                    |                    |
| Install system-of-systems networking to allow radio networks to connect automatically with other similar radio networks. This allows radio users to utilize the resources of multiple systems to deliver public safety services efficiently.                   | 1120PROG - Topaz Capital Programs  | \$176,973          |
|  |                                    | <b>\$176,973</b>   |
| <b>Public Safety Fiber - Phase II - CP0696</b>   |                                    |                    |
| Install underground fiber to support public safety and other City communication needs and strengthen redundancy. This is the second phase to complete the three rings design to better serve the City's needs.   | 13042018 - 2018 Public Safety Bond | \$7,388,638        |
|  |                                    | <b>\$7,388,638</b> |

# Projects & Capital Budget

**Public Safety - \$95,324,854**

| Program  | Funding Source                    | Budget*             |
|--|-----------------------------------|---------------------|
| <b>Communications</b>  |                                   | <b>FY 22/23</b>     |
| <b>TOPAZ - Site Expansion #2 - CP0754</b>  |                                   |                     |
| Construct a public safety radio site in the far northeast area of Mesa to ensure reliable TOPAZ radio coverage. Improvements include land acquisition, a radio tower, equipment shelter, emergency generator, radio/network equipment, and services. | 1120PROG - Topaz Capital Programs | \$790,276           |
|  |                                   | <b>\$790,276</b>    |
| <b>TOPAZ Internet Protocol Network Router Expansion - CP0755</b>   |                                   |                     |
| Purchase and install internet protocol routers for the TOPAZ radio sites. The new routers will provide full network direction/redirection capabilities for the TOPAZ radio sites and mitigate unscheduled impairments to the TOPAZ network.          | 1120PROG - Topaz Capital Programs | \$220,989           |
|  |                                   | <b>\$220,989</b>    |
| <b>Distributed Antenna System for Phoenix Mesa Gateway Airport - CP0839</b>  |                                   |                     |
| Install an antenna system for the Phoenix Mesa Gateway Airport to improve public safety radio coverage.  | 1301A - Capital - General Fund    | \$133,627           |
|  |                                   | <b>\$133,627</b>    |
| <b>TOPAZ System of Systems Networking Expansion - CP0905</b>   |                                   |                     |
| Purchase additional licensing to connect to other Public Safety voice networks.  | 1120PROG - Topaz Capital Programs | \$414,344           |
|  |                                   | <b>\$414,344</b>    |
| <b>TOPAZ Shaw Butte &amp; Florence Gardens-P25 Phase II - CP0906</b>   |                                   |                     |
| Upgrade five of six physical voice channels at Shaw Butte and Florence Gardens to Time Division Multiple Access (TDMA, also known as P25 Phase II) to enable two simultaneous voice transmissions on each physical radio channel.                    | 1120PROG - Topaz Capital Programs | \$671,117           |
|  |                                   | <b>\$671,117</b>    |
| <b>TOPAZ VHF System Coverage Improvement &amp; Channel Expansion - CP0907</b>  |                                   |                     |
| Add VHF coverage for the existing TRWC fire partner coverage area in Mesa, Gilbert, Apache Junction, and Queen Creek.  | 1120PROG - Topaz Capital Programs | \$745,754           |
|  |                                   | <b>\$745,754</b>    |
| <b>MRDC Server Room Upgrade - CP1113</b>   |                                   |                     |
| Upgrade the server room's cooling and power capacity to accommodate this additional equipment by October 2022  | 1301A - Capital - General Fund    | \$231,964           |
|  |                                   | <b>\$231,964</b>    |
| <b>Total for Communications</b>  |                                   | <b>\$17,397,626</b> |

# Projects & Capital Budget

**Public Safety - \$95,324,854**

| Program  | Funding Source                                    | Budget*            |
|--|---|--------------------|
| <b>Fire</b>  |   | <b>FY 22/23</b>    |
| <b>Fire Station 205: Rebuild - C10120</b>  |   |                    |
| Rebuild Fire Station 205 to accommodate for current and future Fire and Medical operational needs.   | 1304FUT - Future Public Safety Bond               | \$1,420,000        |
|  |   | <b>\$1,420,000</b> |
| <b>Fire Apparatus - CN0055</b>   |   |                    |
| Purchase replacement Fire Apparatus for units that are due for replacement and currently still in service. These purchases are based off of the Fire Maintenance apparatus replacement schedule that identifies when replacement is necessary. | 1301A - Capital - General Fund                    | \$1,556,012        |
|  | 13042018 - 2018 Public Safety Bond                | \$5,241,641        |
|  |   | <b>\$6,797,653</b> |
| <b>MFMD New Apparatus - CN0083</b>   |   |                    |
| Purchase new apparatus for MFMD  | 1203FMS - Public Safety Sales Tax<br>Fire Medical | \$37,295           |
|  |   | <b>\$37,295</b>    |
| <b>Ambulances-ARPA - CN0091</b>  |   |                    |
| Purchase ambulances with ARP funds   | 1221ARP - Relief Fund - ARP                       | \$370,063          |
|  |   | <b>\$370,063</b>   |
| <b>Public Safety Training Facility Building Improvements - CP0098</b>  |   |                    |
| Renovate the locker rooms and Building 1 at the Public Safety Training Facility to accommodate the training needs for future recruit classes and current public safety personnel.  | 1304FUT - Future Public Safety Bond               | \$350,000          |
|  |   | <b>\$350,000</b>   |
| <b>708 Baseline Humidity Remediation - CP0944</b>  |   |                    |
| Remediation of humidity control issues at the Dispatch and EOC.  | 13042013 - 2013 Public Safety Bond                | \$4,966            |
|  |   | <b>\$4,966</b>     |
| <b>Mesa Fire and Medical Department Remodels and Conversions - CP0985</b>  |   |                    |
| Remodel and convert several Fire Department locations across the City to create office and training spaces for Fire and Medical staff  | 1203FMS - Public Safety Sales Tax<br>Fire Medical | \$844,344          |
|  |   | <b>\$844,344</b>   |

# Projects & Capital Budget

**Public Safety - \$95,324,854**

| Program  | Funding Source                                    | Budget*             |
|--|---|---------------------|
| <b>Fire</b>  |   | <b>FY 22/23</b>     |
| <b>Public Safety Training Facility Burn Building - CP1019</b>                                      |   |                     |
| To design and construction a Class A burn building at the Public Safety Training Facility.         | 13042013 - 2013 Public Safety Bond                | \$277,012           |
|  |   | <b>\$277,012</b>    |
| <b>Fire Station Exhaust System - CP1051</b>  |   |                     |
| Retro-fit up to 16 fire stations with a direct-source vehicle exhaust capture system - FEMA grant. | 1220A - Grants - Gen. Gov.                        | \$483,841           |
|  | 1301A - Capital - General Fund                    | \$521,190           |
|  |   | <b>\$1,005,031</b>  |
| <b>Fire Station 204 &amp; 211 Security and Lighting Upgrades - CP1057</b>                          |   |                     |
| Upgrade security and lighting at Fire Stations 204 and 211   | 1301A - Capital - General Fund                    | \$25,500            |
|  | 13042018 - 2018 Public Safety Bond                | \$24,969            |
|  |   | <b>\$50,469</b>     |
| <b>Fire Station 2202 Remodel/Renovation - CP1062</b>   |   |                     |
| Remodel and renovation, tenant improvements, at Fire Station 2202                                  | 1203FMS - Public Safety Sales Tax<br>Fire Medical | \$44,645            |
|  |   | <b>\$44,645</b>     |
| <b>Total for Fire</b>  |   | <b>\$11,201,478</b> |



# Projects & Capital Budget

**Public Safety - \$95,324,854**

| Program   | Funding Source                                 | Budget*             |
|---|--|---------------------|
| <b>Police</b>   |  | <b>FY 22/23</b>     |
| <b>Police Headquarters - CP0204</b>   |  |                     |
| Renovate the Police Department Headquarters to meet operational needs.  | 1301A - Capital - General Fund                 | \$3,090,214         |
|   |  | <b>\$3,090,214</b>  |
| <b>Public Safety Training Facility Driving Track - CP0544</b>   |  |                     |
| Reconstruct the 10-year old driving track at the public safety training facility. Improvements include the replacement of the concrete wet skid pad.  | 1203FMS - Public Safety Sales Tax Fire Medical | \$157,403           |
|   | 1203PLS - Public Safety Sales Tax Police       | \$1,888,239         |
|   | 1301A - Capital - General Fund                 | \$1,202,034         |
|   |  | <b>\$3,247,676</b>  |
| <b>Police Evidence Facility - CP0695</b>  |  |                     |
| Construct a new Police evidence facility. This facility, capable of housing the longer term and general evidence storage needs of the Police Department, would be equipped with secure climate controlled and cooler storage. | 13042018 - 2018 Public Safety Bond             | \$12,169,236        |
|   | 1304FUT - Future Public Safety Bond            | \$11,300,000        |
|   |  | <b>\$23,469,236</b> |
| <b>Northeast Public Safety Facility - CP0913</b>  |  |                     |
| Construct a new public safety facility in the northeast section of Mesa.  | 1301A - Capital - General Fund                 | \$4,500,000         |
|   | 13042018 - 2018 Public Safety Bond             | \$32,200,427        |
|   |  | <b>\$36,700,427</b> |
| <b>Mesa Center for Higher Education Second Floor Renovation - CP1058</b>  |  |                     |
| Renovation of the Mesa Center for Higher Education Second Floor to accommodate police relocation efforts.   | 1301A - Capital - General Fund                 | \$218,197           |
|   |  | <b>\$218,197</b>    |
| <b>Total for Police</b>   |  | <b>\$66,725,750</b> |

# Projects & Capital Budget

**Transportation - \$117,261,772**

| Program  | Funding Source                | Budget*            |
|--|-------------------------------|--------------------|
| <b>Falcon Field Airport</b>  |                               | <b>FY 22/23</b>    |
| <b>Eastside Taxilane Design and Construction - C06020</b>  |                               |                    |
| Design and construct the taxiway across Roadrunner Drive to provide aircraft access to the land located on the east side of the airport. This area is currently not accessible by aircraft. Improvements include new storm drain lines, and cul-de-sacs. | 3004FF - Falcon Field Airport | \$85,714           |
|  | 3010FF - Falcon Field Grants  | \$514,286          |
|  |                               | <b>\$600,000</b>   |
| <b>Airport Historic Zone Improvements - C09036</b>   |                               |                    |
| Construct improvements to the landscaping, streetscaping, public viewing area and airport signage as part of the continuing efforts to enhance the quality and appearance of Falcon Field Airport.   | 3004FF - Falcon Field Airport | \$3,941,984        |
|  |                               | <b>\$3,941,984</b> |
| <b>City Owned Buildings and Property Improvements - CP0763</b>   |                               |                    |
| Construct needed improvements to City-owned buildings and property at Falcon Field.  | 3004FF - Falcon Field Airport | \$1,865,325        |
|  |                               | <b>\$1,865,325</b> |
| <b>Leading Edge Improvements - CP0843</b>  |                               |                    |
| Construct improvements to the airport signage as part of the continuing efforts to enhance the quality and appearance of Falcon Field Airport.   | 3004FF - Falcon Field Airport | \$350,000          |
|  |                               | <b>\$350,000</b>   |
| <b>Higley Ramp West Major Reconstruct - CP0918</b>   |                               |                    |
| Reconstruct and upgrade Higley Ramp West.  | 3004FF - Falcon Field Airport | \$87,178           |
|  | 3010FF - Falcon Field Grants  | \$2,761,714        |
|  |                               | <b>\$2,848,892</b> |
| <b>Anzio Taxilane and Ramp Reconstruction - CP0993</b>   |                               |                    |
| Reconstruct taxilane and ramp.   | 3004FF - Falcon Field Airport | \$78,571           |
|  | 3010FF - Falcon Field Grants  | \$471,429          |
|  |                               | <b>\$550,000</b>   |
| <b>Design Midfield Taxiways D3,D4,D7,D8 - CP0994</b>   |                               |                    |
| Design midfield taxiway connection D3,D4,D7,D8   | 3004FF - Falcon Field Airport | \$28,861           |
|  | 3010FF - Falcon Field Grants  | \$291,139          |
|  |                               | <b>\$320,000</b>   |

# Projects & Capital Budget

## Transportation - \$117,261,772

### Falcon Field Airport

FY 22/23

#### Northwest Monument Sign - CP1043

Falcon Field monument signage at the Northwest corner McDowell and Greenfield. Construct a monument sign similar to the sign at Mckellips Road and East Falcon Field Drive.

|  |                               |                  |
|--|-------------------------------|------------------|
|  | 3004FF - Falcon Field Airport | \$448,890        |
|  |                               | <b>\$448,890</b> |

|  |                                       |                     |
|--|---------------------------------------|---------------------|
|  | <b>Total for Falcon Field Airport</b> | <b>\$10,925,091</b> |
|--|---------------------------------------|---------------------|

### Intelligent Transportation System

FY 22/23

#### Traffic Signals - New and Upgrade - CP0586

Install new signals and upgrade existing signals.

|  |                            |                    |
|--|----------------------------|--------------------|
|  | 1205A - Local Streets Fund | \$2,786,057        |
|  |                            | <b>\$2,786,057</b> |

#### Traffic Signals - Public Safety Opticom - CP0702

Install public safety opticom technology on traffic signals.

|  |                            |                    |
|--|----------------------------|--------------------|
|  | 1205A - Local Streets Fund | \$1,881,612        |
|  |                            | <b>\$1,881,612</b> |

#### ITS Field Network Upgrade - CP0980

Upgrade existing field infrastructure to increase bandwidth and support emerging technologies

|  |                            |                  |
|--|----------------------------|------------------|
|  | 1205A - Local Streets Fund | \$210,000        |
|  |                            | <b>\$210,000</b> |

#### ITS Video Detection Upgrade Program - CP0981

Install and upgrade video detection system

|  |                            |                    |
|--|----------------------------|--------------------|
|  | 1205A - Local Streets Fund | \$180,207          |
|  | 1220A - Grants - Gen. Gov. | \$1,885,975        |
|  |                            | <b>\$2,066,182</b> |

#### Traffic Signals - New and Upgrade FY21/22 - CP1067

Install new signals and upgrade existing signals.

|  |                            |                    |
|--|----------------------------|--------------------|
|  | 1205A - Local Streets Fund | \$3,360,908        |
|  |                            | <b>\$3,360,908</b> |

#### Ped Beacon on Dbsn/Brdwy, Sgnl at Mesa Dr/Cnsld Cnl - CP1110

Install a new pedestrian beacon on Dobson Rd approx 1250 S of Broadway and replace Rapid Flash Beacon on Mesa Dr and Consolidated Canal with a traffic Signal.

|  |                               |                  |
|--|-------------------------------|------------------|
|  | 1199A - Special Programs Fund | \$786,444        |
|  |                               | <b>\$786,444</b> |

|  |  |                     |
|--|--|---------------------|
|  | <b>Total for Intelligent Transportation System</b> | <b>\$11,091,203</b> |
|--|--|---------------------|

# Projects & Capital Budget

**Transportation - \$117,261,772**

**Shared Use Paths**

FY 22/23

**Mesa Gateway Bike and Pedestrian Path Phase 2 - CP0529**

Construct segment 2 of the southeast path from Elliot Road to Hawes Road.

|                            |                  |
|----------------------------|------------------|
| 1205A - Local Streets Fund | \$52,482         |
| 1220A - Grants - Gen. Gov. | \$204,576        |
|                            | <b>\$257,058</b> |

**South Canal Shared-Use Path: Consolidated Canal to McKellips - CP0671**

Construct shared-use path resolving a missing link in the regional non-motorized system.

|                            |                    |
|----------------------------|--------------------|
| 1205A - Local Streets Fund | \$7,384            |
| 1220A - Grants - Gen. Gov. | \$1,719,577        |
|                            | <b>\$1,726,961</b> |

**Lehi Crossing Shared-Use Path - CP0672**

Construct a shared-use path that will extend along the SRP canal service road.

|                            |                    |
|----------------------------|--------------------|
| 13082018 - 2018 Parks Bond | \$6,117,848        |
|                            | <b>\$6,117,848</b> |

**Eastern Canal Shared-Use Path: Brown to Broadway-Signals - CP0673**

Construct signalized crossings on Eastern Canal and street intersections to improve the function of the non-motorized system.

|                            |                    |
|----------------------------|--------------------|
| 13082018 - 2018 Parks Bond | \$2,622,421        |
|                            | <b>\$2,622,421</b> |

**Eastern Canal Shared-Use Path Brdwy to Baseline - CP0730**

Construct shared-use asphalt path to resolve a missing link in the regional non-motorized system

|                        |                    |
|------------------------|--------------------|
| 1314A - Transportation | \$4,515,000        |
|                        | <b>\$4,515,000</b> |

**L202 Red Mountain Shared-Use Path - Power to Brown - CP0732**

Design and construct 2.5 miles of shared-use path to resolve a missing link in the regional non-motorized system.

|                        |                    |
|------------------------|--------------------|
| 1314A - Transportation | \$3,305,950        |
|                        | <b>\$3,305,950</b> |

**L202 Red Mountain SUP-Power Rd past Thomas Rd - CP0733**

Design and construct 1.5 miles of shared-use path to resolve a missing link in the regional non-motorized system.

|                        |                  |
|------------------------|------------------|
| 1314A - Transportation | \$196,000        |
|                        | <b>\$196,000</b> |

**Mesa Gateway Shared-Use Path Phase 3 - CP0734**

Construct segment 3 of the southeast path from Hawes Road to Power Road.

|                        |                  |
|------------------------|------------------|
| 1314A - Transportation | \$608,171        |
|                        | <b>\$608,171</b> |

# Projects & Capital Budget

## Transportation - \$117,261,772

### Shared Use Paths

FY 22/23

**Share-Use Path: Consolidated to Eastern Canal Connection - CP0872**

Design and construct 2 miles of shared use path in the US60 ADOT right of way providing connection to the Consolidated Canal and Eastern Canal pathway systems.

|  |                        |                  |
|--|------------------------|------------------|
|  | 1314A - Transportation | \$904,860        |
|  |                        | <b>\$904,860</b> |

**Separated Bike Lane - Center Street; McKellips to 10th Ave. - CP1018**

Study Center Street from McKellips to 10th Avenue. Look at opportunities and constraints of this road as a complete street corridor, specifically if it can accommodate separated bike lanes and be part of a mobility bicycle and pedestrian loop

|  |                            |                 |
|--|----------------------------|-----------------|
|  | 1205A - Local Streets Fund | \$14,869        |
|  |                            | <b>\$14,869</b> |

**Eastern Canal Shared-Use Path: Brown to Broadway - CP1060**

Construct Shared Use Asphalt path to resolve a missing link in the regional non-motorized system.

|  |                        |                  |
|--|------------------------|------------------|
|  | 1314A - Transportation | \$539,792        |
|  |                        | <b>\$539,792</b> |

**DAG-Powerline Greenway Pathway: Power Rd to Stapley Dr - CP1103**

Design Assistance grant with MAG contract for Shared Use Path along the powerline corridor north of University Dr between Stapley and Power Road.

|  |                            |                |
|--|----------------------------|----------------|
|  | 1205A - Local Streets Fund | \$3,417        |
|  |                            | <b>\$3,417</b> |

|  |                                   |                     |
|--|-----------------------------------|---------------------|
|  | <b>Total for Shared Use Paths</b> | <b>\$20,812,347</b> |
|--|-----------------------------------|---------------------|

### Storm Sewer

FY 22/23

**Storm Drain Pump Stations - CP0491**

Rehabilitate aging storm drain pump stations.

|  |                                      |                    |
|--|--------------------------------------|--------------------|
|  | 1205A - Local Streets Fund           | \$3,150,000        |
|  | 1207A - Environmental Compliance Fee | \$1,273,788        |
|  |                                      | <b>\$4,423,788</b> |

**Royal Palms Drainage - CP0556**

Construct flap gates on manholes and a relief line to Candlelight Park. Flooding caused by retention in the golf course backing up into the cul-de-sac and flooding homes.

|  |                            |                  |
|--|----------------------------|------------------|
|  | 1205A - Local Streets Fund | \$169,666        |
|  |                            | <b>\$169,666</b> |

# Projects & Capital Budget

## Transportation - \$117,261,772

### Storm Sewer

FY 22/23

#### 10th Avenue and Serrine Drainage - CP0558

Construct storm drainage improvements to prevent neighborhood flooding. Flat streets lack capacity, conveyance, and tops over sidewalks and floods homes that are built at grade finished floors.

1205A - Local Streets Fund \$27,656

1206A - Highway User Revenue Fund \$686,306

**\$713,962**

#### Lehi Area Drainage Improvement Project - CP0567

Install storm drain in Lehi Road from Center Street eastward to address drainage issues.

1207A - Environmental Compliance Fee \$827,180

**\$827,180**

#### 64th Street and Halifax Drainage - CP0817

Install a new storm drain system in 64th Street to capture flows from County islands that cause flooding.

1206A - Highway User Revenue Fund \$797,635

**\$797,635**

#### Somerset Drainage - CP0819

Rehabilitate the storm drain system to alleviate flooding that has historically happened.

1206A - Highway User Revenue Fund \$149,016

1220A - Grants - Gen. Gov. \$183,335

**\$332,351**

#### Palo Verde Storm Drain from Adobe to Dallas - CP0977

Construct Storm Drainage Improvements to prevent neighborhood flooding. Flat Streets lack capacity, conveyance, and tops over sidewalks and flood homes that are built at grade finished floors.

1206A - Highway User Revenue Fund \$240,929

1220A - Grants - Gen. Gov. \$412,734

**\$653,663**

#### Val Vista Storm Drain North and South of Eastern Canal - CP0978

Construct Storm Drainage Improvements to prevent neighborhood flooding. Flat Streets lack capacity, conveyance, and tops over sidewalks and flood homes that are built at grade finished floors.

1206A - Highway User Revenue Fund \$278,782

1220A - Grants - Gen. Gov. \$456,727

**\$735,509**

# Projects & Capital Budget

## Transportation - \$117,261,772

|                    |                 |
|--------------------|-----------------|
| <b>Storm Sewer</b> | <b>FY 22/23</b> |
|--------------------|-----------------|

**Baseline and Signal Butte Drainage - CP1099**

Construct storm drainage improvements to prevent neighborhood flooding.

|                            |                 |
|----------------------------|-----------------|
| 1205A - Local Streets Fund | \$94,914        |
|                            | <b>\$94,914</b> |

**Candlelight Park Drainage Project - CP1119**

Remove and replace existing drainage infrastructure.

|                                      |                  |
|--------------------------------------|------------------|
| 1207A - Environmental Compliance Fee | \$102,569        |
|                                      | <b>\$102,569</b> |

|                              |                    |
|------------------------------|--------------------|
| <b>Total for Storm Sewer</b> | <b>\$8,851,237</b> |
|------------------------------|--------------------|

|                |                 |
|----------------|-----------------|
| <b>Streets</b> | <b>FY 22/23</b> |
|----------------|-----------------|

**Mesa Drive Phase II - C01400**

Construct improvements to mitigate traffic delay and congestion and enhance safety.

|                             |                  |
|-----------------------------|------------------|
| 13072013 - 2013 Street Bond | \$674,771        |
|                             | <b>\$674,771</b> |

**Stapley Drive and University Drive Intersection - C05041**

Construct an additional left turn lane and right turn lane in all directions to reduce traffic congestion at this intersection. This project has been identified as a Regional Transportation Plan project.

|                             |             |
|-----------------------------|-------------|
| 13072020 - 2020 Street Bond | \$4,960,307 |
|-----------------------------|-------------|

|  |             |
|--|-------------|
| 3105PLDG - Electric Utility Revenue Pledge | \$1,000,000 |
|--|-------------|

|                                       |             |
|---------------------------------------|-------------|
| 3106PLDG - Gas Utility Revenue Pledge | \$1,520,647 |
|---------------------------------------|-------------|

|   |                    |
|---|--------------------|
| 3107PLDG - Water Utility Revenue Pledge | \$294,900          |
|   | <b>\$7,775,854</b> |

**Gilbert Road Bridge - CN0056**

Fund the City's share of Gilbert Road bridge construction costs.

|                            |                    |
|----------------------------|--------------------|
| 1205A - Local Streets Fund | \$1,000,000        |
|                            | <b>\$1,000,000</b> |

**SR24 and Williams Field Intersection Extension-IGA with ADOT - CN0081**

City will be partnering with ADOT for the construction of approximately 500 ft of roadway at Williams Field Road and SR24 intersection to match the developer constructed road in the area.

|                            |                  |
|----------------------------|------------------|
| 1205A - Local Streets Fund | \$554,701        |
|                            | <b>\$554,701</b> |

# Projects & Capital Budget

## Transportation - \$117,261,772

### Streets

FY 22/23

#### Consultant Intersection Study - CN0085

To develop a prioritization list for CIP transportation projects, looking at intersections and street segments city-wide.

|  |                            |                 |
|--|----------------------------|-----------------|
|  | 1205A - Local Streets Fund | \$40,084        |
|  |                            | <b>\$40,084</b> |

#### Street Improvement 2020 Cityshare - CN0087

Fund the City's participation in the cost share of widening of streets and the installation of new street lights that are built in conjunction with development projects.

|  |                        |                    |
|--|------------------------|--------------------|
|  | 1314A - Transportation | \$1,000,000        |
|  |                        | <b>\$1,000,000</b> |

#### Traffic Calming Study - CN0088

Kimley Horn Traffic Calming Study

|  |                               |                |
|--|-------------------------------|----------------|
|  | 1199A - Special Programs Fund | \$7,630        |
|  |                               | <b>\$7,630</b> |

#### Val Vista Drive: Pueblo to US 60 - CP0062

Improve Val Vista Drive between Pueblo and US 60. Construction work will mitigate traffic delays and congestion and enhance safety.

|  |                             |           |
|--|-----------------------------|-----------|
|  | 13072020 - 2020 Street Bond | \$992,500 |
|--|-----------------------------|-----------|

|  |                        |                    |
|--|------------------------|--------------------|
|  | 1314A - Transportation | \$262,500          |
|  |                        | <b>\$1,255,000</b> |

#### MAG Projects Local Match - CP0109

Fund the local match for transportation projects that are eligible for regional funding.

|  |                            |                  |
|--|----------------------------|------------------|
|  | 1205A - Local Streets Fund | \$916,476        |
|  |                            | <b>\$916,476</b> |

#### 1st Avenue Improvements - CP0279

Install landscaping and street improvements in areas along downtown at both 1st Avenue and Hibbert.

|  |                            |           |
|--|----------------------------|-----------|
|  | 1205A - Local Streets Fund | \$218,795 |
|--|----------------------------|-----------|

|  |                             |                  |
|--|-----------------------------|------------------|
|  | 13072013 - 2013 Street Bond | \$24,910         |
|  |                             | <b>\$243,705</b> |

#### Arterial Reconstruction - CP0439

Reconstruct arterial street segments that are at the end of their life cycle and can no longer be maintained by conventional means. Concurrent work will include upgrades to any concrete ramps, driveways and sidewalks to current ADA standards.

|  |                             |             |
|--|-----------------------------|-------------|
|  | 13072013 - 2013 Street Bond | \$1,183,418 |
|--|-----------------------------|-------------|

|  |   |                    |
|--|---|--------------------|
|  | 3107PLDG - Water Utility Revenue Pledge | \$180,781          |
|  |   | <b>\$1,364,199</b> |



# Projects & Capital Budget

## Transportation - \$117,261,772

### Streets

FY 22/23

**Baseline Road: 24th Street to the Consolidated Canal - CP0658**

Widen Baseline Road from 24th Street to the Consolidated Canal to mitigate traffic delays and improve safety.

|  |                             |  |                  |
|--|-----------------------------|--|------------------|
|  | 13072013 - 2013 Street Bond |  | \$442,285        |
|  |                             |  | <b>\$442,285</b> |

**Rail Road ROW Improvements - CP0660**

Complete sidewalk improvements along the rail road tracks within the public right of way where either sidewalks are missing or are not ADA compliant.

|  |                            |  |                 |
|--|----------------------------|--|-----------------|
|  | 1205A - Local Streets Fund |  | \$18,963        |
|  |                            |  | <b>\$18,963</b> |

**Broadway Road: Lesueur to Spur - CP0666**

Address safety and capacity needs along the Broadway Road corridor from Lesueur to Spur.

|  |                            |  |                     |
|--|----------------------------|--|---------------------|
|  | 1205A - Local Streets Fund |  | \$226,286           |
|  |                            |  | \$3,675,001         |
|  |                            |  | \$2,160,666         |
|  |                            |  | \$4,916,614         |
|  |                            |  | \$2,332,000         |
|  |                            |  | \$3,182,427         |
|  |                            |  | <b>\$16,492,994</b> |

**Main Street Tree Revitalization - CP0668**

Replace Palo Brea trees along Main Street. Analysis will include public involvement process to select a new tree species.

|  |                            |  |                  |
|--|----------------------------|--|------------------|
|  | 1205A - Local Streets Fund |  | \$407,182        |
|  |                            |  | <b>\$407,182</b> |

**Signal Butte Road Improvements: Williams Field to Pecos - CP0729**

Improve access along Signal Butte Road to coincide with State Route 24 advancement. Work will include constructing any roadway sections that have not been completed by adjacent development.

|  |                             |  |                    |
|--|-----------------------------|--|--------------------|
|  | 13072013 - 2013 Street Bond |  | \$107,394          |
|  |                             |  | \$5,200,000        |
|  |                             |  | <b>\$5,307,394</b> |

**Bridge Safety Rehabilitation - CP0780**

Address maintenance items and rehabilitation work needing to be performed on numerous existing bridges through the City as identified during bridge inspections performed by ADOT.

|  |                            |  |                    |
|--|----------------------------|--|--------------------|
|  | 1205A - Local Streets Fund |  | \$1,066,131        |
|  |                            |  | <b>\$1,066,131</b> |

# Projects & Capital Budget

## Transportation - \$117,261,772

| Streets   | FY 22/23  |
|---|---|
| <b>Southern Avenue and Stapley Drive Intersection - CP0800</b>  |   |
| Construct dual left turn lanes, and additional through lanes and existing gas and storm sewer infrastructure.   | 1220A - Grants - Gen. Gov. <u>\$6,568,875</u>           |
|   | <b>\$6,568,875</b>                                      |
| <b>Southern Avenue &amp; Country Club Drive Roadways - CP0844</b>   |   |
| Reconstruct two major arterials where pavement is failing. The two segments are Southern; Alma School to Center and Country Club; US 60 to 1st Ave.     | 1314A - Transportation \$1,050,000                      |
|   | 3105PLDG - Electric Utility Revenue Pledge \$389,699    |
|   | 3107PLDG - Water Utility Revenue Pledge <u>\$83,198</u> |
|   | <b>\$1,522,897</b>                                      |
| <b>Sossaman and Baseline - CP0968</b>   |   |
| Improve intersection to include dual lefts and southbound lanes and a westbound dedicated right-turn lane   | 13072020 - 2020 Street Bond <u>\$1,320,046</u>          |
|   | <b>\$1,320,046</b>                                      |
| <b>Ellsworth Road from City Limits to Ray Road - CP0969</b>   |   |
| Widen Ellsworth to full 6-lane cross-section.   | 13072020 - 2020 Street Bond <u>\$405,794</u>            |
|   | <b>\$405,794</b>  |
| <b>Sossaman Road:Ray to Warner - CP0971</b>   |   |
| Construct approximately 1 mile of new road with 4 lanes including curb, gutter, lights and sidewalks to connect Ray Rd to Warner in the inner loop area | 13072020 - 2020 Street Bond \$1,006,321                 |
|   | 1314A - Transportation <u>\$35,000</u>                  |
|   | <b>\$1,041,321</b>                                      |
| <b>Elliot Road:Ellsworth to Sossaman - CP0982</b>   |   |
| Construct 2.5 miles of a six lane new roadway on Elliot from Ellsworth to Sossaman.   | 13072020 - 2020 Street Bond <u>\$3,014,844</u>          |
|   | <b>\$3,014,844</b>                                      |

# Projects & Capital Budget

**Transportation - \$117,261,772**

**Streets**

**FY 22/23**

**Ray Roads connections at Ellsworth Road - CP0983**

Construct a 6 lane road including curb, gutter, lights and sidewalk to connect the two different Ray Road alignments at Ellsworth Road.

13072020 - 2020 Street Bond \$4,000,000

1314A - Transportation \$3,858,529  
**\$7,858,529**

**SR-24 Ellsworth to Ironwood Interim Phase II - CP0991**

City's portion of design related to ADOT construction of SR24-Ellsworth to Ironwood

1205A - Local Streets Fund \$13,642  
 3107PLDG - Water Utility Revenue Pledge \$1,266,568  
**\$1,280,210**

**Ellsworth/WF Intersection Improvements and Spine Road - CP1015**

Construct new bridge and traffic signal at Ellsworth/Williams Field Road and new spine road west onto airport property.

13072020 - 2020 Street Bond \$400,000  
**\$400,000**

**University Bridge Deck Repair - CP1048**

Deck Repair for the University Bridge, Infrastructure is aging and has pothole and concrete issues.

1205A - Local Streets Fund \$178,900  
 1206A - Highway User Revenue Fund \$435,401  
**\$614,301**

**Streetlight Spot Improvements - CP1068**

Install streetlights in various locations citywide. To fulfill requests from residents and the Police Department for additional street lights and new street lights in areas where there are no street lights as funds allow.

1205A - Local Streets Fund \$503,125  
**\$503,125**

# Projects & Capital Budget

**Transportation - \$117,261,772**

**Streets**

**FY 22/23**

**AR-Southern Ave and Gilbert to west of Val Vista Dr. - CP1093**

Reconstruct arterial street segments that are at the end of their life cycle and can no longer be maintained by conventional means. Concurrent work will include upgrades to any concrete ramps, driveways and sidewalks to current ADA standards.

|   |                  |
|---|------------------|
| 1314A - Transportation                  | \$210,000        |
| 3107PLDG - Water Utility Revenue Pledge | \$212,900        |
|   | <b>\$422,900</b> |

**Ellsworth Road:Eastside Between Elliot & Guadalupe Road - CP1097**

Finish the NB improvements and add a 3rd thru lane, bike lane, curb, gutter, sidewalk and fiber optics. New signing and pavement markings will be required.

|                             |                 |
|-----------------------------|-----------------|
| 13072013 - 2013 Street Bond | \$12,137        |
|                             | <b>\$12,137</b> |

**Germann Road and Sossaman Road Intersection Study - CP1098**

Participate in a design concept report to evaluate the traffic impacts of the intersection of Germann and Sossaman Road. IGA with MCDOT & Queen Creek.

|                            |                  |
|----------------------------|------------------|
| 1205A - Local Streets Fund | \$20,751         |
| 1314A - Transportation     | \$500,000        |
|                            | <b>\$520,751</b> |

**Farmdale Ave Traffic Calming Project - CP1121**

Install traffic calming features such as horizontal deflection elements (three sets of chicanes/raised median islands), a raised crosswalk and pavement markings/signing on Farmdale Ave between Cheshire and Signal Butte Rd

|                               |                  |
|-------------------------------|------------------|
| 1199A - Special Programs Fund | \$250,000        |
|                               | <b>\$250,000</b> |

|                          |                     |
|--------------------------|---------------------|
| <b>Total for Streets</b> | <b>\$64,303,099</b> |
|--------------------------|---------------------|

# Projects & Capital Budget

## Transportation - \$117,261,772

### Transit

FY 22/23

#### Gilbert Road Light Rail Extension - CP0296

Construct approximately two miles of double track alignment extending along Main Street from Edgemont to a new end of line station at Gilbert Road.

|  |                      |                  |
|--|----------------------|------------------|
|  | 1103A - Transit Fund | \$200,000        |
|  |                      | <b>\$200,000</b> |

#### Bus Stop Improvement and Bus Shelter Construction - CP0992

Improve and construct bus stops across the City to accommodate shelters, seating, and create better accessibility to transit.

|  |                            |                    |
|--|----------------------------|--------------------|
|  | 1103A - Transit Fund       | \$1,060,420        |
|  | 1205A - Local Streets Fund | \$18,375           |
|  |                            | <b>\$1,078,795</b> |

|  |                          |                    |
|--|--------------------------|--------------------|
|  | <b>Total for Transit</b> | <b>\$1,278,795</b> |
|--|--------------------------|--------------------|

## Utilities - \$220,718,096

### Program

### Funding Source

### Budget\*

#### District Cooling

FY 22/23

#### Chiller Redundancy Connections - CP0724

Equip buildings connected to the district cooling system with temporary chiller hook-ups in the event the district cooling system is unavailable.

|  |                           |                 |
|--|---------------------------|-----------------|
|  | 3101DC - District Cooling | \$40,000        |
|  |                           | <b>\$40,000</b> |

|  |                                   |                 |
|--|-----------------------------------|-----------------|
|  | <b>Total for District Cooling</b> | <b>\$40,000</b> |
|--|-----------------------------------|-----------------|

### Electric

FY 22/23

#### Electric Smart Grid - CP0081

Replace obsolete technology to improve system reliability and improve the ability to identify problems quickly and respond efficiently.

|  |  |                  |
|--|--|------------------|
|  | 3105PLDG - Electric Utility Revenue Pledge | \$114,311        |
|  |  | <b>\$114,311</b> |

#### Electric Generation - CP0082

Identify power supply resources, including solar power, that can be owned in whole or in part by the City of Mesa. Alternatives are being explored to improve the reliability and/or efficiency of the electric utility service.

|  |  |                  |
|--|--|------------------|
|  | 3105PLDG - Electric Utility Revenue Pledge | \$108,108        |
|  |  | <b>\$108,108</b> |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program  | Funding Source  | Budget*            |
|--|---|--------------------|
| <b>Electric</b>  |   | <b>FY 22/23</b>    |
| <b>Electric Metering - CP0435</b>  |   |                    |
| Replace electric service meters based on 20-year lifecycle criteria. In addition, replace meters based on known issues, such as potential coils that improperly register energy consumption. | 3113ELC - Utility Replacement Extension and Renewal - ELC | \$929,216          |
|  |   | <b>\$929,216</b>   |
| <b>Electric Substation Improvements - CP0461</b>   |   |                    |
| Construct improvements at electric substations to ensure long-term system reliability. These improvements will meet safety standards and improve security at the facilities.                 | 3105PLDG - Electric Utility Revenue Pledge                | \$394,686          |
|  |   | <b>\$394,686</b>   |
| <b>Electric Systems Retirements - CP0591</b>   |   |                    |
| Replace electric system infrastructure to ensure reliability.  | 3101ELC - Electric  | \$593,757          |
|  |   | <b>\$593,757</b>   |
| <b>Downtown Electric Improvements - New Services - CP0883</b>  |   |                    |
| Install new service connections in support of downtown development.  | 3105PLDG - Electric Utility Revenue Pledge                | \$83,243           |
|  |   | <b>\$83,243</b>    |
| <b>Electric Transmission - CP1011</b>  |   |                    |
| Rebuild the 69kV transmission system. Install new conductors and poles throughout the system.  | 3105PLDG - Electric Utility Revenue Pledge                | \$108,108          |
|  |   | <b>\$108,108</b>   |
| <b>Electric System Improvements - CP1012</b>   |   |                    |
| Construct improvements to the electric overhead and underground distribution system. This effort will include conduit extension, switches, sectionalizing, and circuit ties.                 | 3105PLDG - Electric Utility Revenue Pledge                | \$56,700           |
|  |   | <b>\$56,700</b>    |
| <b>Smart Cities 69kV Looping - CP1031</b>  |   |                    |
| Upgrade and reconfigure 69kV system  | 3105PLDG - Electric Utility Revenue Pledge                | \$2,556,252        |
|  |   | <b>\$2,556,252</b> |
| <b>Police Campus Microgrid Project - CP1032</b>  |   |                    |
| Install electric generator sets & communications network throughout critical buildings to ensure safety and reliability  | 3105PLDG - Electric Utility Revenue Pledge                | \$6,936,065        |
|  |   | <b>\$6,936,065</b> |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program   | Funding Source                             | Budget*             |
|---|--|---------------------|
| <b>Electric</b>   |  | <b>FY 22/23</b>     |
| <b>Gas/Electric Management Control Room - CP1033</b>  |  |                     |
| Install control room equipment that will monitor, control and operate Mesa's electric and natural gas utilities.  | 3105PLDG - Electric Utility Revenue Pledge | \$800,000           |
|   |  | <b>\$800,000</b>    |
| <b>ECO Mesa - CP1034</b>  |  |                     |
| Install electric system at new mixed use development at Pepper & Robson   | 3105PLDG - Electric Utility Revenue Pledge | \$438,480           |
|   |  | <b>\$438,480</b>    |
| <b>New Electric Services - CP1075</b>   |  |                     |
| Install new electrical service wires for new customers and provide for system expansion.  | 3105PLDG - Electric Utility Revenue Pledge | \$1,081,080         |
|   |  | <b>\$1,081,080</b>  |
| <b>Electric Distribution Overhead - CP1076</b>  |  |                     |
| Install system enhancements to ensure electric system reliability. Improvements may include replacement of electrical overhead conductors, transformers, distribution poles and devices to increase reliability and reduce operating costs. | 3105PLDG - Electric Utility Revenue Pledge | \$635,490           |
|   |  | <b>\$635,490</b>    |
| <b>Electric Distribution Underground - CP1077</b>   |  |                     |
| Provide various system improvements to include underground conductor installation, cable replacement, vault lid replacement and replacement of miscellaneous devices. These improvements are planned over several fiscal years.             | 3105PLDG - Electric Utility Revenue Pledge | \$435,676           |
|   |  | <b>\$435,676</b>    |
| <b>Total for Electric</b>   |  | <b>\$15,271,172</b> |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program   | Funding Source                           | Budget*            |
|---|--|--------------------|
| <b>Environment and Sustainability</b>   |  | <b>FY 22/23</b>    |
| <b>Food to Energy Project - CP0870</b>  |  |                    |
| Use inhouse resources and consultants to conduct a study to evaluate the technical and financial feasibility of an anaerobic digestion food waste to energy program and determine whether to move forward with a pilot-scale program. |  |                    |
|   | 3101SW - Solid Waste                     | \$4,666,375        |
|   |  | <b>\$4,666,375</b> |
| <b>West Mesa Service Center CNG Station Upgrades - CP1061</b>   |  |                    |
| Upgrade CNG Station at WMSC   |  |                    |
|   | 3101SW - Solid Waste                     | \$1,486,665        |
|   |  | <b>\$1,486,665</b> |
| <b>EMSC Master Plan/SE Solid Waste Infrastructure Plan - CP1064</b>   |  |                    |
| Master Plan for EMSC and a feasibility study for Pecos/Sossaman in Southeast Mesa for a full MRF (Recycling Facility); Districts 5 and 6  |  |                    |
|   | 3101SW - Solid Waste                     | \$355,320          |
|   |  | <b>\$355,320</b>   |
| <b>Electric Vehicle Charging Infrastructure - CP1100</b>  |  |                    |
| Install Electric Vehicle Charging Stations Citywide   |  |                    |
|   | 1207A - Environmental Compliance Fee     | \$2,019,956        |
|   |  | <b>\$2,019,956</b> |
| <b>Household Hazardous Materials Loading Dock Ramada - CP1101</b>   |  |                    |
| Install loading dock cover over ramada at Household Hazardous Materials building.   |  |                    |
|   | 3101SW - Solid Waste                     | \$149,000          |
|   |  | <b>\$149,000</b>   |
| <b>Red Mountain Ballfields-Sol Focus Repairs/Retrofit - CP1107</b>  |  |                    |
| Replace concentrated PV with fixed traditional flat panel PV.   |  |                    |
|   | 1301A - Capital - General Fund           | \$120,000          |
|   |  | <b>\$120,000</b>   |
| <b>Electric Vehicle Infrastructure Master Plan - CP1108</b>   |  |                    |
| Master Plan for installation of electric vehicle infrastructure in the City.  |  |                    |
|   | 1207A - Environmental Compliance Fee     | \$296,000          |
|   |  | <b>\$296,000</b>   |
| <b>EMSC CNG and Tenant Improvements - CP1120</b>  |  |                    |
| CNG and Tenant Improvements at EMSC   |  |                    |
|   | 3111PLDG - Solid Waste Bond Construction | \$579,839          |
|   |  | <b>\$579,839</b>   |
| <b>Total for Environment and Sustainability</b>   |  | <b>\$9,673,155</b> |



# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program   | Funding Source  | Budget*            |
|---|---|--------------------|
| <b>Natural Gas Aging Infrastructure</b>   |   | <b>FY 22/23</b>    |
| <b>Rio Salado Parkway Utility Line Replacement - C10385</b>   |   |                    |
| Replace intermediate pressure gas main to ensure operational integrity of the natural gas system in Mesa.   | 3106PLDG - Gas Utility Revenue Pledge                     | \$66,580           |
|   |   | <b>\$66,580</b>    |
| <b>McKellips Road Improvements at Recker &amp; Power Intersections - CP0063</b>   |   |                    |
| Construct six through lanes and dual left turn lanes along McKellips Road at both intersections to provide adequate capacity and improved safety. Utility work needs to be completed in advance of street improvements. | 3106PLDG - Gas Utility Revenue Pledge                     | \$43,806           |
|   |   | <b>\$43,806</b>    |
| <b>McKellips Road Natural Gas Line: Country Club to Loop 202 - CP0221</b>   |   |                    |
| Purchase and install intermediate pressure gas main for service along McKellips Road.   | 3106PLDG - Gas Utility Revenue Pledge                     | \$25,600           |
|   |   | <b>\$25,600</b>    |
| <b>Gas Meters: New and Replacement-RER Funded - CP0496</b>  |   |                    |
| Install gas meters citywide.  | 3113GAS - Utility Replacement Extension and Renewal - GAS | \$862,824          |
|   |   | <b>\$862,824</b>   |
| <b>Gas Line Retirements - CP0563</b>  |   |                    |
| Remove gas mains and services that are no longer needed to support the natural gas system   | 3101GAS - Natural Gas                                     | \$221,102          |
|   |   | <b>\$221,102</b>   |
| <b>Gas Quarter Sections - CP1112</b>  |   |                    |
| Assess, design and construct to replace aging gas lines throughout the city.  | 3106PLDG - Gas Utility Revenue Pledge                     | \$689,853          |
|   |   | <b>\$689,853</b>   |
| <b>Total for Natural Gas Aging Infrastructure</b>   |   | <b>\$1,909,765</b> |

|                           |                 |
|---------------------------|-----------------|
| <b>Natural Gas Growth</b> | <b>FY 22/23</b> |
|---------------------------|-----------------|

|  |                                       |                    |
|--|---------------------------------------|--------------------|
| <b>Gantzel Road Projects - CP0519</b>  |                                       |                    |
| Increase the ability of the existing Gantzel Gate Station to feed the northern half of the Magma System. This second phase of the project will increase the flow capacity of the high pressure system north on Gantzel to Ocotillo Rd. | 3106PLDG - Gas Utility Revenue Pledge | \$2,332,000        |
|  |                                       | <b>\$2,332,000</b> |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program  | Funding Source                        | Budget*            |
|--|---------------------------------------|--------------------|
| <b>Natural Gas Growth</b>  |                                       | <b>FY 22/23</b>    |
| <b>Gantzel Road &amp; Queen Creek Gate Station &amp; Gas Line Extension - CP0520</b>   |                                       |                    |
| Install a new gate station in the Magma Service Area near Queen Creek Rd and Ellsworth to support continuing growth in the area.   | 3106TAX - Gas Taxable Obligations     | \$9,700,000        |
|  |                                       | <b>\$9,700,000</b> |
| <b>Gas-Customer Upgrades - CP0890</b>  |                                       |                    |
| Upgrade meters and or services per customer requests   | 3101GAS - Natural Gas                 | \$689,689          |
|  |                                       | <b>\$689,689</b>   |
| <b>High Pressure Gas Line Extension Meridian Rd-QC to Germann - CP1065</b>   |                                       |                    |
| Extend a new 6" high pressure gas line on Meridian Road from Queen Creek to Germann Roads. The Gas line will accommodate the pressure requirements of the new CMC expansion. | 3106TAX - Gas Taxable Obligations     | \$3,080,000        |
|  |                                       | <b>\$3,080,000</b> |
| <b>High Pressure Gas Main Installation POM - CP1069</b>  |                                       |                    |
| Install high pressure gas main to meet anticipated growth of the City.   | 3106PLDG - Gas Utility Revenue Pledge | \$44,480           |
|  |                                       | <b>\$44,480</b>    |
| <b>Gas New Services - CP1070</b>   |                                       |                    |
| Install gas lines in new subdivision developments throughout the City and Magma Service Area.  | 3106PLDG - Gas Utility Revenue Pledge | \$2,087,598        |
|  |                                       | <b>\$2,087,598</b> |
| <b>Gas New Mains - CP1071</b>  |                                       |                    |
| Extend gas mains and services to new subdivisions.   | 3106PLDG - Gas Utility Revenue Pledge | \$1,927,427        |
|  |                                       | <b>\$1,927,427</b> |
| <b>Gas Main Replacements - Magma Service Area - CP1072</b>   |                                       |                    |
| Upgrade the existing Magma system to reduce maintenance problems and ensure operational integrity of the natural gas pipeline system.  | 3106PLDG - Gas Utility Revenue Pledge | \$1,064            |
|  |                                       | <b>\$1,064</b>     |
| <b>Gas Aging Infrastructure Replacement - CP1073</b>   |                                       |                    |
| Replace necessary gas system infrastructure identified during the annual survey.   | 3106PLDG - Gas Utility Revenue Pledge | \$1,173,656        |
|  |                                       | <b>\$1,173,656</b> |
| <b>Gas Meters: New and Replacement - CP1074</b>  |                                       |                    |
| Install gas meters citywide.   | 3106PLDG - Gas Utility Revenue Pledge | \$488,915          |
|  |                                       | <b>\$488,915</b>   |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program  | Funding Source                               | Budget*             |
|--|--|---------------------|
| <b>Natural Gas Growth</b>  |  | FY 22/23            |
| <b>Total for Natural Gas Growth</b>  |  | <b>\$21,524,829</b> |
| <b>Natural Gas System Reinforcement</b>  |  | FY 22/23            |
| <b>Regulator Station Security - C10388</b>   |  |                     |
| Install on-site security systems to monitor and deter theft and sabotage of regulator station equipment.   | 3106PLDG - Gas Utility Revenue Pledge        | \$5,964             |
| <b>Total for Natural Gas System Reinforcement</b>  |  | <b>\$5,964</b>      |
| <b>Wastewater Contractual Obligations</b>  |  | FY 22/23            |
| <b>91st Avenue Wastewater Treatment Plant - CN0027</b>   |  |                     |
| Fund the City of Mesa's portion of operational and facility upgrades to the 91st Avenue Plant. Mesa is a member of the Sub-Regional Operating Group (SROG). Per an Intergovernmental Agreement with SROG, Mesa shares in the cost of improvements. | 3109PLDG - Wastewater Utility Revenue Pledge | \$7,843,992         |
| <b>Total for Wastewater Contractual Obligations</b>  |  | <b>\$7,843,992</b>  |
| <b>Wastewater Main Oversize &amp; Extensions City Share - CN0063</b>   |  |                     |
| Fund reimbursements to developers for construction of new wastewater extensions and oversized mains to meet the City's need and provide service to new development.  | 3109PLDG - Wastewater Utility Revenue Pledge | \$312,000           |
| <b>Total for Wastewater Contractual Obligations</b>  |  | <b>\$312,000</b>    |
| <b>Wastewater Customer Demand - Citywide</b>   |  | FY 22/23            |
| <b>New Sewer Lines - Other Areas - CP0619</b>  |  |                     |
| Construct new sewer lines in undeveloped areas other than southeast Mesa to serve projected growth and areas currently served by on-site septic systems.   | 3109PLDG - Wastewater Utility Revenue Pledge | \$585,751           |
| <b>Total for Wastewater Customer Demand - Citywide</b>   |  | <b>\$585,751</b>    |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program   | Funding Source                               | Budget*             |
|---|--|---------------------|
| <b>Wastewater Customer Demand - Southeast Mesa</b>  |  | <b>FY 22/23</b>     |
| <b>Greenfield Water Reclamation Plant Improvement - Mesa Share - CN0067</b>   |  |                     |
| Modify and/or rehabilitate existing systems, install new or upgraded systems and replace major equipment that has reached its useful life.          | 3109PLDG - Wastewater Utility Revenue Pledge | \$1,250,074         |
|   |  | <b>\$1,250,074</b>  |
| <b>Greenfield Water Reclamation Plant Equipment - Mesa Share - CN0068</b>   |  |                     |
| Replace minor equipment that has reached the end of its useful life at the Greenfield Water Reclamation Plant.                                      | 3109PLDG - Wastewater Utility Revenue Pledge | \$1,109,605         |
|   |  | <b>\$1,109,605</b>  |
| <b>New Sewer Lines - Southeast Mesa - CP0618</b>  |  |                     |
| Construct new sewer lines in the area bounded by Elliot, Power, Germann, and Meridian Roads to serve development in southeast Mesa.                 | 3109PLDG - Wastewater Utility Revenue Pledge | \$68,416            |
|   |  | <b>\$68,416</b>     |
| <b>New Sewer Lines - Phx Mesa Gateway Development Plan - CP0620</b>   |  |                     |
| Construct new sewer lines to serve development in the Phoenix Mesa Gateway Airport Northeast Development Area.                                      | 3107PLDG - Water Utility Revenue Pledge      | \$4,137,730         |
|   | 3109PLDG - Wastewater Utility Revenue Pledge | \$4,675,322         |
|   |  | <b>\$8,813,052</b>  |
| <b>Wastewater Improvements in Southeast Mesa - CP0805</b>   |  |                     |
| Provide necessary wastewater infrastructure improvements to handle project flows in Southeast Mesa and to maintain service reliability in the area. | 3109PLDG - Wastewater Utility Revenue Pledge | \$2,387,866         |
|   |  | <b>\$2,387,866</b>  |
| <b>Greenfield Water Reclamation Plant Improvement - CP0897</b>  |  |                     |
| Modify and/or rehabilitate existing systems, install new or upgraded systems and replace major equipment that has reached its useful life.          | 3020A - Greenfield WRP Joint Venture         | \$2,990,607         |
|   |  | <b>\$2,990,607</b>  |
| <b>Greenfield Water Reclamation Plant Equipment - CP0898</b>  |  |                     |
| Replace minor equipment that has reached the end of its useful life at the Greenfield Water Reclamation Plant.                                      | 3020A - Greenfield WRP Joint Venture         | \$2,654,558         |
|   |  | <b>\$2,654,558</b>  |
| <b>Total for Wastewater Customer Demand - Southeast Mesa</b>  |  | <b>\$19,274,178</b> |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program  | Funding Source  | Budget*             |
|--|---|---------------------|
| <b>Wastewater Lifecycle</b>  |   | <b>FY 22/23</b>     |
| <b>GWRP Major Plant Improvements - CP0625 Mesa Share - CN0035</b>  |   |                     |
| Replace and/or modify major equipment or systems to improve plant performance and ensure compliance with regulatory requirements.  | 3109PLDG - Wastewater Utility Revenue Pledge            | \$4,354,958         |
|  |   | <b>\$4,354,958</b>  |
| <b>Southern Avenue Interceptor Condition Assessment-City Share - CN0077</b>  |   |                     |
| Fund the City's share of the Southern Avenue Interceptor (SAI) condition assessment. A joint project with the City of Tempe.   | 3109PLDG - Wastewater Utility Revenue Pledge            | \$1,024,663         |
|  |   | <b>\$1,024,663</b>  |
| <b>Wastewater Oversize and Extensions (City Share) - CN0078</b>  |   |                     |
| Fund the City's share for wastewater extensions and oversized mains due to development.  | 3109PLDG - Wastewater Utility Revenue Pledge            | \$300,000           |
|  |   | <b>\$300,000</b>    |
| <b>Manhole Rehabilitation - CP0600</b>   |   |                     |
| Rehabilitate manholes that have deteriorated due to the corrosive environment of the wastewater system. Rehabbing the manholes will extend their useful life and prevent structural failures.  | 3113WW - Utility Replacement Extension and Renewal - WW | \$2,286,034         |
|  |   | <b>\$2,286,034</b>  |
| <b>Sewer Line Rehabilitation - CP0623</b>  |   |                     |
| Rehabilitate and/or replace defective pipe in the wastewater collection system to prevent catastrophic failures and maintain a high level of service. These defective lines were identified through the wastewater asset management program. | 3109PLDG - Wastewater Utility Revenue Pledge            | \$2,626,740         |
|  |   | <b>\$2,626,740</b>  |
| <b>GWRP Major Plant Improvements - CP0625</b>  |   |                     |
| Replace and/or modify major equipment or systems to improve plant performance and ensure compliance with regulatory requirements.  | 3020A - Greenfield WRP Joint Venture                    | \$10,418,559        |
|  |   | <b>\$10,418,559</b> |
| <b>NWWRP Miscellaneous Plant Improvements - CP0628</b>   |   |                     |
| Modify and/or rehabilitate existing systems, install new systems, and replace equipment that has reached its useful life at the Northwest Water Reclamation Plant. This work will improve plant operations and reliability.                  | 3109PLDG - Wastewater Utility Revenue Pledge            | \$1,112,681         |
|  |   | <b>\$1,112,681</b>  |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program  | Funding Source  | Budget*            |
|--|---|--------------------|
| <b>Wastewater Lifecycle</b>  |   | <b>FY 22/23</b>    |
| <b>Miscellaneous Water &amp; Wastewater Projects - CP0899</b>  |   |                    |
| Odor control improvement program, including other miscellaneous water & wastewater system projects.  | 3101WTR - Water   | \$540,000          |
|  | 3101WW - Wastewater                                     | \$555,000          |
|  |   | <b>\$1,095,000</b> |
| <b>Structural Manhole Reconstruction - CP0948</b>  |   |                    |
| Reconstruct manholes that have deteriorated due to the corrosive environment of the wastewater system. Rehabbing the manholes will extend their useful life and prevent structural failures. | 3109PLDG - Wastewater Utility Revenue Pledge            | \$671,550          |
|  | 3113WW - Utility Replacement Extension and Renewal - WW | \$888,000          |
|  |   | <b>\$1,559,550</b> |
| <b>Northwest Major Plant Improvements - CP0951</b>   |   |                    |
| Construct, rehabilitate, modify, upgrade or replace major assets and infrastructure at the Northwest Water Reclamation Plant.  | 3109PLDG - Wastewater Utility Revenue Pledge            | \$3,039,511        |
|  |   | <b>\$3,039,511</b> |
| <b>Northwest Plant Improvements - CP0952</b>   |   |                    |
| Construct, rehabilitate, modify, upgrade or replace miscellaneous assets and infrastructure at the Northwest Water Reclamation Plant.  | 3109PLDG - Wastewater Utility Revenue Pledge            | \$2,705,404        |
|  |   | <b>\$2,705,404</b> |
| <b>Southeast Plant Improvements - CP0953</b>   |   |                    |
| Construct, rehabilitate, modify, upgrade or replace miscellaneous assets and infrastructure at the Southeast Water Reclamation Plant.  | 3109PLDG - Wastewater Utility Revenue Pledge            | \$3,963,423        |
|  |   | <b>\$3,963,423</b> |
| <b>Diversion Structure Replacement - CP0955</b>  |   |                    |
| Rehabilitate existing diversion structures.  | 3109PLDG - Wastewater Utility Revenue Pledge            | \$985,714          |
|  |   | <b>\$985,714</b>   |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program   | Funding Source                               | Budget*            |
|---|--|--------------------|
| <b>Wastewater Lifecycle</b>   |  | <b>FY 22/23</b>    |
| <b>Sewer Line Replacement - CP0956</b>  |  |                    |
| Construct, rehabilitate, and/or replace existing sewer lines.   |  |                    |
|   | 3109PLDG - Wastewater Utility Revenue Pledge | \$7,932,573        |
|   |  | <b>\$7,932,573</b> |
| <b>Sewer Line Condition Assessment - CP0957</b>   |  |                    |
| Perform inspections and condition assessments of existing sewer lines.                                |  |                    |
|   | 3109PLDG - Wastewater Utility Revenue Pledge | \$99,789           |
|   |  | <b>\$99,789</b>    |
| <b>Lift Station Replacements - CP0958</b>   |  |                    |
| Rehabilitate, upgrade, modify and/or replace equipment and systems at sewer lift stations.            |  |                    |
|   | 3109PLDG - Wastewater Utility Revenue Pledge | \$1,451,029        |
|   |  | <b>\$1,451,029</b> |
| <b>Odor Control Station Replacements - CP0959</b>   |  |                    |
| Rehabilitate, upgrade, modify and/or replace equipment and systems at odor control stations.          |  |                    |
|   | 3109PLDG - Wastewater Utility Revenue Pledge | \$1,161,249        |
|   |  | <b>\$1,161,249</b> |
| <b>Manhole and Diversion Structure Rehabilitation - CP0967</b>  |  |                    |
| Rehabilitate, design and construct manhole and diversion structure improvements at various locations. |  |                    |
|   | 3109PLDG - Wastewater Utility Revenue Pledge | \$790,092          |
|   |  | <b>\$790,092</b>   |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program  | Funding Source                               | Budget*             |
|--|--|---------------------|
| <b>Wastewater Lifecycle</b>  |  | <b>FY 22/23</b>     |
| <b>Chrls Lstr Utilities Bldg Tenant Impr Architectural Concepts - CP1007</b>                                     |  |                     |
| Explore conceptual modifications to the Utilities Building at 640 N. Mesa Drive as part of a tenant improvement. | 3101ELC - Electric                           | \$596,861           |
|  | 3101GAS - Natural Gas                        | \$583,536           |
|  | 3101WTR - Water                              | \$830,486           |
|  | 3101WW - Wastewater                          | \$860,063           |
|  |  | <b>\$2,870,946</b>  |
| <b>Wastewater Infrastructure Improvements - CP1083</b>   |  |                     |
| Wastewater System Infrastructure Improvements as needed.   | 3109PLDG - Wastewater Utility Revenue Pledge | \$1,665,000         |
|  |  | <b>\$1,665,000</b>  |
| <b>Total for Wastewater Lifecycle</b>  |  | <b>\$51,442,915</b> |

|  |   |                    |
|--|---|--------------------|
| <b>Water Contractual Obligations</b>   |   | <b>FY 22/23</b>    |
| <b>White Mountain Apache Water Settlement Water Rights - CN0028</b>  |   |                    |
| Lease Central Arizona Project (CAP) canal water rights from the White Mountain Apache Tribe for 100 years. Long-term leasing of the water rights will help ensure the City's water supply. | 3107PLDG - Water Utility Revenue Pledge | \$3,700,000        |
|  |   | <b>\$3,700,000</b> |
| <b>Val Vista Water Treatment Plant (Mesa Share) - CN0074</b>   |   |                    |
| Fund the City's portion of the capital improvement cost of the Val Vista Water Treatment Plant.  | 3107PLDG - Water Utility Revenue Pledge | \$5,540,367        |
|  |   | <b>\$5,540,367</b> |
| <b>Total for Water Contractual Obligations</b>   |   | <b>\$9,240,367</b> |

|   |   |                    |
|---|---|--------------------|
| <b>Water Customer Demand Citywide</b>   |   | <b>FY 22/23</b>    |
| <b>Water Extensions and Oversized Mains - CN0075</b>  |   |                    |
| Fund the City's share for developer constructed waterlines that are larger than 16-inch diameter. | 3107PLDG - Water Utility Revenue Pledge | \$3,713,000        |
|   |   | <b>\$3,713,000</b> |



# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program  | Funding Source  | Budget*             |
|--|---|---------------------|
| <b>Water Customer Demand Citywide</b>  |   | <b>FY 22/23</b>     |
| <b>Transmission Mains - Southeast Mesa - CP0828</b>  |   |                     |
| Construct new large diameter water mains and associated appurtenances in Southeast Mesa to support growth.       | 3107PLDG - Water Utility Revenue Pledge                   | \$1,169,931         |
|  |   | <b>\$1,169,931</b>  |
| <b>Pump Station Replacement Program - CP0829</b>   |   |                     |
| Rehabilitate or replace aging pump station facilities.   | 3107PLDG - Water Utility Revenue Pledge                   | \$957,960           |
|  | 3113WTR - Utility Replacement Extension and Renewal - WTR | \$36,720            |
|  |   | <b>\$994,680</b>    |
| <b>New Pump Stations - CP0830</b>  |   |                     |
| Design and construct new pump station facilities to meet water demands from new growth.                          | 3107PLDG - Water Utility Revenue Pledge                   | \$583,846           |
|  |   | <b>\$583,846</b>    |
| <b>Reservoir Rehabilitation Program - CP0831</b>   |   |                     |
| Assess and rehabilitate aging reservoirs and associated equipment.   | 3107PLDG - Water Utility Revenue Pledge                   | \$1,929,244         |
|  | 3113WTR - Utility Replacement Extension and Renewal - WTR | \$386,640           |
|  |   | <b>\$2,315,884</b>  |
| <b>Water Line Replacement Program - CP0832</b>   |   |                     |
| Replace aging waterlines in various locations.   | 3107PLDG - Water Utility Revenue Pledge                   | \$5,379,167         |
|  |   | <b>\$5,379,167</b>  |
| <b>Quarter Section Replacement Program - CP0834</b>  |   |                     |
| Assess, design and construct to replace aging water distribution mains throughout the city.                      | 3107PLDG - Water Utility Revenue Pledge                   | \$6,796,543         |
|  |   | <b>\$6,796,543</b>  |
| <b>New Groundwater Wells - CP0836</b>  |   |                     |
| Design and construct new groundwater well facilities and collection lines to meet water demands from new growth. | 3107PLDG - Water Utility Revenue Pledge                   | \$8,493,772         |
|  |   | <b>\$8,493,772</b>  |
| <b>Central Mesa Reuse Pipeline Project - CP0896</b>  |   |                     |
| Construct a reclaimed water line from Northwest Water Reclamation Plant to Southeast Water Reclamation Plant.    | 3107PLDG - Water Utility Revenue Pledge                   | \$10,699,349        |
|  |   | <b>\$10,699,349</b> |
| <b>Total for Water Customer Demand Citywide</b>  |   | <b>\$40,146,172</b> |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program  | Funding Source                               | Budget*             |
|--|--|---------------------|
| <b>Water Customer Demand - Southeast Mesa</b>  |  | <b>FY 22/23</b>     |
| <b>Warner Lift Station Modifications - C05007</b>  |  |                     |
| Install a new force main to the East Mesa Interceptor and replace the existing pumps which will considerably reduce the operating cost of this lift station.   | 3107PLDG - Water Utility Revenue Pledge      | \$778,055           |
|  | 3109PLDG - Wastewater Utility Revenue Pledge | \$2,618,536         |
|  |  | <b>\$3,396,591</b>  |
| <b>Signal Butte Water Treatment Plant Expansion - CP0372</b>   |  |                     |
| Construct additional treatment capacity at the plant to meet growth demands in Southeast Mesa.   | 3107PLDG - Water Utility Revenue Pledge      | \$9,713,022         |
|  |  | <b>\$9,713,022</b>  |
| <b>Well Collection Lines - CP0648</b>  |  |                     |
| Construct water lines to convey water from the well to the reservoir.  | 3107PLDG - Water Utility Revenue Pledge      | \$325,834           |
|  |  | <b>\$325,834</b>    |
| <b>Water Meter Vault Rehab Program - CP0825</b>  |  |                     |
| Remove and relocate existing commercial water meters in underground vaults to meet OSHA confined space regulations.  | 3107PLDG - Water Utility Revenue Pledge      | \$1,571,400         |
|  |  | <b>\$1,571,400</b>  |
| <b>Fire Hydrant And Water Valve Replacement Program - CP0826</b>   |  |                     |
| Replace fire hydrants and water valves.  | 3107PLDG - Water Utility Revenue Pledge      | \$950,400           |
|  |  | <b>\$950,400</b>    |
| <b>East Mesa Water Interconnect Pipes - CP1050</b>   |  |                     |
| Interconnect pipes would help the city meet the growing demand and leverage existing production capacity from one area of the city to meet demands in another. | 3107PLDG - Water Utility Revenue Pledge      | \$2,036,883         |
|  |  | <b>\$2,036,883</b>  |
| <b>Total for Water Customer Demand - Southeast Mesa</b>  |  | <b>\$17,994,130</b> |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program  | Funding Source                          | Budget*            |
|--|---|--------------------|
| <b>Water Lifecycle</b>   |   | <b>FY 22/23</b>    |
| <b>Pressure Reducing Valve Station Replacements - Citywide - C10391</b>  |   |                    |
| Replace and improve aging Pressure Reducing Valve (PRV) stations to allow for better operation, maintenance, and reliability. The water system has 25 free standing PRVs which serve a variety of purposes.  | 3107PLDG - Water Utility Revenue Pledge | \$61,855           |
|  |   | <b>\$61,855</b>    |
| <b>Brown Road Major Plant Improvements - CP0634</b>  |   |                    |
| Rehabilitate/replace major equipment & materials at the Brown Road Water Treatment Plant. Work includes possible replacement of the following: leaking valves actuators & controls, filter underdrains, reservoir liner, and the electric SES Service. | 3107PLDG - Water Utility Revenue Pledge | \$2,344,889        |
|  |   | <b>\$2,344,889</b> |
| <b>Pump Station Rehabilitation - CP0640</b>  |   |                    |
| Rehabilitate/replace equipment and material at existing pump stations. Work includes replacing some of the followings: vertical turbine pumps, motors, chlorine equipment, electric switch gear, instrumentation & controls.                           | 3107PLDG - Water Utility Revenue Pledge | \$31,212           |
|  |   | <b>\$31,212</b>    |
| <b>Reservoir Rehabilitation - CP0641</b>   |   |                    |
| Replace failing equipment at City reservoirs in the water system. Equipment planned for replacement include cathodic protection equipment, liners, interior & exterior coatings & mixer equipment.   | 3107PLDG - Water Utility Revenue Pledge | \$6,480            |
|  |   | <b>\$6,480</b>     |
| <b>Groundwater Well Replacement Program - CP0642</b>   |   |                    |
| Rehabilitate or replace groundwater well facilities.   | 3107PLDG - Water Utility Revenue Pledge | \$9,725,766        |
|  |   | <b>\$9,725,766</b> |
| <b>Signal Butte Water Treatment Plant Equipment Replacement - CP0643</b>   |   |                    |
| Construct plant improvements and equipment replacement that will provide increased reliability and cost effective operation of the SBWTP. This includes rehab or replacement of bulk chemical tanks, pump and piping, sludge pumps and valves, etc.    | 3107PLDG - Water Utility Revenue Pledge | \$447,306          |
|  |   | <b>\$447,306</b>   |
| <b>Brown Road Plant Improvements - CP0823</b>  |   |                    |
| Construct, rehabilitate or replace assets and infrastructure at the Brown Road Water Treatment Plant.  | 3107PLDG - Water Utility Revenue Pledge | \$725,117          |
|  |   | <b>\$725,117</b>   |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program   | Funding Source  | Budget*            |
|---|---|--------------------|
| <b>Water Lifecycle</b>  |   | <b>FY 22/23</b>    |
| <b>Water Meter Vault Rehabilitation - CP0860</b>  |   |                    |
| Perform upgrades necessary for OSHA compliance & to reduce safety hazards for personnel & equipment. Improvements are planned over several fiscal years. Water Resources purchases the meters. Engineering oversees installation of meters. | 3107PLDG - Water Utility Revenue Pledge                   | \$323,266          |
|   |   | <b>\$323,266</b>   |
| <b>Advanced Metering Infrastructure (AMI) - CP0900</b>  |   |                    |
| Upgrade utility meter infrastructure, including related communications network and data management systems. A Smart Cities Initiative.  | 3105PLDG - Electric Utility Revenue Pledge                | \$1,103,047        |
|   | 3106PLDG - Gas Utility Revenue Pledge                     | \$3,201,141        |
|   | 3107PLDG - Water Utility Revenue Pledge                   | \$1,331,278        |
|   |   | <b>\$5,635,466</b> |
| <b>Brown Road Equipment Replacement - CP0966</b>  |   |                    |
| Modify, upgrade or replace equipment or systems at the Brown Road Water Treatment Plant.  | 3107PLDG - Water Utility Revenue Pledge                   | \$251,424          |
|   | 3113WTR - Utility Replacement Extension and Renewal - WTR | \$108,000          |
|   |   | <b>\$359,424</b>   |
| <b>Water Main Replacement Program - CP1053</b>  |   |                    |
| Replace aging water mains in various locations throughout the City.   | 3107PLDG - Water Utility Revenue Pledge                   | \$2,061,534        |
|   |   | <b>\$2,061,534</b> |
| <b>CK Luster Building Emergency Standby Power Upgrade - CP1054</b>  |   |                    |
| Upgrade the emergency standby power system in the Charles K Luster building, including generator, distribution, and Uninterruptible Power Supply (UPS).   | 3105PLDG - Electric Utility Revenue Pledge                | \$259,343          |
|   | 3106PLDG - Gas Utility Revenue Pledge                     | \$254,540          |
|   | 3107PLDG - Water Utility Revenue Pledge                   | \$252,324          |
|   | 3109PLDG - Wastewater Utility Revenue Pledge              | \$373,184          |
|   |   | <b>\$1,139,391</b> |

# Projects & Capital Budget

**Utilities - \$220,718,096**

| Program   | Funding Source                          | Budget*             |
|---|---|---------------------|
| <b>Water Lifecycle</b>  |   | <b>FY 22/23</b>     |
| <b>Valves and Hydrant Replacements - CP1059</b>                             |   |                     |
| Replacement of water valves and hydrants utilizing third-party contractors. | 3107PLDG - Water Utility Revenue Pledge | \$432,000           |
|   |   | <b>\$432,000</b>    |
| <b>Water Infrastructure Improvements - CP1084</b>                           |   |                     |
| Water System Infrastructure Improvements as needed.                         | 3107PLDG - Water Utility Revenue Pledge | \$2,160,000         |
|   |   | <b>\$2,160,000</b>  |
| <b>Total for Water Lifecycle</b>  |   | <b>\$25,453,706</b> |

# Projects & Capital Budget

| Capital Budget by Funding Source<br>FY 2022/23 |                              |  |                                   |                         |
|--|------------------------------|--|-----------------------------------|-------------------------|
| Operating Fund                                 | Operating<br>Capital General | Vehicle<br>Replacements<br>& Additions | Capital<br>Improvement<br>Program | Total Capital<br>Budget |
| <i>Unrestricted</i>                            |                              |  |                                   |                         |
| General Fund                                   | \$12,299,632                 | \$2,891,615                            | \$40,712,248                      | \$55,903,495            |
| Utility Fund                                   | \$804,495                    | \$4,590,174                            | \$12,190,570                      | \$17,585,239            |
| Fleet Internal Services                        | -                            | -                                      | \$379,719                         | \$379,719               |
| Print Shop Internal Services                   | \$30,000                     | -                                      | -                                 | \$30,000                |
| Warehouse Internal Services                    | -                            | \$16,200                               | -                                 | \$16,200                |
| <b>Total Unrestricted Funds</b>                | <b>\$13,134,127</b>          | <b>\$7,497,989</b>                     | <b>\$53,282,537</b>               | <b>\$73,914,653</b>     |
| <i>Restricted</i>                              |                              |  |                                   |                         |
| Arts & Culture Fund                            | -                            | -                                      | \$106,000                         | \$106,000               |
| Cemetery Fund                                  | \$50,000                     | -                                      | \$1,706,852                       | \$1,756,852             |
| Community Development Block Grant              | -                            | -                                      | \$1,449                           | \$1,449                 |
| Commercial Facilities Fund                     | \$23,937                     | -                                      | \$47,418                          | \$71,355                |
| Commercial Facilities District Funds           | \$34,627,000                 | -                                      | -                                 | \$34,627,000            |
| Economic Investment Fund                       | \$484,048                    | -                                      | \$11,968,046                      | \$12,452,094            |
| Environmental Compliance Fund                  | \$29,448                     | \$730,000                              | \$4,776,021                       | \$5,535,469             |
| Excise Tax Obligation Bond Construction        | -                            | -                                      | \$4,460,847                       | \$4,460,847             |
| Falcon Field Airport                           | \$1,894                      | \$24,941                               | \$6,886,523                       | \$6,913,358             |
| Grants - General Government                    | \$1,920,714                  | -                                      | \$11,915,640                      | \$13,836,354            |
| Grants - Enterprise                            | -                            | -                                      | \$4,038,568                       | \$4,038,568             |
| Greenfield WRP Joint Venture                   | \$142,696                    | -                                      | \$16,063,724                      | \$16,206,420            |
| Highway User Revenue Fund                      | -                            | -                                      | \$2,588,069                       | \$2,588,069             |
| Local Streets Fund                             | -                            | \$1,945,472                            | \$17,202,734                      | \$19,148,206            |
| Property and Public Liability Fund             | \$11,500                     | -                                      | -                                 | \$11,500                |
| Public Safety Sales Tax                        | \$2,892,520                  | \$4,264,854                            | \$6,704,404                       | \$13,861,778            |
| Relief Fund                                    | -                            | -                                      | \$3,944,470                       | \$3,944,470             |
| Restricted Programs Fund                       | \$300,000                    | -                                      | \$1,231,662                       | \$1,531,662             |
| Solid Waste Development                        | -                            | \$780,000                              | -                                 | \$780,000               |
| Special Programs Fund                          | \$92,632,585                 | -                                      | \$1,044,074                       | \$93,676,659            |
| TOPAZ Joint Venture Fund                       | -                            | -                                      | \$5,605,487                       | \$5,605,487             |
| Transit Fund                                   | -                            | -                                      | \$1,260,420                       | \$1,260,420             |
| Transportation Fund                            | -                            | -                                      | \$19,146,468                      | \$19,146,468            |
| Utility Replacement Extension & Renewal        | -                            | \$5,420,012                            | \$5,497,434                       | \$10,917,446            |
| Vehicle Replacement Fund                       | -                            | \$12,104,077                           | -                                 | \$12,104,077            |
| <b>Total Restricted Funds</b>                  | <b>\$133,116,342</b>         | <b>\$25,269,356</b>                    | <b>\$126,196,310</b>              | <b>\$284,582,008</b>    |
| <b>Total Operating Funds</b>                   | <b>\$146,250,469</b>         | <b>\$32,767,345</b>                    | <b>\$179,478,847</b>              | <b>\$358,496,661</b>    |
| <i>Bond Funds</i>                              |                              |  |                                   |                         |
| General Obligation Bonds                       | -                            | -                                      | \$162,769,291                     | \$162,769,291           |
| Utility Systems Revenue Obligations            | -                            | -                                      | \$199,932,862                     | \$199,932,862           |
| <b>Total Bond Funds</b>                        | <b>-</b>                     | <b>-</b>                               | <b>\$362,702,153</b>              | <b>\$362,702,153</b>    |
| <b>Total All Funds</b>                         | <b>\$146,250,469</b>         | <b>\$32,767,345</b>                    | <b>\$542,181,000</b>              | <b>\$721,198,814</b>    |

## Projects & Capital Budget

### Capital Improvement Program Comparison by Funding Source FY 2021/22 to FY 2022/23

| Operating Funds                               | FY 2021/22    | FY 2022/23    |
|---|---------------|---------------|
| <i>Unrestricted</i>                           |               |               |
| General Fund                                  | \$9,347,925   | \$13,128,859  |
| Utility Fund                                  | \$3,991,984   | \$5,834,855   |
| Fleet Internal Service                        | \$389,083     | -             |
| Total Unrestricted Funds                      | \$13,728,992  | \$18,963,714  |
| <i>Restricted</i>                             |               |               |
| Arts & Culture Fund                           | -             | \$106,000     |
| Economic Investment Fund                      | \$10,052,500  | \$262,500     |
| Environmental Compliance Fund                 | -             | \$2,032,528   |
| Falcon Field Airport                          | \$3,958,504   | \$1,988,910   |
| Grants - General Government                   | \$1,020,411   | \$1,885,975   |
| Grants - Enterprise                           | \$4,929,496   | \$805,425     |
| Greenfield WRP Joint Venture                  | \$4,733,011   | \$16,063,724  |
| Local Streets Fund                            | \$4,159,260   | \$4,599,672   |
| TOPAZ Joint Venture Fund                      | \$2,009,106   | \$3,064,382   |
| Transportation Fund                           | \$28,987,631  | \$19,146,468  |
| Utility Reserve Extension Replacement         | \$4,179,021   | \$2,341,702   |
| Total Restricted Funds                        | \$64,028,940  | \$52,297,286  |
| Total Operating Funds (excludes Carryover)    | \$77,757,932  | \$71,261,000  |
| <i>Bond Funds</i>                             |               |               |
| General Obligation Bonds                      | \$56,723,175  | \$94,769,138  |
| Utility Systems Revenue Bonds and Obligations | \$152,820,893 | \$187,152,862 |
| Total Bond Funds (Excludes Carryover)         | \$209,544,068 | \$281,922,000 |
| <i>Prior Year Carryover</i>                   |               |               |
| Capital Improvement Carryover                 | \$105,944,862 | \$103,757,000 |
| Bond Capital Improvement Carryover            | \$142,739,138 | \$85,241,000  |
| Total Carryover                               | \$248,684,000 | \$188,998,000 |
| Total All Funds                               | \$535,986,000 | \$542,181,000 |

CITY OF MESA, ARIZONA



# DEPARTMENT OPERATIONAL PLANS

CITY LEADERSHIP  
& DEMOGRAPHICS

BUDGET & FINANCIAL  
SUMMARIES

PROJECTS & CAPITAL  
BUDGET

DEPARTMENT  
OPERATIONAL PLANS

FINANCIAL  
SCHEDULES



# Department Operational Plan Highlights



The following section highlights performance and budgetary data for several City of Mesa departments.



**Mesa Fire & Medical**  
**\$123,462,951**

Mesa Fire & Medical's budget includes funding for 12 new FTE for the City of Mesa's new fire station, Station 222.



**Mesa Public Libraries**  
**\$9,452,200**

Mesa Public Libraries had 50.4K in-person visitors in July 2022.



**Police Department**  
**\$254,609,058**

The City of Mesa's Police Department budgeted to apply for \$4.1M in grant awards for Fiscal Year 2023.



**Arts & Culture**  
**\$23,889,000**

The Arizona Museum of Natural History, located in Downtown Mesa, had 19.5K visitors in July 2022.



**Falcon Field Airport**  
**\$2,584,000**

Falcon Field Airport currently has 1,191 employees.



**Economic Development**  
**\$8,489,000**

The City of Mesa budgeted \$300K to continue the Mesa Business Builder program to assist small businesses.

To View All City & Department Performance Measures  
**Visit [Data.MesaAZ.Gov](https://Data.MesaAZ.Gov)**

# Department Operational Plans

## Department Operational Plan Overview

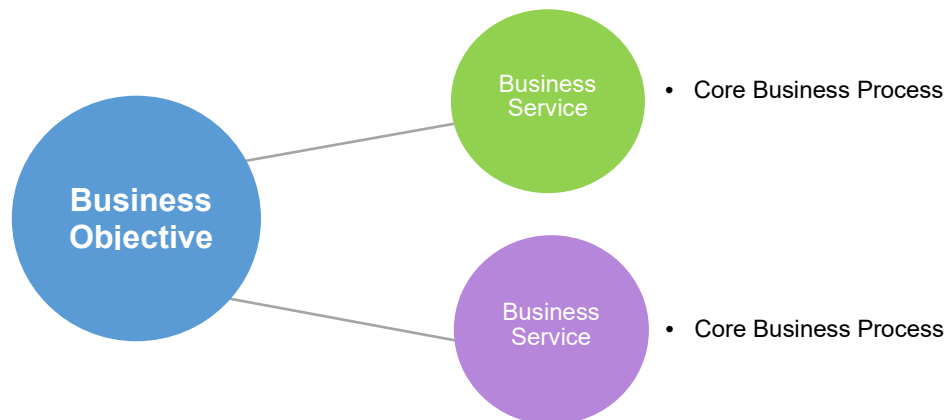
The City Council articulates its long-range strategic direction through five Strategic Initiatives that encapsulate their long-term direction for the City (found in the Leadership & Demographics section of this book). City departments then utilize a systematic approach to translate the high-level strategic direction of the City Council into specific operational performance plans for day-to-day operations, service delivery, and desired outcomes.

The City of Mesa practices “performance-based budgeting” which allocates resources to core business processes. Department operational plans have the following structure:

**Business Objective** – A major line of business that aligns with one or more Strategic Initiative and defines where the City allocates its resources. Business Objectives include a mission statement, desired outcomes, and performance measures.

**Business Service** – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance). This level of structure is optional depending on departmental needs.

**Core Business Process** – Main or essential business activities with a common mission and desired outcomes.



These operational plans include performance measures to evaluate progress toward, and achievement of, the desired outcomes of work conducted and services delivered. Departments determine the mix of measures (output, efficiency, quality, outcomes) that would give them the best available evidence about performance. Measurement data is entered in a centralized tracking system (part of the budget system) and reported via a live online dashboard.

In the City of Mesa, performance budgeting is the practice of developing and implementing budgets based on the relationship between funding level, services provided, and the achievement of desired outcomes. Performance budgeting in this way allows citizens to understand clearly what a given core business process aims to accomplish, how much it costs, and what citizens are getting in terms of services and outcomes.

During the budget development and implementation process, departments use information on previous and current performance in tandem with budget/financial information to identify the resources needed to deliver targeted service levels and outcomes in the upcoming fiscal year.

# Department Operational Plans

With access to the most recent performance and financial information, departments also use the information to conduct regular (monthly or quarterly) performance reviews throughout the fiscal year. This gives them the flexibility to deploy resources in a timely manner to address performance issues based on current and reliable performance intelligence.

Additionally, the City Manager's Office meets with each department on a periodic basis to review financial and performance information, check on progress of performance improvements, and to receive a general status update.

## **Department Operational Plans Design**

All 33 Department Operational Plans are laid out to give the reader both the written descriptions and data tables for each department. Each department operational plan contains a written overview of the department's business objectives or business services, which City's strategic initiatives link to the department's operations, FY 2022/23 budgetary highlights, and performance measurements by which the department tracks desired outcomes.

In addition to written descriptions of departments and activities, comprehensive datasets are presented to detail:

- (a) FY 2020/21 Actual Expenditures and Revenues
- (b) FY 2021/22 Budgets
- (c) FY 2021/22 Department-provided Year-End Estimates
- (d) FY 2022/23 Budgets

Departments with a singular business objective will have six data tables that detail operational history and budgets by funds, expenditure categories, and funding source. Because the City practices performance-based budgeting, each department with multiple business objectives will have its own subset of data tables for each of their business objectives.

For further information on any department, the department's website and contact information is available in the Department Description section.

# Department Operational Plans

## FY 2022/23 City Expenditure Budget by Department and Fund

| Department                            | General Fund         | Enterprise Fund      | Restricted Funds     | Grant Funds          | Other Funds          | FY 2022/23 Budget      |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| Arts and Culture                      | -                    | -                    | \$22,239,000         | \$1,650,000          | -                    | \$23,889,000           |
| Business Services                     | \$12,186,395         | \$337,980            | \$680,225            | -                    | \$1,950,138          | \$15,154,738           |
| Centralized Appropriations            | -\$12,863,681        | \$28,806,664         | \$168,889,231        | \$86,945,204         | \$154,440,524        | \$426,217,942          |
| City Attorney                         | \$7,373,020          | \$195,776            | \$73,620             | \$605,255            | \$8,919,329          | \$17,167,000           |
| City Auditor                          | \$762,000            | -                    | -                    | -                    | -                    | \$762,000              |
| City Clerk                            | \$1,522,242          | -                    | \$4,758              | -                    | -                    | \$1,527,000            |
| City Manager                          | \$8,389,404          | -                    | \$444,596            | \$410,000            | -                    | \$9,244,000            |
| Code Compliance                       | \$1,977,439          | -                    | \$41,561             | -                    | -                    | \$2,019,000            |
| Community Services                    | \$4,001,801          | -                    | \$250,000            | \$52,878,538         | -                    | \$57,130,339           |
| Contingencies                         | -                    | -                    | -                    | -                    | \$80,859,836         | \$80,859,836           |
| Department of Innovation & Technology | \$52,737,127         | \$600,752            | \$2,180,167          | \$8,752,106          | -                    | \$64,270,152           |
| Development Services                  | \$9,343,605          | \$223,997            | \$1,672,691          | -                    | -                    | \$11,240,293           |
| Economic Development                  | \$4,570,405          | -                    | \$3,918,595          | -                    | -                    | \$8,489,000            |
| Energy Resources                      | \$89,497             | \$61,431,683         | \$611,326            | -                    | -                    | \$62,132,506           |
| Engineering                           | \$9,061,415          | \$129,122            | \$176,338            | -                    | -                    | \$9,366,875            |
| Environmental Mgt. and Sustainability | -                    | \$39,669,221         | \$2,555,579          | -                    | -                    | \$42,224,800           |
| Falcon Field Airport                  | -                    | \$2,584,000          | -                    | -                    | -                    | \$2,584,000            |
| Financial Services                    | \$4,077,527          | -                    | \$240,473            | -                    | -                    | \$4,318,000            |
| Fleet Services                        | \$2,335,641          | \$4,615,115          | \$25,734,862         | -                    | \$24,976,335         | \$57,661,953           |
| Human Resources                       | \$5,007,181          | -                    | -                    | -                    | \$117,050,819        | \$122,058,000          |
| Library Services                      | \$9,122,200          | -                    | \$260,000            | \$70,000             | -                    | \$9,452,200            |
| Mayor and Council                     | \$966,000            | -                    | -                    | -                    | -                    | \$966,000              |
| Mesa Fire and Medical                 | \$88,680,019         | \$669,673            | \$30,821,605         | \$1,949,654          | \$1,342,000          | \$123,462,951          |
| Municipal Court                       | \$9,188,532          | -                    | \$216,468            | -                    | -                    | \$9,405,000            |
| Office of ERP Management              | \$833,000            | -                    | -                    | -                    | -                    | \$833,000              |
| Office of Management and Budget       | \$4,242,759          | -                    | \$25,241             | -                    | -                    | \$4,268,000            |
| Parks, Rec., & Community Facilities   | \$44,843,850         | \$877,433            | \$17,483,852         | \$930,000            | -                    | \$64,135,135           |
| Police                                | \$201,292,459        | \$1,316,120          | \$45,381,968         | \$6,577,315          | \$41,196             | \$254,609,058          |
| Project Management Program            | \$69,352,658         | \$20,898,002         | \$139,775,805        | \$32,850,816         | \$368,122,719        | \$631,000,000          |
| Public Information and Communications | \$1,975,000          | -                    | -                    | -                    | -                    | \$1,975,000            |
| Transit Services                      | -                    | -                    | \$17,890,712         | \$920,000            | -                    | \$18,810,712           |
| Transportation                        | \$23,348             | \$999,647            | \$52,798,940         | -                    | -                    | \$53,821,935           |
| Water Resources                       | \$117,666            | \$97,495,699         | \$11,331,210         | -                    | -                    | \$108,944,575          |
| <b>Total City Expenditures</b>        | <b>\$541,208,509</b> | <b>\$260,850,884</b> | <b>\$545,698,823</b> | <b>\$194,538,888</b> | <b>\$757,702,896</b> | <b>\$2,300,000,000</b> |

# Department Operational Plans

## FY 2022/23 City Expenditure Budget by Department and Expenditure Category

| Department                            | FTE            | Personal Services    | Other Services         | Commodities          | Capital Outlay       | Debt Service         | Other               | FY 2022/23 Budget      |
|---------------------------------------|----------------|----------------------|------------------------|----------------------|----------------------|----------------------|---------------------|------------------------|
| Arts and Culture                      | 118.9          | \$9,939,583          | \$12,688,594           | \$1,260,823          | -                    | -                    | -                   | \$23,889,000           |
| Business Services                     | 151.0          | \$13,263,203         | \$1,539,031            | \$322,504            | \$30,000             | -                    | -                   | \$15,154,738           |
| Centralized Appropriations            | -              | \$36,482,556         | \$100,392,532          | \$8,744,463          | \$127,127,000        | \$180,828,470        | -\$27,357,079       | \$426,217,942          |
| City Attorney                         | 69.6           | \$8,706,748          | \$8,229,004            | \$77,248             | \$154,000            | -                    | -                   | \$17,167,000           |
| City Auditor                          | 5.0            | \$724,390            | \$35,352               | \$2,258              | -                    | -                    | -                   | \$762,000              |
| City Clerk                            | 8.0            | \$936,705            | \$540,920              | \$49,375             | -                    | -                    | -                   | \$1,527,000            |
| City Manager                          | 33.8           | \$5,273,724          | \$3,892,376            | \$77,900             | -                    | -                    | -                   | \$9,244,000            |
| Code Compliance                       | 17.0           | \$1,805,855          | \$212,550              | \$595                | -                    | -                    | -                   | \$2,019,000            |
| Community Services                    | 55.0           | \$5,146,841          | \$51,344,140           | \$639,358            | -                    | -                    | -                   | \$57,130,339           |
| Contingencies                         | -              | -                    | -                      | -                    | -                    | -                    | \$80,859,836        | \$80,859,836           |
| Department of Innovation & Technology | 162.5          | \$22,629,499         | \$24,901,576           | \$8,034,059          | \$8,705,018          | -                    | -                   | \$64,270,152           |
| Development Services                  | 77.0           | \$8,428,918          | \$2,751,965            | \$59,410             | -                    | -                    | -                   | \$11,240,293           |
| Economic Development                  | 15.0           | \$2,073,049          | \$5,858,386            | \$73,517             | \$484,048            | -                    | -                   | \$8,489,000            |
| Energy Resources                      | 111.7          | \$13,889,449         | \$4,052,730            | \$44,189,843         | \$484                | -                    | -                   | \$62,132,506           |
| Engineering                           | 54.4           | \$6,685,658          | \$1,393,547            | \$1,187,380          | \$100,290            | -                    | -                   | \$9,366,875            |
| Environmental Mgt. and Sustainability | 170.0          | \$16,431,968         | \$22,062,934           | \$3,700,450          | \$29,448             | -                    | -                   | \$42,224,800           |
| Falcon Field Airport                  | 14.0           | \$1,375,757          | \$1,148,678            | \$57,671             | \$1,894              | -                    | -                   | \$2,584,000            |
| Financial Services                    | 36.0           | \$3,761,659          | \$537,341              | \$19,000             | -                    | -                    | -                   | \$4,318,000            |
| Fleet Services                        | 87.0           | \$9,583,152          | \$2,991,149            | \$12,876,281         | \$32,211,371         | -                    | -                   | \$57,661,953           |
| Human Resources                       | 65.0           | \$6,770,774          | \$114,964,374          | \$322,852            | -                    | -                    | -                   | \$122,058,000          |
| Library Services                      | 83.8           | \$6,278,104          | \$1,476,881            | \$1,697,215          | -                    | -                    | -                   | \$9,452,200            |
| Mayor and Council                     | 7.0            | \$713,868            | \$228,932              | \$23,200             | -                    | -                    | -                   | \$966,000              |
| Mesa Fire and Medical                 | 652.3          | \$106,854,416        | \$8,565,733            | \$5,108,573          | \$2,934,229          | -                    | -                   | \$123,462,951          |
| Municipal Court                       | 91.0           | \$8,493,511          | \$857,506              | \$53,983             | -                    | -                    | -                   | \$9,405,000            |
| Office of ERP Management              | 5.0            | \$602,777            | \$222,599              | \$7,624              | -                    | -                    | -                   | \$833,000              |
| Office of Management and Budget       | 29.0           | \$3,744,867          | \$185,632              | \$337,501            | -                    | -                    | -                   | \$4,268,000            |
| Parks, Rec., & Community Facilities   | 351.2          | \$25,691,475         | \$33,351,053           | \$4,576,114          | \$516,493            | -                    | -                   | \$64,135,135           |
| Police                                | 1361.0         | \$203,804,589        | \$28,129,973           | \$16,347,212         | \$6,327,284          | -                    | -                   | \$254,609,058          |
| Project Management Program            | 87.7           | \$10,202,758         | \$578,119,172          | \$2,920,000          | \$240,000            | -                    | \$39,518,070        | \$631,000,000          |
| Public Information and Communications | 12.0           | \$1,624,821          | \$327,054              | \$23,125             | -                    | -                    | -                   | \$1,975,000            |
| Transit Services                      | 3.0            | \$380,595            | \$18,371,742           | \$58,375             | -                    | -                    | -                   | \$18,810,712           |
| Transportation                        | 171.0          | \$17,252,588         | \$29,073,159           | \$7,496,188          | -                    | -                    | -                   | \$53,821,935           |
| Water Resources                       | 294.2          | \$30,152,150         | \$53,158,612           | \$25,477,558         | \$156,255            | -                    | -                   | \$108,944,575          |
| <b>Total City Expenditures</b>        | <b>4,399.0</b> | <b>\$589,706,007</b> | <b>\$1,111,605,227</b> | <b>\$145,821,655</b> | <b>\$179,017,814</b> | <b>\$180,828,470</b> | <b>\$93,020,827</b> | <b>\$2,300,000,000</b> |

# Department Operational Plans

## Arts and Culture Contact Information:

Department Phone Number: 480-644-6607  
 Department Email: [ArtsCenterInfo@mesaartscenter.com](mailto:ArtsCenterInfo@mesaartscenter.com)  
 Department Address: City of Mesa, Arts and Culture  
 1 E. Main St.  
 Mesa, AZ 85201  
 Website: <http://www.mesaaz.gov/things-to-do/arts-culture>

## Department Description

The Arts and Culture Department of the City of Mesa serves as a cultural liaison and ambassador for the City. This department is the chief advocate for the importance of arts and culture to community life, education, and economic development. The Arts and Culture Department also serves as the oversight body for the three City-owned arts and culture venues/programs: the i.d.e.a. Museum, the Arizona Museum of Natural History (AZMNH), and the Mesa Arts Center.

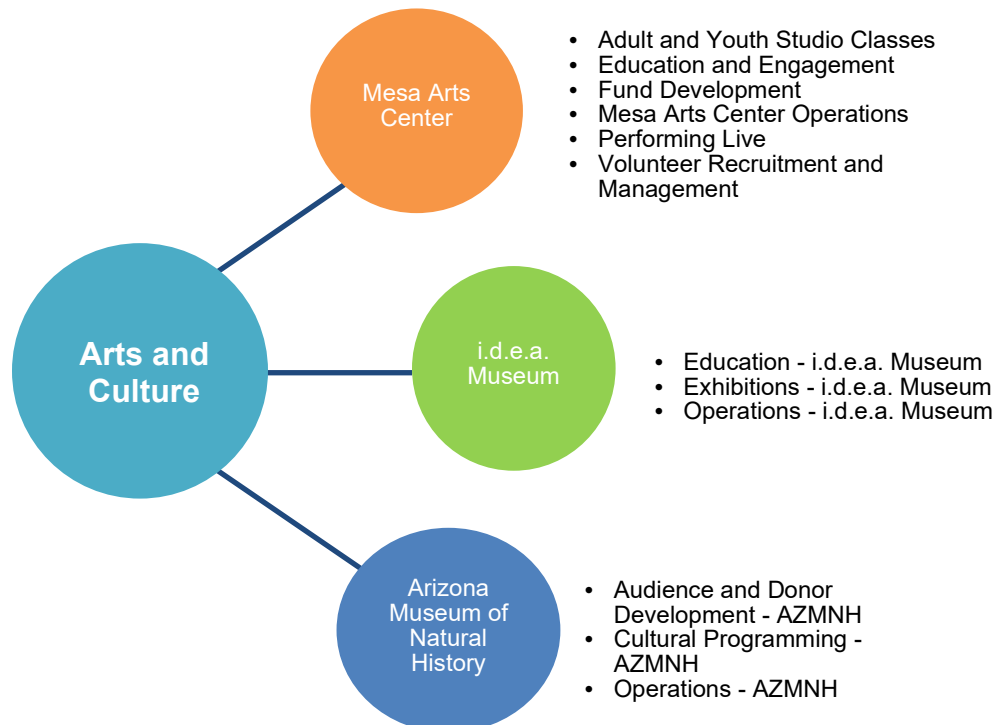
The department seeks to engage with businesses, educational institutions, community members, volunteers, City staff, and other cultural and government entities to further the vision, mission and goals of the department’s strategic plan and support the strategic initiatives of the Mesa City Council. The department believes that arts and culture are essential to a healthy and civically engaged society, and that the creativity and discovery they help to engender promote and support innovation, human progress, and well-being.

*City Council Strategic Initiatives: **Transforming Neighborhoods, Placemaking***

### Department

### Business Objective

### Core Business Process



# Department Operational Plans

## **Budgetary Highlights**

The FY 2022/23 Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation as well as 3 additional positions for the Mesa Arts Center: 1 Service Worker, 1 Facility Technician II, and 1 Arts Program Coordinator to complete general facilities maintenance and support community events. The budget includes ongoing Arts & Culture Fund support for a total FTE increase of 3.6 to include a Lead Gallery Educator at the Arizona Museum of Natural History, 1 Corporate Sponsorship position to lead development across the three institutions, and a net increase of 1.6 studio staff conversions at the Mesa Arts Center which increase the FTE of an existing Program Assistant, a Ceramic Technician, and a part-time Arts Education Instructor and creates two additional Arts Education Instructors and a Arts Education Specialist. These positions will support additional class capacity which will be partially offset by additional class registration revenue.

The Arts & Culture Fund will support a one-time amount of \$642,500 in FY 2022/23 for various improvements to technology and systems. Lastly, the FY 2022/23 budget includes 1 grant funded Sr. Program Assistant to manage the Project Lit program and 0.5 FTE grant funded part-time non benefitted Senior Program Assistant to support the Youth Arts Studios program.

The FY 2021/22 budget includes a 5% city-wide salary adjustment for city employees. During FY 2021/22, the department added \$662K in capital projects at the Mesa Arts Center utilizing funds offset from receiving additional Shuttered Venue Operating Grant (SVOG) funds. The department added a Marketing & Communications Specialist II position and converted several positions: 2 part-time non-benefitted Lead Ushers into 1 full-time equivalent, 1 part-time benefitted Senior Program Assistant to 1 full-time equivalent, 1 part-time Volunteer Coordinator and 1 part-time Marketing Assistant to 1 full-time Senior Program Assistant, and several temporary instructors into part-time non-benefitted positions. Lastly, a Box Office Representative was reallocated to convert 3 existing Box Office Representatives to full-time.

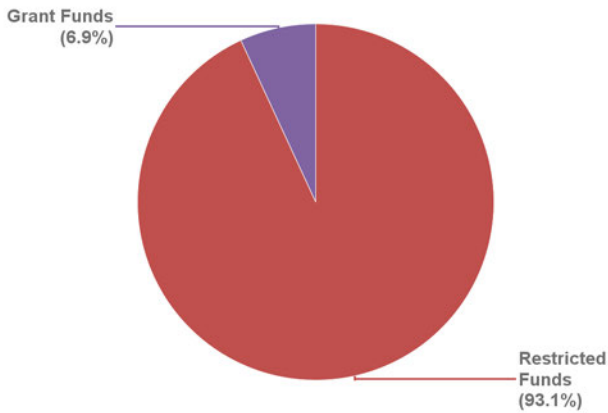
# Department Operational Plans

## Arts and Culture

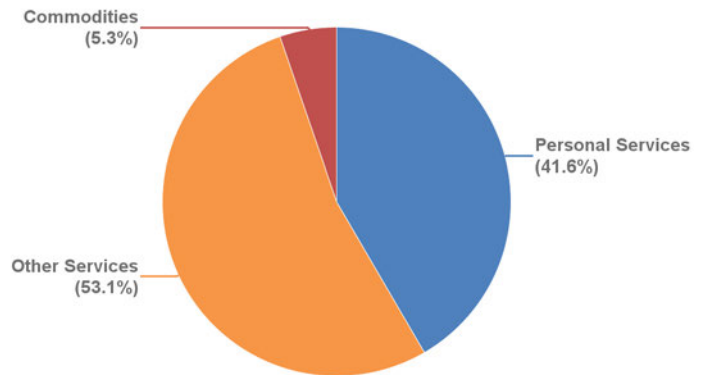
| Operational History by Funding Source |                    |                     |                                 |                     |
|---------------------------------------|--------------------|---------------------|---------------------------------|---------------------|
| Funding Source                        | FY 20/21 Actuals   | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| Restricted Funds                      | \$6,204,880        | \$18,422,000        | \$15,972,086                    | \$22,239,000        |
| Grant Funds                           | \$2,958,599        | \$3,100,000         | \$4,506,939                     | \$1,650,000         |
| <b>Sum:</b>                           | <b>\$9,163,479</b> | <b>\$21,522,000</b> | <b>\$20,479,025</b>             | <b>\$23,889,000</b> |

| Operational History by Category |                    |                     |                                 |                     |
|---------------------------------|--------------------|---------------------|---------------------------------|---------------------|
| Category                        | FY 20/21 Actuals   | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| FTE                             |                    | 108.6               |                                 | 118.9               |
| Personal Services               | \$6,477,504        | \$8,636,395         | \$8,362,438                     | \$9,939,583         |
| Other Services                  | \$2,326,620        | \$12,335,157        | \$11,400,181                    | \$12,688,594        |
| Commodities                     | \$359,356          | \$550,448           | \$716,406                       | \$1,260,823         |
| <b>Sum:</b>                     | <b>\$9,163,479</b> | <b>\$21,522,000</b> | <b>\$20,479,025</b>             | <b>\$23,889,000</b> |

**Arts and Culture  
FY 22/23 Operational Funding  
\$23,889,000**



**Arts and Culture  
FY 22/23 Operational Category  
\$23,889,000**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## Arts and Culture

| FY 22/23 Operational Budget By Business Objective and Funding Source |                                   |              |                 |                     |             |                    |                     |
|--|-----------------------------------|--------------|-----------------|---------------------|-------------|--------------------|---------------------|
| Business Objective   |                                   | General Fund | Enterprise Fund | Restricted Funds    | Other Funds | Grant Funds        | FY 22/23 Budget     |
| <b>Expenditure</b>   | Arizona Museum of Natural History | -            | -               | \$2,274,217         | -           | \$100,000          | \$2,374,217         |
|  | i.d.e.a. Museum                   | -            | -               | \$1,724,338         | -           | \$200,000          | \$1,924,338         |
|  | Mesa Arts Center                  | -            | -               | \$18,240,445        | -           | \$1,350,000        | \$19,590,445        |
| <b>Expenditure Total</b>   |                                   | -            | -               | <b>\$22,239,000</b> | -           | <b>\$1,650,000</b> | <b>\$23,889,000</b> |
| <b>Revenue</b>   | Arizona Museum of Natural History | -            | -               | \$1,326,410         | -           | \$100,000          | \$1,426,410         |
|  | i.d.e.a. Museum                   | -            | -               | \$290,675           | -           | \$200,000          | \$490,675           |
|  | Mesa Arts Center                  | -            | -               | \$9,324,705         | -           | \$1,350,000        | \$10,674,705        |
| <b>Revenue Total</b>   |                                   | -            | -               | <b>\$10,941,790</b> | -           | <b>\$1,650,000</b> | <b>\$12,591,790</b> |
| <b>Expenditures Net of Revenues</b>                                  |                                   | -            | -               | <b>\$11,297,210</b> | -           | -                  | <b>\$11,297,210</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                                  |                       |                     |                                       |
|---|----------------------------------|-----------------------|---------------------|---------------------------------------|
| Funding Source  | Fund Name                        | FY 22/23 Expenditures | FY 22/23 Revenues   | FY 22/23 Expenditures Net of Revenues |
| <b>Restricted Funds</b>   | Arts & Culture Fund              | \$18,936,366          | \$8,127,275         | \$10,809,091                          |
|   | Mesa Arts Center Restoration Fee | -                     | \$145,000           | -\$145,000                            |
|   | Restricted Programs Fund         | \$3,302,634           | \$2,669,515         | \$633,119                             |
| <b>Grant Funds</b>  | Grants - Gen. Gov.               | \$1,650,000           | \$1,650,000         | -                                     |
| <b>Totals</b>   |                                  | <b>\$23,889,000</b>   | <b>\$12,591,790</b> | <b>\$11,297,210</b>                   |

| FY 22/23 Operational Budget By Business Objective and Category |              |                    |                     |                    |                |                     |
|--|--------------|--------------------|---------------------|--------------------|----------------|---------------------|
| Business Objective   | FTE          | Personal Services  | Other Services      | Commodities        | Capital Outlay | FY 22/23 Budget     |
| Arizona Museum of Natural History                              | 18           | \$1,572,553        | \$743,414           | \$58,250           | -              | \$2,374,217         |
| i.d.e.a. Museum  | 18           | \$1,316,125        | \$483,533           | \$124,680          | -              | \$1,924,338         |
| Mesa Arts Center   | 82.9         | \$7,050,905        | \$11,461,647        | \$1,077,893        | -              | \$19,590,445        |
| <b>Sum:</b>  | <b>118.9</b> | <b>\$9,939,583</b> | <b>\$12,688,594</b> | <b>\$1,260,823</b> | -              | <b>\$23,889,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

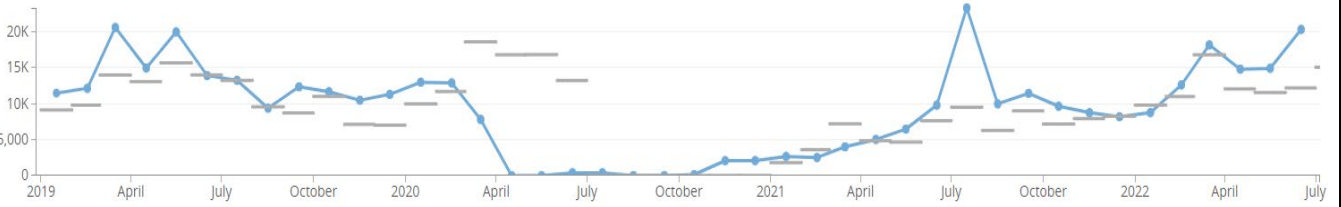
## Arts and Culture Arizona Museum of Natural History Business Objective

| Mission  | Desired Outcomes   |
|--|--|
| Inspire wonder, understanding and respect for the natural and cultural history of the Southwest. | <ul style="list-style-type: none"> <li>- Provide extraordinary Arts &amp; Culture experiences through learning, discovery &amp; creativity</li> <li>- Increase public participation &amp; support</li> </ul> |

### Performance Measures

#### AzMNH Cultural Programming Participants

Total number of participants in Cultural Programming at the Arizona Museum of Natural History (AzMNH)



FY 2022/23 Monthly Target: 12.2 K participants

Sum of total visitors across all categories during the given time period for facility "AzMNH".

# Department Operational Plans

## Arts and Culture

### Arizona Museum of Natural History Business Objective

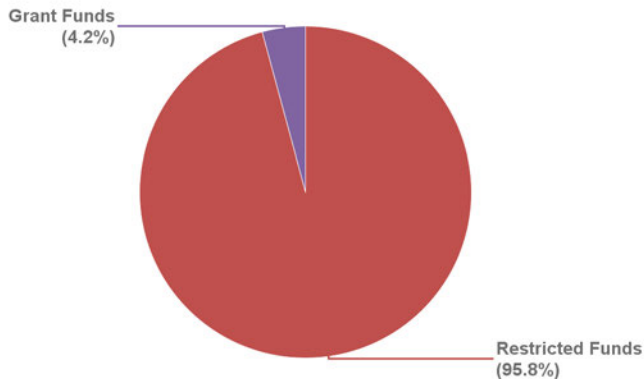
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|------------------|--------------------|--------------------|---------------------------------|--------------------|
| Restricted Funds | \$1,524,439        | \$1,872,807        | \$1,849,640                     | \$2,274,217        |
| Grant Funds      | \$1,480            | \$100,000          | \$100,000                       | \$100,000          |
| <b>Sum:</b>      | <b>\$1,525,919</b> | <b>\$1,972,807</b> | <b>\$1,949,640</b>              | <b>\$2,374,217</b> |

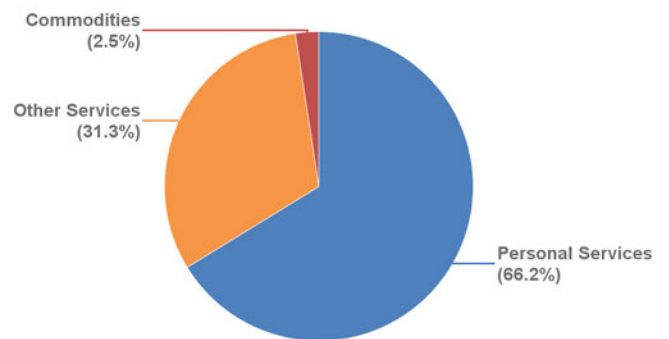
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 17                 |                                 | 18                 |
| Personal Services | \$1,156,754        | \$1,391,143        | \$1,350,900                     | \$1,572,553        |
| Other Services    | \$271,214          | \$523,414          | \$481,450                       | \$743,414          |
| Commodities       | \$97,951           | \$58,250           | \$117,290                       | \$58,250           |
| <b>Sum:</b>       | <b>\$1,525,919</b> | <b>\$1,972,807</b> | <b>\$1,949,640</b>              | <b>\$2,374,217</b> |

**Arts and Culture  
FY 22/23 Operational Funding  
\$2,374,217**



**Arts and Culture  
FY 22/23 Operational Category  
\$2,374,217**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Arts and Culture

### Arizona Museum of Natural History Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                                     | General Fund | Enterprise Fund | Restricted Funds   | Other Funds | Grant Funds      | FY 22/23 Budget    |
|---|--------------|-----------------|--------------------|-------------|------------------|--------------------|
| <b>Expenditure</b> Audience and Donor Development - AZMNH | -            | -               | \$200,718          | -           | -                | \$200,718          |
| Cultural Programming - AZMNH                              | -            | -               | \$1,087,325        | -           | \$100,000        | \$1,187,325        |
| Operations-AZMNH  | -            | -               | \$986,174          | -           | -                | \$986,174          |
| <b>Expenditure Total</b>                                  | -            | -               | <b>\$2,274,217</b> | -           | <b>\$100,000</b> | <b>\$2,374,217</b> |
| <b>Revenue</b> Cultural Programming - AZMNH               | -            | -               | \$376,410          | -           | \$100,000        | \$476,410          |
| Operations-AZMNH  | -            | -               | \$950,000          | -           | -                | \$950,000          |
| <b>Revenue Total</b>                                      | -            | -               | <b>\$1,326,410</b> | -           | <b>\$100,000</b> | <b>\$1,426,410</b> |
| <b>Expenditures Net of Revenues</b>                       | -            | -               | <b>\$947,807</b>   | -           | -                | <b>\$947,807</b>   |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                              | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|--------------------|---------------------------------------|
| <b>Restricted Funds</b> Arts & Culture Fund | \$1,897,543           | \$950,000          | \$947,543                             |
| Restricted Programs Fund                    | \$376,674             | \$376,410          | \$264                                 |
| <b>Grant Funds</b> Grants - Gen. Gov.       | \$100,000             | \$100,000          | -                                     |
| <b>Totals</b>                               | <b>\$2,374,217</b>    | <b>\$1,426,410</b> | <b>\$947,807</b>                      |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                  | FTE       | Personal Services  | Other Services   | Commodities     | Capital Outlay | FY 22/23 Budget    |
|--|-----------|--------------------|------------------|-----------------|----------------|--------------------|
| Audience and Donor Development - AZMNH | 2.5       | \$161,368          | \$29,950         | \$9,400         | -              | \$200,718          |
| Cultural Programming - AZMNH           | 11        | \$1,032,975        | \$115,950        | \$38,400        | -              | \$1,187,325        |
| Operations-AZMNH                       | 4.5       | \$378,210          | \$597,514        | \$10,450        | -              | \$986,174          |
| <b>Sum:</b>                            | <b>18</b> | <b>\$1,572,553</b> | <b>\$743,414</b> | <b>\$58,250</b> | <b>-</b>       | <b>\$2,374,217</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## Arts and Culture i.d.e.a. Museum Business Objective

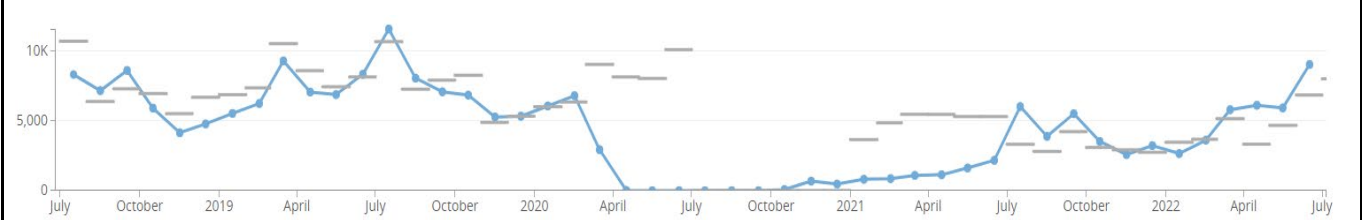
| Mission  | Desired Outcomes   |
|--|--|
| Inspire children of all ages to experience their world differently through art, creativity, and imagination. | <ul style="list-style-type: none"> <li>- Provide extraordinary Arts and Culture experiences through learning, discovery and creativity</li> <li>- Increase public participation and support</li> </ul> |

### Performance Measures

Total number of participants

#### A&C- i.d.e.a. Museum Participation

Total number of participants



FY 2022/23 Monthly Target: 6,838

Sum of Total Visitors in all categories for the facility "i.d.e.a".

# Department Operational Plans

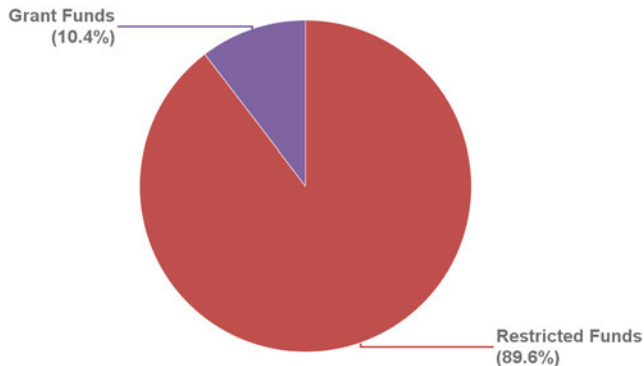
## Arts and Culture

### i.d.e.a. Museum Business Objective

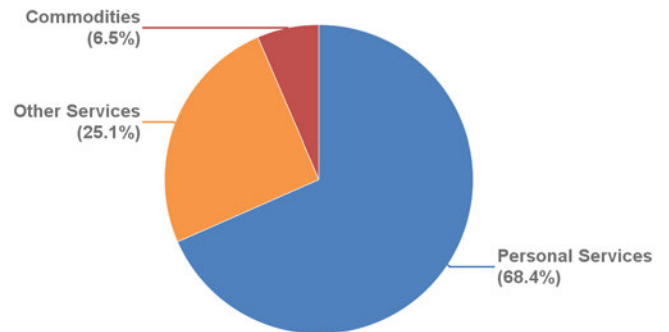
| Operational History by Funding Source |                    |                    |                                 |                    |
|---------------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Funding Source                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| Restricted Funds                      | \$1,078,215        | \$1,809,176        | \$1,731,967                     | \$1,724,338        |
| Grant Funds                           | \$11,867           | \$200,000          | \$216,990                       | \$200,000          |
| <b>Sum:</b>                           | <b>\$1,090,082</b> | <b>\$2,009,176</b> | <b>\$1,948,957</b>              | <b>\$1,924,338</b> |

| Operational History by Category |                    |                    |                                 |                    |
|---------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Category                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| FTE                             |                    | 19                 |                                 | 18                 |
| Personal Services               | \$885,938          | \$1,326,428        | \$1,366,889                     | \$1,316,125        |
| Other Services                  | \$154,501          | \$607,068          | \$474,294                       | \$483,533          |
| Commodities                     | \$49,642           | \$75,680           | \$107,774                       | \$124,680          |
| <b>Sum:</b>                     | <b>\$1,090,082</b> | <b>\$2,009,176</b> | <b>\$1,948,957</b>              | <b>\$1,924,338</b> |

**Arts and Culture  
FY 22/23 Operational Funding  
\$1,924,338**



**Arts and Culture  
FY 22/23 Operational Category  
\$1,924,338**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Arts and Culture

### i.d.e.a. Museum Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                 | General Fund | Enterprise Fund | Restricted Funds   | Other Funds | Grant Funds      | FY 22/23 Budget    |
|---------------------------------------|--------------|-----------------|--------------------|-------------|------------------|--------------------|
| <b>Expenditure</b> Education-i.d.e.a. | -            | -               | \$341,424          | -           | -                | \$341,424          |
| Exhibitions-i.d.e.a.                  | -            | -               | \$364,860          | -           | -                | \$364,860          |
| Operations-i.d.e.a.                   | -            | -               | \$1,018,054        | -           | \$200,000        | \$1,218,054        |
| <b>Expenditure Total</b>              | -            | -               | <b>\$1,724,338</b> | -           | <b>\$200,000</b> | <b>\$1,924,338</b> |
| <b>Revenue</b> Operations-i.d.e.a.    | -            | -               | \$290,675          | -           | \$200,000        | \$490,675          |
| <b>Revenue Total</b>                  | -            | -               | <b>\$290,675</b>   | -           | <b>\$200,000</b> | <b>\$490,675</b>   |
| <b>Expenditures Net of Revenues</b>   | -            | -               | <b>\$1,433,663</b> | -           | -                | <b>\$1,433,663</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                              | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|-------------------|---------------------------------------|
| <b>Restricted Funds</b> Arts & Culture Fund | \$1,270,526           | \$290,675         | \$979,851                             |
| Restricted Programs Fund                    | \$453,812             | -                 | \$453,812                             |
| <b>Grant Funds</b> Grants - Gen. Gov.       | \$200,000             | \$200,000         | -                                     |
| <b>Totals</b>                               | <b>\$1,924,338</b>    | <b>\$490,675</b>  | <b>\$1,433,663</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE       | Personal Services  | Other Services   | Commodities      | Capital Outlay | FY 22/23 Budget    |
|-----------------------|-----------|--------------------|------------------|------------------|----------------|--------------------|
| Education-i.d.e.a.    | 4         | \$296,694          | \$10,900         | \$33,830         | -              | \$341,424          |
| Exhibitions-i.d.e.a.  | 3         | \$279,700          | \$43,660         | \$41,500         | -              | \$364,860          |
| Operations-i.d.e.a.   | 11        | \$739,731          | \$428,973        | \$49,350         | -              | \$1,218,054        |
| <b>Sum:</b>           | <b>18</b> | <b>\$1,316,125</b> | <b>\$483,533</b> | <b>\$124,680</b> | <b>-</b>       | <b>\$1,924,338</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

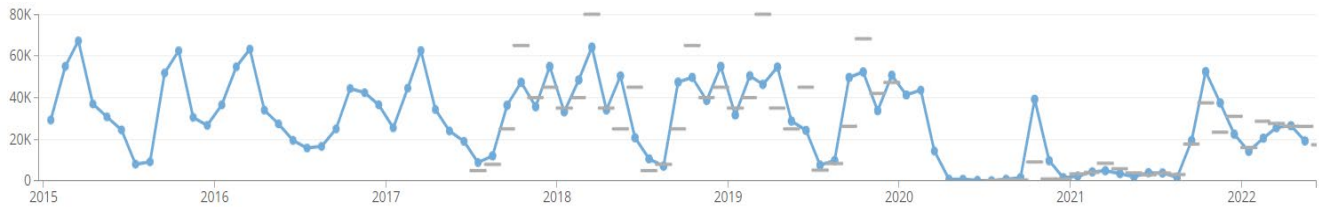
## Arts and Culture Mesa Arts Center Business Objective

| Mission  | Desired Outcomes   |
|--|--|
| Inspire people through engaging arts experiences that are diverse, accessible, and relevant. | <ul style="list-style-type: none"> <li>- Provide extraordinary Arts &amp; Culture experiences through learning, discovery &amp; creativity</li> <li>- Increase public participation &amp; support</li> </ul> |

### Performance Measures

#### Mesa Arts Center Participants

Total number of participants at the Mesa Arts Center events, performance, and programs.



FY 2022/23 Monthly Target: 26.2K participants

Sum of total visitors across all categories in the time period for the Mesa Arts Center facility ("MAC").



# Department Operational Plans

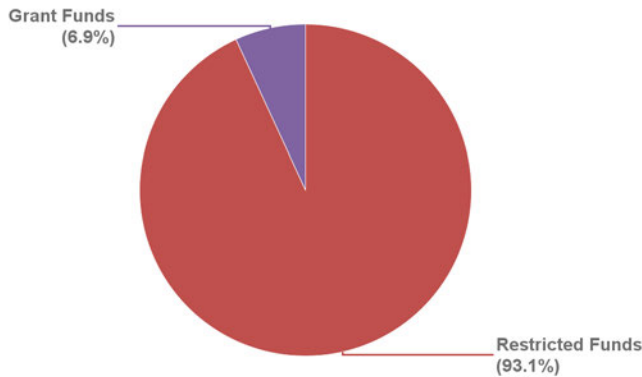
## Arts and Culture

### Mesa Arts Center Business Objective

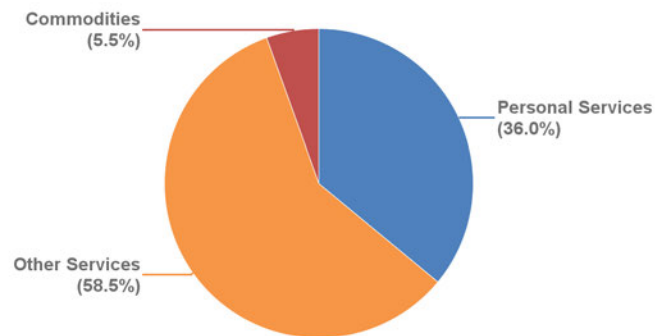
| Operational History by Funding Source |                    |                     |                                 |                     |
|---------------------------------------|--------------------|---------------------|---------------------------------|---------------------|
| Funding Source                        | FY 20/21 Actuals   | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| Restricted Funds                      | \$3,602,225        | \$14,740,017        | \$12,390,479                    | \$18,240,445        |
| Grant Funds                           | \$2,945,253        | \$2,800,000         | \$4,189,949                     | \$1,350,000         |
| <b>Sum:</b>                           | <b>\$6,547,478</b> | <b>\$17,540,017</b> | <b>\$16,580,428</b>             | <b>\$19,590,445</b> |

| Operational History by Category |                    |                     |                                 |                     |
|---------------------------------|--------------------|---------------------|---------------------------------|---------------------|
| Category                        | FY 20/21 Actuals   | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| FTE                             |                    | 72.6                |                                 | 82.9                |
| Personal Services               | \$4,434,812        | \$5,918,824         | \$5,644,649                     | \$7,050,905         |
| Other Services                  | \$1,900,904        | \$11,204,675        | \$10,444,437                    | \$11,461,647        |
| Commodities                     | \$211,763          | \$416,518           | \$491,342                       | \$1,077,893         |
| <b>Sum:</b>                     | <b>\$6,547,478</b> | <b>\$17,540,017</b> | <b>\$16,580,428</b>             | <b>\$19,590,445</b> |

**Arts and Culture  
FY 22/23 Operational Funding  
\$19,590,445**



**Arts and Culture  
FY 22/23 Operational Category  
\$19,590,445**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Arts and Culture

### Mesa Arts Center Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                             | General Fund | Enterprise Fund | Restricted Funds    | Other Funds | Grant Funds        | FY 22/23 Budget     |
|---|--------------|-----------------|---------------------|-------------|--------------------|---------------------|
| <b>Expenditure</b> Adult and Youth Studio Classes | -            | -               | \$1,177,700         | -           | -                  | \$1,177,700         |
| Education and Engagement                          | -            | -               | \$1,329,208         | -           | \$600,000          | \$1,929,208         |
| Fund Development                                  | -            | -               | \$1,835,076         | -           | -                  | \$1,835,076         |
| Mesa Arts Center Operations                       | -            | -               | \$9,997,155         | -           | \$750,000          | \$10,747,155        |
| Performing Live                                   | -            | -               | \$3,783,676         | -           | -                  | \$3,783,676         |
| Volunteer Recruitment and Management              | -            | -               | \$117,630           | -           | -                  | \$117,630           |
| <b>Expenditure Total</b>                          | -            | -               | <b>\$18,240,445</b> | -           | <b>\$1,350,000</b> | <b>\$19,590,445</b> |
| <b>Revenue</b> Adult and Youth Studio Classes     | -            | -               | \$1,150,600         | -           | -                  | \$1,150,600         |
| Education and Engagement                          | -            | -               | \$18,000            | -           | \$600,000          | \$618,000           |
| Mesa Arts Center Operations                       | -            | -               | \$3,831,105         | -           | \$750,000          | \$4,581,105         |
| Performing Live                                   | -            | -               | \$4,325,000         | -           | -                  | \$4,325,000         |
| <b>Revenue Total</b>                              | -            | -               | <b>\$9,324,705</b>  | -           | <b>\$1,350,000</b> | <b>\$10,674,705</b> |
| <b>Expenditures Net of Revenues</b>               | -            | -               | <b>\$8,915,740</b>  | -           | -                  | <b>\$8,915,740</b>  |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                              | FY 22/23 Expenditures | FY 22/23 Revenues   | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|---------------------|---------------------------------------|
| <b>Restricted Funds</b> Arts & Culture Fund | \$15,768,297          | \$6,886,600         | \$8,881,697                           |
| Mesa Arts Center Restoration Fee            | -                     | \$145,000           | -\$145,000                            |
| Restricted Programs Fund                    | \$2,472,148           | \$2,293,105         | \$179,043                             |
| <b>Grant Funds</b> Grants - Gen. Gov.       | \$1,350,000           | \$1,350,000         | -                                     |
| <b>Totals</b>                               | 139                   | <b>\$19,590,445</b> | <b>\$10,674,705</b>                   |

# Department Operational Plans

## Arts and Culture

### Mesa Arts Center Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                | FTE         | Personal Services  | Other Services      | Commodities        | Capital Outlay | FY 22/23 Budget     |
|--------------------------------------|-------------|--------------------|---------------------|--------------------|----------------|---------------------|
| Adult and Youth Studio Classes       | 11.5        | \$898,240          | \$217,560           | \$61,900           | -              | \$1,177,700         |
| Education and Engagement             | 7.5         | \$631,708          | \$1,269,000         | \$28,500           | -              | \$1,929,208         |
| Fund Development                     | 7           | \$731,222          | \$1,089,104         | \$14,750           | -              | \$1,835,076         |
| Mesa Arts Center Operations          | 52.9        | \$4,369,019        | \$5,411,204         | \$966,932          | -              | \$10,747,155        |
| Performing Live                      | 3           | \$339,136          | \$3,443,429         | \$1,111            | -              | \$3,783,676         |
| Volunteer Recruitment and Management | 1           | \$81,580           | \$31,350            | \$4,700            | -              | \$117,630           |
| <b>Sum:</b>                          | <b>82.9</b> | <b>\$7,050,905</b> | <b>\$11,461,647</b> | <b>\$1,077,893</b> | <b>-</b>       | <b>\$19,590,445</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## **Business Services Contact Information:**

Department Phone Number: 480-644-2221  
Department Email: [custserv.info@mesaaz.gov](mailto:custserv.info@mesaaz.gov)  
Department Address: City of Mesa, Business Services  
P.O. Box 1466  
City of Mesa, AZ 85211-1466  
Website: <http://mesaaz.gov/business/>

## **Department Description**

The Business Services Department takes on multiple responsibilities throughout the City. These responsibilities include: customer service business office, contact center and website; utility billing; revenue processing operations, tax audit and delinquent collections; business licensing; print and mail services; warehousing, procurement, contract management, and Medical Transport Billing Services.

*City Council Strategic Initiatives: **Sustainable Economy***

# Department Operational Plans

**Department**

**Business Service**

**Core Business Process/Business Objective**



**Budgetary Highlights**

The FY 2022/23 budget includes ongoing training for medical billers as well as a one-time 5.17% base budget increase in capacity to account for inflation.

During FY 2021/22 2 new FTEs were added to assist Tax & Licensing with the administration of the new business license program. Also, during the fiscal year, 3 new FTEs were added for Medical Billers working on the Ambulance Transport program, and 1 FTE as a Service Worker Assistant. The FY 2021/22 budget includes a 5% city-wide salary adjustment for city employees.

# Department Operational Plans

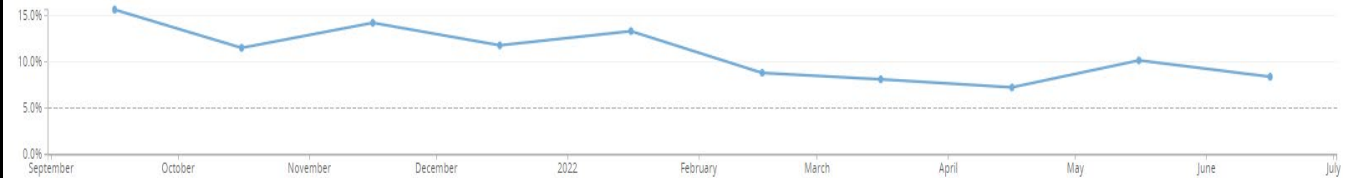
## Business Services Business Services Business Objective

| Public Purpose  | Desired Outcomes  |
|---|---|
| Provide services that support Mesa businesses and citizens, City departments and the divisions of the Business Services Department. | <ul style="list-style-type: none"> <li>- Mesa's utility customers, taxpayers, bidders and vendors are provided with the highest quality customer service with fair and professional treatment</li> <li>- Mesa's customers are provided with an accurate billing for their utility services</li> <li>- City receipts are collected and posted accurately and in a timely manner</li> <li>- Delinquent amounts due to the City are aggressively pursued</li> <li>- City departments are provided the services needed to support their missions</li> </ul> |

### Performance Measures

#### Utility Customer Calls Abandoned

Number of abandoned calls (Gas, Electric, Water, Sewer and Solid Waste) divided by the total number of calls offered. Calculations are performed at the conclusion of each month for results that month.

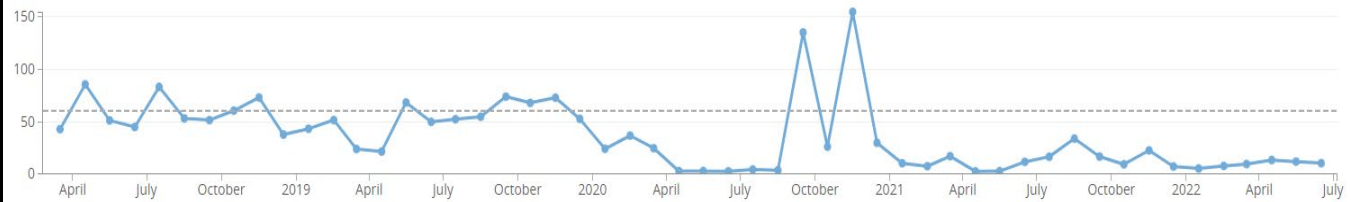


FY 2022/23 Monthly Target: 5%

Number of abandoned calls divided by the total number of calls offered.

#### Seconds to Answer Credit Services Calls

Sum of time to answer for all calls divided by the number of calls. Calculations are performed at the conclusion of each month for results that month



FY 2022/23 Monthly Target: 60

The average of number answer duration

# Department Operational Plans

## Business Services

### Business Services Business Objective

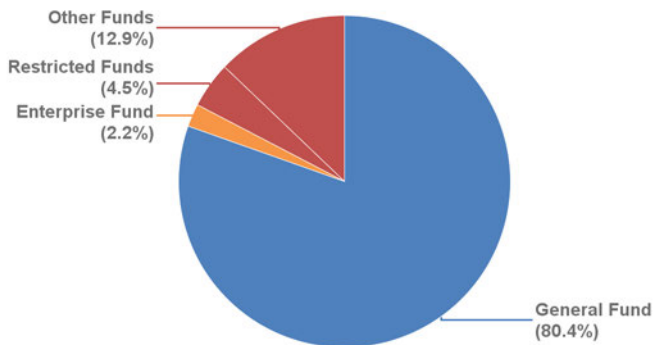
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|---------------------|---------------------|---------------------------------|---------------------|
| General Fund     | \$10,322,803        | \$11,403,171        | \$11,327,023                    | \$12,186,395        |
| Enterprise Fund  | \$1,547             | \$408,428           | \$376,710                       | \$337,980           |
| Restricted Funds | \$146,643           | \$346,510           | \$604,910                       | \$680,225           |
| Other Funds      | \$1,688,244         | \$1,738,627         | \$1,910,901                     | \$1,950,138         |
| <b>Sum:</b>      | <b>\$12,159,238</b> | <b>\$13,896,736</b> | <b>\$14,219,544</b>             | <b>\$15,154,738</b> |

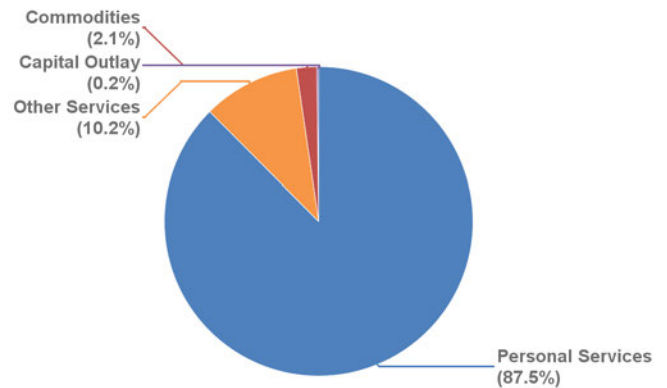
#### Operational History by Category

| Category          | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE               |                     | 145                 |                                 | 151                 |
| Personal Services | \$10,963,792        | \$12,231,294        | \$12,433,433                    | \$13,263,203        |
| Other Services    | \$955,099           | \$1,437,385         | \$1,350,719                     | \$1,539,031         |
| Commodities       | \$223,135           | \$228,057           | \$415,392                       | \$322,504           |
| Capital Outlay    | \$17,212            | -                   | \$20,000                        | \$30,000            |
| <b>Sum:</b>       | <b>\$12,159,238</b> | <b>\$13,896,736</b> | <b>\$14,219,544</b>             | <b>\$15,154,738</b> |

**Business Services  
FY 22/23 Operational Funding  
\$15,154,738**



**Business Services  
FY 22/23 Operational Category  
\$15,154,738**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Business Services

### Business Services Business Objective

| FY 22/23 Operational Budget By Core Business Process and Funding Source |  |              |                 |                  |             |             |                    |
|---|--|--------------|-----------------|------------------|-------------|-------------|--------------------|
| Core Business Process   |  | General Fund | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget    |
| <b>Expenditure</b>  |  |              |                 |                  |             |             |                    |
| <b>Business Services Administration</b>                                 | Business Services Administration                         | \$641,161    | -               | -                | -           | -           | <b>\$641,161</b>   |
|   | Space Planning   | \$194,992    | -               | -                | -           | -           | <b>\$194,992</b>   |
| <b>Customer Information and Billing Operations</b>                      | Alarm Permit Processing                                  | \$159,656    | -               | -                | -           | -           | <b>\$159,656</b>   |
|   | Billing and Account Maintenance                          | \$888,057    | -               | -                | -           | -           | <b>\$888,057</b>   |
|   | CIS Technical Support and Training                       | \$502,600    | \$337,980       | -                | -           | -           | <b>\$840,580</b>   |
|   | Medical Transport Billing Services                       | -            | -               | \$680,225        | -           | -           | <b>\$680,225</b>   |
| <b>Mail, Print and Materials</b>  | Mail Services  | \$466,127    | -               | -                | -           | -           | <b>\$466,127</b>   |
|   | Materials and Supply Inventory                           | -            | -               | -                | \$913,238   | -           | <b>\$913,238</b>   |
|   | Print Services   | -            | -               | -                | \$832,098   | -           | <b>\$832,098</b>   |
|   | Surplus Property   | -            | -               | -                | \$204,802   | -           | <b>\$204,802</b>   |
|   | Purchasing Services (Contract & PO mgmt, P-Card Program) | \$1,566,372  | -               | -                | -           | -           | <b>\$1,566,372</b> |
| <b>Revenue Operations</b>   | Business Office  | \$1,076,367  | -               | -                | -           | -           | <b>\$1,076,367</b> |
|   | Contact Center   | \$2,322,871  | -               | -                | -           | -           | <b>\$2,322,871</b> |
|   | Payment Processing                                       | \$351,605    | -               | -                | -           | -           | <b>\$351,605</b>   |
|   | Special Regulatory Licenses                              | \$1,131,421  | -               | -                | -           | -           | <b>\$1,131,421</b> |
|   | Utility Account Credit Services                          | \$889,464    | -               | -                | -           | -           | <b>\$889,464</b>   |



# Department Operational Plans

## Business Services

### Business Services Business Objective

| Core Business Process                 |                      | General Fund        | Enterprise Fund  | Restricted Funds | Other Funds        | Grant Funds | FY 22/23 Budget     |
|---------------------------------------|----------------------|---------------------|------------------|------------------|--------------------|-------------|---------------------|
| <b>Expenditure</b>                    |                      |                     |                  |                  |                    |             |                     |
| <b>Tax Compliance and Collections</b> | Citywide Collections | \$911,285           | -                | -                | -                  | -           | \$911,285           |
|                                       | Tax Audit            | \$1,084,417         | -                | -                | -                  | -           | \$1,084,417         |
| <b>Expenditure Total</b>              |                      | <b>\$12,186,395</b> | <b>\$337,980</b> | <b>\$680,225</b> | <b>\$1,950,138</b> | -           | <b>\$15,154,738</b> |

| Core Business Process               |  | General Fund        | Enterprise Fund  | Restricted Funds | Other Funds        | Grant Funds | FY 22/23 Budget     |
|-------------------------------------|--|---------------------|------------------|------------------|--------------------|-------------|---------------------|
| <b>Revenue</b>                      |  |                     |                  |                  |                    |             |                     |
| <b>Mail, Print and Materials</b>    | Surplus Property   | -                   | -                | -                | \$100,000          | -           | \$100,000           |
| <b>Procurement</b>                  | Purchasing Services (Contract & PO mgmt, P-Card Program) | \$200,250           | -                | -                | -                  | -           | \$200,250           |
| <b>Revenue Operations</b>           | Contact Center   | \$33,000            | -                | -                | -                  | -           | \$33,000            |
|                                     | Special Regulatory Licenses                              | \$1,125,000         | -                | -                | -                  | -           | \$1,125,000         |
| <b>Revenue Total</b>                |  | <b>\$1,358,250</b>  | -                | -                | <b>\$100,000</b>   | -           | <b>\$1,458,250</b>  |
| <b>Expenditures Net of Revenues</b> |  | <b>\$10,828,145</b> | <b>\$337,980</b> | <b>\$680,225</b> | <b>\$1,850,138</b> | -           | <b>\$13,696,488</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                             |                       |                    |                                       |
|---|-----------------------------|-----------------------|--------------------|---------------------------------------|
| Funding Source  | Fund Name                   | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
| <b>General Fund</b>   | General Fund                | \$12,186,395          | \$1,358,250        | \$10,828,145                          |
| <b>Enterprise Fund</b>  | Utility Fund                | \$337,980             | -                  | \$337,980                             |
| <b>Restricted Funds</b>   | Ambulance Transport         | \$680,225             | -                  | \$680,225                             |
| <b>Other Funds</b>  | Print Shop Internal Service | \$832,098             | -                  | \$832,098                             |
|   | Warehouse Internal Service  | \$1,118,040           | \$100,000          | \$1,018,040                           |
| <b>Totals</b>   |                             | <b>\$15,154,738</b>   | <b>\$1,458,250</b> | <b>\$13,696,488</b>                   |

# Department Operational Plans

## Business Services

### Business Services Business Objective

| FY 22/23 Operational Budget By Core Business Process and Category |  |                   |                |             |                |                 |             |
|---|--|-------------------|----------------|-------------|----------------|-----------------|-------------|
| Core Business Process   | FTE  | Personal Services | Other Services | Commodities | Capital Outlay | FY 22/23 Budget |             |
| <b>Business Services Administration</b>                           | Business Services Administration                         | 4                 | \$591,968      | \$36,191    | \$13,002       | -               | \$641,161   |
|   | Space Planning   | 2                 | \$189,313      | \$4,354     | \$1,325        | -               | \$194,992   |
| <b>Customer Information and Billing Operations</b>                | Alarm Permit Processing                                  | 2.2               | \$156,630      | \$2,768     | \$258          | -               | \$159,656   |
|   | Billing and Account Maintenance                          | 7.9               | \$671,049      | \$135,189   | \$81,819       | -               | \$888,057   |
|   | CIS Technical Support and Training                       | 7                 | \$795,733      | \$31,432    | \$13,415       | -               | \$840,580   |
|   | Medical Transport Billing Services                       | 8                 | \$620,538      | \$51,400    | \$8,287        | -               | \$680,225   |
| <b>Mail, Print and Materials</b>                                  | Mail Services  | 5.7               | \$376,470      | \$73,720    | \$15,937       | -               | \$466,127   |
|   | Materials and Supply Inventory                           | 8.6               | \$724,831      | \$143,576   | \$44,831       | -               | \$913,238   |
|   | Print Services   | 3.8               | \$311,322      | \$417,546   | \$73,230       | \$30,000        | \$832,098   |
|   | Surplus Property   | 2.1               | \$187,975      | \$13,617    | \$3,210        | -               | \$204,802   |
| <b>Procurement</b>  | Purchasing Services (Contract & PO mgmt, P-Card Program) | 15                | \$1,520,953    | \$39,867    | \$5,552        | -               | \$1,566,372 |
| <b>Revenue Operations</b>   | Business Office  | 11.1              | \$829,635      | \$237,397   | \$9,335        | -               | \$1,076,367 |
|   | Contact Center   | 27.6              | \$2,208,686    | \$107,726   | \$6,459        | -               | \$2,322,871 |

# Department Operational Plans

## Business Services

### Business Services Business Objective

| Core Business Process                 | FTE        | Personal Services   | Other Services     | Commodities      | Capital Outlay  | FY 22/23 Budget     |
|---------------------------------------|------------|---------------------|--------------------|------------------|-----------------|---------------------|
| Payment Processing                    | 4.5        | \$335,295           | \$12,733           | \$3,577          | -               | \$351,605           |
| Special Regulatory Licenses           | 11.6       | \$994,014           | \$114,685          | \$22,722         | -               | \$1,131,421         |
| Utility Account Credit Services       | 10.3       | \$818,267           | \$59,155           | \$12,042         | -               | \$889,464           |
| <b>Tax Compliance and Collections</b> |            |                     |                    |                  |                 |                     |
| Citywide Collections                  | 10.1       | \$890,946           | \$17,341           | \$2,998          | -               | \$911,285           |
| Tax Audit                             | 9.9        | \$1,039,578         | \$40,334           | \$4,505          | -               | \$1,084,417         |
| <b>Totals</b>                         | <b>151</b> | <b>\$13,263,203</b> | <b>\$1,539,031</b> | <b>\$322,504</b> | <b>\$30,000</b> | <b>\$15,154,738</b> |

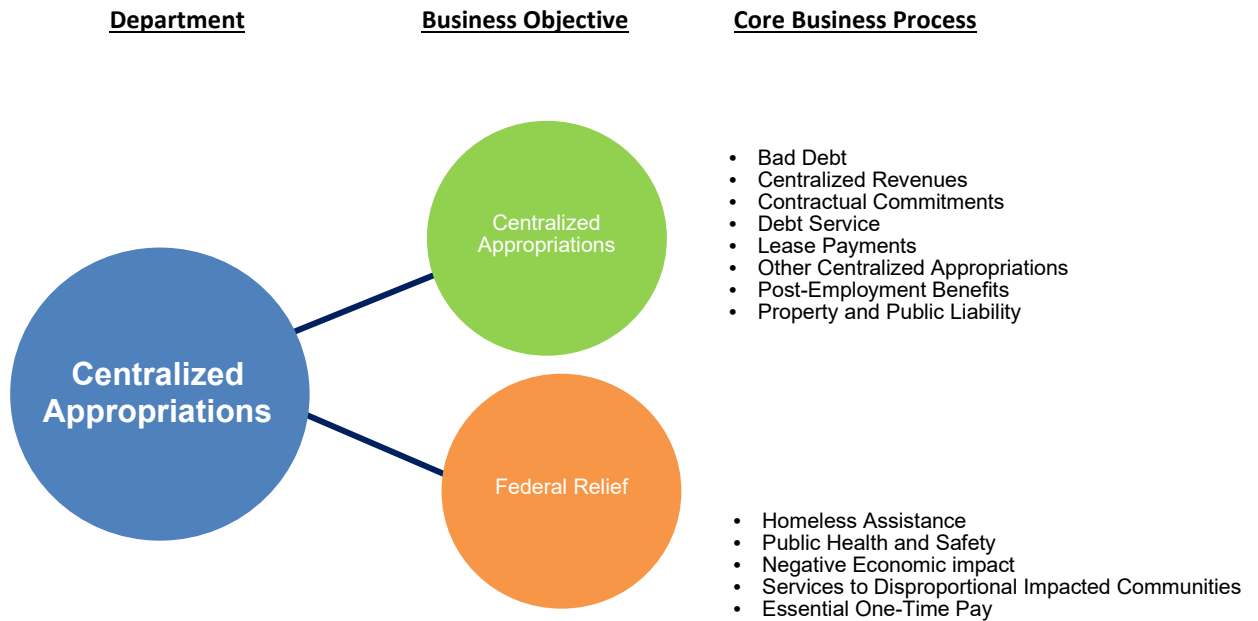
# Department Operational Plans

## Centralized Appropriations Contact Information:

Department Phone Number: 480-644-5799  
 Department Email: [omboperations@mesaaz.gov](mailto:omboperations@mesaaz.gov)  
 Department Address: City of Mesa, Office of Management & Budget  
 20 E Main St., Suite 650  
 Mesa, AZ 85201

## Department Description

The Centralized Appropriations Department contains citywide revenues and expenditures such as Contractual Commitments, Debt Service, Lease Payments, Post-Employment Benefits, Property and Public Liability, City Sales Tax, Secondary Property Tax, Urban Revenue Sharing, State Shared Sales Tax, Highway User Tax, Utility Revenues, etc. The Centralized Appropriations Department is managed separately from any department operational plan.



## Budgetary Highlights

Detailed information related to tax collections, debt service, property and public liability, and other areas within Centralized Appropriations can be found in the Budget and Financial Summaries section of the Executive Budget Plan.

# Department Operational Plans

## Centralized Appropriations

| Operational History by Funding Source |                      |                      |                                 |                      |
|---------------------------------------|----------------------|----------------------|---------------------------------|----------------------|
| Parent Fund Name                      | FY 20/21 Actuals     | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
| General Fund                          | -\$6,389,096         | -\$11,093,792        | -\$10,248,347                   | -\$12,863,681        |
| Enterprise Fund                       | \$20,464,315         | \$23,638,219         | \$21,671,563                    | \$28,806,664         |
| Restricted Funds                      | \$49,564,715         | \$50,728,805         | \$37,328,597                    | \$168,889,231        |
| Other Funds                           | \$307,950,474        | \$188,649,082        | \$152,046,350                   | \$154,440,524        |
| Grant Funds                           | \$44,730,834         | \$134,882,686        | \$25,933,875                    | \$86,945,204         |
|                                       | <b>\$416,321,242</b> | <b>\$386,805,000</b> | <b>\$226,732,038</b>            | <b>\$426,217,942</b> |

| Operational History by Category |                      |                      |                                 |                      |
|---------------------------------|----------------------|----------------------|---------------------------------|----------------------|
| Category                        | FY 20/21 Actuals     | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
| Personal Services               | \$22,428,741         | \$20,418,302         | \$31,789,537                    | \$36,482,556         |
| Other Services                  | \$50,579,130         | \$139,688,454        | \$27,378,596                    | \$100,392,532        |
| Commodities                     | \$13,153,353         | \$9,705,388          | \$7,985,083                     | \$8,744,463          |
| Capital Outlay                  | \$28,459,021         | \$30,127,000         | \$12,799,000                    | \$127,127,000        |
| Debt Service                    | \$325,841,202        | \$210,844,428        | \$175,150,038                   | \$180,828,470        |
| Offsets and Credits             | -\$24,140,204        | -\$28,763,247        | -\$28,370,216                   | -\$32,267,079        |
| Contingency                     | -                    | \$4,784,675          | -                               | \$4,910,000          |
| <b>Sum:</b>                     | <b>\$416,321,242</b> | <b>\$386,805,000</b> | <b>\$226,732,038</b>            | <b>\$426,217,942</b> |

# Department Operational Plans

## Centralized Appropriations

| FY 22/23 Operational Budget By Business Objective and Funding Source |                            |                       |                       |                       |                       |                     |                         |
|--|----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|-------------------------|
| Business Objective   |                            | General Fund          | Enterprise Fund       | Restricted Funds      | Other Funds           | Grant Funds         | FY 22/23 Budget         |
| <b>Expenditure</b>   | Centralized Appropriations | -\$12,863,681         | \$28,806,664          | \$168,889,231         | \$154,440,524         | \$46,807,079        | \$386,079,817           |
|  | Federal Relief             | -                     | -                     | -                     | -                     | \$40,138,125        | \$40,138,125            |
| <b>Expenditure Total</b>   |                            | <b>-\$12,863,681</b>  | <b>\$28,806,664</b>   | <b>\$168,889,231</b>  | <b>\$154,440,524</b>  | <b>\$86,945,204</b> | <b>\$426,217,942</b>    |
| <b>Revenue</b>   | Centralized Appropriations | \$375,317,723         | \$440,517,704         | \$269,871,482         | \$422,403,930         | \$2,136             | \$1,508,112,975         |
|  | Federal Relief             | -                     | -                     | -                     | -                     | \$20,000,000        | \$20,000,000            |
| <b>Revenue Total</b>   |                            | <b>\$375,317,723</b>  | <b>\$440,517,704</b>  | <b>\$269,871,482</b>  | <b>\$422,403,930</b>  | <b>\$20,002,136</b> | <b>\$1,528,112,975</b>  |
| <b>Expenditures Net of Revenues</b>                                  |                            | <b>-\$388,181,404</b> | <b>-\$411,711,040</b> | <b>-\$100,982,251</b> | <b>-\$267,963,406</b> | <b>\$66,943,068</b> | <b>-\$1,101,895,033</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                            |                       |                   |                                       |
|---|----------------------------|-----------------------|-------------------|---------------------------------------|
| Funding Source  |                            | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
| <b>General Fund</b>   | Capital - General Fund     | -\$1,835,947          | \$150,000         | -\$1,985,947                          |
|   | General Fund               | -\$11,027,734         | \$375,167,723     | -\$386,195,457                        |
| <b>Enterprise Fund</b>  | Capital - Utility          | \$1,197,251           | \$31,650          | \$1,165,601                           |
|   | Falcon Field Airport       | \$1,211,177           | \$45,000          | \$1,166,177                           |
|   | Utility Fund               | \$26,398,236          | \$440,441,054     | -\$414,042,818                        |
| <b>Restricted Funds</b>   | Ambulance Transport        | \$57,538              | -\$5,000          | \$62,538                              |
|   | Arts & Culture Fund        | \$4,319,519           | \$10,000          | \$4,309,519                           |
|   | Cadence CFD 1 - Capital    | \$7,400,000           | \$7,400,000       | -                                     |
|   | Cadence CFD 1 - Debt       | \$1,477,390           | \$1,477,390       | -                                     |
|   | Cadence CFD - Operating    | \$20,000              | \$150,978         | -\$130,978                            |
|   | Cemetery                   | \$287,391             | \$25,000          | \$262,391                             |
|   | Cemetery Reserve           | -                     | \$25,000          | -\$25,000                             |
|   | Commercial Facilities Fund | \$3,367,031           | \$1,922,800       | \$1,444,231                           |
|   | Court Construction Fee     | -                     | \$752,000         | -\$752,000                            |
|   | Eastmark CFD 1 - Capital   | \$25,000,000          | \$25,000,000      | -                                     |
|   | Eastmark CFD 1 - Debt      | \$7,772,160           | \$7,772,732       | -\$572                                |

# Department Operational Plans

## Centralized Appropriations

| Funding Source                               | FY 22/23<br>Expenditures | FY 22/23<br>Revenues | FY 22/23<br>Expenditures Net of<br>Revenues |
|--|--------------------------|----------------------|---|
| Eastmark CFD 1 - Operating                   | \$250,000                | \$484,333            | -\$234,333                                  |
| Eastmark CFD 2-Capital                       | \$7,700,000              | \$7,700,000          | -   |
| Eastmark CFD 2-Debt                          | \$773,673                | \$773,673            | -   |
| Eastmark Community Facilities District No. 2 | \$40,000                 | \$123,560            | -\$83,560                                   |
| Economic Investment Fund                     | \$519,951                | \$65,000             | \$454,951                                   |
| Environmental Compliance Fee                 | \$1,385,149              | \$17,528,532         | -\$16,143,383                               |
| Fire Impact Fee                              | -                        | \$1,300,000          | -\$1,300,000                                |
| Greenfield WRP Joint Venture                 | \$1,589,922              | \$9,149,964          | -\$7,560,042                                |
| Highway User Revenue Fund                    | \$415,699                | \$46,845,653         | -\$46,429,954                               |
| Local Streets                                | \$6,972,902              | \$42,091,939         | -\$35,119,037                               |
| Mesa Arts Center Restoration Fee             | -                        | \$6,000              | -\$6,000                                    |
| Police Impact Fee                            | -                        | \$2,000,000          | -\$2,000,000                                |
| Public Safety Sales Tax                      | \$156,640                | \$35,010,813         | -\$34,854,173                               |
| Quality of Life Sales Tax                    | \$28,000                 | \$34,830,813         | -\$34,802,813                               |
| Restricted Programs Fund                     | \$6,232,306              | \$6,999,847          | -\$767,541                                  |
| Solid Waste Development Fee                  | -                        | \$442,000            | -\$442,000                                  |
| Special Programs Fund                        | \$92,516,725             | \$720,653            | \$91,796,072                                |
| Stormwater Drainage Impact Fee               | -                        | \$750,000            | -\$750,000                                  |
| TOPAZ Joint Venture Fund                     | \$19,324                 | \$2,202,232          | -\$2,182,908                                |
| Transit Fund                                 | \$587,911                | \$1,281,570          | -\$693,659                                  |
| Transportation                               | -                        | \$250,000            | -\$250,000                                  |
| Utility Replacement Extension and Renewal    | -                        | \$234,000            | -\$234,000                                  |
| Vehicle Replacement                          | -                        | \$50,000             | -\$50,000                                   |
| Wastewater Impact Fee                        | -                        | \$7,500,000          | -\$7,500,000                                |
| Water Impact Fees                            | -                        | \$7,000,000          | -\$7,000,000                                |
| <b>Other Funds</b>                           |                          |                      |   |
| Electric Bond Construction                   | \$202,500                | \$21,619,402         | -\$21,416,902                               |
| Employee Benefit Trust                       | \$2,701,188              | \$200,796            | \$2,500,392                                 |
| Excise Tax Obligation Bond Redemption        | \$2,696,400              | -                    | \$2,696,400                                 |

# Department Operational Plans

## Centralized Appropriations

| Funding Source                       | FY 22/23<br>Expenditures | FY 22/23<br>Revenues   | FY 22/23<br>Expenditures Net of<br>Revenues |
|--------------------------------------|--------------------------|------------------------|---|
| Fleet Internal Service               | -\$25,583,266            | -\$20,000              | -\$25,563,266                               |
| Gas Bond Construction                | \$157,500                | \$29,132,771           | -\$28,975,271                               |
| General Obligation Bond Redemption   | \$46,088,250             | \$38,768,000           | \$7,320,250                                 |
| Highway User Revenue Bond Redemption | \$11,814,213             | -                      | \$11,814,213                                |
| Library Bond Construction            | \$113,000                | \$11,674,688           | -\$11,561,688                               |
| Parks Bond Construction              | \$339,000                | \$48,947,685           | -\$48,608,685                               |
| Print Shop Internal Service          | -\$832,098               | -                      | -\$832,098                                  |
| Property and Public Liability        | \$26,132                 | \$7,888,266            | -\$7,862,134                                |
| Public Safety Bond Construction      | \$339,000                | \$70,433,911           | -\$70,094,911                               |
| Solid Waste Bond Construction        | -                        | \$579,839              | -\$579,839                                  |
| Streets Bond Construction            | \$339,000                | \$27,802,825           | -\$27,463,825                               |
| Utility System Obligation Redemption | \$7,769,436              | -                      | \$7,769,436                                 |
| Utility Systems Bond Redemption      | \$98,679,880             | -                      | \$98,679,880                                |
| Warehouse Internal Service           | \$8,162,019              | \$9,261,259            | -\$1,099,240                                |
| Wastewater Bond Construction         | \$337,500                | \$55,446,622           | -\$55,109,122                               |
| Water Bond Construction              | \$877,500                | \$94,728,925           | -\$93,851,425                               |
| WIFA Redemption                      | \$197,068                | -                      | \$197,068                                   |
| Workers' Compensation                | \$16,302                 | \$5,938,941            | -\$5,922,639                                |
| <b>Grant Funds</b>                   |                          |                        |   |
| Community Development Block Grant    | \$16,327                 | -                      | \$16,327                                    |
| Grants - Gen. Gov.                   | \$25,796                 | \$2,136                | \$23,660                                    |
| HOME                                 | \$2,493                  | -                      | \$2,493                                     |
| Relief Fund                          | \$86,868,942             | \$20,000,000           | \$66,868,942                                |
| Section 8                            | \$31,646                 | -                      | \$31,646                                    |
| <b>Totals</b>                        | <b>\$426,217,942</b>     | <b>\$1,528,112,975</b> | <b>-\$1,101,895,033</b>                     |



# Department Operational Plans

## Centralized Appropriations

### FY 22/23 Operational Budget By Business Objective and Category

| Business Objective         | Personal Services   | Other Services       | Commodities        | Capital Outlay       | FY 22/23 Budget      |
|----------------------------|---------------------|----------------------|--------------------|----------------------|----------------------|
| Centralized Appropriations | \$30,482,556        | \$66,254,407         | \$8,744,463        | \$127,127,000        | \$386,079,817        |
| Federal Relief             | \$6,000,000         | \$34,138,125         | -                  | -                    | \$40,138,125         |
| <b>Totals</b>              | <b>\$36,482,556</b> | <b>\$100,392,532</b> | <b>\$8,744,463</b> | <b>\$127,127,000</b> | <b>\$426,217,942</b> |

# Department Operational Plans

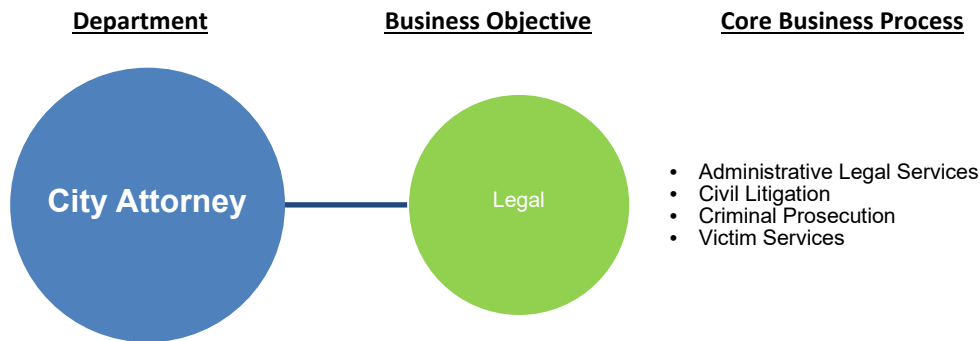
## City Attorney Contact Information:

Department Phone Number: 480-644-2343  
Department Email: attorney.info@mesaaz.gov  
Department Address: City of Mesa, City Attorney  
P.O. Box 1466  
City of Mesa, AZ 85211-1466  
Website: <https://www.mesaaz.gov/government/city-attorney>

## Department Description

The City Attorney's Office provides legal advice to the Mayor and City Council, the City Manager, City departments, and the City's boards and commissions. The City Attorney's Office prepares and reviews contracts, ordinances, resolutions, and other legal documents involving the City. The City Attorney's Office also represents the City in civil litigation and represents the City and the State of Arizona in criminal misdemeanor cases and certain civil traffic cases occurring within the City limits.

*City Council Strategic Initiatives: **Community Safety***



## Budgetary Highlights

The City Attorney's Office oversees the Property and Public Liability (PPL) Fund. The City uses the PPL Fund to pay third party liability claims and administrative costs for the litigation team, and to purchase insurance coverage to protect the City against litigation past a certain threshold. The FY 2022/23 Adopted Budget includes \$4.5 million for estimated claims, which is consistent with the FY 2021/22 Adopted Budget. The FY2022/23 Adopted Budget also includes ongoing funding for the City Attorney's Office online legal research program utilized by attorneys due to increased program costs. It also includes one-time funding for a remodel of the City Prosecutor's Office as well as funding for other commodities and services such as a new copier, printer, and laptops. The FY 2022/23 proposed budget is also slightly higher than the FY 2021/22 budget due to a 5.17% increase in budget capacity for inflation and a January 2022 5% salary adjustment. During FY 2021/22, 1 FTE was added for an Assistant City Attorney position, and one Assistant City Prosecutor position was slightly increased to include benefits.

## Department Operational Plans

| <b>City Attorney<br/>City Attorney Business Objective</b>  |   |
|--|---|
| <b>Public Purpose</b>  | <b>Desired Outcomes</b>   |
| To provide the highest quality legal representation for the City of Mesa and its City Council and Departments in a timely, professional, and ethical manner. | To protect the interests of the City by providing thorough and accurate legal representation. |

# Department Operational Plans

## City Attorney

### Legal Business Objective

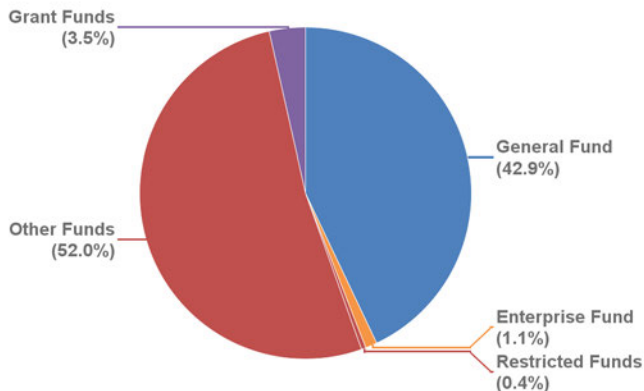
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|---------------------|---------------------|---------------------------------|---------------------|
| General Fund     | \$5,860,397         | \$6,752,670         | \$6,607,949                     | \$7,373,020         |
| Enterprise Fund  | \$186,872           | \$187,560           | \$257,020                       | \$195,776           |
| Restricted Funds | -                   | \$70,000            | \$32,000                        | \$73,620            |
| Other Funds      | \$7,663,022         | \$8,116,241         | \$6,675,921                     | \$8,919,329         |
| Grant Funds      | \$502,018           | \$600,029           | \$592,131                       | \$605,255           |
| <b>Sum:</b>      | <b>\$14,212,309</b> | <b>\$15,726,500</b> | <b>\$14,165,021</b>             | <b>\$17,167,000</b> |

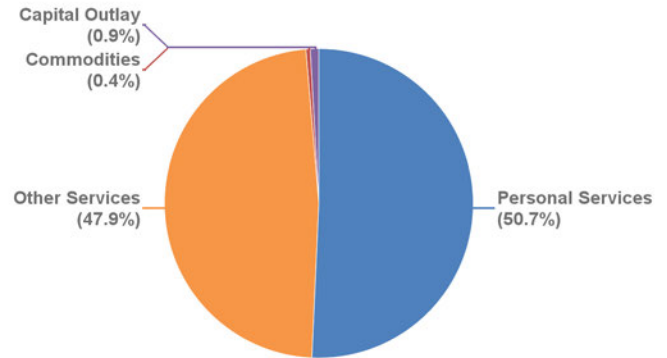
#### Operational History by Category

| Category          | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE               |                     | 68.5                |                                 | 69.6                |
| Personal Services | \$7,220,596         | \$8,102,214         | \$8,113,843                     | \$8,706,748         |
| Other Services    | \$6,978,061         | \$7,473,887         | \$5,971,840                     | \$8,229,004         |
| Commodities       | \$13,652            | \$123,399           | \$67,338                        | \$77,248            |
| Capital Outlay    | -                   | \$27,000            | \$12,000                        | \$154,000           |
| <b>Sum:</b>       | <b>\$14,212,309</b> | <b>\$15,726,500</b> | <b>\$14,165,021</b>             | <b>\$17,167,000</b> |

**City Attorney  
FY 22/23 Operational Funding  
\$17,167,000**



**City Attorney  
FY 22/23 Operational Category  
\$17,167,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## City Attorney

### Legal Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                            | General Fund       | Enterprise Fund  | Restricted Funds | Other Funds        | Grant Funds      | FY 22/23 Budget     |
|--|--------------------|------------------|------------------|--------------------|------------------|---------------------|
| <b>Expenditure</b> Administrative Legal Services | \$3,077,249        | \$195,776        | \$73,620         | -                  | -                | \$3,346,645         |
| Civil Litigation                                 | -                  | -                | -                | \$8,919,329        | -                | \$8,919,329         |
| Criminal Prosecution                             | \$3,990,838        | -                | -                | -                  | -                | \$3,990,838         |
| Victim Services                                  | \$304,933          | -                | -                | -                  | \$605,255        | \$910,188           |
| <b>Expenditure Total</b>                         | <b>\$7,373,020</b> | <b>\$195,776</b> | <b>\$73,620</b>  | <b>\$8,919,329</b> | <b>\$605,255</b> | <b>\$17,167,000</b> |
| <b>Revenue</b> Victim Services                   | -                  | -                | -                | -                  | \$605,255        | \$605,255           |
| <b>Revenue Total</b>                             | -                  | -                | -                | -                  | <b>\$605,255</b> | <b>\$605,255</b>    |
| <b>Expenditures Net of Revenues</b>              | <b>\$7,373,020</b> | <b>\$195,776</b> | <b>\$73,620</b>  | <b>\$8,919,329</b> | -                | <b>\$16,561,745</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                   | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|--|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> Capital - General Fund       | \$142,500             | -                 | \$142,500                             |
| General Fund                                     | \$7,230,520           | -                 | \$7,230,520                           |
| <b>Enterprise Fund</b> Utility Fund              | \$195,776             | -                 | \$195,776                             |
| <b>Restricted Funds</b> Cadence CFD - Operating  | \$15,776              | -                 | \$15,776                              |
| Eastmark CFD 1 - Operating                       | \$42,068              | -                 | \$42,068                              |
| Eastmark Community Facilities District No. 2     | \$15,776              | -                 | \$15,776                              |
| <b>Other Funds</b> Property and Public Liability | \$8,919,329           | -                 | \$8,919,329                           |
| <b>Grant Funds</b> Grants - Gen. Gov.            | \$605,255             | \$605,255         | -                                     |
| <b>Totals</b>                                    | <b>\$17,167,000</b>   | <b>\$605,255</b>  | <b>\$16,561,745</b>                   |

# Department Operational Plans

## City Attorney

### Legal Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process         | FTE         | Personal Services  | Other Services     | Commodities     | Capital Outlay   | FY 22/23 Budget     |
|-------------------------------|-------------|--------------------|--------------------|-----------------|------------------|---------------------|
| Administrative Legal Services | 17          | \$2,822,706        | \$491,779          | \$17,160        | \$15,000         | \$3,346,645         |
| Civil Litigation              | 8.9         | \$1,274,206        | \$7,628,223        | \$5,400         | \$11,500         | \$8,919,329         |
| Criminal Prosecution          | 32.7        | \$3,761,148        | \$61,002           | \$41,188        | \$127,500        | \$3,990,838         |
| Victim Services               | 11          | \$848,688          | \$48,000           | \$13,500        | -                | \$910,188           |
| <b>Sum:</b>                   | <b>69.6</b> | <b>\$8,706,748</b> | <b>\$8,229,004</b> | <b>\$77,248</b> | <b>\$154,000</b> | <b>\$17,167,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## City Auditor Contact Information:

Department Phone Number: 480-644-5059  
Department Email: [Auditor.info@mesaaz.gov](mailto:Auditor.info@mesaaz.gov)  
Department Address: City of Mesa, City Auditor  
20 E. Main St., Suite 820  
Mesa AZ 85211-1466  
Website: <https://www.mesaaz.gov/government/city-auditor>

## Department Description

Under the direction of the Mesa City Council, the City Auditor’s Office provides audit, consulting, and investigative services to identify and minimize risks, maximize efficiencies, and improve internal controls. These services help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.



## Budgetary Highlights

The City Auditor department’s FY 2022/23 budget increased compared to FY 2021/22 budget due to a 5.17% increase for inflation and 5% salary adjustment for all employees implemented in January, 2022.

# Department Operational Plans

## City Auditor

### City Auditor Business Objective

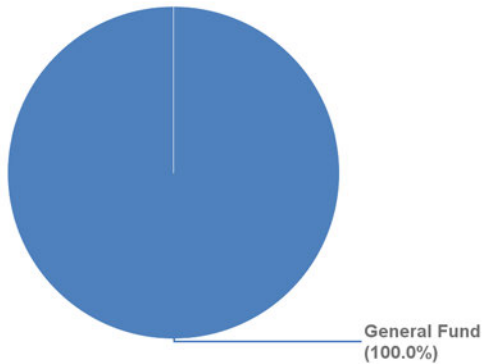
#### Operational History by Funding Source

| Funding Source | FY 20/21 Actuals | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget  |
|----------------|------------------|------------------|---------------------------------|------------------|
| General Fund   | \$664,307        | \$847,000        | \$873,131                       | \$762,000        |
| <b>Sum:</b>    | <b>\$664,307</b> | <b>\$847,000</b> | <b>\$873,131</b>                | <b>\$762,000</b> |

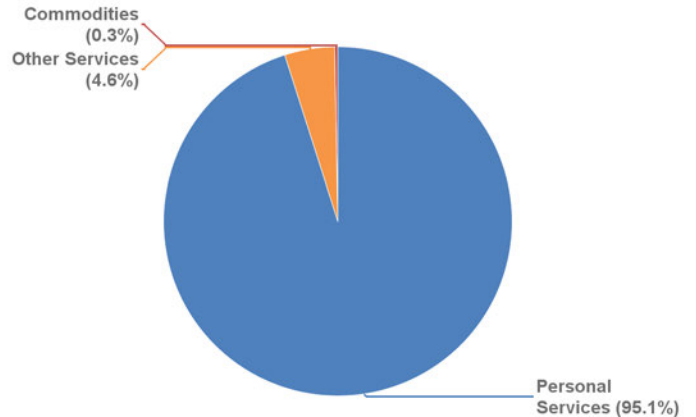
#### Operational History by Category

| Category          | FY 20/21 Actuals | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget  |
|-------------------|------------------|------------------|---------------------------------|------------------|
| FTE               |                  | 5                |                                 | 5                |
| Personal Services | \$647,255        | \$810,954        | \$836,544                       | \$724,390        |
| Other Services    | \$16,752         | \$33,788         | \$34,329                        | \$35,352         |
| Commodities       | \$301            | \$2,258          | \$2,258                         | \$2,258          |
| <b>Sum:</b>       | <b>\$664,307</b> | <b>\$847,000</b> | <b>\$873,131</b>                | <b>\$762,000</b> |

**City Auditor  
FY 22/23 Operational Funding  
\$762,000**



**City Auditor  
FY 22/23 Operational Category  
\$762,000**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## City Auditor

### City Auditor Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |                         | General Fund     | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget  |
|-------------------------------------|-------------------------|------------------|-----------------|------------------|-------------|-------------|------------------|
| <b>Expenditure</b>                  | City Auditor Operations | \$762,000        | -               | -                | -           | -           | \$762,000        |
| <b>Expenditure Total</b>            |                         | <b>\$762,000</b> | -               | -                | -           | -           | <b>\$762,000</b> |
| <b>Expenditures Net of Revenues</b> |                         | <b>\$762,000</b> | -               | -                | -           | -           | <b>\$762,000</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source      |              | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---------------------|--------------|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> | General Fund | \$762,000             | -                 | \$762,000                             |
| <b>Totals</b>       |              | <b>\$762,000</b>      | -                 | <b>\$762,000</b>                      |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process   | FTE      | Personal Services | Other Services  | Commodities    | Capital Outlay | FY 22/23 Budget  |
|-------------------------|----------|-------------------|-----------------|----------------|----------------|------------------|
| City Auditor Operations | 5        | \$724,390         | \$35,352        | \$2,258        | -              | \$762,000        |
| <b>Sum:</b>             | <b>5</b> | <b>\$724,390</b>  | <b>\$35,352</b> | <b>\$2,258</b> | -              | <b>\$762,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

| <b>City Auditor<br/>City Auditor Business Objective</b>  |  |
|--|--|
| <b>Public Purpose</b>  | <b>Desired Outcomes</b>  |
| Provides audit, consulting, and investigative services to identify and minimize risks, maximize efficiencies, improve internal controls, increase transparency and strengthen accountability to Mesa's citizens. | <ul style="list-style-type: none"><li>- The City of Mesa provides high quality services at the lowest possible cost, and operates in compliance with all applicable statutes, rules, regulations, policies and procedures.</li><li>- The risks of fraud, theft, and abuse of public resources are minimized, and Mesa's citizens have confidence in the integrity and transparency of their City government.</li></ul> |

## **Performance Measures**

| <b>Audit Recommendations</b>                                       |
|--|
| No graph available at this time                                    |
| FY 2022/23 Monthly Target: 95<br>Percentage of Audit Recs accepted |

| <b>Audit Plan Completion</b>   |
|--|
| No graph available at this time                                      |
| FY 2022/23 Monthly Target: 80<br>Percentage of Audit Plans completed |

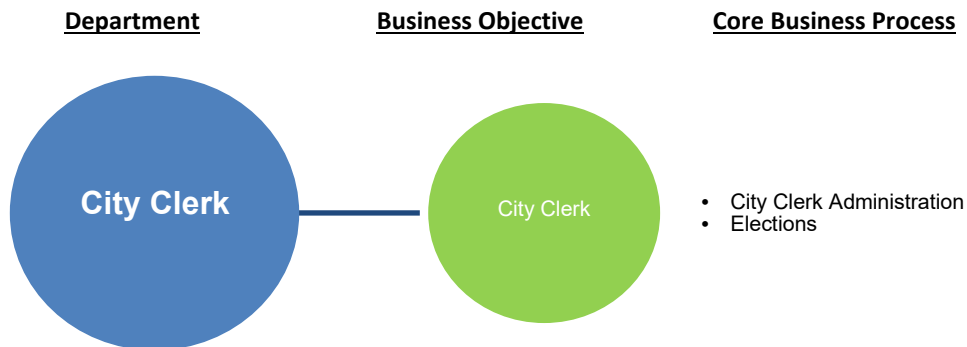
# Department Operational Plans

## City Clerk Contact Information:

Department Phone Number: 480-644-2099  
Department Email: [clerk.info@mesaaz.gov](mailto:clerk.info@mesaaz.gov)  
Department Address: City of Mesa, City Clerk  
20 E. Main St., Suite 150  
Mesa, AZ 85201  
Website: <https://www.mesaaz.gov/government/city-clerk>

## Department Description

The City Clerk’s Office administers the City’s municipal elections; maintains, records and preserves all proceedings of the City Council; upholds compliance with open meeting law and public notice requirements; oversees the citywide records retention policy; ensures public access to records; coordinates the codification and publication of the City’s Code of Ordinances; administers the local public safety pension boards; oversees advisory board and committee membership; and accepts legal service for the City.



## Budgetary Highlights

The FY 2022/23 Adopted Budget for City Clerk’s Office is adjusted for the cost of elections. There is an election scheduled in FY 2022/23 and therefore the budget was increased accordingly. The Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation. The FY 2021/22 budget includes a 5% city-wide salary adjustment for city employees.

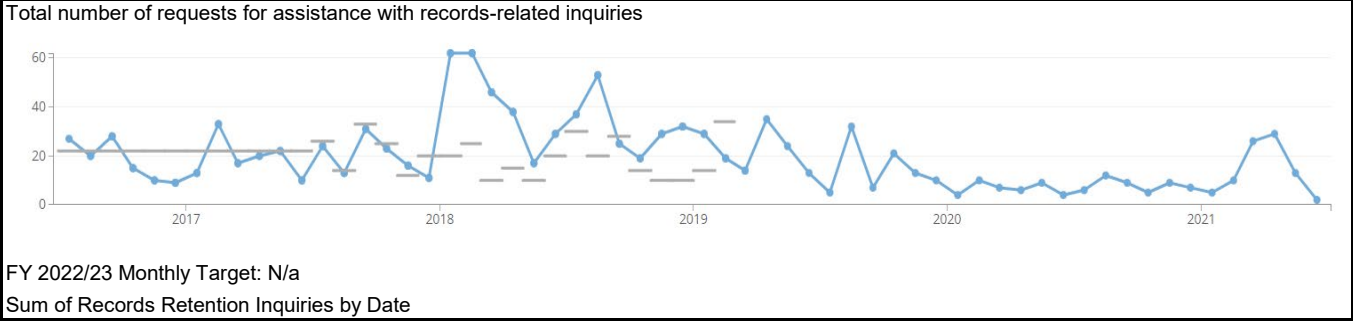
# Department Operational Plans

## City Clerk City Clerk Business Objective

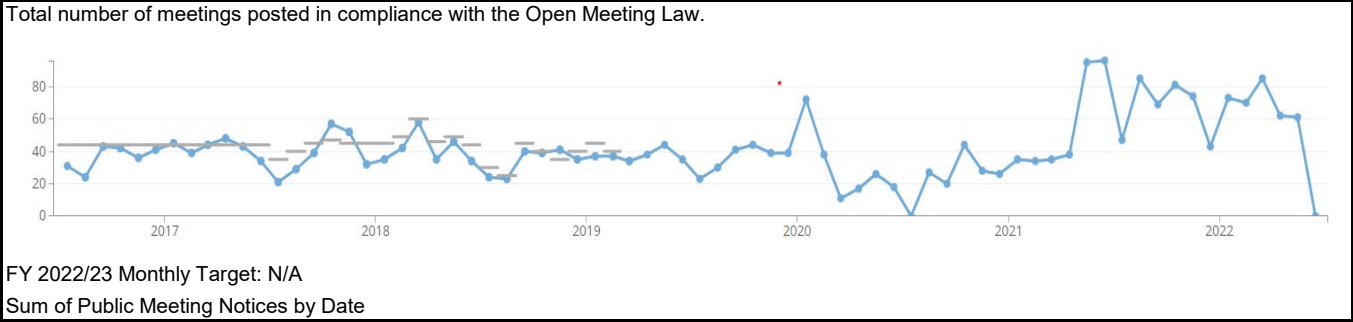
| Public Purpose  | Desired Outcomes   |
|---|--|
| <p>To serving the community with integrity and a high level of professionalism by promoting transparency to citizens and providing responsive, reliable information. Through continuous education, the City Clerk's Office strives to uphold regulatory compliance and establish innovative process improvements.</p> | <ul style="list-style-type: none"> <li>- Voter education (outreach) is enhanced</li> <li>- Voter turnout is maximized</li> <li>- Accurate and timely City elections/results are conducted</li> <li>- Access to government through public records is provided</li> <li>- Compliance with all legal notification requirements is ensured and maintained</li> </ul> |

## Performance Measures

### Record Retention Inquiries



### Public Meeting Notices



# Department Operational Plans

## City Clerk

### City Clerk Business Objective

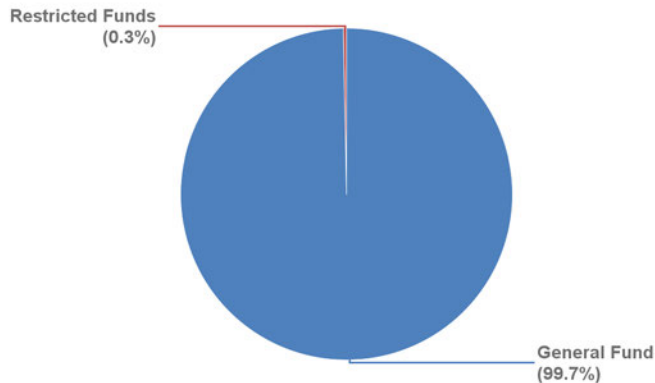
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|------------------|--------------------|------------------|---------------------------------|--------------------|
| General Fund     | \$1,323,975        | \$934,476        | \$1,073,166                     | \$1,522,242        |
| Restricted Funds | \$131              | \$4,524          | \$4,324                         | \$4,758            |
| <b>Sum:</b>      | <b>\$1,324,106</b> | <b>\$939,000</b> | <b>\$1,077,490</b>              | <b>\$1,527,000</b> |

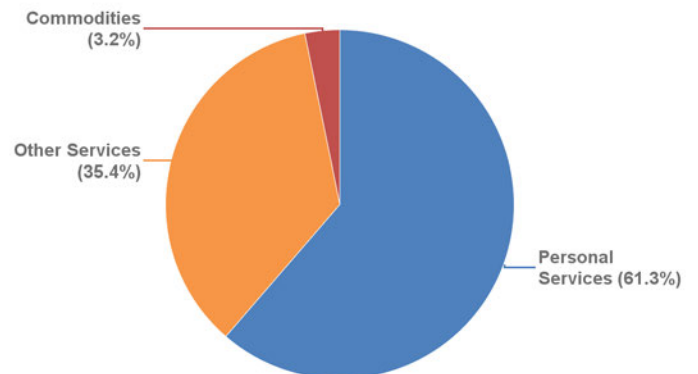
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|------------------|---------------------------------|--------------------|
| FTE               |                    | 8                |                                 | 8                  |
| Personal Services | \$860,426          | \$843,835        | \$966,905                       | \$936,705          |
| Other Services    | \$438,294          | \$90,365         | \$102,738                       | \$540,920          |
| Commodities       | \$25,386           | \$4,800          | \$7,847                         | \$49,375           |
| <b>Sum:</b>       | <b>\$1,324,106</b> | <b>\$939,000</b> | <b>\$1,077,490</b>              | <b>\$1,527,000</b> |

**City Clerk  
FY 22/23 Operational Funding  
\$1,527,000**



**City Clerk  
FY 22/23 Operational Category  
\$1,527,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## City Clerk

### City Clerk Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                        | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget    |
|--|--------------------|-----------------|------------------|-------------|-------------|--------------------|
| <b>Expenditure</b> City Clerk Administration | \$573,417          | -               | \$4,758          | -           | -           | \$578,175          |
| Elections                                    | \$948,825          | -               | -                | -           | -           | \$948,825          |
| <b>Expenditure Total</b>                     | <b>\$1,522,242</b> | <b>-</b>        | <b>\$4,758</b>   | <b>-</b>    | <b>-</b>    | <b>\$1,527,000</b> |
| <b>Expenditures Net of Revenues</b>          | <b>\$1,522,242</b> | <b>-</b>        | <b>\$4,758</b>   | <b>-</b>    | <b>-</b>    | <b>\$1,527,000</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                  | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> General Fund                | \$1,522,242           | -                 | \$1,522,242                           |
| <b>Restricted Funds</b> Cadence CFD - Operating | \$1,586               | -                 | \$1,586                               |
| Eastmark CFD 1 - Operating                      | \$1,586               | -                 | \$1,586                               |
| Eastmark Community Facilities District No. 2    | \$1,586               | -                 | \$1,586                               |
| <b>Totals</b>                                   | <b>\$1,527,000</b>    | <b>-</b>          | <b>\$1,527,000</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process     | FTE      | Personal Services | Other Services   | Commodities     | Capital Outlay | FY 22/23 Budget    |
|---------------------------|----------|-------------------|------------------|-----------------|----------------|--------------------|
| City Clerk Administration | 4.6      | \$468,430         | \$102,870        | \$6,875         | -              | \$578,175          |
| Elections                 | 3.4      | \$468,275         | \$438,050        | \$42,500        | -              | \$948,825          |
| <b>Sum:</b>               | <b>8</b> | <b>\$936,705</b>  | <b>\$540,920</b> | <b>\$49,375</b> | <b>-</b>       | <b>\$1,527,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

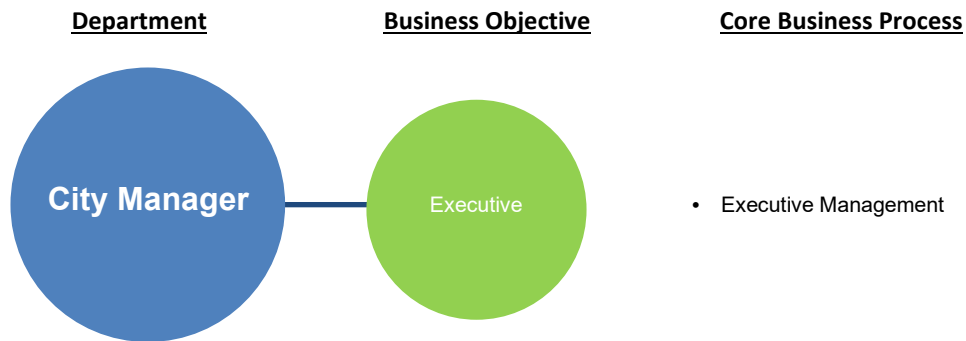
## City Manager Contact Information:

Department Phone Number: 480-644-2066  
Department Email: [COMmanager@Mesaaz.gov](mailto:COMmanager@Mesaaz.gov)  
Department Address: City of Mesa, City Manager  
PO Box 1466  
Mesa, AZ 85211  
Website: <https://www.mesaaz.gov/government/city-manager>

## **Department Description**

The City Manager’s Office is responsible for seeking policy direction from the City Council and preparing recommendations for Council action, in accordance with the established City Council Strategic Priorities.

*City Council Strategic Priorities: **Sustainable Economy, Placemaking, Community Safety, Transforming Neighborhoods, Healthy Environment, and Skilled and Talented Workforce***



## **Budgetary Highlights**

The FY 2022/23 Adopted Budget includes one FTE for a Government Relations Director Position, support for the Public Defender Program, additional ongoing funding for the Employee Engagement Office, and additional support for the City’s downtown façade program for a federal grant match. The FY 2022/23 Adopted Budget is also slightly higher than the FY 2021/22 budget due to a 5.17% increase in budget capacity for inflation and a January 2022 5% salary adjustment.

During FY 2021/22, one FTE for an Employee Engagement Manager was transferred to the department from the Human Resources Department.

# Department Operational Plans

## City Manager

### Executive Business Objective

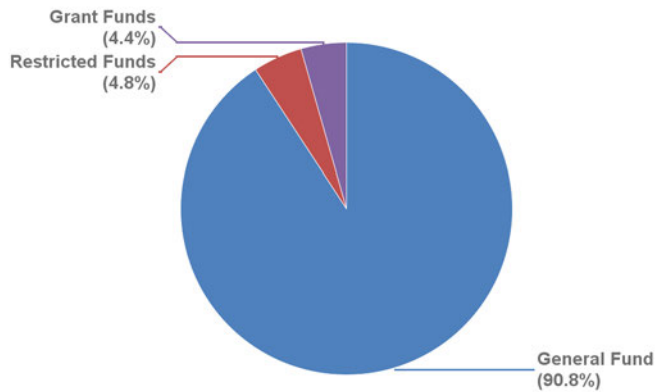
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|------------------|--------------------|--------------------|---------------------------------|--------------------|
| General Fund     | \$6,758,327        | \$7,315,783        | \$7,765,865                     | \$8,389,404        |
| Restricted Funds | \$358,509          | \$403,967          | \$416,776                       | \$444,596          |
| Grant Funds      | \$45,137           | \$124,290          | \$37,924                        | \$410,000          |
| <b>Sum:</b>      | <b>\$7,161,973</b> | <b>\$7,844,040</b> | <b>\$8,220,565</b>              | <b>\$9,244,000</b> |

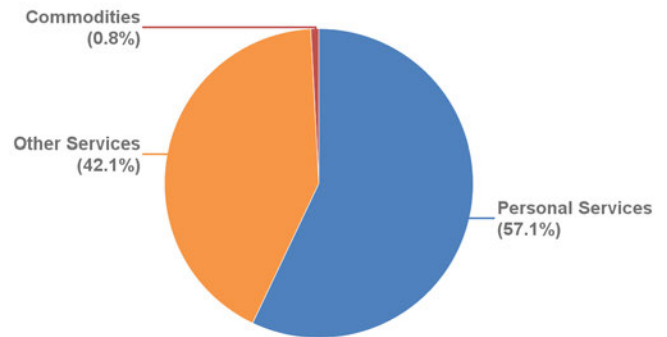
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 30.8               |                                 | 33.8               |
| Personal Services | \$4,725,541        | \$4,546,932        | \$5,115,610                     | \$5,273,724        |
| Other Services    | \$2,368,759        | \$3,182,758        | \$3,086,246                     | \$3,892,376        |
| Commodities       | \$67,672           | \$114,350          | \$18,709                        | \$77,900           |
| <b>Sum:</b>       | <b>\$7,161,973</b> | <b>\$7,844,040</b> | <b>\$8,220,565</b>              | <b>\$9,244,000</b> |

**City Manager  
FY 22/23 Operational Funding  
\$9,244,000**



**City Manager  
FY 22/23 Operational Category  
\$9,244,000**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## City Manager

### Executive Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds      | FY 22/23 Budget    |
|-------------------------------------|--------------------|-----------------|------------------|-------------|------------------|--------------------|
| <b>Expenditure</b> Executive        | \$8,389,404        | -               | \$444,596        | -           | \$410,000        | \$9,244,000        |
| <b>Expenditure Total</b>            | <b>\$8,389,404</b> | <b>-</b>        | <b>\$444,596</b> | <b>-</b>    | <b>\$410,000</b> | <b>\$9,244,000</b> |
| <b>Revenue</b> Executive            | -                  | -               | \$456,899        | -           | \$375,000        | \$831,899          |
| <b>Revenue Total</b>                | <b>-</b>           | <b>-</b>        | <b>\$456,899</b> | <b>-</b>    | <b>\$375,000</b> | <b>\$831,899</b>   |
| <b>Expenditures Net of Revenues</b> | <b>\$8,389,404</b> | <b>-</b>        | <b>-\$12,303</b> | <b>-</b>    | <b>\$35,000</b>  | <b>\$8,412,101</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                  | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> General Fund                | \$8,389,404           | -                 | \$8,389,404                           |
| <b>Restricted Funds</b> Cadence CFD - Operating | \$10,517              | -                 | \$10,517                              |
| Eastmark CFD 1 - Operating                      | \$10,517              | -                 | \$10,517                              |
| Eastmark Community Facilities District No. 2    | \$10,517              | -                 | \$10,517                              |
| Special Programs Fund                           | \$405,413             | \$456,899         | -\$51,486                             |
| TOPAZ Joint Venture Fund                        | \$7,632               | -                 | \$7,632                               |
| <b>Grant Funds</b> Grants - Gen. Gov.           | \$410,000             | \$375,000         | \$35,000                              |
| <b>Totals</b>                                   | <b>\$9,244,000</b>    | <b>\$831,899</b>  | <b>\$8,412,101</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE         | Personal Services  | Other Services     | Commodities     | Capital Outlay | FY 22/23 Budget    |
|-----------------------|-------------|--------------------|--------------------|-----------------|----------------|--------------------|
| Executive             | 33.8        | \$5,273,724        | \$3,892,376        | \$77,900        | -              | \$9,244,000        |
| <b>Sum:</b>           | <b>33.8</b> | <b>\$5,273,724</b> | <b>\$3,892,376</b> | <b>\$77,900</b> | <b>-</b>       | <b>\$9,244,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

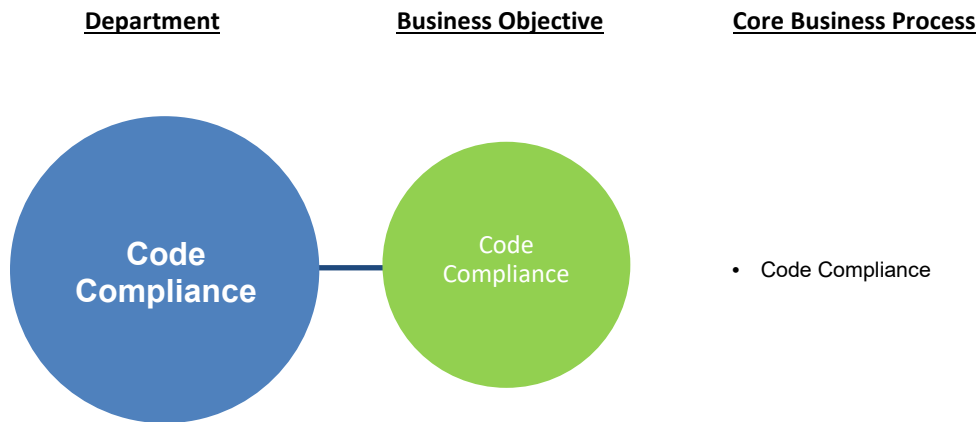
## Code Compliance Contact Information:

Department Phone Number: 480-644-2061  
Department Address: City of Mesa, Code Compliance  
55 N. Center St.,  
Mesa, AZ 85201  
Website: <https://www.mesaaz.gov/residents/code-compliance?locale=en>

## **Department Description**

Code Compliance works with property owners to promote compliance with the property maintenance and nuisance codes to facilitate a more sustainable community and to enhance the quality and appearance of neighborhoods throughout the City.

*City Council Strategic Initiatives: **Community Safety, Transforming Neighborhoods, Placemaking***



## **Budgetary Highlights**

The Code Compliance department's FY 2022/23 Adopted Budget increased compared to FY 2021/22 budget due to a 5.17% increase for inflation and 5% salary adjustment for all employees.

# Department Operational Plans

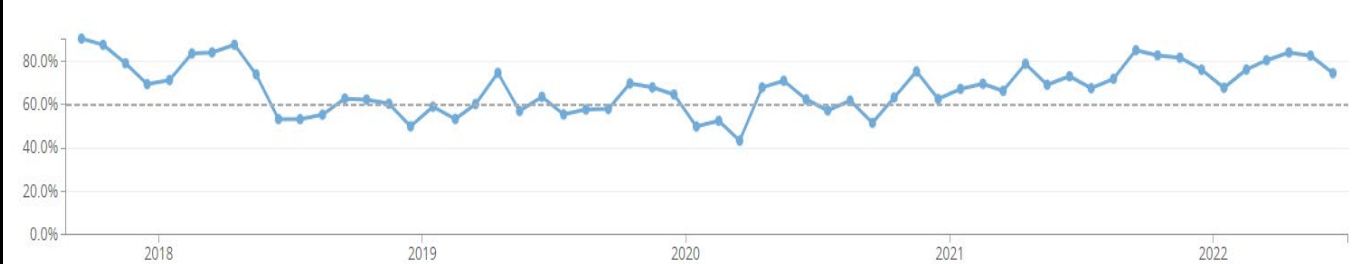
## Code Compliance Code Compliance Business Objective

| Public Purpose   | Desired Outcomes   |
|--|--|
| <p>In support of the Council's Transforming Neighborhoods strategic priority, the mission of the Code Compliance Department is to promote and encourage compliance with nuisance, zoning and building codes for resilient neighborhoods through public contact and educations, building cooperative partnerships throughout the community, and enforcing laws and ordinances in an equitable and impartial manner.</p> | <ul style="list-style-type: none"> <li>- Identify properties with code violations and work toward voluntary compliance through education and cooperation.</li> <li>- Promotion of safe and attractive neighborhoods is accomplished through utilization of Team Up to Clean Up campaign</li> </ul> |

### Performance Measures

#### Percent Resolved through Voluntary Compliance

Percent of code cases resolved through voluntary compliance.

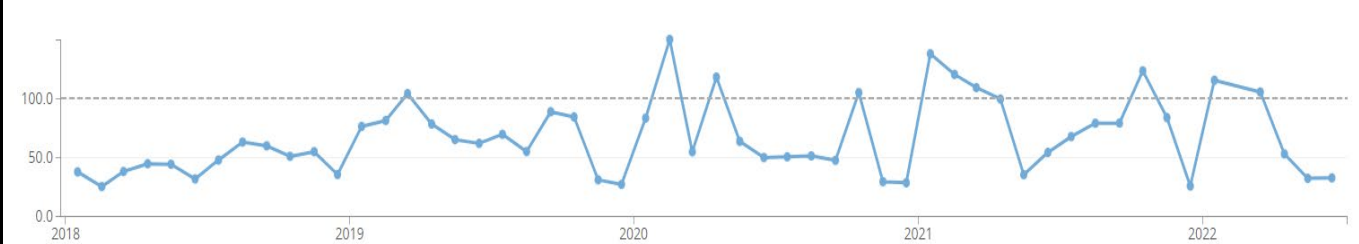


FY 2022/23 Monthly Target: 60.0%

The rate of voluntary compliance divided by the total number count by case status

#### Average Number of Cases per Officer

Average number of code cases assigned to a code officer per month



FY 2022/23 Monthly Target: 100.00

The measure reports the active code officer's caseload during the time period.

# Department Operational Plans

## Code Compliance

### Code Compliance Business Objective

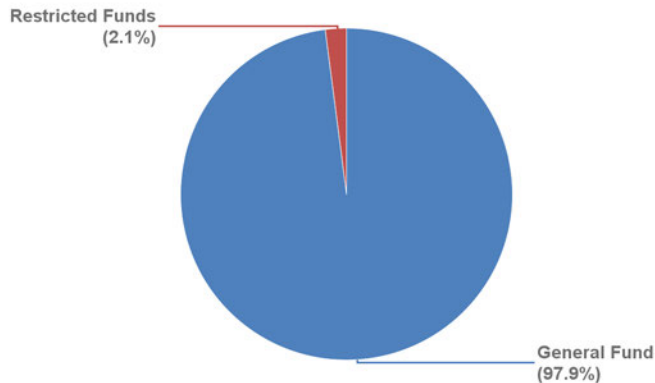
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|------------------|--------------------|--------------------|---------------------------------|--------------------|
| General Fund     | \$1,694,063        | \$1,880,482        | \$1,838,645                     | \$1,977,439        |
| Restricted Funds | \$60,561           | \$39,518           | \$39,518                        | \$41,561           |
| <b>Sum:</b>      | <b>\$1,754,624</b> | <b>\$1,920,000</b> | <b>\$1,878,163</b>              | <b>\$2,019,000</b> |

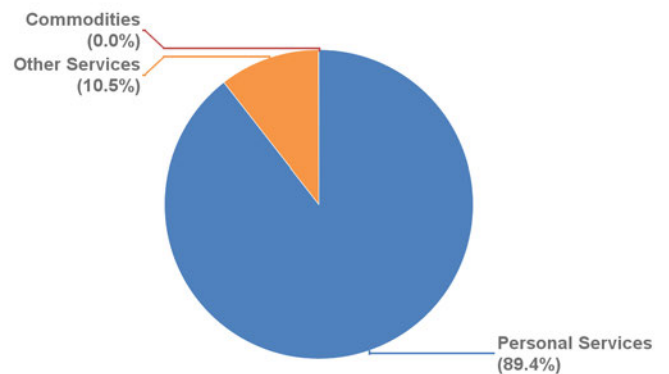
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 17                 |                                 | 17                 |
| Personal Services | \$1,566,890        | \$1,716,948        | \$1,689,071                     | \$1,805,855        |
| Other Services    | \$180,557          | \$200,957          | \$185,839                       | \$212,550          |
| Commodities       | \$7,177            | \$2,095            | \$3,253                         | \$595              |
| <b>Sum:</b>       | <b>\$1,754,624</b> | <b>\$1,920,000</b> | <b>\$1,878,163</b>              | <b>\$2,019,000</b> |

**Code Compliance  
FY 22/23 Operational Funding  
\$2,019,000**



**Code Compliance  
FY 22/23 Operational Category  
\$2,019,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Code Compliance

### Code Compliance Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget    |
|-------------------------------------|--------------------|-----------------|------------------|-------------|-------------|--------------------|
| <b>Expenditure</b> Code Compliance  | \$1,977,439        | -               | \$41,561         | -           | -           | \$2,019,000        |
| <b>Expenditure Total</b>            | <b>\$1,977,439</b> | <b>-</b>        | <b>\$41,561</b>  | <b>-</b>    | <b>-</b>    | <b>\$2,019,000</b> |
| <b>Revenue</b> Code Compliance      | \$290,890          | -               | -                | -           | -           | \$290,890          |
| <b>Revenue Total</b>                | <b>\$290,890</b>   | <b>-</b>        | <b>-</b>         | <b>-</b>    | <b>-</b>    | <b>\$290,890</b>   |
| <b>Expenditures Net of Revenues</b> | <b>\$1,686,549</b> | <b>-</b>        | <b>\$41,561</b>  | <b>-</b>    | <b>-</b>    | <b>\$1,728,110</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> General Fund              | \$1,977,439           | \$290,890         | \$1,686,549                           |
| <b>Restricted Funds</b> Special Programs Fund | \$41,561              | -                 | \$41,561                              |
| <b>Totals</b>                                 | <b>\$2,019,000</b>    | <b>\$290,890</b>  | <b>\$1,728,110</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE       | Personal Services  | Other Services   | Commodities  | Capital Outlay | FY 22/23 Budget    |
|-----------------------|-----------|--------------------|------------------|--------------|----------------|--------------------|
| Code Compliance       | 17        | \$1,805,855        | \$212,550        | \$595        | -              | \$2,019,000        |
| <b>Sum:</b>           | <b>17</b> | <b>\$1,805,855</b> | <b>\$212,550</b> | <b>\$595</b> | <b>-</b>       | <b>\$2,019,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

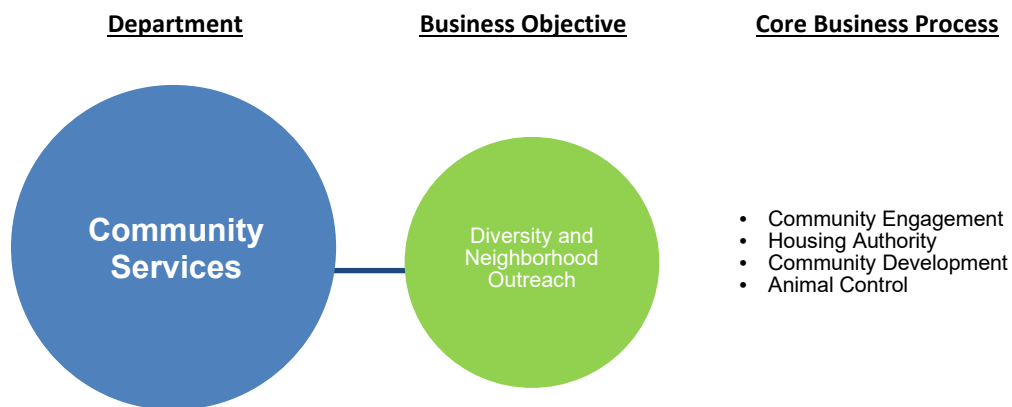
## Community Services Contact Information:

Department Phone Number: 480-644-3536  
Department Email: [housing.info@mesaaz.gov](mailto:housing.info@mesaaz.gov)  
Department Address: City of Mesa, Community Services  
200 S. Center St., Building 1  
Mesa, AZ 85210  
Website: <https://www.mesaaz.gov/residents/community-development>

## Department Description

Community Services provides a wide range of assistance such as education and resources which informs and connects residents with City of Mesa services and programs. The department includes the Diversity Office, Neighborhood Outreach, the Citywide Volunteer Program, Animal Control, Housing & Community Development and Human Services.

*City Council Strategic Initiatives: **Transforming Neighborhoods, Sustainable Economy***



## Budgetary Highlights

The FY 2022/23 proposed budget includes an additional funding for the Animal Control Division due to a cost adjustment to the Arizona Humane Society contract to assist with animal cruelty and seizure cases. This is a three (3) year contract cost adjustment that will increase by 5% each year. Heidi's Village will be given additional capacity as a part of the Mesa "Off the Streets" program.

Additionally, the FY 2021/22 mid-year adjustment added an additional 1 FTE for a Housing & Community Development Specialist position funded through the Department of Housing and Urban Development (HUD) Housing Choice Voucher (HCV) grant program. The position will be assigned a caseload for the housing programs. Lastly, the proposed budget includes 1 FTE for an Executive Management Assistant position funded by the General Fund. The position will identify and make recommendations to management and the City Council regarding development and coordination of homeless services. Following the passage of the 22/23 budget, Community Services included 1 FTE Management Assistant II, to assist the director with administrative and ad-hoc projects.

The FY 2022/23 proposed budget is also than the FY 2021/22 budget due to the 5.17% increase in budget capacity for inflation and the 5% salary adjustment.

# Department Operational Plans

## Community Services

### Diversity and Neighborhood Outreach Business Objective

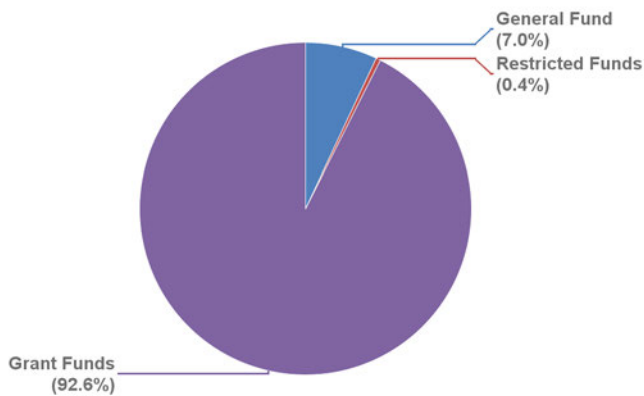
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|---------------------|---------------------|---------------------------------|---------------------|
| General Fund     | \$3,079,798         | \$3,634,667         | \$3,774,541                     | \$4,001,801         |
| Restricted Funds | \$147,817           | \$151,056           | \$151,056                       | \$250,000           |
| Grant Funds      | \$27,989,805        | \$37,748,031        | \$42,403,195                    | \$52,878,538        |
| <b>Sum:</b>      | <b>\$31,217,421</b> | <b>\$41,533,754</b> | <b>\$46,328,792</b>             | <b>\$57,130,339</b> |

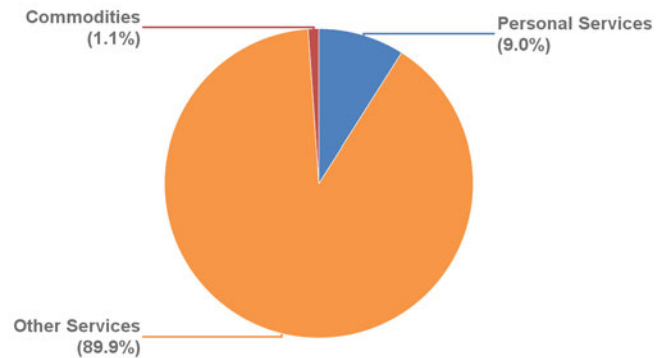
#### Operational History by Category

| Category          | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE               |                     | 50                  |                                 | 55                  |
| Personal Services | \$3,562,517         | \$4,524,174         | \$5,114,186                     | \$5,146,841         |
| Other Services    | \$27,545,902        | \$36,521,030        | \$40,295,471                    | \$51,344,140        |
| Commodities       | \$109,001           | \$488,550           | \$919,135                       | \$639,358           |
| <b>Sum:</b>       | <b>\$31,217,421</b> | <b>\$41,533,754</b> | <b>\$46,328,792</b>             | <b>\$57,130,339</b> |

**Community Services  
FY 22/23 Operational Funding  
\$57,130,339**



**Community Services  
FY 22/23 Operational Category  
\$57,130,339**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Community Services

### Diversity and Neighborhood Outreach Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds         | FY 22/23 Budget     |
|--------------------------------------|--------------------|-----------------|------------------|-------------|---------------------|---------------------|
| <b>Expenditure</b> Animal Control    | \$874,339          | -               | -                | -           | -                   | \$874,339           |
| Community Development                | -                  | -               | -                | -           | \$4,320,630         | \$4,320,630         |
| Community Engagement                 | \$748,277          | -               | -                | -           | -                   | \$748,277           |
| Housing Authority                    | \$2,379,185        | -               | \$250,000        | -           | \$48,557,908        | \$51,187,093        |
| <b>Expenditure Total</b>             | <b>\$4,001,801</b> | <b>-</b>        | <b>\$250,000</b> | <b>-</b>    | <b>\$52,878,538</b> | <b>\$57,130,339</b> |
| <b>Revenue</b> Community Development | -                  | -               | -                | -           | \$281,995           | \$281,995           |
| Housing Authority                    | \$19,680           | -               | \$138,000        | -           | \$53,081,765        | \$53,239,445        |
| <b>Revenue Total</b>                 | <b>\$19,680</b>    | <b>-</b>        | <b>\$138,000</b> | <b>-</b>    | <b>\$53,363,760</b> | <b>\$53,521,440</b> |
| <b>Expenditures Net of Revenues</b>  | <b>\$3,982,121</b> | <b>-</b>        | <b>\$112,000</b> | <b>-</b>    | <b>-\$485,222</b>   | <b>\$3,608,899</b>  |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                       | FY 22/23 Expenditures | FY 22/23 Revenues   | FY 22/23 Expenditures Net of Revenues |
|--|-----------------------|---------------------|---------------------------------------|
| <b>General Fund</b> General Fund                     | \$4,001,801           | \$19,680            | \$3,982,121                           |
| <b>Restricted Funds</b> Restricted Programs Fund     | \$250,000             | \$138,000           | \$112,000                             |
| <b>Grant Funds</b> Community Development Block Grant | \$18,323,950          | \$18,843,139        | -\$519,189                            |
| HOME   | \$12,865,848          | \$12,868,341        | -\$2,493                              |
| Section 8  | \$21,688,740          | \$21,652,280        | \$36,460                              |
| <b>Totals</b>  | <b>\$57,130,339</b>   | <b>\$53,521,440</b> | <b>\$3,608,899</b>                    |



# Department Operational Plans

## Community Services

### Diversity and Neighborhood Outreach Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE       | Personal Services  | Other Services      | Commodities      | Capital Outlay | FY 22/23 Budget     |
|-----------------------|-----------|--------------------|---------------------|------------------|----------------|---------------------|
| Animal Control        | 7         | \$523,805          | \$337,284           | \$13,250         | -              | \$874,339           |
| Community Development | 2.3       | \$207,921          | \$4,110,079         | \$2,630          | -              | \$4,320,630         |
| Community Engagement  | 6         | \$610,796          | \$122,051           | \$15,430         | -              | \$748,277           |
| Housing Authority     | 39.7      | \$3,804,319        | \$46,774,726        | \$608,048        | -              | \$51,187,093        |
| <b>Sum:</b>           | <b>55</b> | <b>\$5,146,841</b> | <b>\$51,344,140</b> | <b>\$639,358</b> | <b>-</b>       | <b>\$57,130,339</b> |

\*FTE count rounded to nearest tenth

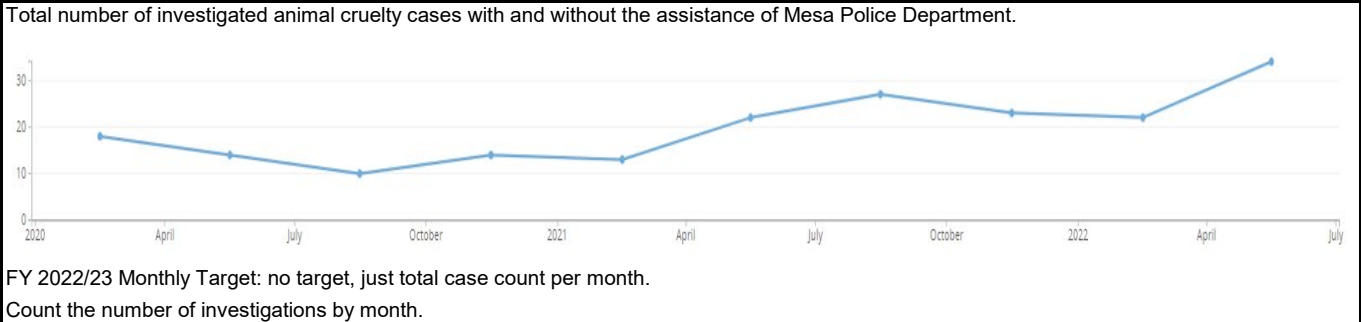
# Department Operational Plans

## Community Services Diversity and Neighborhood Outreach Business Objective

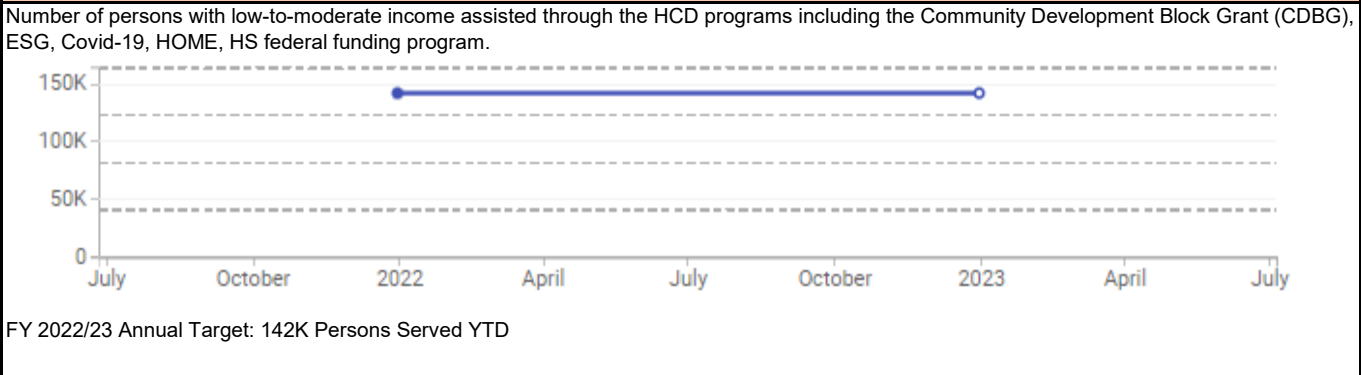
| Public Purpose  | Desired Outcomes  |
|---|---|
| Support City Council Strategic Priorities to develop and implement community-based strategies to provide our diverse residents programs that enhance their quality of life. | The community is enhanced by engaged neighborhoods, volunteers, and diverse populations of Mesa.<br>- To be good stewards by overseeing federal and local funding for our residents |

### Performance Measures

#### Animal Cruelty Investigations



#### Number of persons served YTD through HCD programs



# Department Operational Plans

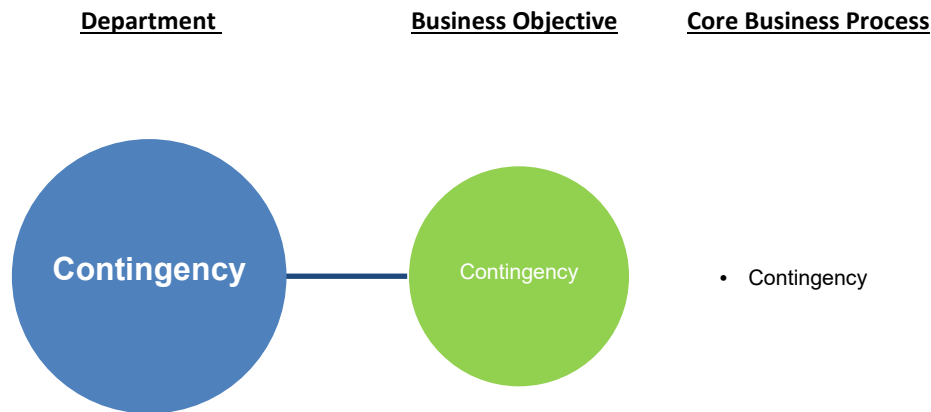
## Contingency Contact Information:

Department Phone Number: 480-644-5799  
Department Email: [omboperations@mesaaz.gov](mailto:omboperations@mesaaz.gov)  
Department Address: City of Mesa, Office of Management & Budget  
20 E Main St., Suite 650  
Mesa, AZ 85201  
Website: <https://www.mesaaz.gov/government/office-of-management-budget>

## Department Description

As a part of the budget process, the City adopts a contingency fund budget. The contingency fund is used to provide spending authority to meet any municipal expense, the necessity or extent of which could not have been foreseen or reasonably evaluated at the time of adopting the annual budget, or from which to provide funding for emergencies or other unexpected events. In addition, unanticipated revenues (e.g., unanticipated grant awards) that may become available during the fiscal year have been included in the contingency fund budget.

To request contingency funds, a department must submit a request to the Office of Management and Budget (OMB). OMB reviews the request and forwards it, along with any pertinent analysis, to the City Manager's Office. The City Manager's Office reviews the request and determines whether it meets the priorities and needs of the City.



# Department Operational Plans

## Contingencies

### Contingency Business Objective

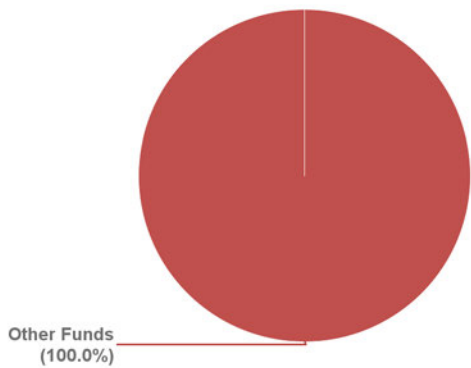
#### Operational History by Funding Source

| Funding Source | FY 20/21 Actuals | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|----------------|------------------|---------------------|---------------------------------|---------------------|
| Other Funds    | -                | \$89,028,000        | -                               | \$80,859,836        |
| <b>Sum:</b>    | -                | <b>\$89,028,000</b> | <b>0</b>                        | <b>\$80,859,836</b> |

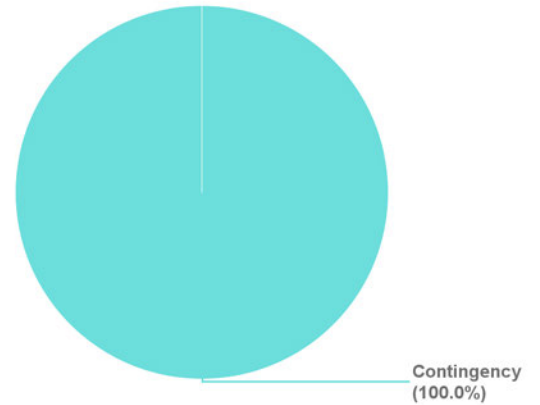
#### Operational History by Category

| Category    | FY 20/21 Actuals | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------|------------------|---------------------|---------------------------------|---------------------|
| FTE         |                  |                     |                                 |                     |
| Contingency | -                | \$89,028,000        | -                               | \$80,859,836        |
| <b>Sum:</b> | -                | <b>\$89,028,000</b> | -                               | <b>\$80,859,836</b> |

**Contingencies  
FY 22/23 Operational Funding  
\$80,859,836**



**Contingencies  
FY 22/23 Operational Category  
\$80,859,836**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Contingencies

### Contingency Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               | General Fund | Enterprise Fund | Restricted Funds | Other Funds         | Grant Funds | FY 22/23 Budget     |
|-------------------------------------|--------------|-----------------|------------------|---------------------|-------------|---------------------|
| <b>Expenditure</b> Contingency      | -            | -               | -                | \$80,859,836        | -           | \$80,859,836        |
| <b>Expenditure Total</b>            | -            | -               | -                | <b>\$80,859,836</b> | -           | <b>\$80,859,836</b> |
| <b>Expenditures Net of Revenues</b> | -            | -               | -                | <b>\$80,859,836</b> | -           | <b>\$80,859,836</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                 | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|--------------------------------|-----------------------|-------------------|---------------------------------------|
| <b>Other Funds</b> Contingency | \$80,859,836          | -                 | \$80,859,836                          |
| <b>Totals</b>                  | <b>\$80,859,836</b>   | -                 | <b>\$80,859,836</b>                   |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE | Personal Services | Other Services | Commodities | Capital Outlay | FY 22/23 Budget     |
|-----------------------|-----|-------------------|----------------|-------------|----------------|---------------------|
|                       |     | -                 | -              | -           | -              | \$80,859,836        |
| <b>Sum:</b>           |     | -                 | -              | -           | -              | <b>\$80,859,836</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## Department of Innovation & Technology Contact Information:

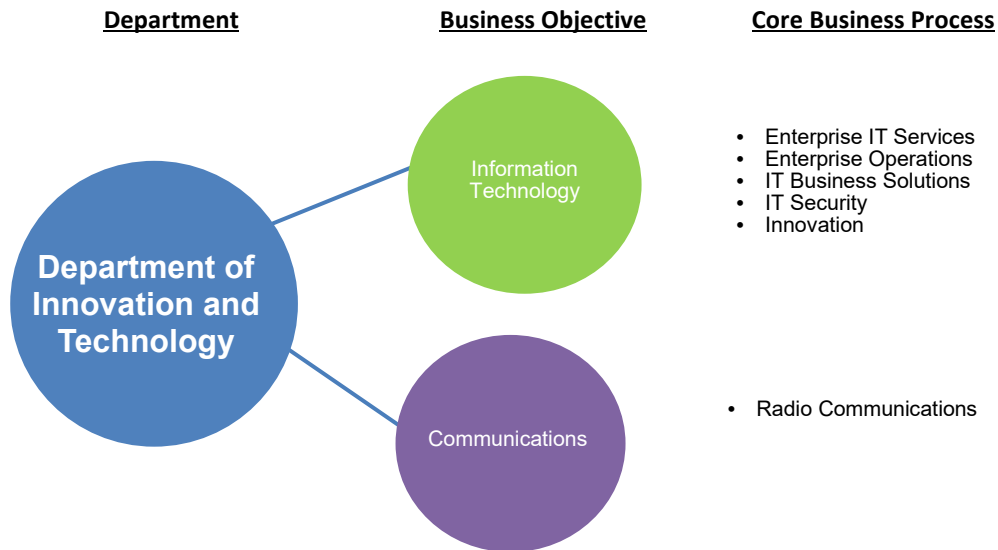
Department Phone Number: 480-644-2362  
Department Email: DoIT-Info@mesaaz.gov  
Department Address: City of Mesa, Department of Innovation & Technology  
200 South Center St., Building 2  
Mesa, AZ 85210  
Website: <https://www.mesaaz.gov/government/innovation-technology>

## Department Description

The City of Mesa's Department of Innovation & Technology (DoIT) provides the technology leadership, system implementation and ongoing support for a broad range of technologies used by City departments to provide quality services to our citizens, visitors, and businesses.

The Communications division ensures that public safety and other municipal departments have handheld and vehicle-mounted communications equipment and network infrastructure available for use when needed to perform emergency and daily work assignments. The communications division also provides administrative management functions for the TOPAZ Regional Wireless Cooperative (TRWC).

City Council Strategic Initiatives: **Community Safety**



# Department Operational Plans

## **Budgetary Highlights**

The FY 2022/23 Adopted Budget is slightly higher than the FY 2021/22 Adopted Budget due to the 5.17% increase in budget capacity for inflation and the 5% salary adjustment. This will allow DoIT to deliver services within required timelines including such key priorities as Smart City, Internet of Things (IoT), Open Data Portal, and department data decision making tasks that include data visualization, dashboarding, reporting, and self-service analytics.

The operating FY 2022/23 Adopted Budget of the Topaz Regional Wireless Cooperative (TRWC), included in Communications business objective budget, is consistent with the FY 2021/22 Adopted Budget. Midyear, 2.0 FTE were transferred from other departments: an IT Manager from MFMD and a Police Information Technology Manager from the Police Department.

# Department Operational Plans

## Department of Innovation and Technology

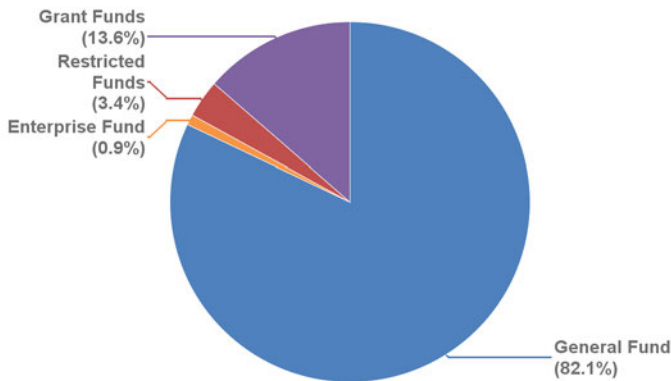
### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|---------------------|---------------------|---------------------------------|---------------------|
| General Fund     | \$31,861,170        | \$44,932,249        | \$35,637,123                    | \$52,737,127        |
| Enterprise Fund  | \$278,746           | \$706,876           | \$207,576                       | \$600,752           |
| Restricted Funds | \$1,403,441         | \$1,864,657         | \$1,744,410                     | \$2,180,167         |
| Grant Funds      | -                   | -                   | -                               | \$8,752,106         |
| <b>Sum:</b>      | <b>\$33,543,357</b> | <b>\$47,503,782</b> | <b>\$37,589,109</b>             | <b>\$64,270,152</b> |

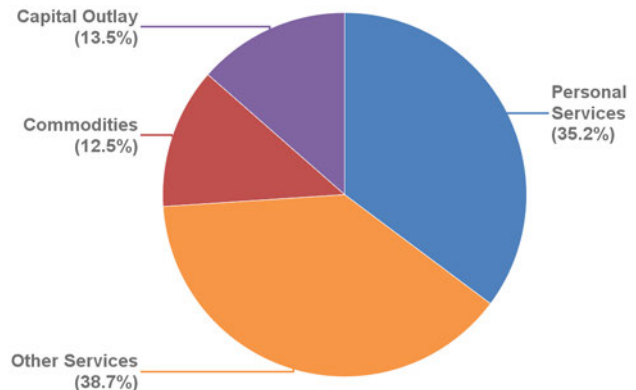
### Operational History by Category

| Category            | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|---------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE                 |                     | 160.5               |                                 | 162.5               |
| Personal Services   | \$19,945,993        | \$21,370,612        | \$20,000,437                    | \$22,629,499        |
| Other Services      | \$10,262,438        | \$19,662,541        | \$14,525,285                    | \$24,901,576        |
| Commodities         | \$2,571,208         | \$3,848,629         | \$2,842,373                     | \$8,034,059         |
| Capital Outlay      | \$763,476           | \$2,622,000         | \$221,014                       | \$8,705,018         |
| Offsets and Credits | \$242               | -                   | -                               | -                   |
| <b>Sum:</b>         | <b>\$33,543,357</b> | <b>\$47,503,782</b> | <b>\$37,589,109</b>             | <b>\$64,270,152</b> |

**Information Technology and Communications  
FY 22/23 Operational Funding  
\$64,270,152**



**Information Technology and Communications  
FY 22/23 Operational Category  
\$64,270,152**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## Department of Innovation and Technology

| FY 22/23 Operational Budget By Business Objective and Funding Source |                        |                     |                  |                    |             |                    |                     |
|--|------------------------|---------------------|------------------|--------------------|-------------|--------------------|---------------------|
| Business Objective   |                        | General Fund        | Enterprise Fund  | Restricted Funds   | Other Funds | Grant Funds        | FY 22/23 Budget     |
| <b>Expenditure</b>   | Communications         | \$1,958,015         | -                | \$2,180,167        | -           | -                  | \$4,138,182         |
|  | Information Technology | \$50,779,112        | \$600,752        | -                  | -           | \$8,752,106        | \$60,131,970        |
| <b>Expenditure Total</b>   |                        | <b>\$52,737,127</b> | <b>\$600,752</b> | <b>\$2,180,167</b> | <b>-</b>    | <b>\$8,752,106</b> | <b>\$64,270,152</b> |
| <b>Revenue</b>   | Communications         | \$40,000            | -                | \$18,955           | -           | -                  | \$58,955            |
|  | Information Technology | \$23,832            | -                | -                  | -           | \$8,752,106        | \$8,775,938         |
| <b>Revenue Total</b>   |                        | <b>\$63,832</b>     | <b>-</b>         | <b>\$18,955</b>    | <b>-</b>    | <b>\$8,752,106</b> | <b>\$8,834,893</b>  |
| <b>Expenditures Net of Revenues</b>                                  |                        | <b>\$52,673,295</b> | <b>\$600,752</b> | <b>\$2,161,212</b> | <b>-</b>    | <b>-</b>           | <b>\$55,435,259</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                          |                       |                    |                                       |
|---|--------------------------|-----------------------|--------------------|---------------------------------------|
| Funding Source  |                          | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
| <b>General Fund</b>   | Capital - General Fund   | \$8,968,403           | -                  | \$8,968,403                           |
|   | General Fund             | \$43,768,724          | \$63,832           | \$43,704,892                          |
| <b>Enterprise Fund</b>  | Capital - Utility        | \$600,752             | -                  | \$600,752                             |
| <b>Restricted Funds</b>   | TOPAZ Joint Venture Fund | \$2,180,167           | \$18,955           | \$2,161,212                           |
| <b>Grant Funds</b>  | Grants - Gen. Gov.       | \$8,752,106           | \$8,752,106        | -                                     |
| <b>Totals</b>   |                          | <b>\$64,270,152</b>   | <b>\$8,834,893</b> | <b>\$55,435,259</b>                   |

| FY 22/23 Operational Budget By Business Objective and Category |              |                     |                     |                    |                    |                     |
|--|--------------|---------------------|---------------------|--------------------|--------------------|---------------------|
| Business Objective   | FTE          | Personal Services   | Other Services      | Commodities        | Capital Outlay     | FY 22/23 Budget     |
| Communications   | 17.7         | \$2,033,471         | \$1,835,745         | \$268,966          | -                  | \$4,138,182         |
| Information Technology   | 144.8        | \$20,596,028        | \$23,065,831        | \$7,765,093        | \$8,705,018        | \$60,131,970        |
| <b>Totals</b>  | <b>162.5</b> | <b>\$22,629,499</b> | <b>\$24,901,576</b> | <b>\$8,034,059</b> | <b>\$8,705,018</b> | <b>\$64,270,152</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

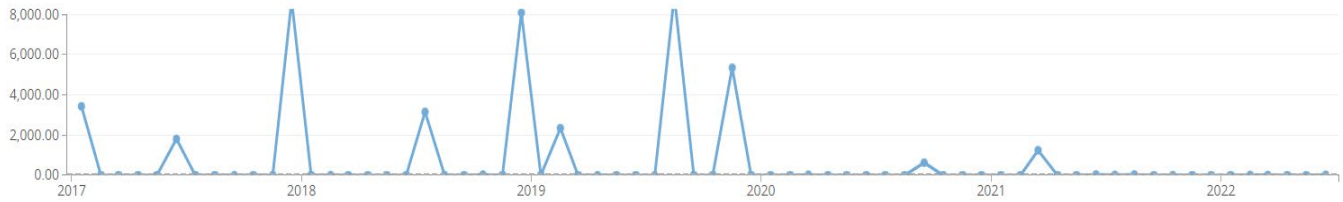
## Department of Innovation and Technology Communications Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| <p>Provide radio communication and associated electronic systems and services for the Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative.</p> | <ul style="list-style-type: none"> <li>- The TOPAZ radio communications network infrastructure is available for use by Public Safety and Municipal Departments of the City of Mesa and the members of the TOPAZ Regional Wireless Cooperative to perform their emergency and daily business functions when needed</li> <li>- The appropriate mobile and portable radio communications subscriber equipment and associated electronic equipment and services are available when needed</li> <li>- Operations and maintenance support and network planning and project implementation are proactively provided to maximize the availability of the TOPAZ radio communications network</li> </ul> |

### Performance Measures

#### COMM - Unscheduled Impairment TOPAZ Network Wide

Seconds of time the TOPAZ Network is impaired for wide-area service due to unscheduled events. Includes Simulcast D coverage impairment; TPK Site impairment; SHA Site impairment; FLO Site impairment; and Simulcast D Site Trunking



FY 2022/23 Monthly Target: 26

The TOPAZ voice radio network has a standalone system that monitors the radio system and records events that occur with the network. These events include the interruptions or failures that are counted for purposes of availability of the TOPAZ voice radio network. These event records include the time the interruption or failure began, the time the interruption or failure ended, and the time service returned to normal. This provides the duration of the event and is thus recorded in a log for inclusion in reports and metrics.

# Department Operational Plans

## Department of Innovation and Technology Communications Business Objective

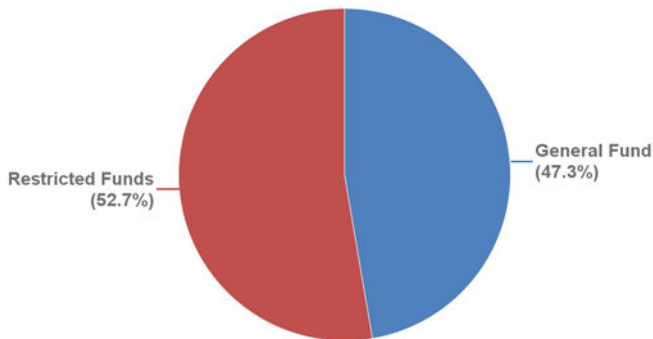
### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals | FY 21/22 Budget | FY 21/22 Projected Expenditures | FY 22/23 Budget |
|------------------|------------------|-----------------|---------------------------------|-----------------|
| General Fund     | \$1,512,736      | \$1,874,116     | \$1,767,716                     | \$1,958,015     |
| Enterprise Fund  | -\$5,008         | -               | -                               | -               |
| Restricted Funds | \$1,403,441      | \$1,864,657     | \$1,744,410                     | \$2,180,167     |
| Sum:             | \$2,911,169      | \$3,738,773     | \$3,512,126                     | \$4,138,182     |

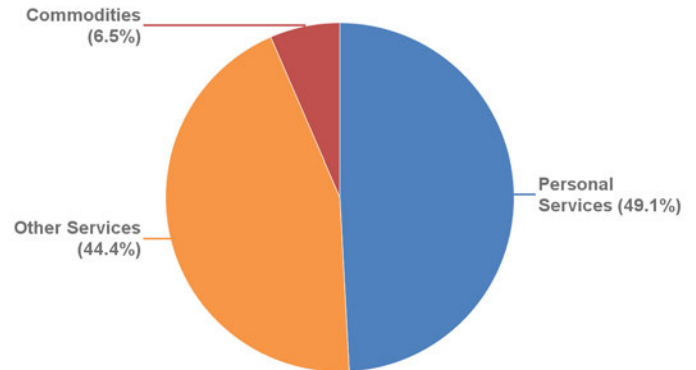
### Operational History by Category

| Category          | FY 20/21 Actuals | FY 21/22 Budget | FY 21/22 Projected Expenditures | FY 22/23 Budget |
|-------------------|------------------|-----------------|---------------------------------|-----------------|
| FTE               |                  | 17.5            |                                 | 17.7            |
| Personal Services | \$1,612,629      | \$1,920,682     | \$1,679,639                     | \$2,033,471     |
| Other Services    | \$1,216,989      | \$1,552,037     | \$1,566,433                     | \$1,835,745     |
| Commodities       | \$81,551         | \$266,054       | \$266,054                       | \$268,966       |
| Sum:              | \$2,911,169      | \$3,738,773     | \$3,512,126                     | \$4,138,182     |

**Communications  
FY 22/23 Operational Funding  
\$4,138,182**



**Communications  
FY 22/23 Operational Category  
\$4,138,182**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Department of Innovation and Technology Communications Business Objective

### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |                      | General Fund       | Enterprise Fund | Restricted Funds   | Other Funds | Grant Funds | FY 22/23 Budget    |
|-------------------------------------|----------------------|--------------------|-----------------|--------------------|-------------|-------------|--------------------|
| <b>Expenditure</b>                  | Radio Communications | \$1,958,015        | -               | \$2,180,167        | -           | -           | \$4,138,182        |
| <b>Expenditure Total</b>            |                      | <b>\$1,958,015</b> | <b>-</b>        | <b>\$2,180,167</b> | <b>-</b>    | <b>-</b>    | <b>\$4,138,182</b> |
| <b>Revenue</b>                      | Radio Communications | \$40,000           | -               | \$18,955           | -           | -           | \$58,955           |
| <b>Revenue Total</b>                |                      | <b>\$40,000</b>    | <b>-</b>        | <b>\$18,955</b>    | <b>-</b>    | <b>-</b>    | <b>\$58,955</b>    |
| <b>Expenditures Net of Revenues</b> |                      | <b>\$1,918,015</b> | <b>-</b>        | <b>\$2,161,212</b> | <b>-</b>    | <b>-</b>    | <b>\$4,079,227</b> |

### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source          |                          | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|-------------------------|--------------------------|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b>     | General Fund             | \$1,958,015           | \$40,000          | \$1,918,015                           |
| <b>Restricted Funds</b> | TOPAZ Joint Venture Fund | \$2,180,167           | \$18,955          | \$2,161,212                           |
| <b>Totals</b>           |                          | <b>\$4,138,182</b>    | <b>\$58,955</b>   | <b>\$4,079,227</b>                    |

### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE         | Personal Services  | Other Services     | Commodities      | Capital Outlay | FY 22/23 Budget    |
|-----------------------|-------------|--------------------|--------------------|------------------|----------------|--------------------|
| Radio Communications  | 17.7        | \$2,033,471        | \$1,835,745        | \$268,966        | -              | \$4,138,182        |
| <b>Sum:</b>           | <b>17.7</b> | <b>\$2,033,471</b> | <b>\$1,835,745</b> | <b>\$268,966</b> | <b>-</b>       | <b>\$4,138,182</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

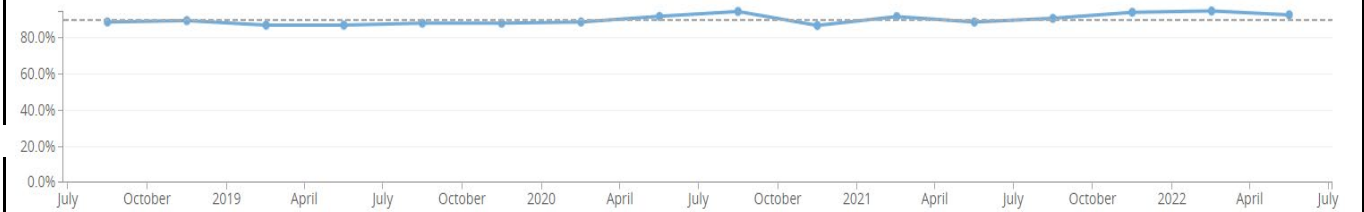
## Department of Innovation & Technology Information Technology Business Objective

| Public Purpose   | Desired Outcomes   |
|--|--|
| Improving existing City services and creating new possibilities anytime, anywhere the City needs it. | City services are delivered more efficiently and effectively through the use of information technology |

### Performance Measures

#### ITD - Project Schedule Variance

This metric is the percentage of projects that are currently on schedule. On schedule is defined as meeting or exceeding the original planned go live date. Projects are determined to be on schedule by calculating the projects schedule variance. Schedule Variance = the deviation between the project's original estimate from start to go live versus the actual time from start to go live. If the schedule variance is zero then the project is on schedule. Negative variance is behind schedule. Positive variance is ahead of schedule.

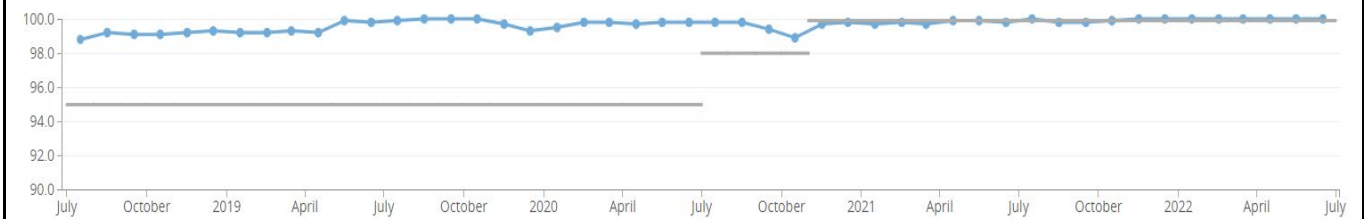


FY 2022/23 Quarterly Target: 90%

It is calculated by dividing the counted numbers (On Schedule Equal to 1) by (On Schedule not Equal to 2).

#### ITD - Critical Business Application Availability

Percent of overall availability of critical enterprise applications. Includes Advantage, CIS, Kronos, Judicial Services, Accela, FileNet, CMMS, GIS, Ticketing systems, IVR/ACD, EDMS, Legistar, Email, Office 360



FY 2022/223 Monthly Target: 99.9

This metric is a combination of multiple application monitors, which demonstrate the availability of ITD's critical business applications. The measurement is 24/7 and does include scheduled downtime. It is recorded to a four 9s scale.

# Department Operational Plans

## Department of Innovation & Technology Information Technology Business Objective

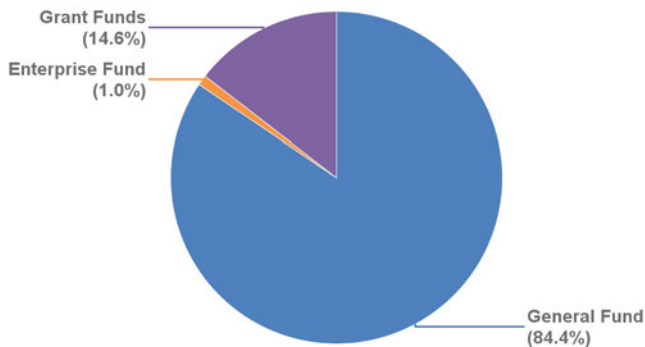
### Operational History by Funding Source

| Funding Source  | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-----------------|---------------------|---------------------|---------------------------------|---------------------|
| General Fund    | \$30,348,434        | \$43,058,133        | \$33,869,407                    | \$50,779,112        |
| Enterprise Fund | \$283,754           | \$706,876           | \$207,576                       | \$600,752           |
| Grant Funds     | -                   | -                   | -                               | \$8,752,106         |
| <b>Sum:</b>     | <b>\$30,632,188</b> | <b>\$43,765,009</b> | <b>\$34,076,983</b>             | <b>\$60,131,970</b> |

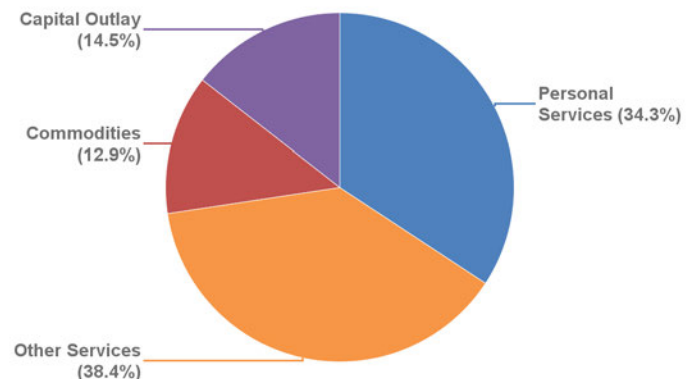
### Operational History by Category

| Category            | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|---------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE                 |                     | 143.1               |                                 | 144.8               |
| Personal Services   | \$18,333,364        | \$19,449,930        | \$18,320,798                    | \$20,596,028        |
| Other Services      | \$9,045,448         | \$18,110,504        | \$12,958,852                    | \$23,065,831        |
| Commodities         | \$2,489,657         | \$3,582,575         | \$2,576,319                     | \$7,765,093         |
| Capital Outlay      | \$763,476           | \$2,622,000         | \$221,014                       | \$8,705,018         |
| Offsets and Credits | \$242               | -                   | -                               | -                   |
| <b>Sum:</b>         | <b>\$30,632,188</b> | <b>\$43,765,009</b> | <b>\$34,076,983</b>             | <b>\$60,131,970</b> |

**Department of Innovation & Technology  
FY 22/23 Operational Funding  
\$60,131,970**



**Department of Innovation & Technology  
FY 22/23 Operational Category  
\$60,131,970**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Department of Innovation & Technology Information Technology Business Objective

### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                     | General Fund        | Enterprise Fund  | Restricted Funds | Other Funds | Grant Funds        | FY 22/23 Budget     |
|---|---------------------|------------------|------------------|-------------|--------------------|---------------------|
| <b>Expenditure</b> Enterprise IT Services | \$10,805,840        | -                | -                | -           | -                  | \$10,805,840        |
| Enterprise Operations                     | \$18,667,270        | \$428,752        | -                | -           | -                  | \$19,096,022        |
| Innovation                                | -                   | -                | -                | -           | \$8,752,106        | \$8,752,106         |
| IT Business Solutions                     | \$17,592,498        | -                | -                | -           | -                  | \$17,592,498        |
| IT Security                               | \$3,713,504         | \$172,000        | -                | -           | -                  | \$3,885,504         |
| <b>Expenditure Total</b>                  | <b>\$50,779,112</b> | <b>\$600,752</b> | <b>-</b>         | <b>-</b>    | <b>\$8,752,106</b> | <b>\$60,131,970</b> |
| <b>Revenue</b> Enterprise Operations      | \$23,832            | -                | -                | -           | -                  | \$23,832            |
| Innovation                                | -                   | -                | -                | -           | \$8,752,106        | \$8,752,106         |
| <b>Revenue Total</b>                      | <b>\$23,832</b>     | <b>-</b>         | <b>-</b>         | <b>-</b>    | <b>\$8,752,106</b> | <b>\$8,775,938</b>  |
| <b>Expenditures Net of Revenues</b>       | <b>\$50,755,280</b> | <b>\$600,752</b> | <b>-</b>         | <b>-</b>    | <b>-</b>           | <b>\$51,356,032</b> |

### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                             | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
|--|-----------------------|--------------------|---------------------------------------|
| <b>General Fund</b> Capital - General Fund | \$8,968,403           | -                  | \$8,968,403                           |
| General Fund                               | \$41,810,709          | \$23,832           | \$41,786,877                          |
| <b>Enterprise Fund</b> Capital - Utility   | \$600,752             | -                  | \$600,752                             |
| <b>Grant Funds</b> Grants - Gen. Gov.      | \$8,752,106           | \$8,752,106        | -                                     |
| <b>Totals</b>                              | <b>\$60,131,970</b>   | <b>\$8,775,938</b> | <b>\$51,356,032</b>                   |

# Department Operational Plans

## Department of Innovation & Technology

### Information Technology Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process  | FTE          | Personal Services   | Other Services      | Commodities        | Capital Outlay     | FY 22/23 Budget     |
|------------------------|--------------|---------------------|---------------------|--------------------|--------------------|---------------------|
| Enterprise IT Services | 41           | \$5,405,362         | \$3,848,286         | \$532,032          | \$1,020,160        | \$10,805,840        |
| Enterprise Operations  | 33.6         | \$4,927,764         | \$2,942,118         | \$4,156,282        | \$7,069,858        | \$19,096,022        |
| Innovation             |              | -                   | \$8,752,106         | -                  | -                  | \$8,752,106         |
| IT Business Solutions  | 57.5         | \$8,424,851         | \$6,108,668         | \$2,983,979        | \$75,000           | \$17,592,498        |
| IT Security            | 12.8         | \$1,838,051         | \$1,414,653         | \$92,800           | \$540,000          | \$3,885,504         |
| <b>Sum:</b>            | <b>144.8</b> | <b>\$20,596,028</b> | <b>\$23,065,831</b> | <b>\$7,765,093</b> | <b>\$8,705,018</b> | <b>\$60,131,970</b> |

\*FTE count rounded to nearest tenth



# Department Operational Plans

## Development Services Contact Information:

Department Phone Number: 480-644-4273  
Department Address: City of Mesa, Development Services  
55 N. Center St.,  
Mesa, AZ 85201  
Website: <http://mesaaz.gov/business/development-services>

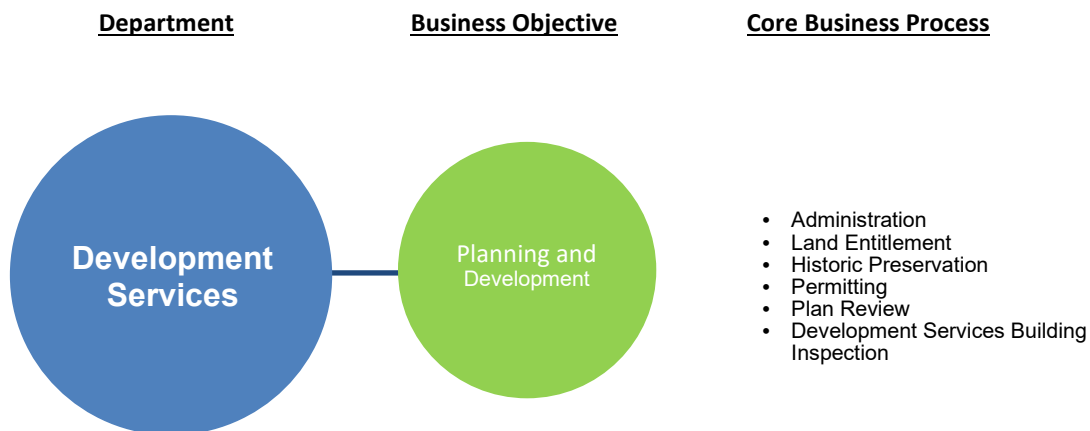
## Department Description

The Development Services Department is made up of two units: Planning and Development Services.

**Planning:** Planning works with elected officials, appointed boards, and citizens to develop long range plans (General Plan and sub-area plans) for the growth and development of the community consistent with Council strategic initiatives and visions for a more complete, vibrant, and dynamic community. Planning also manages entitlement processes for specific development projects including annexations, design review, rezoning, site plans, platting, variances and appeals to entitlement standards. Planning is also responsible for the City's Historic Preservation Office.

**Development Services:** Development Services functions as a central point of contact with various other City departments, elected officials, and outside agencies to ensure that City development standards and infrastructure requirements for new development projects and repurposing of existing facilities are maintained. Development Services reviews building and infrastructure improvement plans and issues construction permits.

*City Council Strategic Initiatives: **Community Safety, Transforming Neighborhoods, Placemaking***



## Budgetary Highlights

Over the past several years, development activities across the City have experienced consistent growth. Total development activity revenues in FY 2022/23 are projected to be slightly higher than FY 2021/22 budget by \$256K due to expected increase in permitting activities.

The FY 2022/23 adopted budget a one-time 5.17% base budget increase in capacity to account for inflation and one-time funding of \$500K for the General Plan update, which is scheduled to be updated every ten years. In addition, the adopted budget includes

## Department Operational Plans

funding for two additional positions: Permit Technician and Plans Examiner for the department to continue to meet expected high demand. A Development Services Deputy Director position and a Senior Planner position were added mid-year FY 2021/22. Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

# Department Operational Plans

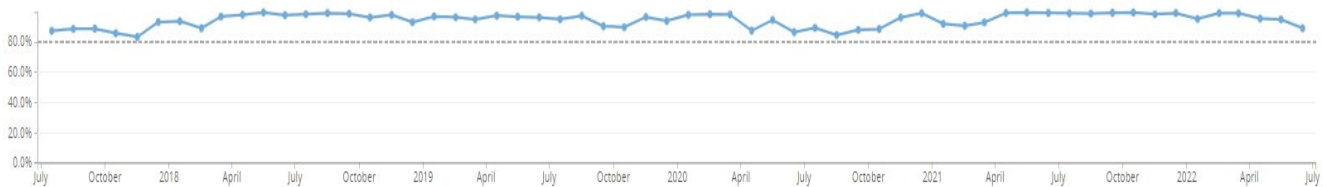
## Development Services Planning and Development Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| <p>In support of the City's General Plan and the City Council Strategic Priorities, we assist in developing a healthy and sustainable community by providing planning, plan review, permitting and inspection services to guide the orderly development of an attractive, healthy and livable city.</p> | <ul style="list-style-type: none"> <li>- The General Plan and Subarea Plans are prepared and maintained to guide development of the community</li> <li>- High quality new development, redevelopment, and property maintenance are facilitated by expert and proficient staff</li> <li>- Professional staff members use technology used to provide exceptional customer service</li> </ul> |

### Performance Measures

#### Permit Apps Submittals Logged In

Percentage. Number of construction permit applications logged out (Plans Coordination) processed within one working day/ Total number of construction permit applications logged out

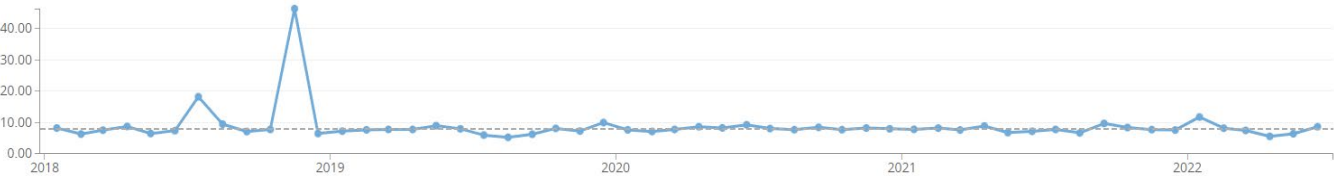


FY 2022/23 Monthly Target: 80%

Total number of applications logged in within 24 hours of receipt divided by the total number of applications.

#### Residential Permit Review Time

The average number of business days by department staff to process residential building permits. Includes data for first submittals only.



FY 2022/23 Monthly Target: 8.0

Average number of in review based on workflow status date; filtered on Residential Permits and status is Ready to Issue or Revisions Required

# Department Operational Plans

## Development Services

### Planning and Development Business Objective

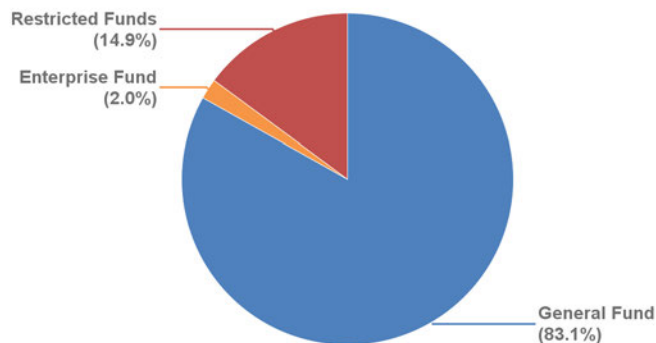
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|--------------------|--------------------|---------------------------------|---------------------|
| General Fund     | \$6,985,665        | \$7,957,811        | \$7,620,929                     | \$9,343,605         |
| Enterprise Fund  | \$135,488          | \$212,106          | \$208,696                       | \$223,997           |
| Restricted Funds | \$550,158          | \$839,083          | \$834,224                       | \$1,672,691         |
| Grant Funds      | \$23,000           | -                  | -                               | -                   |
| <b>Sum:</b>      | <b>\$7,694,311</b> | <b>\$9,009,000</b> | <b>\$8,663,849</b>              | <b>\$11,240,293</b> |

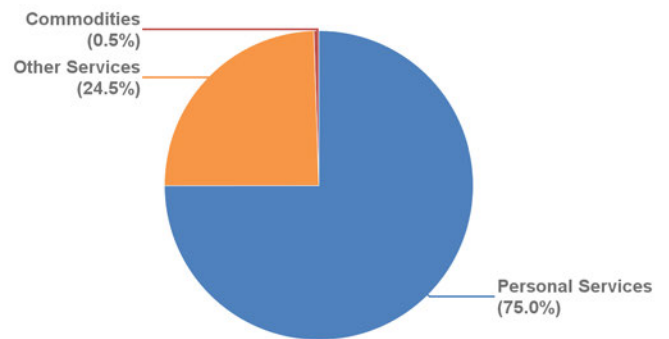
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------------|--------------------|--------------------|---------------------------------|---------------------|
| FTE               |                    | 74                 |                                 | 77                  |
| Personal Services | \$6,643,125        | \$7,604,398        | \$7,493,118                     | \$8,428,918         |
| Other Services    | \$1,003,986        | \$1,344,873        | \$1,110,108                     | \$2,751,965         |
| Commodities       | \$47,201           | \$59,729           | \$60,623                        | \$59,410            |
| <b>Sum:</b>       | <b>\$7,694,311</b> | <b>\$9,009,000</b> | <b>\$8,663,849</b>              | <b>\$11,240,293</b> |

**Development Services  
FY 22/23 Operational Funding  
\$11,240,293**



**Development Services  
FY 22/23 Operational Category  
\$11,240,293**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Development Services

### Planning and Development Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                    | General Fund        | Enterprise Fund  | Restricted Funds   | Other Funds | Grant Funds | FY 22/23 Budget     |
|--|---------------------|------------------|--------------------|-------------|-------------|---------------------|
| <b>Expenditure</b> Administration        | \$993,850           | -                | -                  | -           | -           | \$993,850           |
| Development Services Building Inspection | \$1,785,134         | -                | -                  | -           | -           | \$1,785,134         |
| Historic Preservation                    | \$219,524           | -                | -                  | -           | -           | \$219,524           |
| Land Entitlement                         | \$2,954,584         | -                | \$119,917          | -           | -           | \$3,074,501         |
| Permitting                               | \$969,310           | \$4,056          | \$1,439,158        | -           | -           | \$2,412,524         |
| Plan Review                              | \$2,421,203         | \$219,941        | \$113,616          | -           | -           | \$2,754,760         |
| <b>Expenditure Total</b>                 | <b>\$9,343,605</b>  | <b>\$223,997</b> | <b>\$1,672,691</b> | -           | -           | <b>\$11,240,293</b> |
| <b>Revenue</b> Land Entitlement          | \$891,310           | -                | -                  | -           | -           | \$891,310           |
| Permitting                               | \$11,713,952        | -                | \$504,199          | -           | -           | \$12,218,151        |
| <b>Revenue Total</b>                     | <b>\$12,605,262</b> | -                | <b>\$504,199</b>   | -           | -           | <b>\$13,109,461</b> |
| <b>Expenditures Net of Revenues</b>      | <b>-\$3,261,657</b> | <b>\$223,997</b> | <b>\$1,168,492</b> | -           | -           | <b>-\$1,869,168</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                       | FY 22/23 Expenditures | FY 22/23 Revenues   | FY 22/23 Expenditures Net of Revenues |
|--|-----------------------|---------------------|---------------------------------------|
| <b>General Fund</b> General Fund                     | \$9,343,605           | \$12,605,262        | -\$3,261,657                          |
| <b>Enterprise Fund</b> Utility Fund                  | \$223,997             | -                   | \$223,997                             |
| <b>Restricted Funds</b> Environmental Compliance Fee | \$58,674              | -                   | \$58,674                              |
| Local Streets  | \$335,617             | -                   | \$335,617                             |
| Restricted Programs Fund                             | \$1,278,400           | \$504,199           | \$774,201                             |
| <b>Totals</b>  | <b>\$11,240,293</b>   | <b>\$13,109,461</b> | <b>-\$1,869,168</b>                   |

# Department Operational Plans

## Development Services

### Planning and Development Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                       | FTE       | Personal Services  | Other Services     | Commodities     | Capital Outlay | FY 22/23 Budget     |
|---|-----------|--------------------|--------------------|-----------------|----------------|---------------------|
| Administration                              | 6         | \$722,752          | \$230,188          | \$40,910        | -              | \$993,850           |
| Development Services<br>Building Inspection | 13        | \$1,396,327        | \$388,807          | -               | -              | \$1,785,134         |
| Historic Preservation                       | 1.2       | \$145,731          | \$73,793           | -               | -              | \$219,524           |
| Land Entitlement                            | 21.4      | \$2,514,636        | \$559,865          | -               | -              | \$3,074,501         |
| Permitting                                  | 12.7      | \$1,075,118        | \$1,318,906        | \$18,500        | -              | \$2,412,524         |
| Plan Review                                 | 22.7      | \$2,574,354        | \$180,406          | -               | -              | \$2,754,760         |
| <b>Sum:</b>                                 | <b>77</b> | <b>\$8,428,918</b> | <b>\$2,751,965</b> | <b>\$59,410</b> | <b>-</b>       | <b>\$11,240,293</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

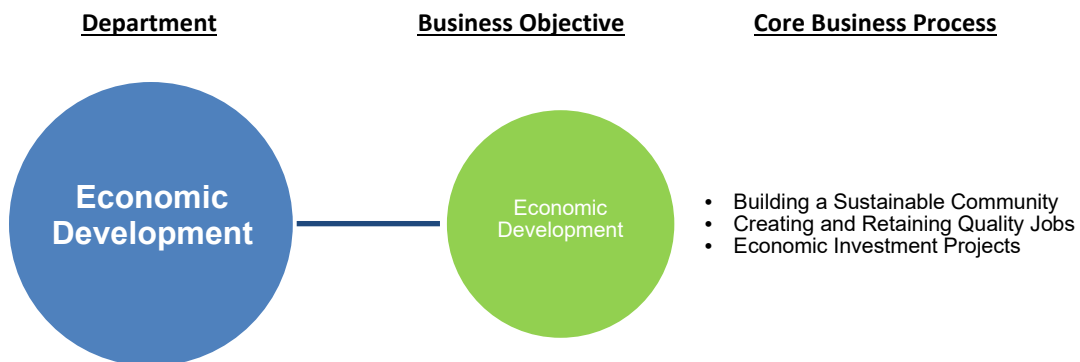
## Economic Development Contact Information:

Department Phone Number: 480-644-2398  
Department Email: [econdev.info@mesaaz.gov](mailto:econdev.info@mesaaz.gov)  
Department Address: City of Mesa, Economic Development  
P.O. Box 1466  
Mesa, AZ 85211-1466  
Website: <http://mesaaz.gov/business/economic-development>

## Department Description

The Economic Development Department implements programs to attract and retain businesses that create quality jobs, increase the tax base, improve land values, and enhance city vitality. The department coordinates with both internal and external partners to preserve a business-friendly climate and enhance the quality of life for the residents of Mesa.

*City Council Strategic Initiatives: **Placemaking, Skilled and Talented Workforce, Sustainable Economy***



## Budgetary Highlights

The Small Business Assistance Program was established in FY 2020/21 to assist small businesses in Mesa in navigating through the impacts of the COVID-19 pandemic. The FY 2022/23 Adopted Budget includes \$300K in funding for the continuation of these services as the Mesa Business Builder.

Increases in AZ Labs tenants has increased FY 2022/23 Adopted Budget revenues by \$450K and includes a one-time 5.17% base budget increase in capacity to account for inflation. Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

# Department Operational Plans

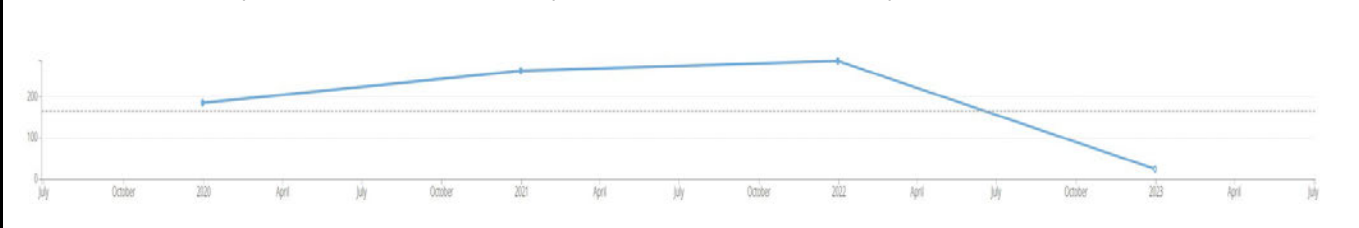
## Economic Development Economic Development Business Objective

| Public Purpose  | Desired Outcomes  |
|---|---|
| <p>Mesa's Office of Economic Development (OED) works to enhance Mesa's economy, by promoting a culture of quality, supporting the creation of quality jobs, promoting direct investment, increasing prosperity, and improving life for residents.</p> <p>Economic Development staff accomplishes this mission by promoting Mesa as a premier location for business, targeting key industries that provide high wage jobs and future sustainability for the community. Mesa OED is the primary point of contact for existing businesses and prospective businesses, site selectors, developers, and community stakeholders to obtain technical expertise and support services necessary to properly evaluate business opportunities in Mesa.</p> | <ul style="list-style-type: none"> <li>- A diverse and sustainable economy featuring a balance of base industries that create high quality jobs and a diversified workforce.</li> <li>- An educated workforce employed in jobs that pay above the county median wage with benefits.</li> <li>- A leadership team that supports a regional, national, and global approach to economic development.</li> <li>- A partnership between industry and government that recognizes Next Generation technologies and products as economic opportunities; and</li> <li>- Companies that operate in Mesa with the world as their marketplace.</li> </ul> |

### Performance Measures

#### Number of Leads Responded To

Total number of leads responded to from all sources. Examples are ACA, GPEC, broker/ developer and trade shows.

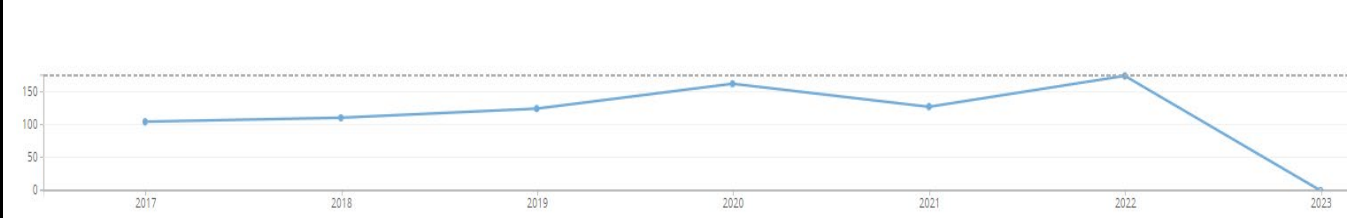


FY 2021/22 Monthly Target: 165

Count of "Prospect Name" by "Inquiry Date" during time period.

#### Business Retention and Expansion (BRE) Site Visits Conducted

Number of business retention and expansion (BRE) visits conducted by OED staff



FY 2022/23 Monthly Target: 176

Count of "Last Meeting Date" for the current fiscal year.



# Department Operational Plans

## Economic Development

### Economic Development Business Objective

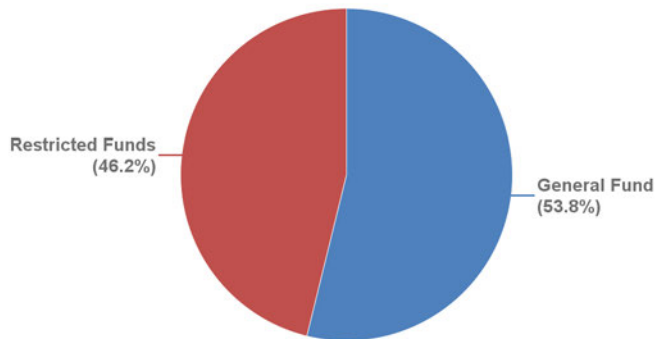
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|------------------|--------------------|--------------------|---------------------------------|--------------------|
| General Fund     | \$3,472,851        | \$4,379,939        | \$4,276,984                     | \$4,570,405        |
| Restricted Funds | \$2,742,134        | \$3,707,061        | \$3,250,258                     | \$3,918,595        |
| <b>Sum:</b>      | <b>\$6,214,985</b> | <b>\$8,087,000</b> | <b>\$7,527,242</b>              | <b>\$8,489,000</b> |

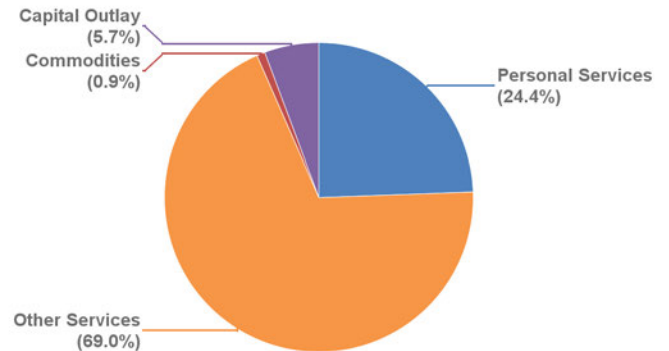
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 15                 |                                 | 15                 |
| Personal Services | \$1,428,731        | \$1,925,800        | \$1,924,551                     | \$2,073,049        |
| Other Services    | \$4,734,441        | \$5,699,300        | \$5,316,091                     | \$5,858,386        |
| Commodities       | \$48,001           | \$69,900           | \$69,600                        | \$73,517           |
| Capital Outlay    | \$3,812            | \$392,000          | \$217,000                       | \$484,048          |
| <b>Sum:</b>       | <b>\$6,214,985</b> | <b>\$8,087,000</b> | <b>\$7,527,242</b>              | <b>\$8,489,000</b> |

**Economic Development  
FY 22/23 Operational Funding  
\$8,489,000**



**Economic Development  
FY 22/23 Operational Category  
\$8,489,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Economic Development

### Economic Development Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |                                     | General Fund       | Enterprise Fund | Restricted Funds   | Other Funds | Grant Funds | FY 22/23 Budget    |
|-------------------------------------|-------------------------------------|--------------------|-----------------|--------------------|-------------|-------------|--------------------|
| <b>Expenditure</b>                  | Building a Sustainable Community    | \$1,585,368        | -               | -                  | -           | -           | \$1,585,368        |
|                                     | Creating and Retaining Quality Jobs | \$2,985,037        | -               | -                  | -           | -           | \$2,985,037        |
|                                     | Economic Investment Projects        | -                  | -               | \$3,918,595        | -           | -           | \$3,918,595        |
| <b>Expenditure Total</b>            |                                     | <b>\$4,570,405</b> | <b>-</b>        | <b>\$3,918,595</b> | <b>-</b>    | <b>-</b>    | <b>\$8,489,000</b> |
| <b>Revenue</b>                      | Building a Sustainable Community    | \$10,517           | -               | -                  | -           | -           | \$10,517           |
|                                     | Economic Investment Projects        | -                  | -               | \$3,240,340        | -           | -           | \$3,240,340        |
| <b>Revenue Total</b>                |                                     | <b>\$10,517</b>    | <b>-</b>        | <b>\$3,240,340</b> | <b>-</b>    | <b>-</b>    | <b>\$3,250,857</b> |
| <b>Expenditures Net of Revenues</b> |                                     | <b>\$4,559,888</b> | <b>-</b>        | <b>\$678,255</b>   | <b>-</b>    | <b>-</b>    | <b>\$5,238,143</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source          |                          | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
|-------------------------|--------------------------|-----------------------|--------------------|---------------------------------------|
| <b>General Fund</b>     | General Fund             | \$4,570,405           | \$10,517           | \$4,559,888                           |
| <b>Restricted Funds</b> | Economic Investment Fund | \$3,918,595           | \$3,240,340        | \$678,255                             |
| <b>Totals</b>           |                          | <b>\$8,489,000</b>    | <b>\$3,250,857</b> | <b>\$5,238,143</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process               | FTE       | Personal Services  | Other Services     | Commodities     | Capital Outlay   | FY 22/23 Budget    |
|-------------------------------------|-----------|--------------------|--------------------|-----------------|------------------|--------------------|
| Building a Sustainable Community    | 7.8       | \$1,041,578        | \$528,959          | \$14,831        | -                | \$1,585,368        |
| Creating and Retaining Quality Jobs | 6.2       | \$883,202          | \$2,096,997        | \$4,838         | -                | \$2,985,037        |
| Economic Investment Projects        | 1         | \$148,269          | \$3,232,430        | \$53,848        | \$484,048        | \$3,918,595        |
| <b>Sum:</b>                         | <b>15</b> | <b>\$2,073,049</b> | <b>\$5,858,386</b> | <b>\$73,517</b> | <b>\$484,048</b> | <b>\$8,489,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## Energy Resources Contact Information:

Department Phone Number: 480-644-4444  
 Department Email: [energyresourcesinfo@mesaaz.gov](mailto:energyresourcesinfo@mesaaz.gov)  
 Department Address: City of Mesa, Energy Resources  
 640 N. Mesa Dr.  
 Mesa, AZ 85211  
 Website: <https://www.mesaaz.gov/residents/energy>

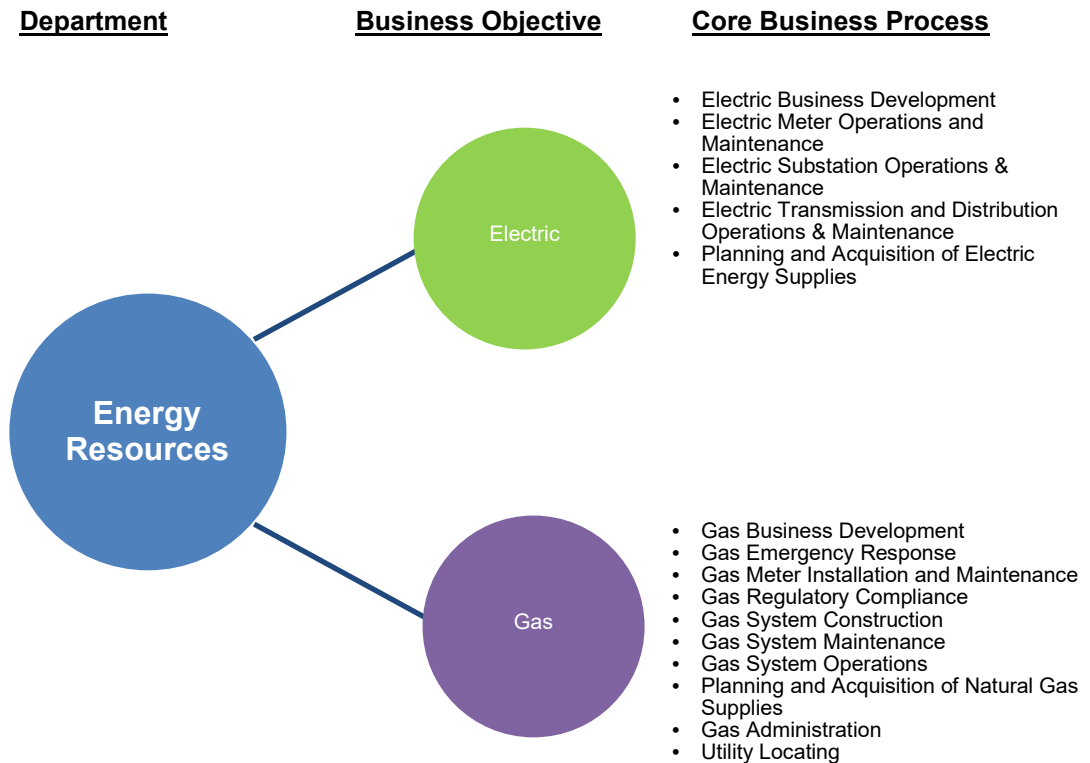
## Department Description

The Energy Resources Department consists of two utility units: Electric and Natural Gas.

**Electric:** Electric utility service is provided to approximately 17,500 residential and commercial customers located within approximately 5.5 square-miles centered about and including Mesa's downtown area.

**Natural Gas:** Natural gas utility service is provided to more than 71,000 homes and businesses within the City service area of approximately 90 square miles located in the City limits; and the Magma service area, a 236 square-mile certificated system located southeast of the City in Pinal County, Arizona.

*City Council Strategic Initiatives: **Community Safety, Placemaking, Transforming Neighborhoods, Healthy Environment, and Sustainable Economy***



# Department Operational Plans

## **Budgetary Highlights**

The FY 2022/23 Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation, the addition of one control room supervisor, one lead utility locator, and one utility locator position. The control room supervisor will work in the Energy Utility System Control Room, which will be used to monitor electric and gas services to enhance system reliability and safety. The locator positions will assist the department in meeting increased demand for utility locating services to maintain compliance with state law on turnaround times.

The Energy Resources Department is expecting higher electric commodity costs in FY2022/23 due to tightened capacity reserves in the desert southwest, market volatility due to those reduced reserves, low forecasted hydroelectric power generation, intermittency of the growing regional renewable resource portfolio, accelerated demand growth from the return from the pandemic, and increased natural gas generation fuel prices. Budgeted purchases for the electric commodity supply portfolio will increase from \$23.4M in FY 2021 to \$26.9M in FY 2022/23.

Similarly, the Energy Resources Department is expecting higher natural gas commodity costs in FY2022/23 due to a marked increase in US natural gas exports to make up for those supplies lost due to international conflict and accelerated demand growth from the return from the pandemic. Budgeted purchases for the natural gas supply and transportation portfolio will increase from \$12.2M in FY 2021/22 to \$15.8M in FY 2022/23.

Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

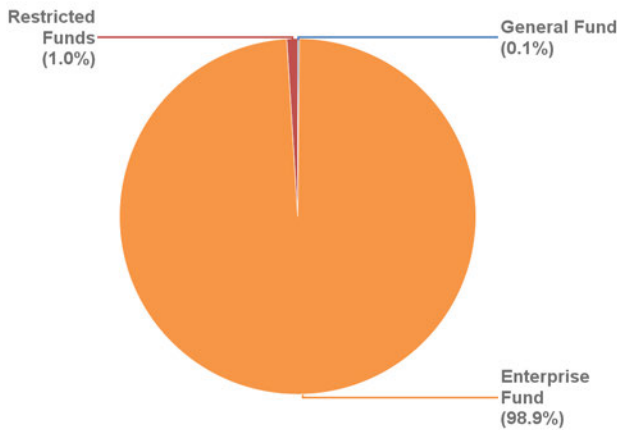
# Department Operational Plans

## Energy Resources

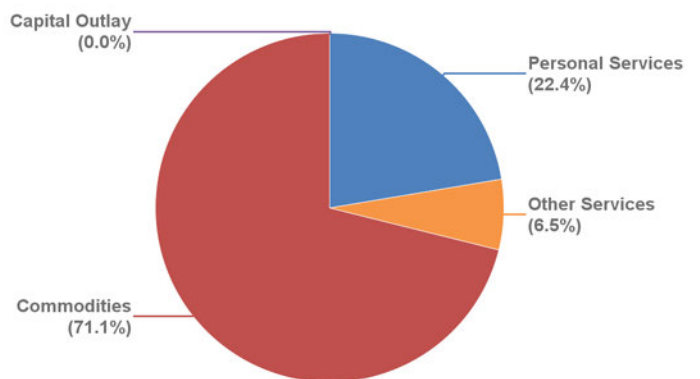
| Operational History by Funding Source |                     |                     |                                 |                     |
|---------------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Funding Source                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| General Fund                          | \$78,757            | \$72,846            | \$80,264                        | \$89,497            |
| Enterprise Fund                       | \$45,330,835        | \$52,205,989        | \$65,738,141                    | \$61,431,683        |
| Restricted Funds                      | \$525,088           | \$485,165           | \$544,298                       | \$611,326           |
| <b>Sum:</b>                           | <b>\$45,934,680</b> | <b>\$52,764,000</b> | <b>\$66,362,703</b>             | <b>\$62,132,506</b> |

| Operational History by Category |                     |                     |                                 |                     |
|---------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Category                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| FTE                             |                     | 112.2               |                                 | 111.7               |
| Personal Services               | \$11,355,648        | \$12,451,916        | \$12,632,797                    | \$13,889,449        |
| Other Services                  | \$3,481,286         | \$3,864,087         | \$3,830,916                     | \$4,052,730         |
| Commodities                     | \$31,097,747        | \$36,447,537        | \$49,898,990                    | \$44,189,843        |
| Capital Outlay                  | -                   | \$460               | -                               | \$484               |
| <b>Sum:</b>                     | <b>\$45,934,680</b> | <b>\$52,764,000</b> | <b>\$66,362,703</b>             | <b>\$62,132,506</b> |

**Energy Resources  
FY 22/23 Operational Funding  
\$62,132,506**



**Energy Resources  
FY 22/23 Operational Category  
\$62,132,506**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Energy Resources

| FY 22/23 Operational Budget By Business Objective and Funding Source |                 |                     |                  |             |             |                     |
|--|-----------------|---------------------|------------------|-------------|-------------|---------------------|
| Business Objective   | General Fund    | Enterprise Fund     | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget     |
| <b>Expenditure</b>   |                 |                     |                  |             |             |                     |
| Electric   | -               | \$33,735,310        | \$7,000          | -           | -           | \$33,742,310        |
| Gas  | \$89,497        | \$27,696,373        | \$604,326        | -           | -           | \$28,390,196        |
| <b>Expenditure Total</b>   | <b>\$89,497</b> | <b>\$61,431,683</b> | <b>\$611,326</b> | <b>-</b>    | <b>-</b>    | <b>\$62,132,506</b> |
| <b>Revenue</b>   |                 |                     |                  |             |             |                     |
| Electric   | -               | \$315,000           | -                | -           | -           | \$315,000           |
| Gas  | -               | \$1,350,000         | -                | -           | -           | \$1,350,000         |
| <b>Revenue Total</b>   | <b>-</b>        | <b>\$1,665,000</b>  | <b>-</b>         | <b>-</b>    | <b>-</b>    | <b>\$1,665,000</b>  |
| <b>Expenditures Net of Revenues</b>                                  | <b>\$89,497</b> | <b>\$59,766,683</b> | <b>\$611,326</b> | <b>-</b>    | <b>-</b>    | <b>\$60,467,506</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |   |                       |                    |                                       |
|---|---|-----------------------|--------------------|---------------------------------------|
| Funding Source  | Fund Name                                 | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
| General Fund  | General Fund                              | \$89,497              | -                  | \$89,497                              |
| Enterprise Fund   | Capital - Utility                         | \$400,484             | \$1,345,000        | -\$944,516                            |
|   | Utility Fund                              | \$61,031,199          | \$320,000          | \$60,711,199                          |
| Restricted Funds  | Local Streets                             | \$604,326             | -                  | \$604,326                             |
|   | Utility Replacement Extension and Renewal | \$7,000               | -                  | \$7,000                               |
| <b>Totals</b>   |   | <b>\$62,132,506</b>   | <b>\$1,665,000</b> | <b>\$60,467,506</b>                   |

| FY 22/23 Operational Budget By Business Objective and Category |              |                     |                    |                     |                |                     |
|--|--------------|---------------------|--------------------|---------------------|----------------|---------------------|
| Business Objective   | FTE          | Personal Services   | Other Services     | Commodities         | Capital Outlay | FY 22/23 Budget     |
| Electric   | 29.6         | \$4,556,323         | \$1,846,927        | \$27,338,818        | \$242          | \$33,742,310        |
| Gas  | 82.1         | \$9,333,126         | \$2,205,803        | \$16,851,025        | \$242          | \$28,390,196        |
| <b>Sum:</b>  | <b>111.7</b> | <b>\$13,889,449</b> | <b>\$4,052,730</b> | <b>\$44,189,843</b> | <b>\$484</b>   | <b>\$62,132,506</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

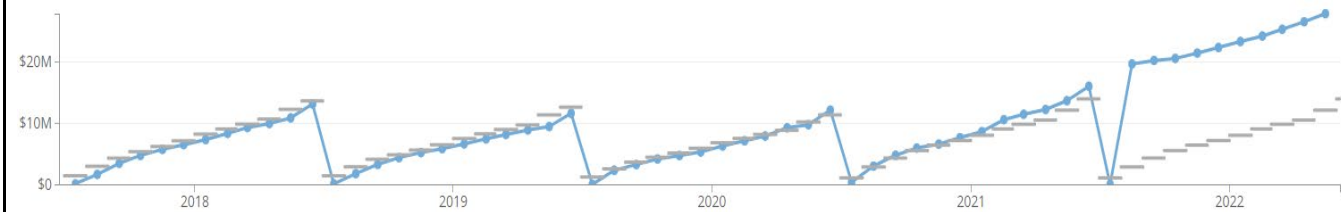
## Energy Resources Electric Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| Provide safe, reliable and cost-effective power to Mesa Electric customers. | <ul style="list-style-type: none"> <li>- Electric energy is acquired for and transmitted to Mesa's electric distribution system reliably at the lowest possible costs.</li> <li>- Electric energy is distributed safely and reliably to our customers.</li> <li>- Our customers' electric energy consumption is accurately and safely measured.</li> </ul> |

## Performance Measures

### Electric Energy Supply Costs

Comparison of monthly actual and budgeted electric power supply and transmission costs on a cumulative basis.

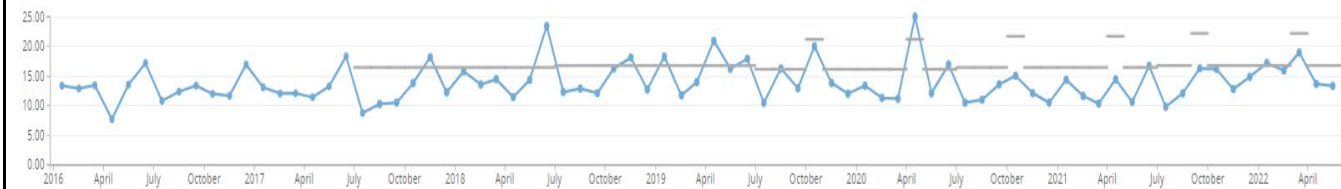


FY 2022/23 Monthly Target: \$12.1M

Monthly Electric Energy Cost Adjustment Factor (EECAF) files where actual costs including monthly supplier invoices are tracked and the budget are used to make monthly adjustments to this pass through rate component.

### O&M Costs Per Customer- Electric

Total direct operations & maintenance field activity expenditures in the electric system on a per customer basis. Costs do not include indirect costs, capital expenditures, electric commodity costs administrative, locating, or property damage costs.



FY 2022/23 Monthly Target: \$16.80 for May 2022

Costs are comprised of expenditures from Activities 1054, 1055, 1056, 1057, 1058, and 1059.

# Department Operational Plans

## Energy Resources

### Electric Business Objective

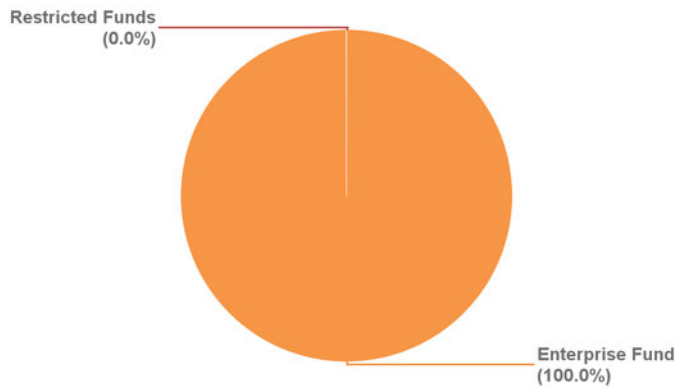
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|---------------------|---------------------|---------------------------------|---------------------|
| Enterprise Fund  | \$20,819,456        | \$29,606,838        | \$37,025,384                    | \$33,735,310        |
| Restricted Funds | -                   | -                   | -                               | \$7,000             |
| <b>Sum:</b>      | <b>\$20,819,456</b> | <b>\$29,606,838</b> | <b>\$37,025,384</b>             | <b>\$33,742,310</b> |

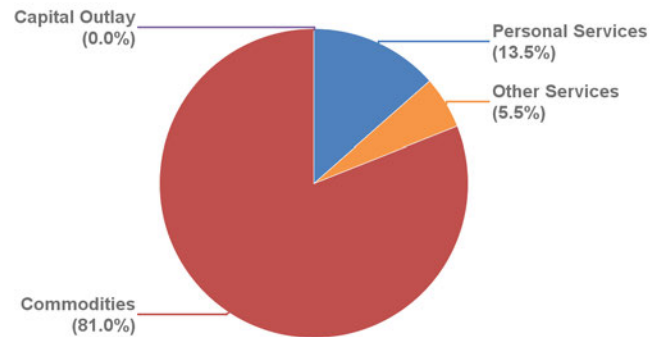
#### Operational History by Category

| Category          | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE               |                     | 28.6                |                                 | 29.6                |
| Personal Services | \$3,161,266         | \$4,095,141         | \$3,850,542                     | \$4,556,323         |
| Other Services    | \$1,351,052         | \$1,677,593         | \$1,600,022                     | \$1,846,927         |
| Commodities       | \$16,307,138        | \$23,833,874        | \$31,574,820                    | \$27,338,818        |
| Capital Outlay    | -                   | \$230               | -                               | \$242               |
| <b>Sum:</b>       | <b>\$20,819,456</b> | <b>\$29,606,838</b> | <b>\$37,025,384</b>             | <b>\$33,742,310</b> |

**Energy Resources  
FY 22/23 Operational Funding  
\$33,742,310**



**Energy Resources  
FY 22/23 Operational Category  
\$33,742,310**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## Energy Resources

### Electric Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                                   | General Fund | Enterprise Fund     | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget     |
|---|--------------|---------------------|------------------|-------------|-------------|---------------------|
| <b>Expenditure</b> Electric Business Development        | -            | \$278,151           | -                | -           | -           | \$278,151           |
| Electric Meter Operations and Maintenance               | -            | \$659,273           | \$7,000          | -           | -           | \$666,273           |
| Electric Substation Operations and Maintenance          | -            | \$1,148,905         | -                | -           | -           | \$1,148,905         |
| Electric Transmission & Distribution Operations & Maint | -            | \$4,574,103         | -                | -           | -           | \$4,574,103         |
| Planning and Acquisition of Electric Energy Supplies    | -            | \$27,074,878        | -                | -           | -           | \$27,074,878        |
| <b>Expenditure Total</b>                                | -            | <b>\$33,735,310</b> | <b>\$7,000</b>   | -           | -           | <b>\$33,742,310</b> |
| <b>Revenue</b> Electric Business Development            | -            | \$295,000           | -                | -           | -           | \$295,000           |
| Electric Transmission & Distribution Operations & Maint | -            | \$20,000            | -                | -           | -           | \$20,000            |
| <b>Revenue Total</b>                                    | -            | <b>\$315,000</b>    | -                | -           | -           | <b>\$315,000</b>    |
| <b>Expenditures Net of Revenues</b>                     | -            | <b>\$33,420,310</b> | <b>\$7,000</b>   | -           | -           | <b>\$33,427,310</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source  | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|-------------------|---------------------------------------|
| <b>Enterprise Fund</b> Capital - Utility                          | \$242                 | \$295,000         | -\$294,758                            |
| Utility Fund  | \$33,735,068          | \$20,000          | \$33,715,068                          |
| <b>Restricted Funds</b> Utility Replacement Extension and Renewal | \$7,000               | -                 | \$7,000                               |
| <b>Totals</b>   | <b>\$33,742,310</b>   | <b>\$315,000</b>  | <b>\$33,427,310</b>                   |

# Department Operational Plans

## Energy Resources

### Electric Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                             | FTE         | Personal Services  | Other Services     | Commodities         | Capital Outlay | FY 22/23 Budget     |
|---|-------------|--------------------|--------------------|---------------------|----------------|---------------------|
| Electric Business Development                     | 1.9         | \$253,401          | \$21,750           | \$3,000             | -              | \$278,151           |
| Electric Meter Operations and Maintenance         | 4.1         | \$594,853          | \$27,500           | \$43,920            | -              | \$666,273           |
| Electric Substation Operations and                | 4.3         | \$695,488          | \$374,288          | \$79,129            | -              | \$1,148,905         |
| Electric Transmission & Distribution Operations & | 18.4        | \$2,854,082        | \$1,372,083        | \$347,696           | \$242          | \$4,574,103         |
| Planning and Acquisition of Electric Energy       | .9          | \$158,499          | \$51,306           | \$26,865,073        | -              | \$27,074,878        |
| <b>Sum:</b>                                       | <b>29.6</b> | <b>\$4,556,323</b> | <b>\$1,846,927</b> | <b>\$27,338,818</b> | <b>\$242</b>   | <b>\$33,742,310</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

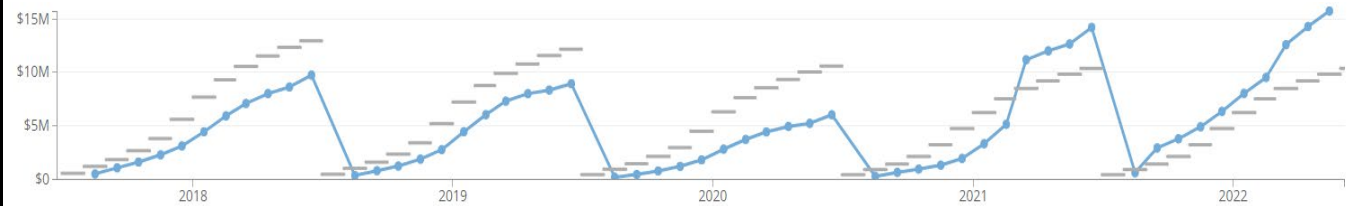
## Energy Resources Gas Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| Provide safe, reliable and cost-effective natural gas to our customers. | <ul style="list-style-type: none"> <li>- Reliable receipt, transmission, distribution and delivery of natural gas to our customers.</li> <li>- Natural gas is delivered to our community safely.</li> <li>- Mesa's cost of natural gas service is the lowest in our region.</li> <li>- Employees will perform their duties safely with no accidents or lost time.</li> </ul> |

## Performance Measures

### Natural Gas Supply Costs

Comparison of monthly actual and budgeted natural gas supply and transportation costs on a cumulative basis.

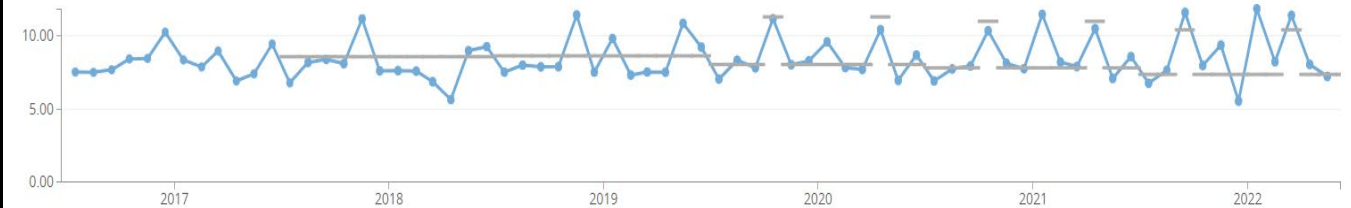


FY 2022/23 Monthly Target: \$9.84M

Sum of the amount of PNGCAF Purchase Natural Gas Cost Adjust Factor

### S

Total direct gas operations and maintenance field activity expenditures in the gas system per unique customer billing basis by month. Costs do not include indirect costs, capital expenditures, natural gas commodity costs, administrative, locating, or property damage costs.



FY 2022/23 Monthly Target: \$7.83 per customer

This metric is shown as the total direct operations and maintenance expenditures on a per customer basis for the gas system. Costs are comprised of expenditures from Activities 1064, 1065, 1066, 1068, 1069, 1070 and 1437. Expenditures do not include indirect costs, non-cash expenses, or natural gas commodity costs.

# Department Operational Plans

## Energy Resources

### Gas Business Objective

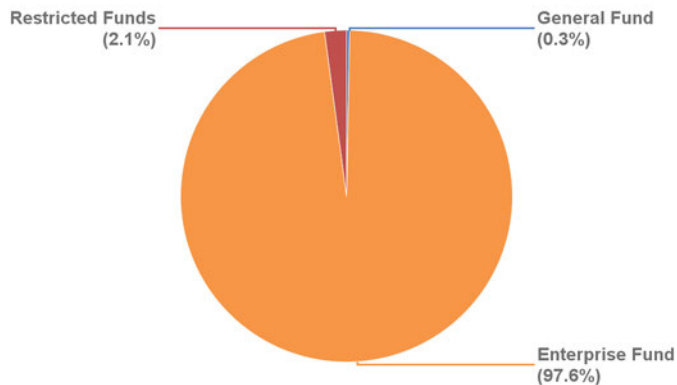
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|---------------------|---------------------|---------------------------------|---------------------|
| General Fund     | \$78,757            | \$72,846            | \$80,264                        | \$89,497            |
| Enterprise Fund  | \$24,511,379        | \$22,599,151        | \$28,712,757                    | \$27,696,373        |
| Restricted Funds | \$525,088           | \$485,165           | \$544,298                       | \$604,326           |
| <b>Sum:</b>      | <b>\$25,115,224</b> | <b>\$23,157,162</b> | <b>\$29,337,319</b>             | <b>\$28,390,196</b> |

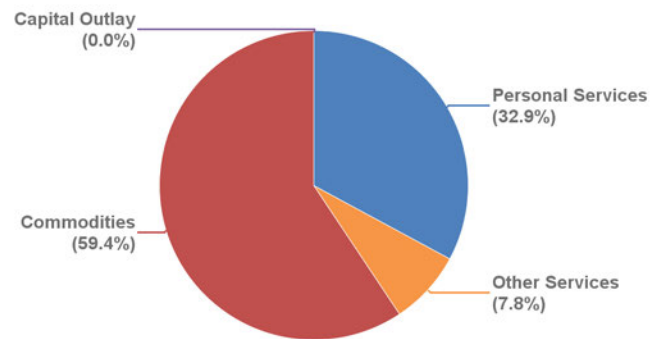
#### Operational History by Category

| Category          | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE               |                     | 78.2                |                                 | 82.1                |
| Personal Services | \$8,194,381         | \$8,356,775         | \$8,782,255                     | \$9,333,126         |
| Other Services    | \$2,130,234         | \$2,186,494         | \$2,230,894                     | \$2,205,803         |
| Commodities       | \$14,790,608        | \$12,613,663        | \$18,324,170                    | \$16,851,025        |
| Capital Outlay    | -                   | \$230               | -                               | \$242               |
| <b>Sum:</b>       | <b>\$25,115,224</b> | <b>\$23,157,162</b> | <b>\$29,337,319</b>             | <b>\$28,390,196</b> |

**Energy Resources  
FY 22/23 Operational Funding  
\$28,390,196**



**Energy Resources  
FY 22/23 Operational Category  
\$28,390,196**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Energy Resources

### Gas Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                            | General Fund    | Enterprise Fund     | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget     |
|--|-----------------|---------------------|------------------|-------------|-------------|---------------------|
| <b>Expenditure</b>                               |                 |                     |                  |             |             |                     |
| Gas Administration                               | -               | \$2,675,719         | -                | -           | -           | \$2,675,719         |
| Gas Business Development                         | -               | \$302,954           | -                | -           | -           | \$302,954           |
| Gas Emergency Response                           | -               | \$678,257           | -                | -           | -           | \$678,257           |
| Gas Meter Installation and Maintenance           | -               | \$1,019,205         | -                | -           | -           | \$1,019,205         |
| Gas Regulatory Compliance                        | -               | \$951,610           | -                | -           | -           | \$951,610           |
| Gas System Construction                          | -               | \$36,238            | -                | -           | -           | \$36,238            |
| Gas System Maintenance                           | -               | \$4,096,701         | -                | -           | -           | \$4,096,701         |
| Gas System Operations                            | -               | \$999,306           | -                | -           | -           | \$999,306           |
| Planning and Acquisition of Natural Gas Supplies | -               | \$15,963,196        | -                | -           | -           | \$15,963,196        |
| Utility Locating                                 | \$89,497        | \$973,187           | \$604,326        | -           | -           | \$1,667,010         |
| <b>Expenditure Total</b>                         | <b>\$89,497</b> | <b>\$27,696,373</b> | <b>\$604,326</b> | <b>-</b>    | <b>-</b>    | <b>\$28,390,196</b> |
| <b>Revenue</b>                                   |                 |                     |                  |             |             |                     |
| Gas Administration                               | -               | \$70,000            | -                | -           | -           | \$70,000            |
| Gas Business Development                         | -               | \$1,050,000         | -                | -           | -           | \$1,050,000         |
| Planning and Acquisition of Natural Gas Supplies | -               | \$230,000           | -                | -           | -           | \$230,000           |
| <b>Revenue Total</b>                             | <b>-</b>        | <b>\$1,350,000</b>  | <b>-</b>         | <b>-</b>    | <b>-</b>    | <b>\$1,350,000</b>  |
| <b>Expenditures Net of Revenues</b>              | <b>\$89,497</b> | <b>\$26,346,373</b> | <b>\$604,326</b> | <b>-</b>    | <b>-</b>    | <b>\$27,040,196</b> |

# Department Operational Plans

## Energy Resources

### Gas Business Objective

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source          |                   | FY 22/23<br>Expenditures | FY 22/23<br>Revenues | FY 22/23<br>Expenditures<br>Net of Revenues |
|-------------------------|-------------------|--------------------------|----------------------|---|
| <b>General Fund</b>     | General Fund      | \$89,497                 | -                    | \$89,497                                    |
| <b>Enterprise Fund</b>  | Capital - Utility | \$400,242                | \$1,050,000          | -\$649,758                                  |
|                         | Utility Fund      | \$27,296,131             | \$300,000            | \$26,996,131                                |
| <b>Restricted Funds</b> | Local Streets     | \$604,326                | -                    | \$604,326                                   |
| <b>Totals</b>           |                   | <b>\$28,390,196</b>      | <b>\$1,350,000</b>   | <b>\$27,040,196</b>                         |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                            | FTE         | Personal<br>Services | Other Services     | Commodities         | Capital Outlay | FY 22/23<br>Budget  |
|--|-------------|----------------------|--------------------|---------------------|----------------|---------------------|
| Gas Administration                               | 11.4        | \$1,463,047          | \$1,132,188        | \$80,242            | \$242          | \$2,675,719         |
| Gas Business Development                         | 1.4         | \$190,894            | \$109,960          | \$2,100             | -              | \$302,954           |
| Gas Emergency Response                           | 4.6         | \$645,757            | \$21,000           | \$11,500            | -              | \$678,257           |
| Gas Meter Installation and Maintenance           | 7.6         | \$908,455            | \$63,250           | \$47,500            | -              | \$1,019,205         |
| Gas Regulatory Compliance                        | 8           | \$906,210            | \$35,200           | \$10,200            | -              | \$951,610           |
| Gas System Construction                          | .3          | \$36,238             | -                  | -                   | -              | \$36,238            |
| Gas System Maintenance                           | 29.9        | \$3,137,633          | \$475,192          | \$483,876           | -              | \$4,096,701         |
| Gas System Operations                            | 4.3         | \$516,606            | \$46,600           | \$436,100           | -              | \$999,306           |
| Planning and Acquisition of Natural Gas Supplies | .9          | \$158,362            | \$106,000          | \$15,698,834        | -              | \$15,963,196        |
| Utility Locating                                 | 13.8        | \$1,369,924          | \$216,413          | \$80,673            | -              | \$1,667,010         |
| <b>Sum:</b>                                      | <b>82.1</b> | <b>\$9,333,126</b>   | <b>\$2,205,803</b> | <b>\$16,851,025</b> | <b>\$242</b>   | <b>\$28,390,196</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## Engineering Contact Information:

Department Phone Number: 480-644-2251  
Department Email: [Engineering-Admin@mesaaz.gov](mailto:Engineering-Admin@mesaaz.gov)  
Department Address: City of Mesa, Engineering  
P.O. Box 1466  
Mesa, AZ 85211-1466  
Website: <http://mesaaz.gov/business/engineering>

## Department Description

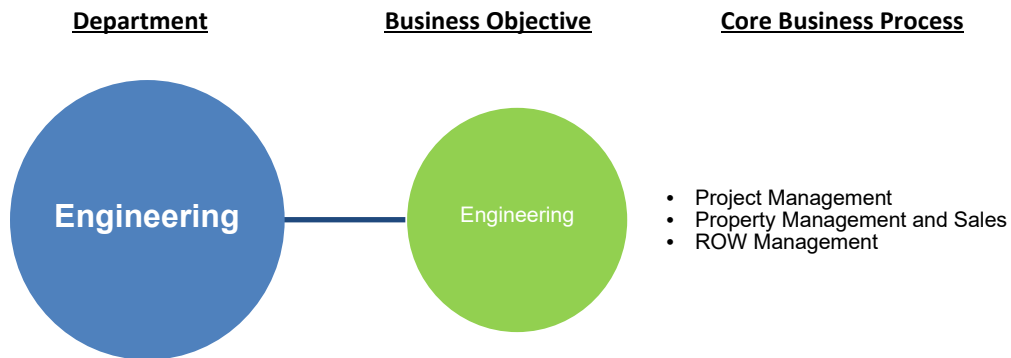
By utilizing a “single-point” project management approach, the Engineering Department manages the design and construction of City infrastructure projects including the procurement of these services. Additionally, the department manages City property, acquires land for City projects, and coordinates with private developers and other entities, such as non-city utilities, to ensure that the City’s infrastructure is built to City standards and the City’s land and rights of way are utilized for the benefit of the public.

The department uses both City staff and private consultants to perform project design, contract administration, materials testing, and inspection of the City’s projects and work done in the public right-of-way by private developers and utilities.

Through public outreach by the department, citizens, businesses, and the media are kept up-to-date on the progress of City infrastructure projects.

It is the department’s goal to see that City projects are delivered on time, within budget, and in a quality manner.

*City Council Strategic Initiatives: Placemaking*



## Budgetary Highlights

The Engineering Department directly and indirectly supports the Capital Improvement Program (CIP) and a significant portion of the department’s budget is related to that support. The FY 2022/23 Adopted Budget is slightly higher than the FY 2021/22 Adopted Budget due to the 5.17% increase in budget capacity for inflation and the 5% salary adjustment.

During FY 2021/22, the department added 1 FTE for an Engineering Designer due to increased projects and 1 FTE for a Construction Inspector II as building throughout the City has increased.

# Department Operational Plans

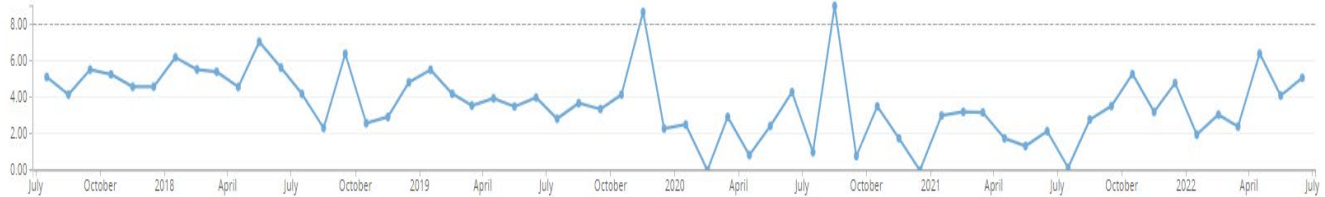
## Engineering Engineering Business Objective

| Public Purpose   | Desired Outcomes   |
|--|--|
| As a team, we apply technical and professional expertise to deliver city infrastructure projects, acquire and manage City property including the City's Right of Way, and resolve concerns to improve the quality of life for Mesa citizens. | To maintain and enhance the quality of life for the citizens of Mesa |

## Performance Measures

### Customer Satisfaction - Utility Permit Processing Time

(Sum of time in (business days) for ROW Group to process permits) / (total number of permits) = average time in business days to process permits.

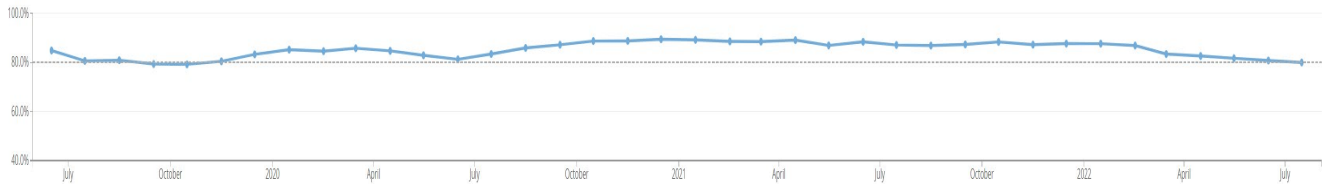


FY 2022/23 Monthly Target: 5.06 business days.

Calculated by dividing the sum of the Total Days field by the Record Count field for the time period Status Date.

### CIP Completed on Schedule

Percent of CIP Projects within the approved milestone schedule. Includes only active CIP Projects that have an approved schedule with CIPMesa Software.



FY 2022/23 Monthly Target: 80%

Number of projects on or off schedule divided by the number of total projects without null dates



# Department Operational Plans

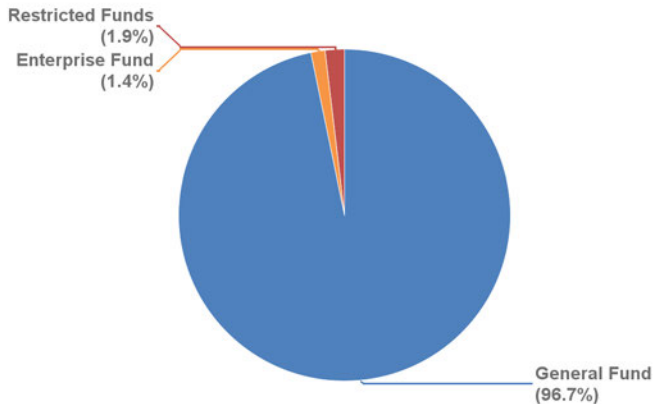
## Engineering

### Engineering Business Objective

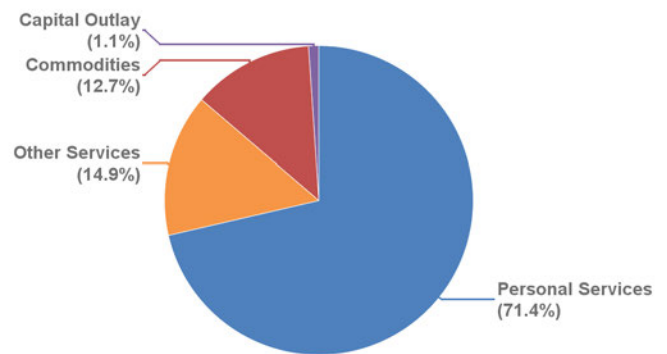
| Operational History by Funding Source |                    |                    |                                 |                    |
|---------------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Funding Source                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| General Fund                          | \$6,815,389        | \$7,589,768        | \$7,551,470                     | \$9,061,415        |
| Enterprise Fund                       | \$37,508           | \$116,226          | \$118,161                       | \$129,122          |
| Restricted Funds                      | \$65,467           | \$160,006          | \$167,661                       | \$176,338          |
| <b>Sum:</b>                           | <b>\$6,918,365</b> | <b>\$7,866,000</b> | <b>\$7,837,292</b>              | <b>\$9,366,875</b> |

| Operational History by Category |                    |                    |                                 |                    |
|---------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Category                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| FTE                             |                    | 53.2               |                                 | 54.4               |
| Personal Services               | \$5,468,296        | \$6,170,172        | \$6,322,236                     | \$6,685,658        |
| Other Services                  | \$1,250,832        | \$1,349,272        | \$1,259,985                     | \$1,393,547        |
| Commodities                     | \$197,550          | \$292,915          | \$245,305                       | \$1,187,380        |
| Capital Outlay                  | \$1,686            | \$53,641           | \$9,766                         | \$100,290          |
| <b>Sum:</b>                     | <b>\$6,918,365</b> | <b>\$7,866,000</b> | <b>\$7,837,292</b>              | <b>\$9,366,875</b> |

**Engineering  
FY 22/23 Operational Funding  
\$9,366,875**



**Engineering  
FY 22/23 Operational Category  
\$9,366,875**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Engineering

### Engineering Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                 | General Fund       | Enterprise Fund  | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget    |
|---------------------------------------|--------------------|------------------|------------------|-------------|-------------|--------------------|
| <b>Expenditure</b> Project Management | \$7,471,810        | -                | \$88,672         | -           | -           | \$7,560,482        |
| Property Management and Sales         | \$541,504          | \$63,343         | -                | -           | -           | \$604,847          |
| ROW Management                        | \$1,048,101        | \$65,779         | \$87,666         | -           | -           | \$1,201,546        |
| <b>Expenditure Total</b>              | <b>\$9,061,415</b> | <b>\$129,122</b> | <b>\$176,338</b> | <b>-</b>    | <b>-</b>    | <b>\$9,366,875</b> |
| <b>Revenue</b> Project Management     | \$108,514          | -                | -                | -           | -           | \$108,514          |
| Property Management and Sales         | \$993,842          | -                | -                | -           | -           | \$993,842          |
| ROW Management                        | \$1,199,990        | -                | -                | -           | -           | \$1,199,990        |
| <b>Revenue Total</b>                  | <b>\$2,302,346</b> | <b>-</b>         | <b>-</b>         | <b>-</b>    | <b>-</b>    | <b>\$2,302,346</b> |
| <b>Expenditures Net of Revenues</b>   | <b>\$6,759,069</b> | <b>\$129,122</b> | <b>\$176,338</b> | <b>-</b>    | <b>-</b>    | <b>\$7,064,529</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                  | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|--------------------|---------------------------------------|
| <b>General Fund</b> Capital - General Fund      | \$100,290             | -                  | \$100,290                             |
| General Fund                                    | \$8,961,125           | \$2,302,346        | \$6,658,779                           |
| <b>Enterprise Fund</b> Falcon Field Airport     | \$63,343              | -                  | \$63,343                              |
| Utility Fund                                    | \$65,779              | -                  | \$65,779                              |
| <b>Restricted Funds</b> Cadence CFD - Operating | \$44,336              | -                  | \$44,336                              |
| Eastmark CFD 1 - Operating                      | \$23,302              | -                  | \$23,302                              |
| Eastmark Community Facilities District No. 2    | \$21,034              | -                  | \$21,034                              |
| Local Streets                                   | \$87,666              | -                  | \$87,666                              |
| <b>Totals</b>                                   | <b>\$9,366,875</b>    | <b>\$2,302,346</b> | <b>\$7,064,529</b>                    |

# Department Operational Plans

## Engineering

### Engineering Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process         | FTE         | Personal Services  | Other Services     | Commodities        | Capital Outlay   | FY 22/23 Budget    |
|-------------------------------|-------------|--------------------|--------------------|--------------------|------------------|--------------------|
| Project Management            | 41          | \$5,131,974        | \$1,149,638        | \$1,178,580        | \$100,290        | \$7,560,482        |
| Property Management and Sales | 4.9         | \$558,132          | \$46,715           | -                  | -                | \$604,847          |
| ROW Management                | 8.5         | \$995,552          | \$197,194          | \$8,800            | -                | \$1,201,546        |
| <b>Sum:</b>                   | <b>54.4</b> | <b>\$6,685,658</b> | <b>\$1,393,547</b> | <b>\$1,187,380</b> | <b>\$100,290</b> | <b>\$9,366,875</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

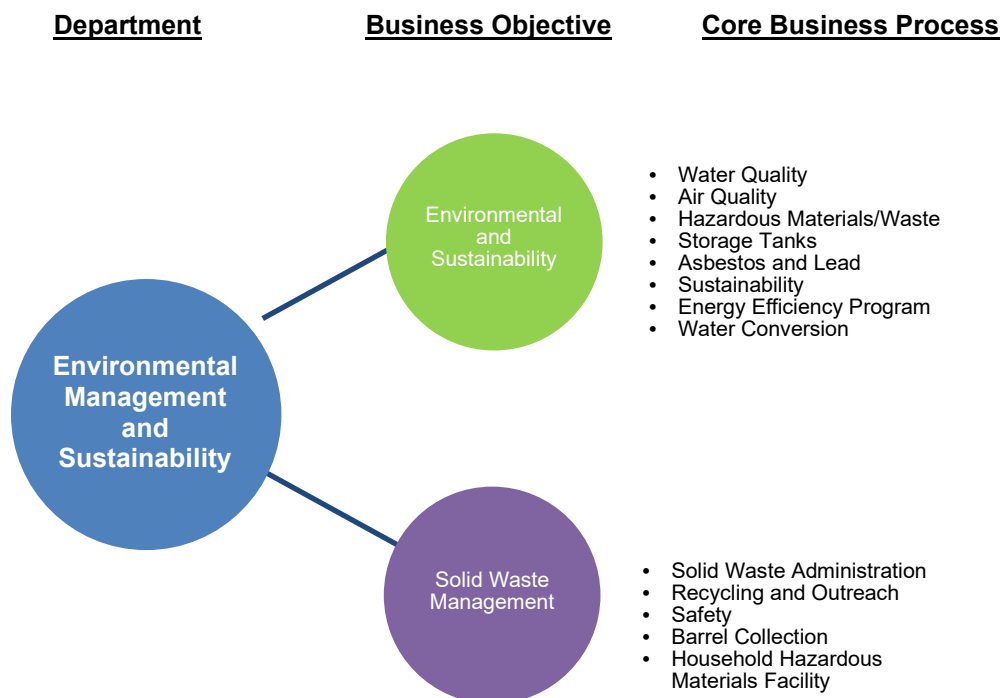
## Environmental Management and Sustainability Contact Information:

Department Phone Number: 480-644-2221  
 Department Email: [waste.info@mesaaz.gov](mailto:waste.info@mesaaz.gov)  
 Department Address: City of Mesa, Environmental Management and Sustainability  
 P.O. Box 1466  
 City of Mesa, AZ 85211-1466  
 Website: <https://www.mesaaz.gov/residents/trash-recycling>

## Department Description

The Environmental Management and Sustainability Department encourages efficient use of natural resources, protects the community from environmental hazards, and ensures excellence in the delivery of solid waste services through waste reduction, reuse, recycling, innovative technology, and education.

*City Council Strategic Initiatives: **Community Safety, Sustainable Economy, Transforming Neighborhoods, and Healthy Environment***



# Department Operational Plans

## **Budgetary Highlights**

The FY 2022/23 Adopted Budget added eight (8) Equipment Operator II positions to operate solid waste vehicles and one Routing Specialist position. These positions were necessary due to an increase in customers and routes, as well as to reduce staffing and overtime pressures. To meet customer and routing growth, the budget also includes one automated side-loader truck, two front-load trucks and one container carrier. Lastly, the budget includes the addition of \$462K to cover increasing cost for Fleet Services and a one-time 5.17% base budget increase in capacity to account for inflation which has experienced higher costs due to higher-than-normal inflation.

Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

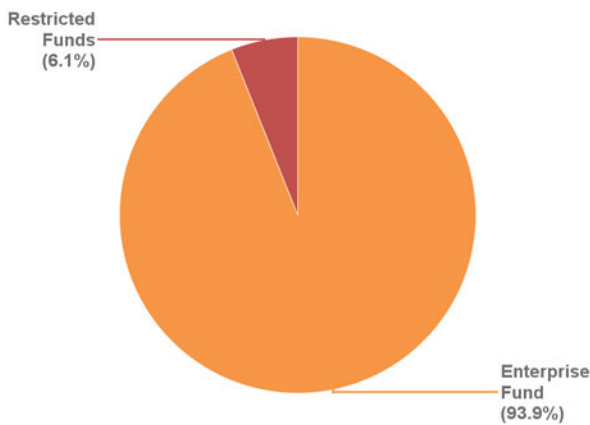
# Department Operational Plans

## Environmental Management and Sustainability

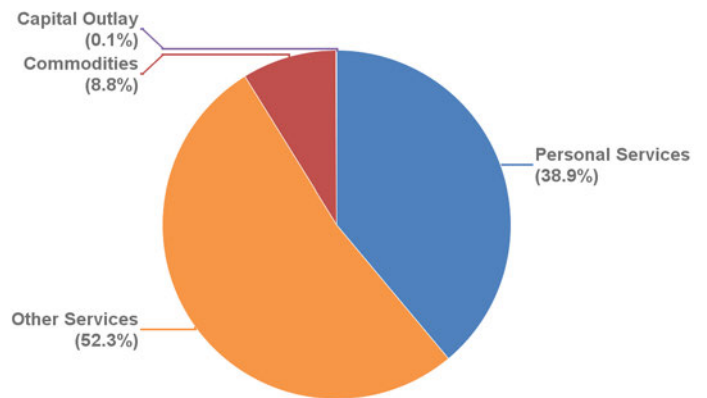
| Operational History by Funding Source |                     |                     |                                 |                     |
|---------------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Funding Source                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| Enterprise Fund                       | \$33,183,344        | \$36,181,444        | \$36,414,111                    | \$39,669,221        |
| Restricted Funds                      | \$1,538,670         | \$2,384,556         | \$1,546,203                     | \$2,555,579         |
| <b>Sum:</b>                           | <b>\$34,722,014</b> | <b>\$38,566,000</b> | <b>\$37,960,314</b>             | <b>\$42,224,800</b> |

| Operational History by Category |                     |                     |                                 |                     |
|---------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Category                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| FTE                             |                     | 161                 |                                 | 170                 |
| Personal Services               | \$14,372,626        | \$14,818,538        | \$15,308,642                    | \$16,431,968        |
| Other Services                  | \$18,524,321        | \$20,589,673        | \$20,553,412                    | \$22,062,934        |
| Commodities                     | \$1,796,697         | \$3,129,789         | \$2,081,760                     | \$3,700,450         |
| Capital Outlay                  | \$28,370            | \$28,000            | \$16,500                        | \$29,448            |
| <b>Sum:</b>                     | <b>\$34,722,014</b> | <b>\$38,566,000</b> | <b>\$37,960,314</b>             | <b>\$42,224,800</b> |

**Environmental Management and Sustainability  
FY 22/23 Operational Funding  
\$42,224,800**



**Environmental Management and Sustainability  
FY 22/23 Operational Category  
\$42,224,800**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Environmental Management and Sustainability

| FY 22/23 Operational Budget By Business Objective and Funding Source |                                  |              |                     |                    |             |             |                     |
|--|----------------------------------|--------------|---------------------|--------------------|-------------|-------------|---------------------|
| Business Objective   |                                  | General Fund | Enterprise Fund     | Restricted Funds   | Other Funds | Grant Funds | FY 22/23 Budget     |
| <b>Expenditure</b>   | Environmental and Sustainability | -            | \$2,083,943         | \$2,210,787        | -           | -           | \$4,294,730         |
|  | Solid Waste Management           | -            | \$37,585,278        | \$344,792          | -           | -           | \$37,930,070        |
| <b>Expenditure Total</b>   |                                  | -            | <b>\$39,669,221</b> | <b>\$2,555,579</b> | -           | -           | <b>\$42,224,800</b> |
| <b>Revenue</b>   | Environmental and Sustainability | -            | \$936,900           | \$25,000           | -           | -           | \$961,900           |
|  | Solid Waste Management           | -            | \$1,231,000         | -                  | -           | -           | \$1,231,000         |
| <b>Revenue Total</b>   |                                  | -            | <b>\$2,167,900</b>  | <b>\$25,000</b>    | -           | -           | <b>\$2,192,900</b>  |
| <b>Expenditures Net of Revenues</b>                                  |                                  | -            | <b>\$37,501,321</b> | <b>\$2,530,579</b> | -           | -           | <b>\$40,031,900</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                              |                       |                    |                                       |
|---|------------------------------|-----------------------|--------------------|---------------------------------------|
| Funding Source  | Fund Name                    | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
| <b>Enterprise Fund</b>  | Utility Fund                 | \$39,669,221          | \$2,167,900        | \$37,501,321                          |
| <b>Restricted Funds</b>   | Environmental Compliance Fee | \$2,250,579           | -                  | \$2,250,579                           |
|   | Solid Waste Development Fee  | \$225,000             | -                  | \$225,000                             |
|   | Special Programs Fund        | \$80,000              | \$25,000           | \$55,000                              |
| <b>Totals</b>   |                              | <b>\$42,224,800</b>   | <b>\$2,192,900</b> | <b>\$40,031,900</b>                   |

| FY 22/23 Operational Budget By Business Objective and Category |            |                     |                     |                    |                 |                     |
|--|------------|---------------------|---------------------|--------------------|-----------------|---------------------|
| Business Objective   | FTE        | Personal Services   | Other Services      | Commodities        | Capital Outlay  | FY 22/23 Budget     |
| Environmental and Sustainability                               | 15         | \$1,569,493         | \$1,971,757         | \$724,032          | \$29,448        | \$4,294,730         |
| Solid Waste Management   | 155        | \$14,862,475        | \$20,091,177        | \$2,976,418        | -               | \$37,930,070        |
| <b>Sum:</b>  | <b>170</b> | <b>\$16,431,968</b> | <b>\$22,062,934</b> | <b>\$3,700,450</b> | <b>\$29,448</b> | <b>\$42,224,800</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## Environmental Management and Sustainability Environmental and Sustainability Business Objective

| Public Purpose  | Desired Outcomes  |
|---|---|
| <p>Ensure residents of the City of Mesa are provided with a clean, safe and environmentally sound community and promote sustainable development that minimizes the use of natural resources, reduces dependence on nonrenewable resources, and guide decisions that recognize that economy, society, and the environment are interconnected and have a significant impact on the community.</p> | <ul style="list-style-type: none"> <li>- The public is protected from Environmental hazards</li> <li>- City operations comply with applicable Environmental regulations</li> <li>- Residents and City departments are knowledgeable about Environmental issues</li> <li>- The use of nonrenewable resources are reduced and promoted</li> <li>- The City realizes a significant financial return on investment from the efficient use of natural resources</li> </ul> |

### Performance Measures

#### Household Hazardous Materials Facility Users

Number of customer drop offs of household hazardous materials at HHM Facility. Each customer visit is counted separately.

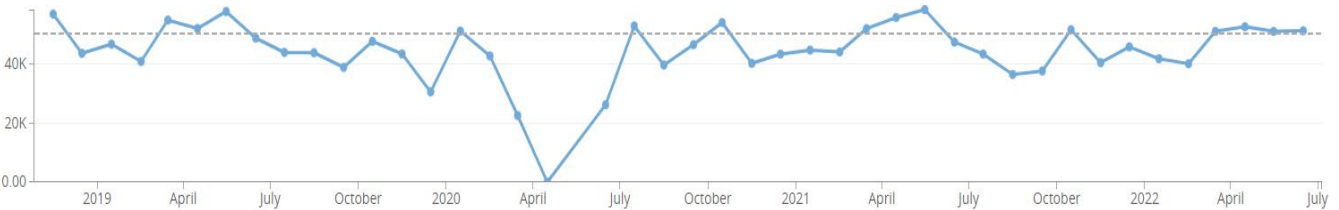


FY 2022/23 Monthly Target: 975

Calculated by counting the number of drop-offs by date.

#### Pounds of Household Hazardous Material collected at HHM Facility

Pounds of Hazardous Household Material and Waste collected and SHIPPED from Mesa residents during intake (including cardboard and trash). Metric is based on material collected, excluding tires, appliances, large compressed gas tanks, and electronics.



FY 2022/23 Monthly Target: 50,000

Calculated by summing the number of weight of waste by date



# Department Operational Plans

## Environmental Management and Sustainability

### Environmental and Sustainability Business Objective

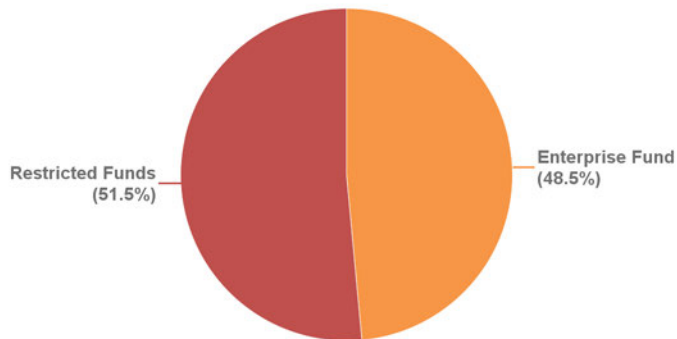
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|------------------|--------------------|--------------------|---------------------------------|--------------------|
| Enterprise Fund  | \$1,072,040        | \$1,886,568        | \$1,111,210                     | \$2,083,943        |
| Restricted Funds | \$1,289,523        | \$2,050,610        | \$1,312,203                     | \$2,210,787        |
| <b>Sum:</b>      | <b>\$2,361,563</b> | <b>\$3,937,178</b> | <b>\$2,423,413</b>              | <b>\$4,294,730</b> |

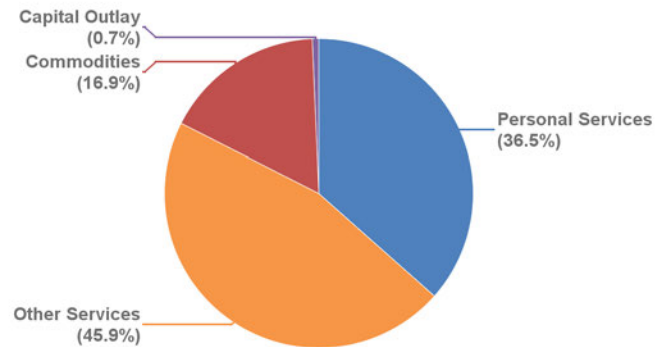
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 15                 |                                 | 15                 |
| Personal Services | \$1,279,130        | \$1,484,552        | \$1,368,842                     | \$1,569,493        |
| Other Services    | \$1,005,837        | \$1,668,723        | \$948,711                       | \$1,971,757        |
| Commodities       | \$48,692           | \$755,903          | \$89,360                        | \$724,032          |
| Capital Outlay    | \$27,904           | \$28,000           | \$16,500                        | \$29,448           |
| <b>Sum:</b>       | <b>\$2,361,563</b> | <b>\$3,937,178</b> | <b>\$2,423,413</b>              | <b>\$4,294,730</b> |

**Environmental Management and Sustainability  
FY 22/23 Operational Funding  
\$4,294,730**



**Environmental Management and Sustainability  
FY 22/23 Operational Category  
\$4,294,730**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Environmental Management and Sustainability

### Environmental and Sustainability Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                                    | General Fund | Enterprise Fund    | Restricted Funds   | Other Funds | Grant Funds | FY 22/23 Budget    |
|--|--------------|--------------------|--------------------|-------------|-------------|--------------------|
| <b>Expenditure</b> Air Quality                           | -            | -                  | \$222,184          | -           | -           | \$222,184          |
| Asbestos and Lead  | -            | -                  | \$178,107          | -           | -           | \$178,107          |
| Hazardous Materials/<br>Waste                            | -            | -                  | \$166,486          | -           | -           | \$166,486          |
| Household Hazardous<br>Materials Facility                | -            | \$1,523,970        | -                  | -           | -           | \$1,523,970        |
| Storage Tanks  | -            | -                  | \$468,359          | -           | -           | \$468,359          |
| Sustainability   | -            | \$559,973          | \$871,029          | -           | -           | \$1,431,002        |
| Water Quality  | -            | -                  | \$304,622          | -           | -           | \$304,622          |
| <b>Expenditure Total</b>                                 | -            | <b>\$2,083,943</b> | <b>\$2,210,787</b> | -           | -           | <b>\$4,294,730</b> |
| <b>Revenue</b> Household Hazardous<br>Materials Facility | -            | \$729,400          | -                  | -           | -           | \$729,400          |
| Sustainability   | -            | \$207,500          | \$25,000           | -           | -           | \$232,500          |
| <b>Revenue Total</b>                                     | -            | <b>\$936,900</b>   | <b>\$25,000</b>    | -           | -           | <b>\$961,900</b>   |
| <b>Expenditures Net of Revenues</b>                      | -            | <b>\$1,147,043</b> | <b>\$2,185,787</b> | -           | -           | <b>\$3,332,830</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                       | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|--|-----------------------|-------------------|---------------------------------------|
| <b>Enterprise Fund</b> Utility Fund                  | \$2,083,943           | \$936,900         | \$1,147,043                           |
| <b>Restricted Funds</b> Environmental Compliance Fee | \$2,130,787           | -                 | \$2,130,787                           |
| Special Programs Fund                                | \$80,000              | \$25,000          | \$55,000                              |
| <b>Totals</b>  | <b>\$4,294,730</b>    | <b>\$961,900</b>  | <b>\$3,332,830</b>                    |

# Department Operational Plans

## Environmental Management and Sustainability

### Environmental and Sustainability Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                     | FTE       | Personal Services  | Other Services     | Commodities      | Capital Outlay  | FY 22/23 Budget    |
|---|-----------|--------------------|--------------------|------------------|-----------------|--------------------|
| Air Quality                               | 1.3       | \$123,061          | \$95,705           | \$3,418          | -               | \$222,184          |
| Asbestos and Lead                         | .7        | \$77,144           | \$100,963          | -                | -               | \$178,107          |
| Hazardous Materials/<br>Waste             | .8        | \$77,933           | \$84,662           | \$3,891          | -               | \$166,486          |
| Household Hazardous<br>Materials Facility | 4         | \$324,725          | \$533,823          | \$665,422        | -               | \$1,523,970        |
| Storage Tanks                             | .5        | \$51,886           | \$416,473          | -                | -               | \$468,359          |
| Sustainability                            | 6.1       | \$748,159          | \$636,275          | \$43,413         | \$3,155         | \$1,431,002        |
| Water Quality                             | 1.8       | \$166,585          | \$103,856          | \$7,888          | \$26,293        | \$304,622          |
| <b>Sum:</b>                               | <b>15</b> | <b>\$1,569,493</b> | <b>\$1,971,757</b> | <b>\$724,032</b> | <b>\$29,448</b> | <b>\$4,294,730</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

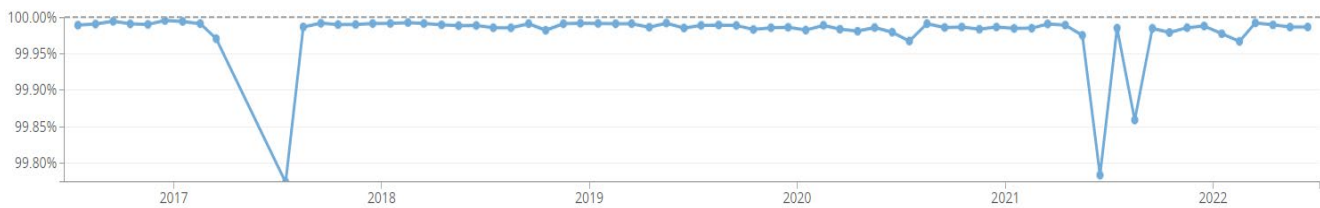
## Environmental Management and Sustainability Solid Waste Management Business Objective

| Public Purpose  | Desired Outcomes  |
|---|---|
| Committed to providing excellence in the delivery of solid waste services to Mesa's residents, businesses and visitors. | <ul style="list-style-type: none"> <li>- Solid Waste is collected in a safe, timely, professional and fiscally responsible manner</li> <li>- Dependence on natural resources is reduced through waste reduction and recycling</li> <li>- The Solid Waste Management program is managed to ensure our financial obligations</li> </ul> |

### Performance Measures

#### Percentage of Solid Waste Barrels Collected as Scheduled

Trash, Recycle and Green Waste barrels placed out for collection by residents and businesses are collected weekly as scheduled.

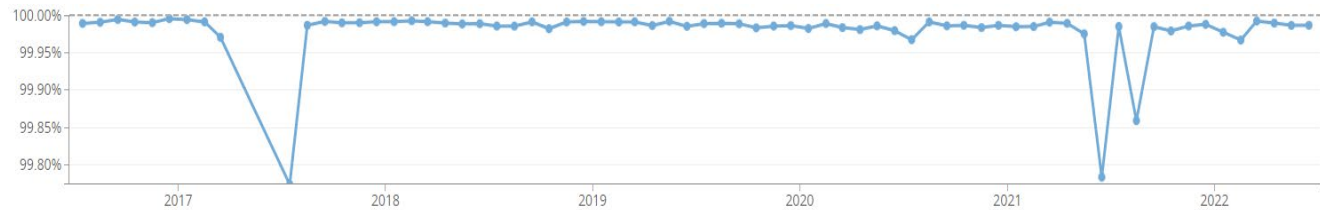


FY 2022/23 Monthly Target: 100%

Barrels Collected Not Reported divided by Barrels Collected

#### Solid Waste Barrels Collected as Scheduled

Trash, Recycle and Green Waste barrels placed out for collection by residents and businesses are collected weekly as scheduled.



FY 2022/23 Monthly Target: 100%

Total Barrels Collected

# Department Operational Plans

## Environmental Management and Sustainability Solid Waste Management Business Objective

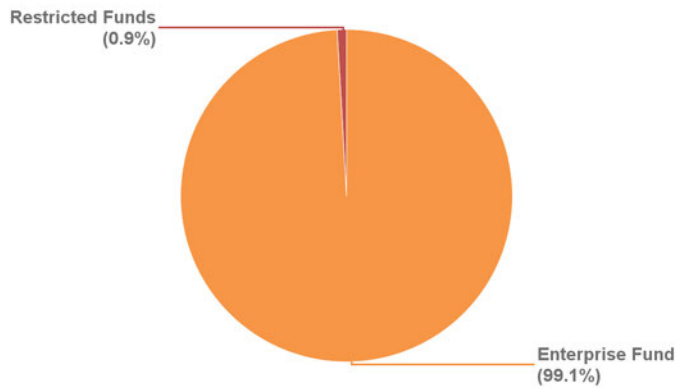
### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|---------------------|---------------------|---------------------------------|---------------------|
| Enterprise Fund  | \$32,111,304        | \$34,294,876        | \$35,302,901                    | \$37,585,278        |
| Restricted Funds | \$249,147           | \$333,946           | \$234,000                       | \$344,792           |
| <b>Sum:</b>      | <b>\$32,360,451</b> | <b>\$34,628,822</b> | <b>\$35,536,901</b>             | <b>\$37,930,070</b> |

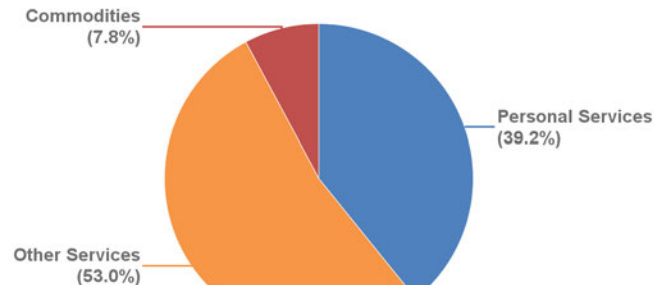
### Operational History by Category

| Category          | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE               |                     | 146                 |                                 | 155                 |
| Personal Services | \$13,093,496        | \$13,333,986        | \$13,939,800                    | \$14,862,475        |
| Other Services    | \$17,518,484        | \$18,920,950        | \$19,604,701                    | \$20,091,177        |
| Commodities       | \$1,748,005         | \$2,373,886         | \$1,992,400                     | \$2,976,418         |
| Capital Outlay    | \$466               | -                   | -                               | -                   |
| <b>Sum:</b>       | <b>\$32,360,451</b> | <b>\$34,628,822</b> | <b>\$35,536,901</b>             | <b>\$37,930,070</b> |

**Environmental Management and Sustainability  
FY 22/23 Operational Funding  
\$37,930,070**



**Environmental Management and Sustainability  
FY 22/23 Operational Category  
\$37,930,070**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Environmental Management and Sustainability Solid Waste Management Business Objective

### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |                            | General Fund | Enterprise Fund     | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget     |
|-------------------------------------|----------------------------|--------------|---------------------|------------------|-------------|-------------|---------------------|
| <b>Expenditure</b>                  | Barrel Collection          | -            | \$19,778,166        | -                | -           | -           | \$19,778,166        |
|                                     | Recycling and Outreach     | -            | \$607,074           | -                | -           | -           | \$607,074           |
|                                     | Safety                     | -            | \$258,367           | -                | -           | -           | \$258,367           |
|                                     | Solid Waste Administration | -            | \$16,941,671        | \$344,792        | -           | -           | \$17,286,463        |
| <b>Expenditure Total</b>            |                            | -            | <b>\$37,585,278</b> | <b>\$344,792</b> | -           | -           | <b>\$37,930,070</b> |
| <b>Revenue</b>                      | Solid Waste Administration | -            | \$1,231,000         | -                | -           | -           | \$1,231,000         |
| <b>Revenue Total</b>                |                            | -            | <b>\$1,231,000</b>  | -                | -           | -           | <b>\$1,231,000</b>  |
| <b>Expenditures Net of Revenues</b> |                            | -            | <b>\$36,354,278</b> | <b>\$344,792</b> | -           | -           | <b>\$36,699,070</b> |

### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source          |                              | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
|-------------------------|------------------------------|-----------------------|--------------------|---------------------------------------|
| <b>Enterprise Fund</b>  | Utility Fund                 | \$37,585,278          | \$1,231,000        | \$36,354,278                          |
| <b>Restricted Funds</b> | Environmental Compliance Fee | \$119,792             | -                  | \$119,792                             |
|                         | Solid Waste Development Fee  | \$225,000             | -                  | \$225,000                             |
| <b>Totals</b>           |                              | <b>\$37,930,070</b>   | <b>\$1,231,000</b> | <b>\$36,699,070</b>                   |

# Department Operational Plans

## Environmental Management and Sustainability Solid Waste Management Business Objective

### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process      | FTE        | Personal Services   | Other Services      | Commodities        | Capital Outlay | FY 22/23 Budget     |
|----------------------------|------------|---------------------|---------------------|--------------------|----------------|---------------------|
| Barrel Collection          | 76         | \$7,393,861         | \$12,384,305        | -                  | -              | \$19,778,166        |
| Recycling and Outreach     | 6          | \$546,074           | \$39,400            | \$21,600           | -              | \$607,074           |
| Safety                     | 2          | \$231,367           | -                   | \$27,000           | -              | \$258,367           |
| Solid Waste Administration | 71         | \$6,691,173         | \$7,667,472         | \$2,927,818        | -              | \$17,286,463        |
| <b>Sum:</b>                | <b>155</b> | <b>\$14,862,475</b> | <b>\$20,091,177</b> | <b>\$2,976,418</b> | <b>-</b>       | <b>\$37,930,070</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## Falcon Field Contact Information:

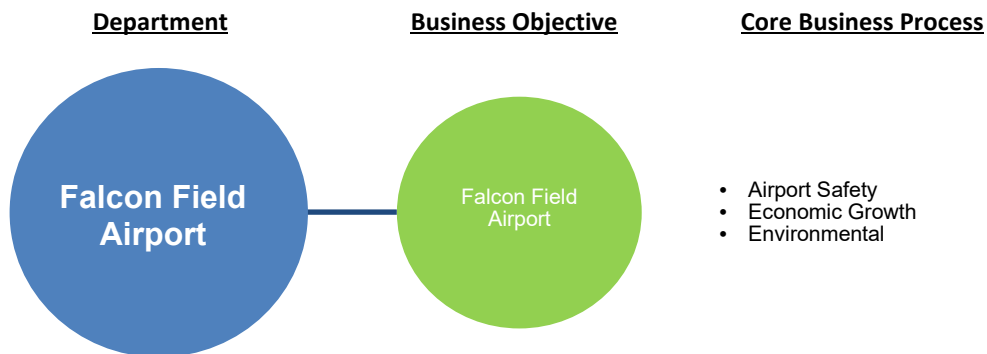
Department Phone Number: 480-644-2450  
Department Email: [airport.info@mesaaz.gov](mailto:airport.info@mesaaz.gov)  
Department Address: Falcon Field Airport – City of Mesa  
4800 E. Falcon Drive  
Mesa, AZ 85215  
Website: <http://www.falconfieldairport.com>

## **Department Description**

Falcon Field Airport is a general aviation airport owned and operated by the City of Mesa. Located in northeast Mesa, Falcon Field serves as a reliever to Phoenix-Mesa Gateway Airport and Phoenix Sky Harbor Airport. It is an active economic engine with more than 120 businesses providing a wide range of aviation services including aircraft design & manufacturing, maintenance & repair, avionics, interiors, fueling, flight training, charters, and painting. Approximately 800 aircraft are based at the airport for corporate, business, public safety and recreational use.

Falcon Field Airport provides a safe, high quality, and friendly air transportation facility that meets the needs of aviation customers while remaining sensitive to the quality of life in surrounding neighborhoods. The airport’s successful “Fly Friendly” program demonstrates its commitment as a good neighbor to the community.

*City Council Strategic Initiatives: **Placemaking, Skilled and Talented Workforce, Sustainable Economy***



## **Budgetary Highlights**

The Falcon Field Department operates in the Falcon Field Enterprise Fund and is financially self-sustaining. No funds are expended from the City’s General Fund to operate the Airport.

The FY 2022/23 Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation as well as annual maintenance costs for city-owned citrus groves that serve as buffers between the airport and surrounding neighborhoods. Anticipated projects in this fiscal year’s budget also include improvements for safety, operational flexibility, and public use:

- design of mid-field crossover taxiways and realignment of taxiways D3, D4, D7 and D8
- design of the eastside dual taxi lane
- design & reconstruction of the East Ramp
- improvements to Falcon Drive roadway medians
- improvements to the Fighter Aces Drive area including improvements to Falcon Field Park and installation of a memorial garden

Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.



# Department Operational Plans

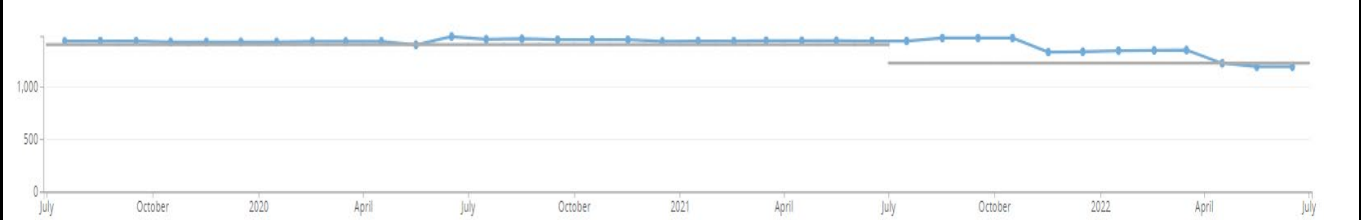
## Falcon Field Airport Falcon Field Airport Business Objective

| Public Purpose  | Desired Outcomes  |
|---|---|
| <p>Provide a safe, operationally-efficient public-use general aviation reliever airport which is a financially self-sustaining economic hub in the City and takes reasonable measures to be environmentally responsible and sensitive to the surrounding community.</p> | <ul style="list-style-type: none"> <li>- Falcon Field is maintained as a first-class, safe and secure airport.</li> <li>- Falcon Field is a major economic asset for the City of Mesa that creates jobs for the community.</li> <li>- Falcon Field operates and makes improvements with enterprise and grant funds only and does not rely upon the City's General Fund.</li> <li>- The environment and quality of life of those affected by the airport is protected without adversely affecting commerce, trade, and recreation at the airport.</li> </ul> |

### Performance Measures

#### Airport Based Jobs

The total number of airport jobs, both full-time and part-time, that are located on Falcon Field Airport

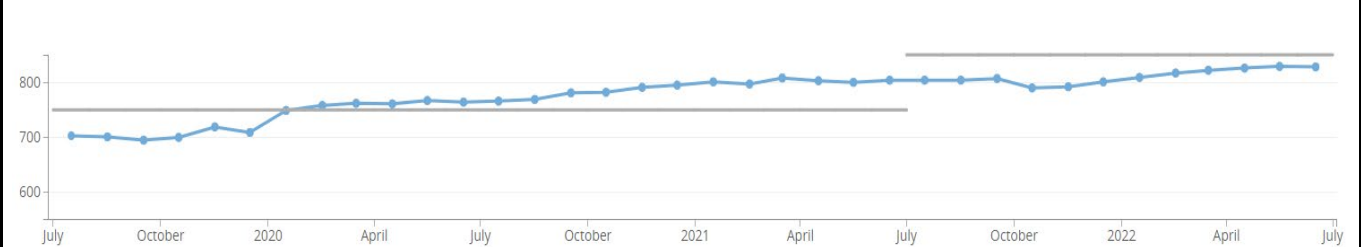


FY 2022/23 Monthly Target: 1,225

Calculated by summing the total number of employees by month

#### Based Aircraft

The number of aircraft based at Falcon Field with the exception of transient aircraft and aircraft with no FAA-assigned 'N' number.



FY 2022/23 Monthly Target: 850

Calculated by counting the number of based aircraft by month.

# Department Operational Plans

## Falcon Field Airport

### Falcon Field Airport Business Objective

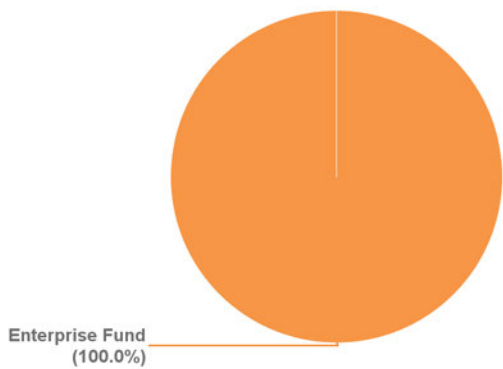
#### Operational History by Funding Source

| Funding Source  | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-----------------|--------------------|--------------------|---------------------------------|--------------------|
| Enterprise Fund | \$1,477,330        | \$2,360,000        | \$1,921,400                     | \$2,584,000        |
| Grant Funds     | \$44,543           | -                  | -                               | -                  |
| <b>Sum:</b>     | <b>\$1,521,874</b> | <b>\$2,360,000</b> | <b>\$1,921,400</b>              | <b>\$2,584,000</b> |

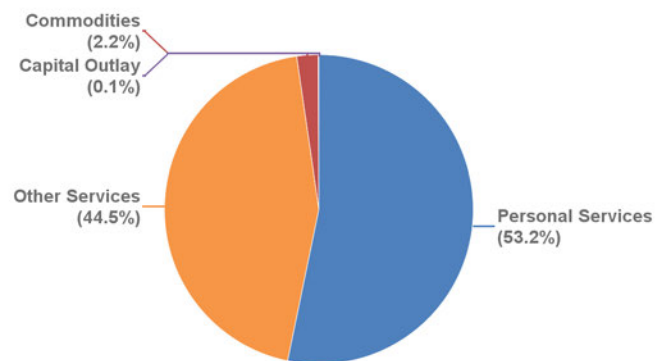
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 14                 |                                 | 14                 |
| Personal Services | \$1,167,500        | \$1,372,398        | \$1,370,873                     | \$1,375,757        |
| Other Services    | \$302,071          | \$920,174          | \$502,625                       | \$1,148,678        |
| Commodities       | \$48,033           | \$65,558           | \$43,467                        | \$57,671           |
| Capital Outlay    | \$4,269            | \$1,870            | \$4,435                         | \$1,894            |
| <b>Sum:</b>       | <b>\$1,521,874</b> | <b>\$2,360,000</b> | <b>\$1,921,400</b>              | <b>\$2,584,000</b> |

**Falcon Field Airport  
FY 22/23 Operational Funding  
\$2,584,000**



**Falcon Field Airport  
FY 22/23 Operational Category  
\$2,584,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Falcon Field Airport

### Falcon Field Airport Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |                 | General Fund | Enterprise Fund     | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget     |
|-------------------------------------|-----------------|--------------|---------------------|------------------|-------------|-------------|---------------------|
| <b>Expenditure</b>                  | Airport Safety  | -            | \$1,037,525         | -                | -           | -           | \$1,037,525         |
|                                     | Economic Growth | -            | \$1,382,944         | -                | -           | -           | \$1,382,944         |
|                                     | Environmental   | -            | \$163,531           | -                | -           | -           | \$163,531           |
| <b>Expenditure Total</b>            |                 | -            | <b>\$2,584,000</b>  | -                | -           | -           | <b>\$2,584,000</b>  |
| <b>Revenue</b>                      | Economic Growth | -            | \$5,019,100         | -                | -           | -           | \$5,019,100         |
| <b>Revenue Total</b>                |                 | -            | <b>\$5,019,100</b>  | -                | -           | -           | <b>\$5,019,100</b>  |
| <b>Expenditures Net of Revenues</b> |                 | -            | <b>-\$2,435,100</b> | -                | -           | -           | <b>-\$2,435,100</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source         |                      | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
|------------------------|----------------------|-----------------------|--------------------|---------------------------------------|
| <b>Enterprise Fund</b> | Falcon Field Airport | \$2,584,000           | \$5,019,100        | -\$2,435,100                          |
| <b>Totals</b>          |                      | <b>\$2,584,000</b>    | <b>\$5,019,100</b> | <b>-\$2,435,100</b>                   |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE       | Personal Services  | Other Services     | Commodities     | Capital Outlay | FY 22/23 Budget    |
|-----------------------|-----------|--------------------|--------------------|-----------------|----------------|--------------------|
| Airport Safety        | 5.6       | \$485,630          | \$535,577          | \$16,318        | -              | \$1,037,525        |
| Economic Growth       | 7.2       | \$746,579          | \$593,118          | \$41,353        | \$1,894        | \$1,382,944        |
| Environmental         | 1.3       | \$143,548          | \$19,983           | -               | -              | \$163,531          |
| <b>Sum:</b>           | <b>14</b> | <b>\$1,375,757</b> | <b>\$1,148,678</b> | <b>\$57,671</b> | <b>\$1,894</b> | <b>\$2,584,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

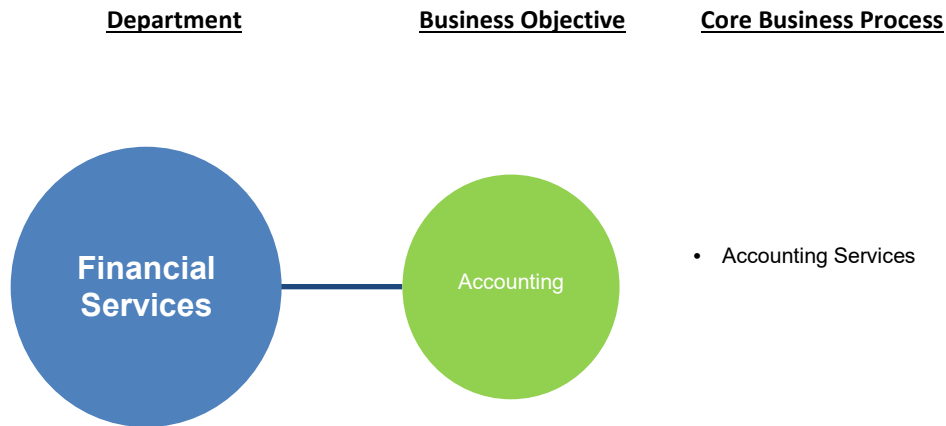
## Finance Services Contact Information:

Department Phone Number: 480-644-2275  
Department Email: [Financeinfo@mesaaz.gov](mailto:Financeinfo@mesaaz.gov)  
Department Address: City of Mesa, Financial Services  
P.O. Box 1466  
Mesa, AZ 85211-1466  
Website: <http://mesaaz.gov/government/accounting>

## Department Description

The Financial Services Department is responsible for general accounting services and payroll. The department is also responsible for compiling and reporting the City's Comprehensive Annual Financial Report.

*City Council Strategic Initiatives: Sustainable Economy*



## Budgetary Highlights

The FY 2022/23 Adopted Budget is slightly higher than the FY 2021/22 Adopted Budget due to the 5.17% increase in budget capacity for inflation and the 5% salary adjustment.

# Department Operational Plans

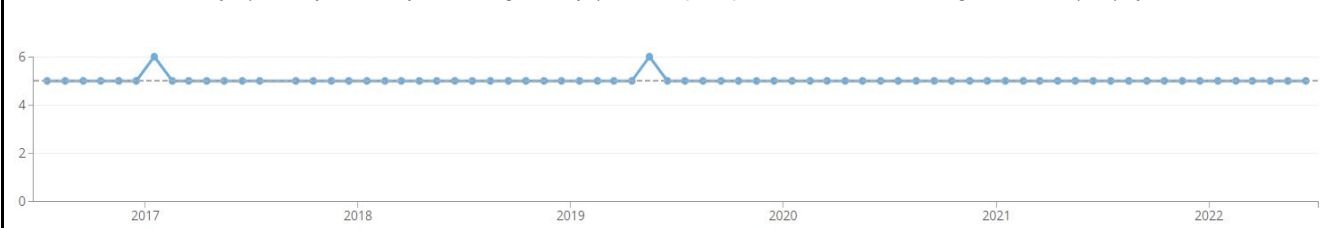
## Financial Services Accounting Business Objective

| Public Purpose   | Desired Outcomes   |
|--|--|
| Provide exceptional service in managing the City's financial resources for our customers and stakeholders. | Provide proactive leadership and reporting allowing our customers to make informed financial decisions for their organization by providing efficiency, innovation, and flexibility |

## Performance Measures

### Business Days to Close Advantage

Number of business days (Monday-Thursday, excluding holidays) to close prior period month in Advantage Financial (FIN) system



FY 2022/23 Monthly Target: 5

Number of business days (Monday through Thursday, excluding holidays) since first of the new month by Job Start Date.

# Department Operational Plans

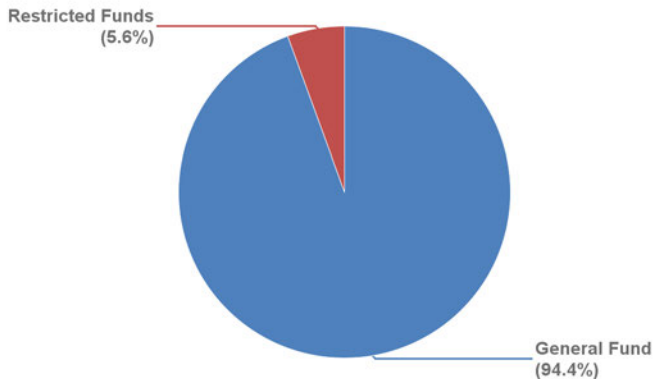
## Financial Services

### Accounting Business Objective

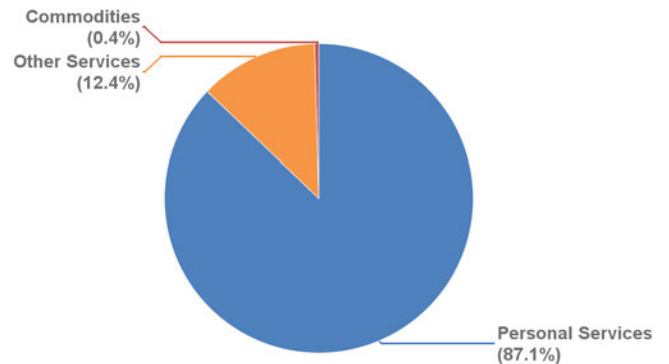
| Operational History by Funding Source |                    |                    |                                 |                    |
|---------------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Funding Source                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| General Fund                          | \$3,369,607        | \$3,804,445        | \$3,939,445                     | \$4,077,527        |
| Restricted Funds                      | \$183,243          | \$192,555          | \$224,514                       | \$240,473          |
| <b>Sum:</b>                           | <b>\$3,552,850</b> | <b>\$3,997,000</b> | <b>\$4,163,959</b>              | <b>\$4,318,000</b> |

| Operational History by Category |                    |                    |                                 |                    |
|---------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Category                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| FTE                             |                    | 36                 |                                 | 36                 |
| Personal Services               | \$3,140,408        | \$3,506,519        | \$3,632,188                     | \$3,761,659        |
| Other Services                  | \$404,362          | \$471,481          | \$512,771                       | \$537,341          |
| Commodities                     | \$8,080            | \$19,000           | \$19,000                        | \$19,000           |
| <b>Sum:</b>                     | <b>\$3,552,850</b> | <b>\$3,997,000</b> | <b>\$4,163,959</b>              | <b>\$4,318,000</b> |

**Financial Services  
FY 22/23 Operational Funding  
\$4,318,000**



**Financial Services  
FY 22/23 Operational Category  
\$4,318,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Financial Services

### Accounting Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                  | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget    |
|--|--------------------|-----------------|------------------|-------------|-------------|--------------------|
| <b>Expenditure</b> Accounting Services | \$4,077,527        | -               | \$240,473        | -           | -           | \$4,318,000        |
| <b>Expenditure Total</b>               | <b>\$4,077,527</b> | -               | <b>\$240,473</b> | -           | -           | <b>\$4,318,000</b> |
| <b>Expenditures Net of Revenues</b>    | <b>\$4,077,527</b> | -               | <b>\$240,473</b> | -           | -           | <b>\$4,318,000</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                  | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> General Fund                | \$4,077,527           | -                 | \$4,077,527                           |
| <b>Restricted Funds</b> Cadence CFD - Operating | \$51,401              | -                 | \$51,401                              |
| Eastmark CFD 1 - Operating                      | \$146,343             | -                 | \$146,343                             |
| Eastmark Community Facilities District No. 2    | \$27,285              | -                 | \$27,285                              |
| Greenfield WRP Joint Venture                    | \$1,380               | -                 | \$1,380                               |
| TOPAZ Joint Venture Fund                        | \$14,064              | -                 | \$14,064                              |
| <b>Totals</b>                                   | <b>\$4,318,000</b>    | -                 | <b>\$4,318,000</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE       | Personal Services  | Other Services   | Commodities     | Capital Outlay | FY 22/23 Budget    |
|-----------------------|-----------|--------------------|------------------|-----------------|----------------|--------------------|
| Accounting Services   | 36        | \$3,761,659        | \$537,341        | \$19,000        | -              | \$4,318,000        |
| <b>Sum:</b>           | <b>36</b> | <b>\$3,761,659</b> | <b>\$537,341</b> | <b>\$19,000</b> | -              | <b>\$4,318,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

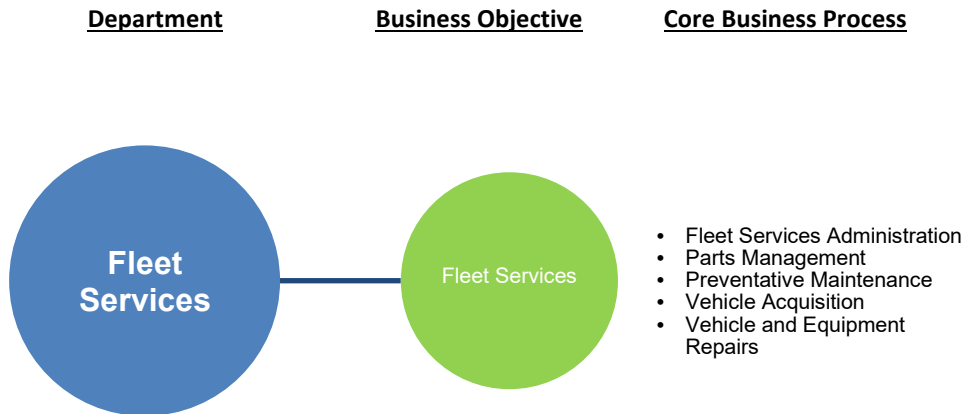
## Fleet Services Contact Information:

Department Phone Number: 480-644-2391  
Department Address: City of Mesa, Fleet Services  
310 E 6<sup>th</sup> Street  
Mesa, AZ 85201-5107

## Department Description

The Fleet Services Department operates two Automotive Service Excellence (ASE) Certified Blue Seal Facilities that provide safe, dependable, professional, and economical service and repairs to City vehicles. These services are delivered in an environmentally conscious manner that support City of Mesa departments in accomplishing their goals and objectives. In addition to maintaining the City's fleet, the Fleet Services Department procures and designs new vehicles, operates and maintains seventeen fuel sites, and can fabricate and weld most projects from other departments. Fleet equipment and vehicle service and maintenance records are maintained using professional fleet management software, Asset Works. This software provides management with information to make fast and productive decisions regarding the City's fleet. The Parts Management division is responsible for procuring and maintaining parts inventory to support vehicle maintenance and repair. The division has two inventory locations that house over 55,000 inventory line items.

*City Council Strategic Initiatives: Community Safety*



## Budgetary Highlights

The Fleet Services Department is funded through the Fleet Internal Services Fund. This is an internal service fund established to account for financing, on a cost reimbursement basis, of commodities or services provided by Fleet Services for the benefit of other programs within the City.

The FY 2022/23 Adopted Budget includes 1 FTE for a Parts & Supply Specialist to maintain current service levels and a one-time 5.17% base budget increase in capacity to account for inflation. Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.



# Department Operational Plans

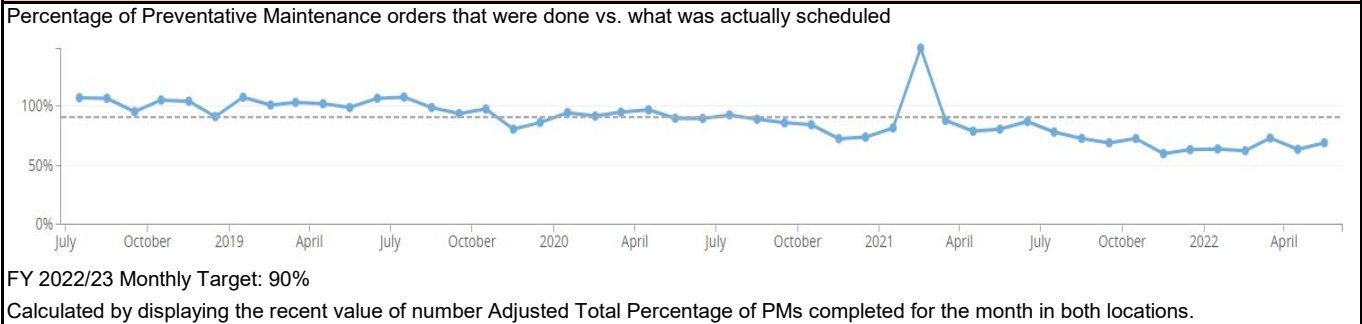
## Fleet Services

### Fleet Services Business Objective

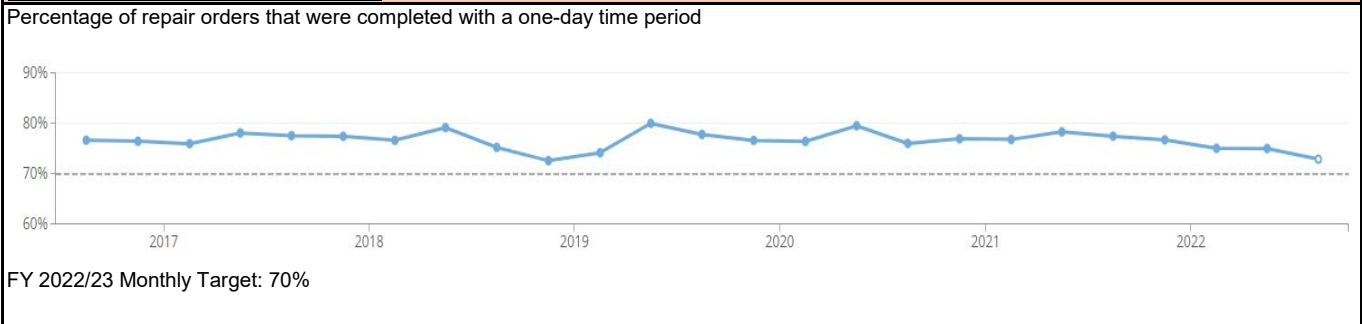
| Public Purpose   | Desired Outcomes   |
|--|--|
| Minimize downtime and maximize equipment availability at an acceptable cost. | <ul style="list-style-type: none"> <li>- Satisfy customers</li> <li>- Maximize vehicle and equipment availability</li> <li>- Meet required vehicle turnaround times</li> <li>- Maintain competitive cost and service levels</li> <li>- Keep Safety a priority</li> </ul> |

### Performance Measures

#### Fleet - Scheduled Preventative Maintenance



#### Fleet Repair Turnaround Time



# Department Operational Plans

## Fleet Services

### Fleet Services Business Objective

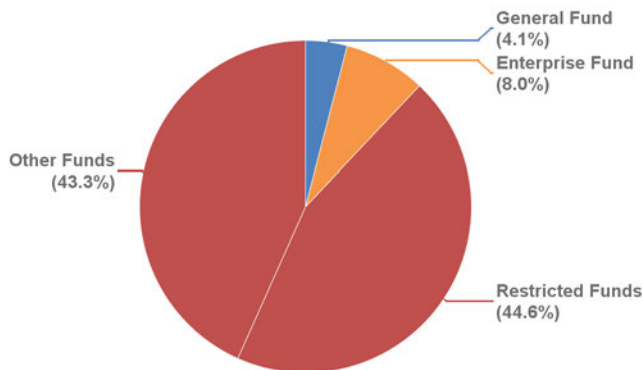
#### Operational History by Funding Source

| Funding Source   | FY 20/21<br>Actuals | FY 21/22<br>Budget  | FY 21/22<br>Projected<br>Expenditures | FY 22/23<br>Budget  |
|------------------|---------------------|---------------------|---------------------------------------|---------------------|
| General Fund     | \$24,060            | \$1,529,938         | -                                     | \$2,335,641         |
| Enterprise Fund  | \$864,389           | \$4,141,000         | \$225,085                             | \$4,615,115         |
| Restricted Funds | \$5,640,378         | \$14,767,197        | \$5,786,868                           | \$25,734,862        |
| Other Funds      | \$18,849,682        | \$22,511,970        | \$21,799,414                          | \$24,976,335        |
| <b>Sum:</b>      | <b>\$25,378,509</b> | <b>\$42,950,105</b> | <b>\$27,811,367</b>                   | <b>\$57,661,953</b> |

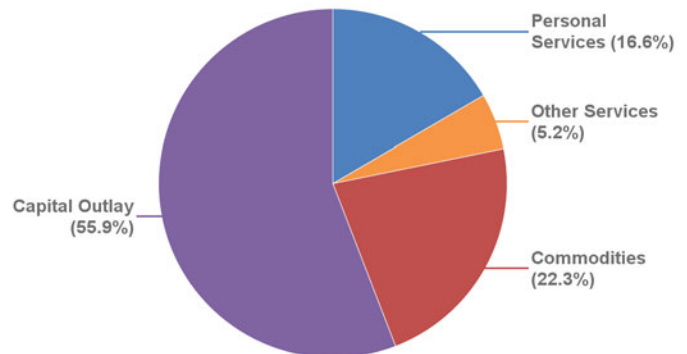
#### Operational History by Category

| Category          | FY 20/21<br>Actuals | FY 21/22<br>Budget  | FY 21/22<br>Projected<br>Expenditures | FY 22/23<br>Budget  |
|-------------------|---------------------|---------------------|---------------------------------------|---------------------|
| FTE               |                     | 86                  |                                       | 87                  |
| Personal Services | \$7,564,397         | \$8,092,910         | \$8,181,200                           | \$9,583,152         |
| Other Services    | \$1,887,654         | \$2,668,981         | \$2,177,894                           | \$2,991,149         |
| Commodities       | \$9,750,046         | \$12,268,061        | \$11,948,592                          | \$12,876,281        |
| Capital Outlay    | \$6,176,412         | \$19,920,153        | \$5,503,681                           | \$32,211,371        |
| <b>Sum:</b>       | <b>\$25,378,509</b> | <b>\$42,950,105</b> | <b>\$27,811,367</b>                   | <b>\$57,661,953</b> |

**Fleet Services  
FY 22/23 Operational Funding  
\$57,661,953**



**Fleet Services  
FY 22/23 Operational Category  
\$57,661,953**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Fleet Services

### Fleet Services Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                            | General Fund       | Enterprise Fund    | Restricted Funds    | Other Funds         | Grant Funds | FY 22/23 Budget     |
|--|--------------------|--------------------|---------------------|---------------------|-------------|---------------------|
| <b>Expenditure</b> Fleet Services Administration | -                  | -                  | \$411,278           | \$8,260,830         | -           | \$8,672,108         |
| Parts Management                                 | -                  | -                  | -                   | \$7,737,958         | -           | \$7,737,958         |
| Preventative Maintenance                         | -                  | -                  | \$18,689            | \$875,931           | -           | \$894,620           |
| Vehicle Acquisition                              | \$2,335,641        | \$4,615,115        | \$25,244,415        | \$274,407           | -           | \$32,469,578        |
| Vehicle and Equipment Repairs                    | -                  | -                  | \$60,480            | \$7,827,209         | -           | \$7,887,689         |
| <b>Expenditure Total</b>                         | <b>\$2,335,641</b> | <b>\$4,615,115</b> | <b>\$25,734,862</b> | <b>\$24,976,335</b> | -           | <b>\$57,661,953</b> |
| <b>Revenue</b> Parts Management                  | -                  | -                  | -                   | \$10,000            | -           | \$10,000            |
| Vehicle Acquisition                              | -                  | -                  | \$85,000            | -                   | -           | \$85,000            |
| Vehicle and Equipment Repairs                    | -                  | -                  | -                   | \$282,000           | -           | \$282,000           |
| <b>Revenue Total</b>                             | -                  | -                  | <b>\$85,000</b>     | <b>\$292,000</b>    | -           | <b>\$377,000</b>    |
| <b>Expenditures Net of Revenues</b>              | <b>\$2,335,641</b> | <b>\$4,615,115</b> | <b>\$25,649,862</b> | <b>\$24,684,335</b> | -           | <b>\$57,284,953</b> |

# Department Operational Plans

## Fleet Services

### Fleet Services Business Objective

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source          |   | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|-------------------------|---|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b>     | Capital - General Fund                    | \$2,335,641           | -                 | \$2,335,641                           |
| <b>Enterprise Fund</b>  | Capital - Utility                         | \$4,590,174           | -                 | \$4,590,174                           |
|                         | Falcon Field Airport                      | \$24,941              | -                 | \$24,941                              |
| <b>Restricted Funds</b> | Environmental Compliance Fee              | \$1,220,447           | -                 | \$1,220,447                           |
|                         | Local Streets                             | \$1,945,472           | -                 | \$1,945,472                           |
|                         | Public Safety Sales Tax                   | \$4,264,854           | -                 | \$4,264,854                           |
|                         | Solid Waste Development Fee               | \$780,000             | -                 | \$780,000                             |
|                         | Utility Replacement Extension and Renewal | \$5,420,012           | -                 | \$5,420,012                           |
|                         | Vehicle Replacement                       | \$12,104,077          | \$85,000          | \$12,019,077                          |
| <b>Other Funds</b>      | Fleet Internal Service                    | \$24,960,135          | \$292,000         | \$24,668,135                          |
|                         | Warehouse Internal Service                | \$16,200              | -                 | \$16,200                              |
| <b>Totals</b>           |   | <b>\$57,661,953</b>   | <b>\$377,000</b>  | <b>\$57,284,953</b>                   |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process         | FTE       | Personal Services  | Other Services     | Commodities         | Capital Outlay      | FY 22/23 Budget     |
|-------------------------------|-----------|--------------------|--------------------|---------------------|---------------------|---------------------|
| Fleet Services Administration | 23.5      | \$3,085,996        | \$605,998          | \$4,980,114         | -                   | \$8,672,108         |
| Parts Management              | 12        | \$1,173,709        | \$481,679          | \$6,082,570         | -                   | \$7,737,958         |
| Preventative Maintenance      | 8.3       | \$778,646          | \$60,302           | \$55,672            | -                   | \$894,620           |
| Vehicle Acquisition           | 2.4       | \$258,207          | -                  | -                   | \$32,211,371        | \$32,469,578        |
| Vehicle and Equipment Repairs | 40.9      | \$4,286,594        | \$1,843,170        | \$1,757,925         | -                   | \$7,887,689         |
| <b>Sum:</b>                   | <b>87</b> | <b>\$9,583,152</b> | <b>\$2,991,149</b> | <b>\$12,876,281</b> | <b>\$32,211,371</b> | <b>\$57,661,953</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## Human Resources Contact Information:

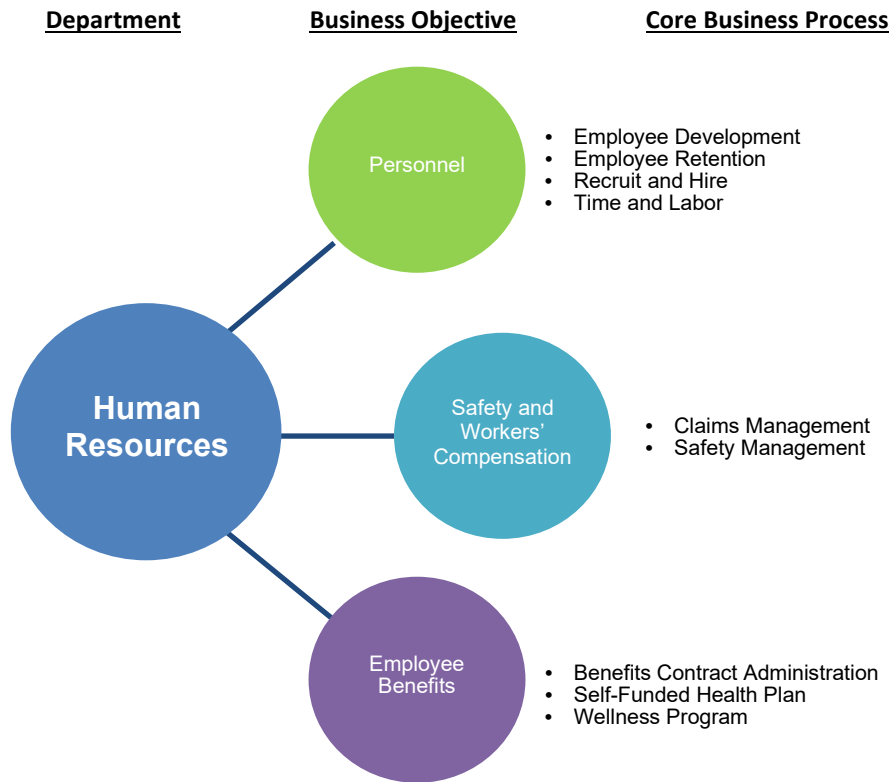
Department Phone Number: 480-644-2365  
 Department Email: [hrrfrontstaff@mesaaz.gov](mailto:hrrfrontstaff@mesaaz.gov)  
 Department Address: City of Mesa, Human Resources  
 20 E. Main St.,  
 Mesa, AZ 85201  
 Website: <https://www.mesaaz.gov/government/human-resources>

## Department Description

The Human Resources Department is comprised of three divisions: the Personnel division that manages recruiting, classification and compensation, employee training and development and employee relations; the Safety Services division that manages a self-funded and self-administered workers' compensation program and employee safety programs training and compliance; and the Employee Benefits Administration division that oversees employee and retiree health and welfare benefits administration and wellness programs and services.

The Human Resources Department reports to the City Manager's Office and is a key department in providing citywide human resources leadership and consultation. The department focuses on delivering the highest quality of human resources service and values the City's partnerships with employees, supervisors, managers, and directors. The department continually seeks new ways to improve services and satisfy the needs of customers.

*City Council Strategic Initiative: Skilled and Talented Workforce*



# Department Operational Plans

## **Budgetary Highlights**

The FY 2022/23 General Fund Adopted Budget includes additional ongoing capacity to create a centralized commercial motor vehicle safety unit to include 1 FTE for a Safety Coordinator and 2 FTEs for Safety Technicians. Additional one-time capacity was also added for tablets to transition hiring Interviews and onboarding to a paperless process. The FY 2022/23 Adopted Budget is also slightly higher than the FY 2021/22 budget due to a 5.17% increase in budget capacity for inflation and a January 2022 5% salary adjustment.

The Workers' Compensation Trust Fund is used to fund claims related to employee work-related injuries and is completely funded by the City. For FY 2022/23 this fund's budget includes additional capacity to expand coverage with a fund reserve target of \$7.0M. Based on the FY 2021/22 projected reserve balance and the expenditures forecasted for FY 2022/23, a slight decrease to the workers' compensation rates from the prior year are included in the FY 2022/23 Adopted Budget to reach the targeted reserve. The budgeted City contribution for FY 2022/23 is \$5.1M.

The Employee Benefit Trust (EBT) Fund is used to fund employee health and welfare benefit programs and City sponsored wellness programs. Resources for the EBT Fund come from premium contributions from employees, retirees, and the City as well as state retirement system health plan subsidies; pharmacy benefit program subsidies, reimbursements and rebates; vendor contract administrative, wellness and performance guarantee credits; stop loss insurance reimbursements; and Trust investment income. Medical and dental premiums are set on a calendar year basis. To address projected increased costs from membership and utilization increases and healthcare trend increases, the FY 2022/23 Adopted Budget includes an increase of 6.0% for employee contributions and 0.0% for retiree contributions for CY 2022, and an increase of 6.0% for employee contributions and 3.0% for retiree contributions for CY 2023. These percentages are subject to further review in the summer of 2022, when plan designs and premiums will be reviewed for specific rate recommendations to City Council in the fall of 2022. The City contribution included in the FY 2022/23 Adopted Budget is \$78.7M which is \$0.8M less than FY 2021/22 Adopted Budget

The FY 2022/23 Adopted Budget includes an increase of medical, prescription drug, and dental claims costs of \$6.2M or 6.7% compared to the FY 2021/22 projected cost estimates.

During FY 2021/22 General Fund one-time support to renovate the South Center training room with new furniture and technology was approved. Additionally, 1 FTE for an Employee Engagement Manager was created and then transferred to the City Manager's Office. Additionally, the City's stop-loss insurance program for medical and prescription drug plans was renewed at minimum guaranteed premium increase levels, and the City introduced a new wellness program technology provider (WebMD) that allows for expanded employee, spouse and non-benefited employee participation/engagement.

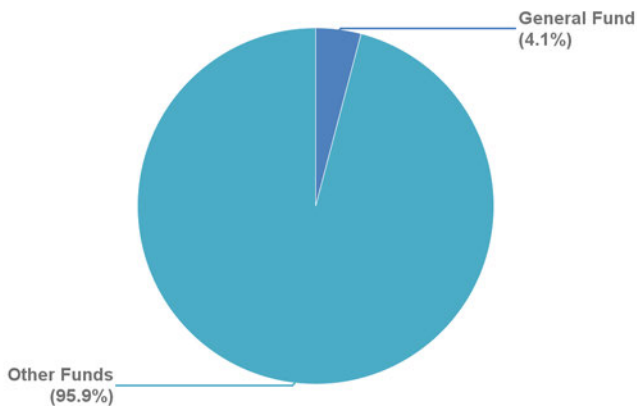
# Department Operational Plans

## Human Resources

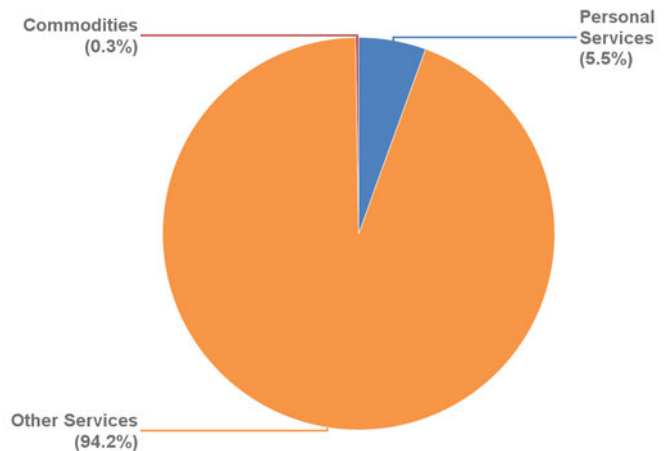
| Operational History by Funding Source |                      |                      |                                 |                      |
|---------------------------------------|----------------------|----------------------|---------------------------------|----------------------|
| Funding Source                        | FY 20/21 Actuals     | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
| General Fund                          | \$3,592,971          | \$4,368,626          | \$4,207,045                     | \$5,007,181          |
| Restricted Funds                      | \$1,575              | -                    | -                               | -                    |
| Other Funds                           | \$103,257,628        | \$108,205,374        | \$109,386,506                   | \$117,050,819        |
| <b>Sum:</b>                           | <b>\$106,852,174</b> | <b>\$112,574,000</b> | <b>\$113,593,551</b>            | <b>\$122,058,000</b> |

| Operational History by Category |                      |                      |                                 |                      |
|---------------------------------|----------------------|----------------------|---------------------------------|----------------------|
| Category                        | FY 20/21 Actuals     | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
| FTE                             |                      | 62                   |                                 | 65                   |
| Personal Services               | \$5,097,959          | \$6,035,437          | \$5,868,669                     | \$6,770,774          |
| Other Services                  | \$101,582,974        | \$106,250,598        | \$107,411,192                   | \$114,964,374        |
| Commodities                     | \$171,241            | \$287,965            | \$313,690                       | \$322,852            |
| <b>Sum:</b>                     | <b>\$106,852,174</b> | <b>\$112,574,000</b> | <b>\$113,593,551</b>            | <b>\$122,058,000</b> |

**Human Resources  
FY 22/23 Operational Funding  
\$122,058,000**



**Human Resources  
FY 22/23 Operational Category  
\$122,058,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Human Resources

| FY 22/23 Operational Budget By Business Objective and Funding Source |                    |                 |                  |                      |             |                      |
|--|--------------------|-----------------|------------------|----------------------|-------------|----------------------|
| Business Objective   | General Fund       | Enterprise Fund | Restricted Funds | Other Funds          | Grant Funds | FY 22/23 Budget      |
| <b>Expenditure</b>   |                    |                 |                  |                      |             |                      |
| Employee Benefits  | -                  | -               | -                | \$109,971,645        | -           | \$109,971,645        |
| Personnel  | \$4,341,682        | -               | -                | -                    | -           | \$4,341,682          |
| Safety and Workers' Compensation                                     | \$665,499          | -               | -                | \$7,079,174          | -           | \$7,744,673          |
| <b>Expenditure Total</b>   | <b>\$5,007,181</b> | <b>-</b>        | <b>-</b>         | <b>\$117,050,819</b> | <b>-</b>    | <b>\$122,058,000</b> |
| <b>Revenue</b>   |                    |                 |                  |                      |             |                      |
| Employee Benefits  | -                  | -               | -                | \$111,452,997        | -           | \$111,452,997        |
| <b>Revenue Total</b>   | <b>-</b>           | <b>-</b>        | <b>-</b>         | <b>\$111,452,997</b> | <b>-</b>    | <b>\$111,452,997</b> |
| <b>Expenditures Net of Revenues</b>                                  | <b>\$5,007,181</b> | <b>-</b>        | <b>-</b>         | <b>\$5,597,822</b>   | <b>-</b>    | <b>\$10,605,003</b>  |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                        |                       |                      |                                       |
|---|------------------------|-----------------------|----------------------|---------------------------------------|
| Funding Source  | Fund Name              | FY 22/23 Expenditures | FY 22/23 Revenues    | FY 22/23 Expenditures Net of Revenues |
| General Fund  | General Fund           | \$5,007,181           | -                    | \$5,007,181                           |
| Other Funds   | Employee Benefit Trust | \$109,971,645         | \$111,452,997        | -\$1,481,352                          |
|   | Workers' Compensation  | \$7,079,174           | -                    | \$7,079,174                           |
| <b>Totals</b>   |                        | <b>\$122,058,000</b>  | <b>\$111,452,997</b> | <b>\$10,605,003</b>                   |

| FY 22/23 Operational Budget By Business Objective and Category |           |                    |                      |                  |                |                      |
|--|-----------|--------------------|----------------------|------------------|----------------|----------------------|
| Business Objective   | FTE       | Personal Services  | Other Services       | Commodities      | Capital Outlay | FY 22/23 Budget      |
| Employee Benefits  | 11.5      | \$1,207,178        | \$108,575,333        | \$189,134        | -              | \$109,971,645        |
| Personnel  | 40.5      | \$4,128,819        | \$102,275            | \$110,588        | -              | \$4,341,682          |
| Safety and Workers' Compensation                               | 13        | \$1,434,777        | \$6,286,766          | \$23,130         | -              | \$7,744,673          |
| <b>Sum:</b>  | <b>65</b> | <b>\$6,770,774</b> | <b>\$114,964,374</b> | <b>\$322,852</b> | <b>-</b>       | <b>\$122,058,000</b> |

\*FTE count rounded to nearest tenth



# Department Operational Plans

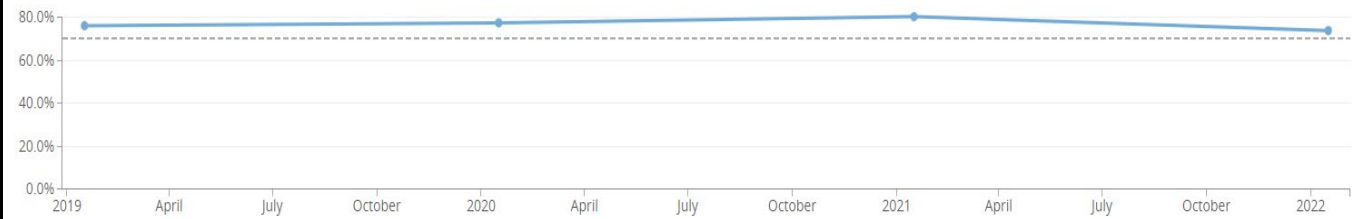
## Human Resources Employee Benefits Business Objective

| Public Purpose   | Desired Outcomes   |
|--|--|
| Provide plan members with a competitive and financially stable benefits package. | Plan members receive a benefits program that meets or exceeds those offered by the local market within a financially stable framework. |

### Performance Measures

#### Citywide Employee Satisfaction with Benefits

Percent of annual Employee Survey respondents who rate overall compensation package as excellent or very good.

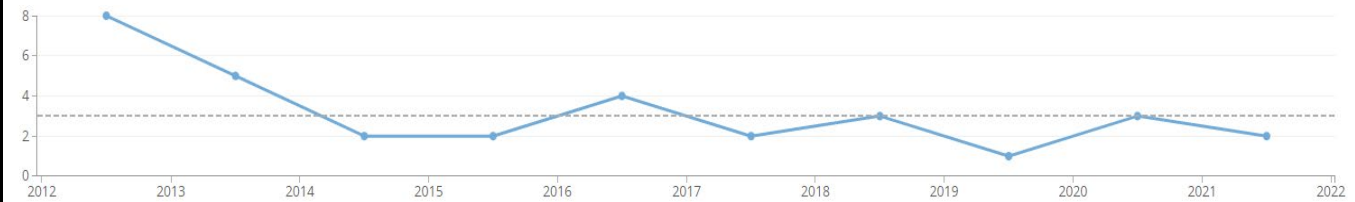


FY 2022/23 Monthly Target: 70.0%

The percentage of favorable rating on city benefits from annual city employee survey.

#### Target Market Benefit Offering

Numerical annual ranking of City of Mesa medical plan benefits compared to other cities, from a member perspective of overall value/competitiveness. Rankings evaluate employer contribution strategy, employee/family premium rates, and design variables like deductibles, coinsurance, copays and out-of-pocket maximums etc. and wellness offerings. Number 1 ranking is a blend of the highest overall value (benefits provided) and lowest overall member cost and the lowest ranking is a blend of lowest overall value and highest overall cost.



FY 2022/23 Yearly Target: 3

The most recent value of Mesa's ranking.

# Department Operational Plans

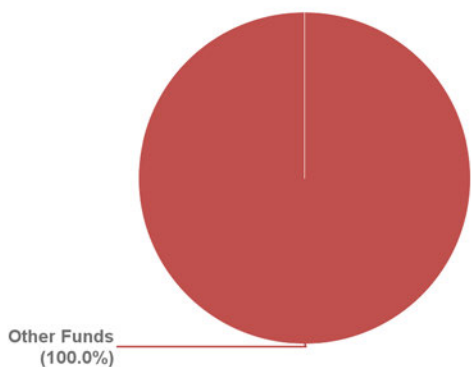
## Human Resources

### Employee Benefits Business Objective

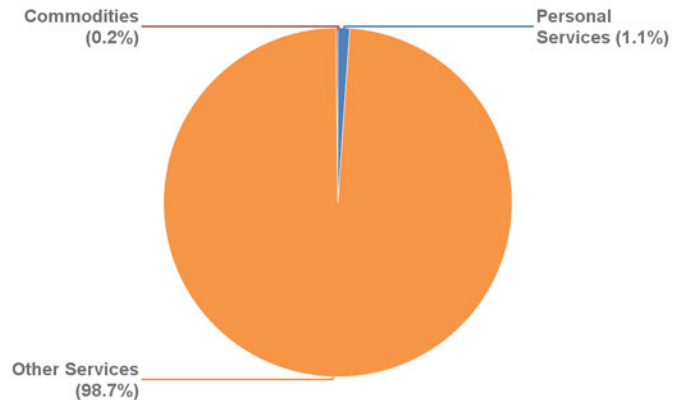
| Operational History by Funding Source |                     |                      |                                 |                      |
|---------------------------------------|---------------------|----------------------|---------------------------------|----------------------|
| Funding Source                        | FY 20/21 Actuals    | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
| Restricted Funds                      | \$1,575             | -                    | -                               | -                    |
| Other Funds                           | \$97,332,728        | \$101,572,873        | \$102,781,617                   | \$109,971,645        |
| <b>Sum:</b>                           | <b>\$97,334,303</b> | <b>\$101,572,873</b> | <b>\$102,781,617</b>            | <b>\$109,971,645</b> |

| Operational History by Category |                     |                      |                                 |                      |
|---------------------------------|---------------------|----------------------|---------------------------------|----------------------|
| Category                        | FY 20/21 Actuals    | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
| FTE                             |                     | 11.5                 |                                 | 11.5                 |
| Personal Services               | \$980,479           | \$1,127,603          | \$1,175,878                     | \$1,207,178          |
| Other Services                  | \$96,272,165        | \$100,258,060        | \$101,418,529                   | \$108,575,333        |
| Commodities                     | \$81,659            | \$187,210            | \$187,210                       | \$189,134            |
| <b>Sum:</b>                     | <b>\$97,334,303</b> | <b>\$101,572,873</b> | <b>\$102,781,617</b>            | <b>\$109,971,645</b> |

**Human Resources  
FY 22/23 Operational Funding  
\$109,971,645**



**Human Resources  
FY 22/23 Operational Category  
\$109,971,645**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Human Resources

### Employee Benefits Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                               | General Fund | Enterprise Fund | Restricted Funds | Other Funds          | Grant Funds | FY 22/23 Budget      |
|---|--------------|-----------------|------------------|----------------------|-------------|----------------------|
| <b>Expenditure</b> Benefits Contract Administration | -            | -               | -                | \$100,591,220        | -           | \$100,591,220        |
| Self-Funded Health Plan                             | -            | -               | -                | \$6,022,225          | -           | \$6,022,225          |
| Wellness Program                                    | -            | -               | -                | \$3,358,200          | -           | \$3,358,200          |
| <b>Expenditure Total</b>                            | -            | -               | -                | <b>\$109,971,645</b> | -           | <b>\$109,971,645</b> |
| <b>Revenue</b> Benefits Contract Administration     | -            | -               | -                | \$109,785,922        | -           | \$109,785,922        |
| Self-Funded Health Plan                             | -            | -               | -                | \$1,592,075          | -           | \$1,592,075          |
| Wellness Program                                    | -            | -               | -                | \$75,000             | -           | \$75,000             |
| <b>Revenue Total</b>                                | -            | -               | -                | <b>\$111,452,997</b> | -           | <b>\$111,452,997</b> |
| <b>Expenditures Net of Revenues</b>                 | -            | -               | -                | <b>-\$1,481,352</b>  | -           | <b>-\$1,481,352</b>  |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                            | FY 22/23 Expenditures | FY 22/23 Revenues    | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|----------------------|---------------------------------------|
| <b>Other Funds</b> Employee Benefit Trust | \$109,971,645         | \$111,452,997        | -\$1,481,352                          |
| <b>Totals</b>                             | <b>\$109,971,645</b>  | <b>\$111,452,997</b> | <b>-\$1,481,352</b>                   |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process            | FTE         | Personal Services  | Other Services       | Commodities      | Capital Outlay | FY 22/23 Budget      |
|----------------------------------|-------------|--------------------|----------------------|------------------|----------------|----------------------|
| Benefits Contract Administration | 6           | \$624,542          | \$99,966,678         | -                | -              | \$100,591,220        |
| Self-Funded Health Plan          | 3.5         | \$339,902          | \$5,675,276          | \$7,047          | -              | \$6,022,225          |
| Wellness Program                 | 2           | \$242,734          | \$2,933,379          | \$182,087        | -              | \$3,358,200          |
| <b>Sum:</b>                      | <b>11.5</b> | <b>\$1,207,178</b> | <b>\$108,575,333</b> | <b>\$189,134</b> | <b>-</b>       | <b>\$109,971,645</b> |

\*FTE count rounded to nearest tenth

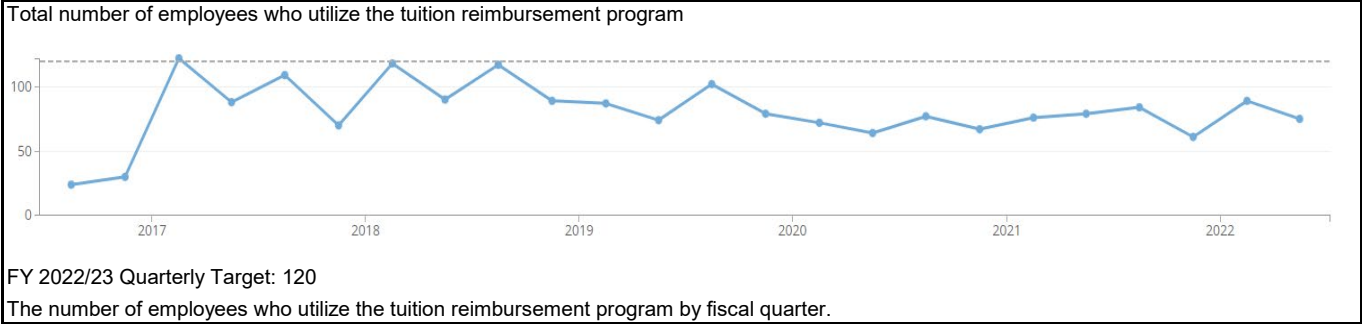
# Department Operational Plans

## Human Resources Personnel Business Objective

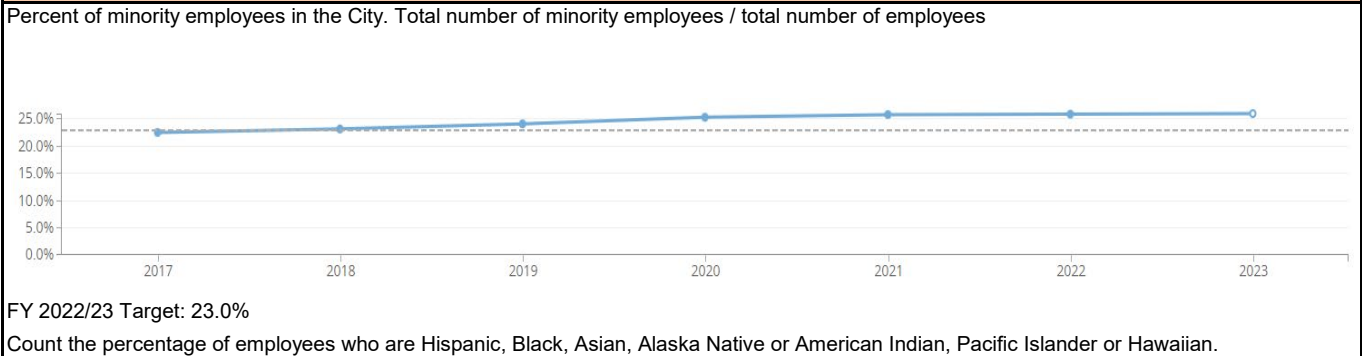
| Public Purpose   | Desired Outcomes  |
|--|---|
| Provide quality HR services to attract, develop, motivate and retain a diverse workforce within a supportive work environment. | Diverse, high-quality, productive employees are attracted, developed, and committed to providing quality service to our customers |

## Performance Measures

### Tuition Reimbursement



### Minority Representation



# Department Operational Plans

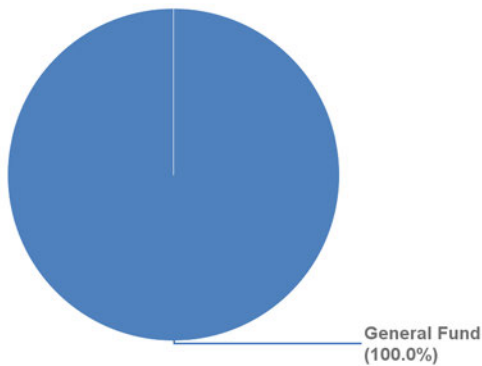
## Human Resources

### Personnel Business Objective

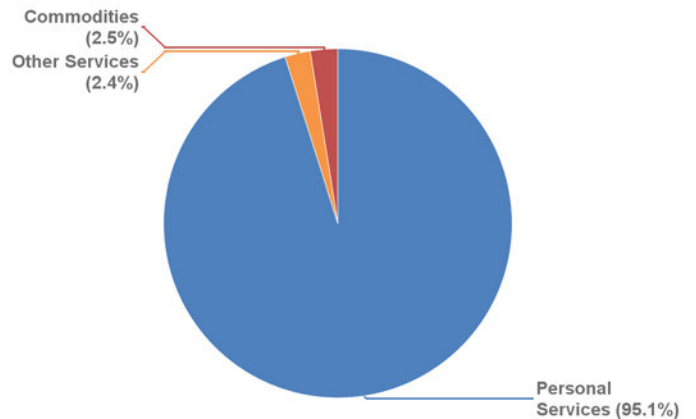
| Operational History by Funding Source |                    |                    |                                 |                    |
|---------------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Funding Source                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| General Fund                          | \$3,305,687        | \$4,034,673        | \$3,894,879                     | \$4,341,682        |
| <b>Sum:</b>                           | <b>\$3,305,687</b> | <b>\$4,034,673</b> | <b>\$3,894,879</b>              | <b>\$4,341,682</b> |

| Operational History by Category |                    |                    |                                 |                    |
|---------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Category                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| FTE                             |                    | 40.5               |                                 | 40.5               |
| Personal Services               | \$3,126,918        | \$3,860,701        | \$3,615,489                     | \$4,128,819        |
| Other Services                  | \$91,800           | \$97,347           | \$166,765                       | \$102,275          |
| Commodities                     | \$86,969           | \$76,625           | \$112,625                       | \$110,588          |
| <b>Sum:</b>                     | <b>\$3,305,687</b> | <b>\$4,034,673</b> | <b>\$3,894,879</b>              | <b>\$4,341,682</b> |

**Human Resources  
FY 22/23 Operational Funding  
\$4,341,682**



**Human Resources  
FY 22/23 Operational Category  
\$4,341,682**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Human Resources

### Personnel Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                   | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget    |
|---|--------------------|-----------------|------------------|-------------|-------------|--------------------|
| <b>Expenditure</b> Employee Development | \$471,711          | -               | -                | -           | -           | \$471,711          |
| Employee Retention                      | \$975,905          | -               | -                | -           | -           | \$975,905          |
| Recruit and Hire                        | \$1,944,098        | -               | -                | -           | -           | \$1,944,098        |
| Time and Labor                          | \$949,968          | -               | -                | -           | -           | \$949,968          |
| <b>Expenditure Total</b>                | <b>\$4,341,682</b> | -               | -                | -           | -           | <b>\$4,341,682</b> |
| <b>Expenditures Net of Revenues</b>     | <b>\$4,341,682</b> | -               | -                | -           | -           | <b>\$4,341,682</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                   | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|----------------------------------|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> General Fund | \$4,341,682           | -                 | \$4,341,682                           |
| <b>Totals</b>                    | <b>\$4,341,682</b>    | -                 | <b>\$4,341,682</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE         | Personal Services  | Other Services   | Commodities      | Capital Outlay | FY 22/23 Budget    |
|-----------------------|-------------|--------------------|------------------|------------------|----------------|--------------------|
| Employee Development  | 4.3         | \$470,133          | \$1,578          | -                | -              | \$471,711          |
| Employee Retention    | 6.8         | \$864,592          | \$47,895         | \$63,418         | -              | \$975,905          |
| Recruit and Hire      | 17.8        | \$1,845,178        | \$51,750         | \$47,170         | -              | \$1,944,098        |
| Time and Labor        | 11.5        | \$948,916          | \$1,052          | -                | -              | \$949,968          |
| <b>Sum:</b>           | <b>40.5</b> | <b>\$4,128,819</b> | <b>\$102,275</b> | <b>\$110,588</b> | -              | <b>\$4,341,682</b> |

\*FTE count rounded to nearest tenth

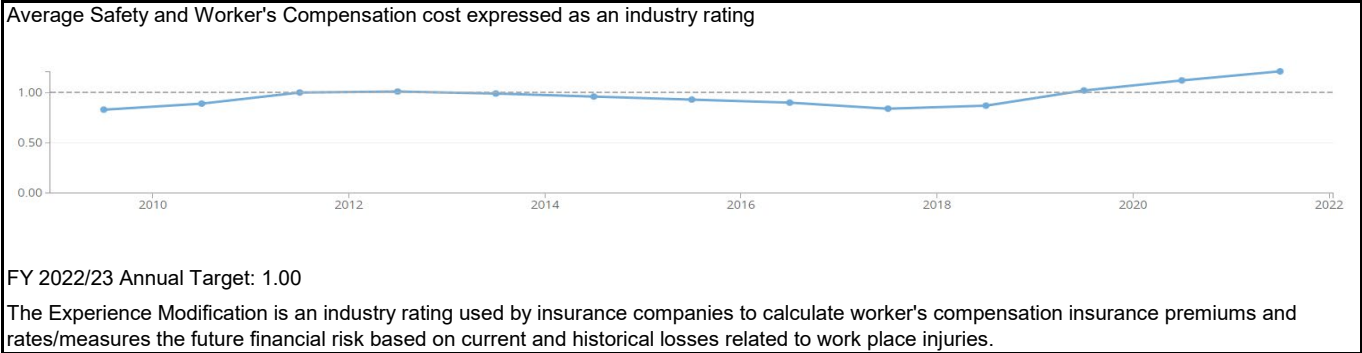
# Department Operational Plans

## Human Resources Safety and Workers' Compensation Business Objective

| Public Purpose   | Desired Outcomes  |
|--|---|
| Administer comprehensive Safety and Works' Compensation programs that ensure regulatory compliance, while providing a safe work environment and superior Workers' Compensation adjudication in a way that demonstrates caring and fiscal responsibility. | <ul style="list-style-type: none"> <li>- The workplace is free from recognized hazards that cause, or are likely to cause, harm to City employees</li> <li>- Qualified, productive, skilled employees continue to work in their pre-injury position following a work-related injury and/or illness</li> </ul> |

### Performance Measures

#### Experience Modification Rate



# Department Operational Plans

## Human Resources

### Safety and Workers' Compensation Business Objective

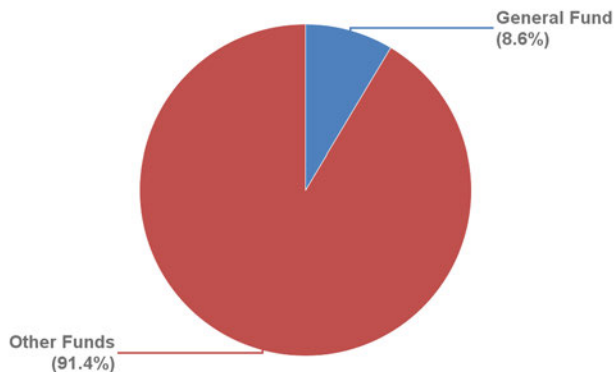
#### Operational History by Funding Source

| Funding Source | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|----------------|--------------------|--------------------|---------------------------------|--------------------|
| General Fund   | \$287,284          | \$333,953          | \$312,166                       | \$665,499          |
| Other Funds    | \$5,924,900        | \$6,632,501        | \$6,604,889                     | \$7,079,174        |
| <b>Sum:</b>    | <b>\$6,212,184</b> | <b>\$6,966,454</b> | <b>\$6,917,055</b>              | <b>\$7,744,673</b> |

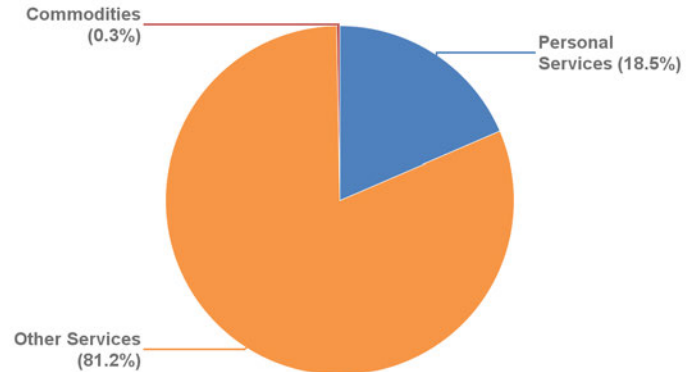
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 10                 |                                 | 13                 |
| Personal Services | \$990,562          | \$1,047,133        | \$1,077,302                     | \$1,434,777        |
| Other Services    | \$5,219,009        | \$5,895,191        | \$5,825,898                     | \$6,286,766        |
| Commodities       | \$2,613            | \$24,130           | \$13,855                        | \$23,130           |
| <b>Sum:</b>       | <b>\$6,212,184</b> | <b>\$6,966,454</b> | <b>\$6,917,055</b>              | <b>\$7,744,673</b> |

**Human Resources  
FY 22/23 Operational Funding  
\$7,744,673**



**Human Resources  
FY 22/23 Operational Category  
\$7,744,673**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## Human Resources

### Safety and Workers' Compensation Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |                   | General Fund     | Enterprise Fund | Restricted Funds | Other Funds        | Grant Funds | FY 22/23 Budget    |
|-------------------------------------|-------------------|------------------|-----------------|------------------|--------------------|-------------|--------------------|
| <b>Expenditure</b>                  | Claims Management | -                | -               | -                | \$7,079,174        | -           | \$7,079,174        |
|                                     | Safety Management | \$665,499        | -               | -                | -                  | -           | \$665,499          |
| <b>Expenditure Total</b>            |                   | <b>\$665,499</b> | <b>-</b>        | <b>-</b>         | <b>\$7,079,174</b> | <b>-</b>    | <b>\$7,744,673</b> |
| <b>Expenditures Net of Revenues</b> |                   | <b>\$665,499</b> | <b>-</b>        | <b>-</b>         | <b>\$7,079,174</b> | <b>-</b>    | <b>\$7,744,673</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source      |                       | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---------------------|-----------------------|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> | General Fund          | \$665,499             | -                 | \$665,499                             |
| <b>Other Funds</b>  | Workers' Compensation | \$7,079,174           | -                 | \$7,079,174                           |
| <b>Totals</b>       |                       | <b>\$7,744,673</b>    | <b>-</b>          | <b>\$7,744,673</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE       | Personal Services  | Other Services     | Commodities     | Capital Outlay | FY 22/23 Budget    |
|-----------------------|-----------|--------------------|--------------------|-----------------|----------------|--------------------|
| Claims Management     | 7.8       | \$860,951          | \$6,218,123        | \$100           | -              | \$7,079,174        |
| Safety Management     | 5.2       | \$573,826          | \$68,643           | \$23,030        | -              | \$665,499          |
| <b>Sum:</b>           | <b>13</b> | <b>\$1,434,777</b> | <b>\$6,286,766</b> | <b>\$23,130</b> | <b>-</b>       | <b>\$7,744,673</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

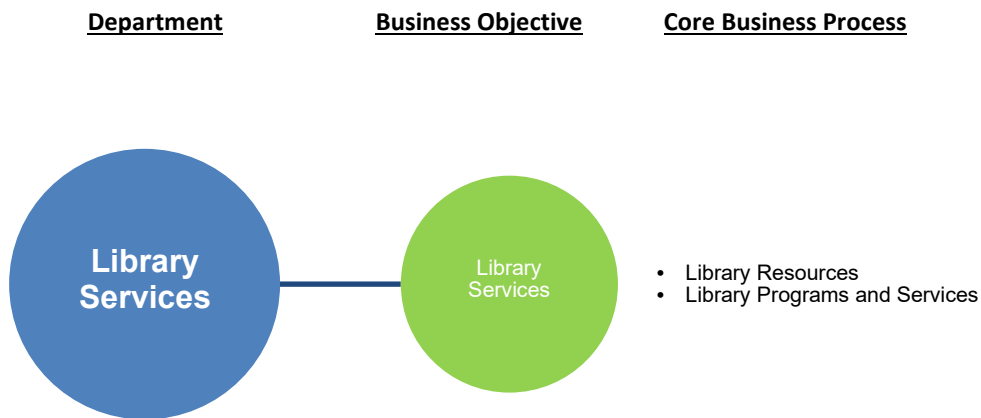
## Library Services Contact Information:

Department Phone Number: 480-644-3100  
Department Email: [Library.Info@mesaaz.gov](mailto:Library.Info@mesaaz.gov)  
Department Address: City of Mesa, Library Services  
P.O. Box 1466  
Mesa, AZ 85211  
Website: <http://www.mesalibrary.org/>

## Department Description

Mesa Public Library supports lifelong learning, empowers individuals, and strengthens the community by providing guidance to free information and resources. Mesa currently has three library branches: Main Branch, Red Mountain Branch, and Dobson Branch.

*City Council Strategic Initiatives: **Transforming Neighborhoods, Placemaking, Skilled & Talented Workforce***



## Budgetary Highlights

The FY 2022/23 Adopted Budget includes a Senior Program Assistant to administer, monitor, and implement programs for the new MPL Mobile Library. The Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation.

The Library Department completed construction of the new Kids Zone at the Main Library. Construction of the THINKspot addition to the Dobson Ranch Library began in the middle of FY 2021/22 and is expected to finish in early Fall of FY 2022/23. The department reclassified positions in FY 2021/22 which added a net FTE change of 0.5. Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

# Department Operational Plans

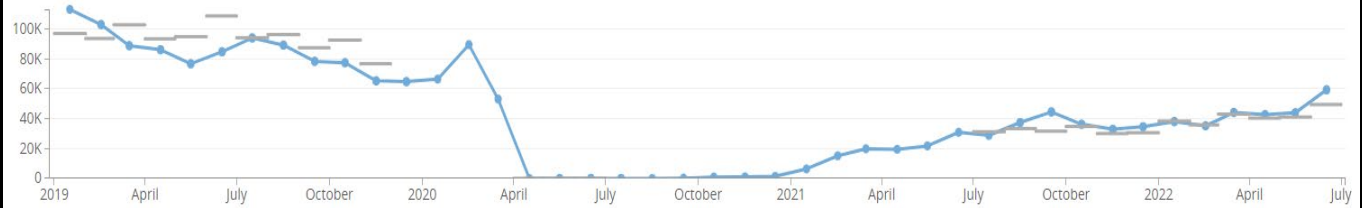
## Library Services Library Services Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| Mesa Public Library supports lifelong learning, empower individuals, and strengthens the community by providing guidance to free information and resources. | The community is provided with services and resources for lifelong learning. |

### Performance Measures

#### Library In-House Visits

In-house library visits are collected and calculated monthly using electronic gate counters

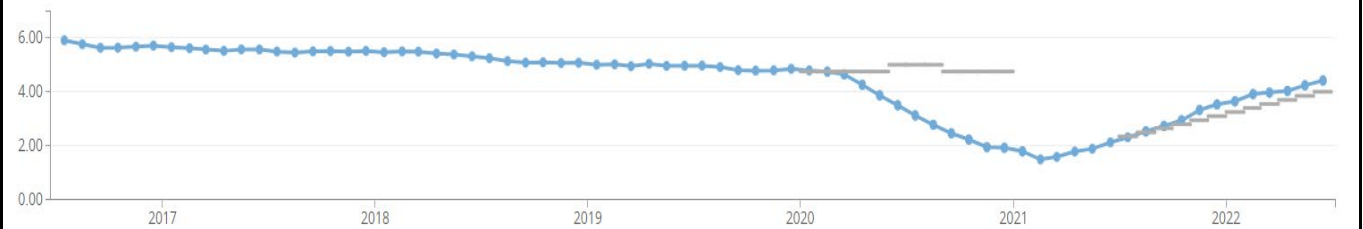


FY 2022/23 Monthly Target: 49.4K

Total number count by visit date

#### Library Services - Collection Turnover Rate

Determined monthly by dividing the number of circulations over the last 12 months by the number of items in the collection at that point in time



FY 2022/23 Monthly Target: 4.00

Calculated by summing the Turnover Rate by month.

# Department Operational Plans

## Library Services

### Library Services Business Objective

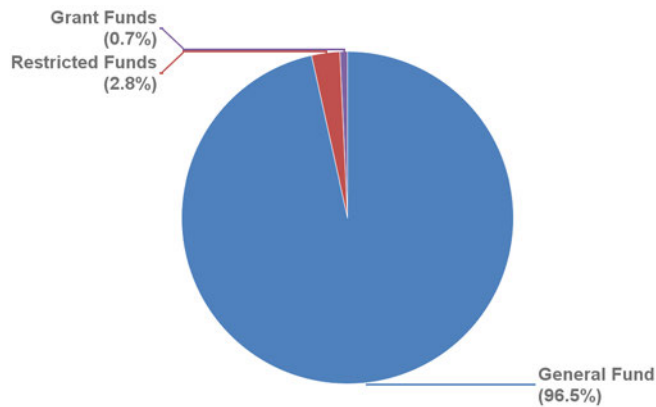
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|------------------|--------------------|--------------------|---------------------------------|--------------------|
| General Fund     | \$6,583,159        | \$8,440,102        | \$7,546,245                     | \$9,122,200        |
| Restricted Funds | \$13,901           | \$276,772          | \$50,200                        | \$260,000          |
| Grant Funds      | \$73,177           | \$70,000           | \$25,055                        | \$70,000           |
| <b>Sum:</b>      | <b>\$6,670,237</b> | <b>\$8,786,874</b> | <b>\$7,621,500</b>              | <b>\$9,452,200</b> |

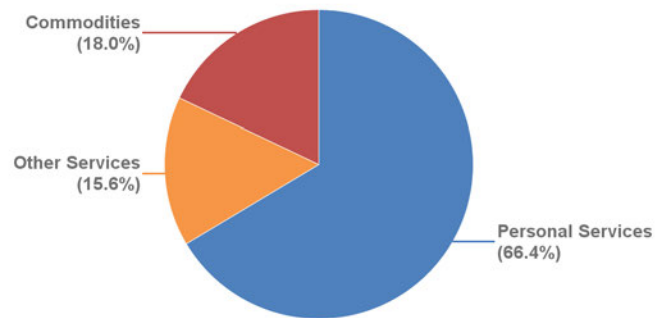
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 82.3               |                                 | 83.8               |
| Personal Services | \$4,699,639        | \$6,057,456        | \$5,392,000                     | \$6,278,104        |
| Other Services    | \$964,060          | \$1,374,939        | \$1,392,621                     | \$1,476,881        |
| Commodities       | \$1,006,538        | \$1,354,479        | \$836,879                       | \$1,697,215        |
| <b>Sum:</b>       | <b>\$6,670,237</b> | <b>\$8,786,874</b> | <b>\$7,621,500</b>              | <b>\$9,452,200</b> |

**Library Services  
FY 22/23 Operational Funding  
\$9,452,200**



**Library Services  
FY 22/23 Operational Category  
\$9,452,200**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Library Services

### Library Services Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                            | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds     | FY 22/23 Budget    |
|--|--------------------|-----------------|------------------|-------------|-----------------|--------------------|
| <b>Expenditure</b> Library Programs and Services | \$5,734,702        | -               | \$25,000         | -           | \$45,000        | \$5,804,702        |
| Library Resources                                | \$3,387,498        | -               | \$235,000        | -           | \$25,000        | \$3,647,498        |
| <b>Expenditure Total</b>                         | <b>\$9,122,200</b> | <b>-</b>        | <b>\$260,000</b> | <b>-</b>    | <b>\$70,000</b> | <b>\$9,452,200</b> |
| <b>Revenue</b> Library Programs and Services     | \$73,000           | -               | \$102,500        | -           | \$45,000        | \$220,500          |
| Library Resources                                | -                  | -               | -                | -           | \$25,000        | \$25,000           |
| <b>Revenue Total</b>                             | <b>\$73,000</b>    | <b>-</b>        | <b>\$102,500</b> | <b>-</b>    | <b>\$70,000</b> | <b>\$245,500</b>   |
| <b>Expenditures Net of Revenues</b>              | <b>\$9,049,200</b> | <b>-</b>        | <b>\$157,500</b> | <b>-</b>    | <b>-</b>        | <b>\$9,206,700</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                   | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|--|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> General Fund                 | \$9,122,200           | \$73,000          | \$9,049,200                           |
| <b>Restricted Funds</b> Restricted Programs Fund | \$260,000             | \$102,500         | \$157,500                             |
| <b>Grant Funds</b> Grants - Gen. Gov.            | \$70,000              | \$70,000          | -                                     |
| <b>Totals</b>                                    | <b>\$9,452,200</b>    | <b>\$245,500</b>  | <b>\$9,206,700</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process         | FTE         | Personal Services  | Other Services     | Commodities        | Capital Outlay | FY 22/23 Budget    |
|-------------------------------|-------------|--------------------|--------------------|--------------------|----------------|--------------------|
| Library Programs and Services | 70.8        | \$4,971,018        | \$571,180          | \$262,504          | -              | \$5,804,702        |
| Library Resources             | 13          | \$1,307,086        | \$905,701          | \$1,434,711        | -              | \$3,647,498        |
| <b>Sum:</b>                   | <b>83.8</b> | <b>\$6,278,104</b> | <b>\$1,476,881</b> | <b>\$1,697,215</b> | <b>-</b>       | <b>\$9,452,200</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## Mayor & Council Contact Information:

Department Phone Number: 480-644-3000  
Department Email: [council@mesaaz.gov](mailto:council@mesaaz.gov)  
Department Address: City of Mesa, Mayor & Council  
PO Box 1466  
Mesa, AZ 85211  
Website: <https://www.mesaaz.gov/government/mayor-council>

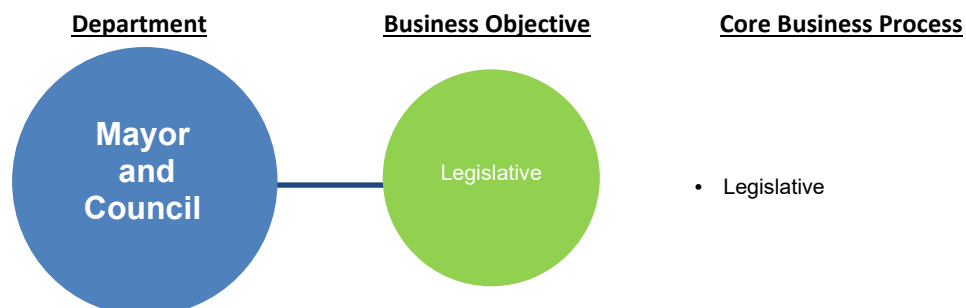
## Department Description

The Mayor and City Council constitute the elected legislative body and policy making body of the City. The Mayor is elected at-large every four years. Councilmembers are also elected to four-year terms from one of six electoral districts in Mesa. The City of Mesa is a council-manager form of government whereby the Council employs a City Manager who runs the day-to-day operations of the City.

Each year the Mesa City Council reviews and updates its strategic priorities and goals. The City Council's priorities and goals are broad statements that serve as the vision and priorities of Mesa. City staff refers to and responds to these priorities and goal in their operational planning and budget preparation. The City Council priorities and goals are:

- **COMMUNITY SAFETY** Building equitable communities that are safe, healthy, and welcoming for all of Mesa's diverse neighborhoods.
- **SKILLED AND TALENTED WORKFORCE** Ensure Mesa's small and large business can grow, create quality jobs and thrive by leveraging business and P-20 education partnerships, supporting a strong education continuum, and providing robust job skills training for Mesa's diverse population.
- **PLACEMAKING** Cultivating unique spaces throughout Mesa that are culturally vibrant, safe, blight-free, and that are served equitably by quality infrastructure to attract and benefit residents, business, and visitors.
- **TRANSFORMING NEIGHBORHOODS** Mesa neighborhoods will be socially well connected, have equal access to health and technology solutions, and will be clean, safe, diverse and inclusive, and economically vibrant places where residents and businesses are engaged, informed, welcoming, and take pride in their properties and community.
- **SUSTAINABLE ECONOMY** Establishing a path of continued economic growth and increased prosperity for all Mesa residents, including those living in poverty or within low-moderate income households.
- **HEALTHY ENVIRONMENT** Proactively and responsibly protect and conserve Mesa's environment and natural resources to reduce urban heat, carbon, and waste for a healthy community.

The Mesa City Council actively works to encourage citizen participation in the decision-making process. Whether it is through neighborhood meetings, advisory boards and committees, newsletters, telephone calls, email, letters, or social media, the Mesa City Council sets policies based on the input and needs of its citizens.



# Department Operational Plans

## **Budgetary Highlights**

The FY 2022/23 Adopted Budget is slightly higher than the FY 2021/22 budget due to a 5.17% increase in budget capacity for inflation.

# Department Operational Plans

## Mayor and Council

### Legislative Business Objective

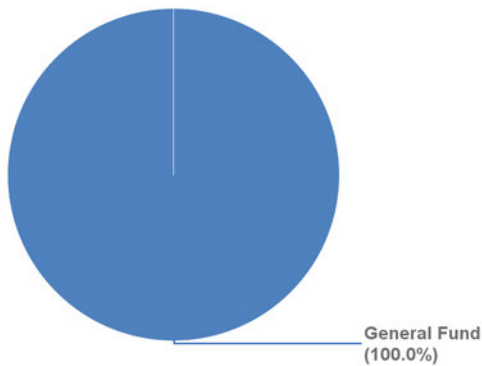
#### Operational History by Funding Source

| Funding Source | FY 20/21 Actuals | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget  |
|----------------|------------------|------------------|---------------------------------|------------------|
| General Fund   | \$886,121        | \$914,000        | \$916,558                       | \$966,000        |
| <b>Sum:</b>    | <b>\$886,121</b> | <b>\$914,000</b> | <b>\$916,558</b>                | <b>\$966,000</b> |

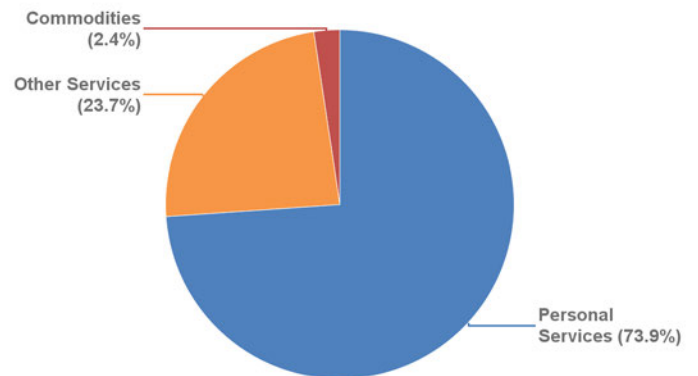
#### Operational History by Category

| Category          | FY 20/21 Actuals | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget  |
|-------------------|------------------|------------------|---------------------------------|------------------|
| FTE               |                  | 7                |                                 | 7                |
| Personal Services | \$705,980        | \$664,380        | \$692,712                       | \$713,868        |
| Other Services    | \$149,395        | \$210,760        | \$181,986                       | \$228,932        |
| Commodities       | \$30,746         | \$38,860         | \$41,860                        | \$23,200         |
| <b>Sum:</b>       | <b>\$886,121</b> | <b>\$914,000</b> | <b>\$916,558</b>                | <b>\$966,000</b> |

**Mayor and Council  
FY 22/23 Operational Funding  
\$966,000**



**Mayor and Council  
FY 22/23 Operational Category  
\$966,000**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## Mayor and Council

### Legislative Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               | General Fund     | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget  |
|-------------------------------------|------------------|-----------------|------------------|-------------|-------------|------------------|
| <b>Expenditure</b> Legislative      | \$966,000        | -               | -                | -           | -           | \$966,000        |
| <b>Expenditure Total</b>            | <b>\$966,000</b> | -               | -                | -           | -           | <b>\$966,000</b> |
| <b>Expenditures Net of Revenues</b> | <b>\$966,000</b> | -               | -                | -           | -           | <b>\$966,000</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                   | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|----------------------------------|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> General Fund | \$966,000             | -                 | \$966,000                             |
| <b>Totals</b>                    | <b>\$966,000</b>      | -                 | <b>\$966,000</b>                      |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE      | Personal Services | Other Services   | Commodities     | Capital Outlay | FY 22/23 Budget  |
|-----------------------|----------|-------------------|------------------|-----------------|----------------|------------------|
| Legislative           | 7        | \$713,868         | \$228,932        | \$23,200        | -              | \$966,000        |
| <b>Sum:</b>           | <b>7</b> | <b>\$713,868</b>  | <b>\$228,932</b> | <b>\$23,200</b> | -              | <b>\$966,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

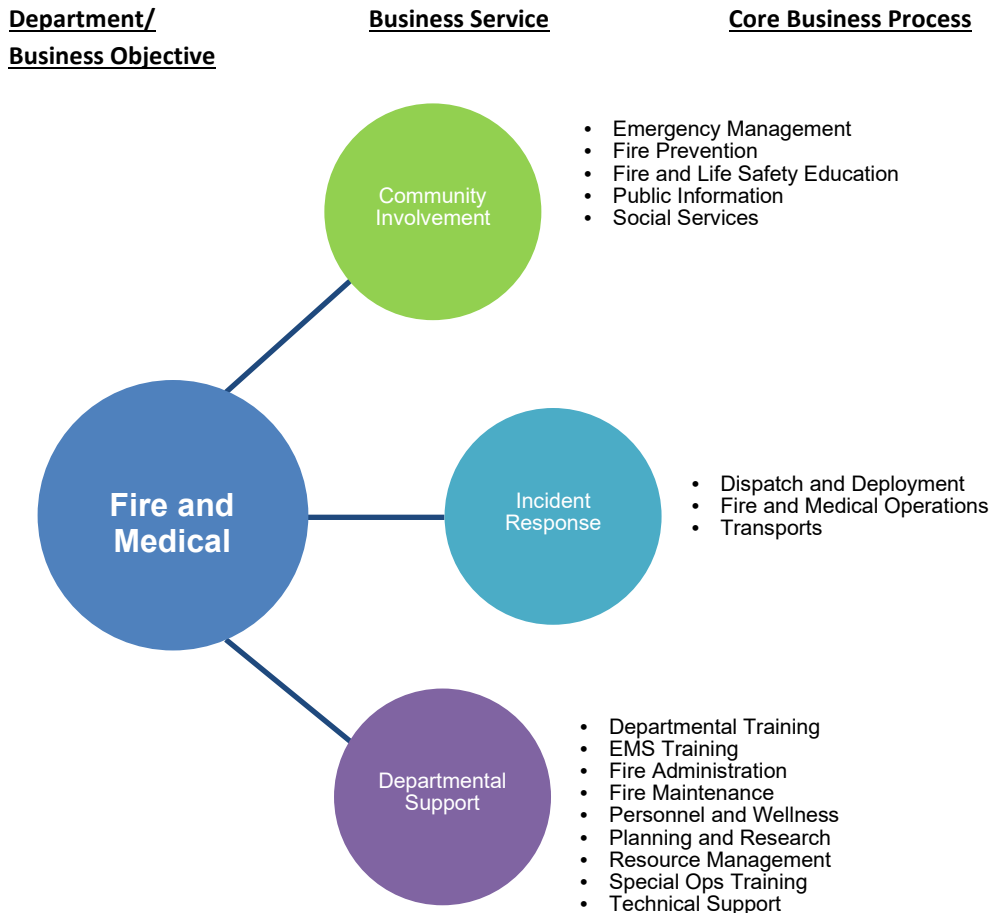
## Mesa Fire & Medical Department Contact Information:

Department Phone Number: 480-644-2101  
 Department Email: [fireinfo@mesaaz.gov](mailto:fireinfo@mesaaz.gov)  
 Department Address: City of Mesa, Mesa Fire and Medical  
 13 W. 1<sup>st</sup> St.,  
 Mesa, AZ 85201  
 Website: <http://mesaaz.gov/residents/fire-medical>

## Department Description

The Mesa Fire and Medical Department (MFMD) is a full-service public safety organization responsible for protecting life, property, and natural resources through the delivery of fire and emergency medical services. Emergency response, community outreach (public education, public information, and social services), prevention and disaster preparedness represent the core of the program. The department recognizes that it is an integral part of the community and is sensitive and responsive to citizen needs. Therefore, the organization is committed to improving service using innovative and efficient response models with an eye toward the future.

City Council Strategic Initiatives: **Community Safety**



# Department Operational Plans

## **Budgetary Highlights**

The FY 2022/23 Adopted General Fund Budget for MFMD includes additional ongoing capacity for 1 FTE for a civilian Public Information Officer, fuel purchases, recruit academy uniform costs, leadership training, training and travel, and additional overtime associated with various departmental trainings and the Medic School program, which also includes funding previously budgeted to the Public Safety Sales Tax. One-time costs include funding for the 2022 Fall Recruit Academy for new recruit salaries, training, uniforms, turnouts and materials.

During FY 2021/22, the City approved additional one-time support for continued partnership with Crisis Prep & Recovery for the City's intervention behavioral health program, one guard to temporarily patrol Station 204, Indicaid COVID-19 tests, a vehicle associated with an Emergency Manager position approved in prior year, funding for fleet overhead costs, training, and travel, and to increase the stress fund capacity to fulfill existing contract. One FTE for a civilian Information Technology Manager was also transferred to the Department of Innovation and Technology. Also notable is additional funding in the Capital General Fund budget to partially fund the purchase and installation of exhaust extraction systems; the other funding source being from the FEMA AFG grant

The Public Safety Sales Tax Fund is voter-approved sales tax revenue restricted to public safety programs and projects. The Public Safety Sales Tax Fund FY 2022/23 Adopted Budget includes one-time costs for one academy and a one-time reduction in cancer screenings due to the department utilizing grant funds to cover the associated costs. One-time costs also include additional money to right-size health exam costs for Station 221. The Adopted Budget also includes additional funding for Station 222 to include 3 FTE for Fire Captains, 3 FTE for Fire Engineers, and 6 FTE for Firefighters. During FY 2021/22 the department added employee development funding, capacity to remodel the Battalion 204 Volunteer Center, and funding for the Galleri Blood Test for cancer screening.

The funding for the Quality of Life Fund is voter-approved sales tax revenue and is dedicated to public safety. The FY 2022/23 budget covers the estimated costs of up to 65 sworn FTE in the MFMD. The allocated FTE is subject to change based on the revenues received.

The Ambulance Transport Fund includes positions and other expenses related to the anticipated expansion of this program. Expenses within this fund are from billed services. The Adopted Budget for FY 2022/23 includes several ongoing reductions associated with the elimination of the Daisy Mountain billing contract in light of the City operating its own transport billing division, and an ongoing reduction related to dispatch fees due to having updated estimates for internal charges. During FY 2021/22, the City continued the expansion of the program and added an additional 1 FTE in the MFMD which included 1 Administrative Support Assistant II, as well as 3 FTEs in the Business Services department to include 3 Medical Billers.

Mesa Fire and Medical budgeted approximately \$437K in grant awards for FY 2022/23. Notable potential grant awards include \$280K from the Rapid Response Team with the Arizona Department of Homeland Security for equipment for training, meter maintenance calibration, and various equipment purchased for the Hazardous Materials Team to mitigate explosive devices, detect chemical releases, and use on the trucks. Also notable is a potential grant of \$100K from the Salt River Pima Maricopa Indian Community for immunization supplies.

Lastly, the department's Adopted Budget for FY 2022/23 includes funding in the Workers' Compensation Fund for the Municipal Firefighters Cancer Reimbursement Assessment.

# Department Operational Plans

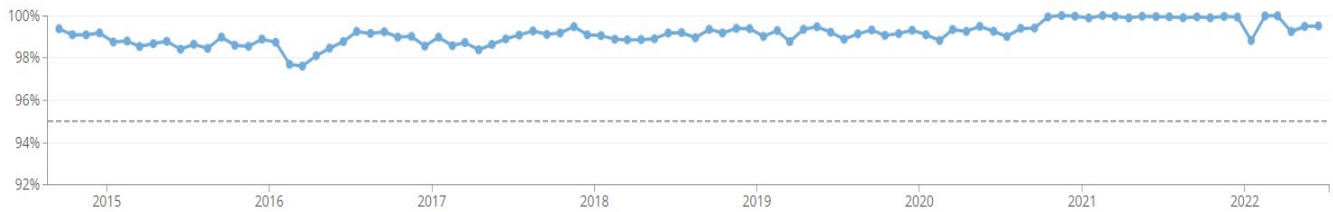
## Mesa Fire and Medical Fire and Medical Business Objective

| Public Purpose   | Desired Outcomes   |
|--|--|
| Provide the highest level of safety possible through Emergency Response, Prevention, Preparation, and Education to ensure the safety and welfare of the community. | <ul style="list-style-type: none"> <li>- Safe and efficient emergency response is provided to the community</li> <li>- Accidents and injuries are minimized through effective public education</li> <li>- Hazards are mitigated through prevention activities</li> </ul> |

### Performance Measures

#### Fire/Medical - Percent of 911 calls answered within 15 seconds

Percent of 911 calls answered within 15 seconds.

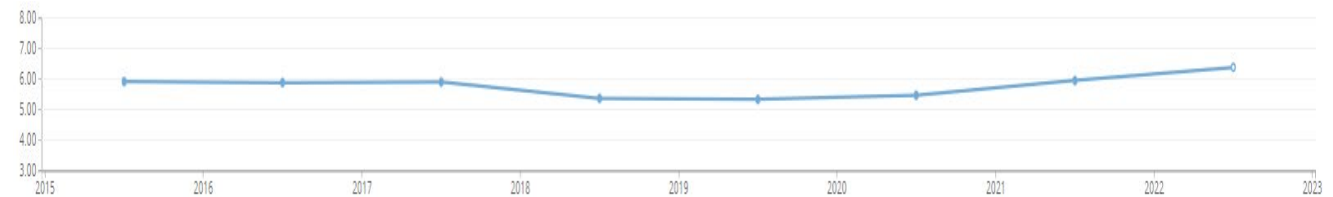


FY 2022/23 Monthly Target: 95%

Calculated by displaying the recent value of percent of calls answered in 15 seconds or less.

#### Fire/Medical - EMS Travel Time (90th percentile)

The Fire and medical Code 3 Response time that fell at the 50th percent for all response across the calendar year.



FY 2022/23 Monthly Target: 6.40 minutes

# Department Operational Plans

## Mesa Fire and Medical

### Fire and Medical Business Objective

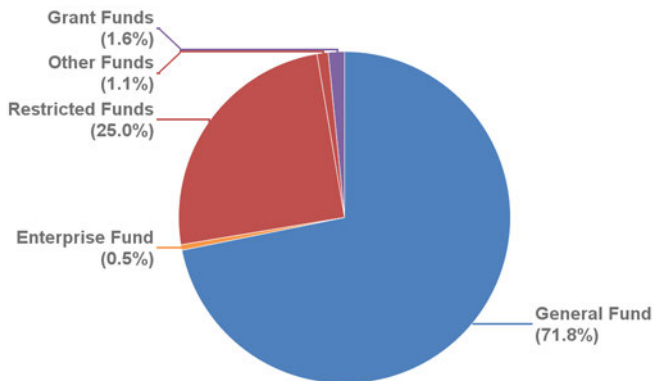
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
|------------------|---------------------|----------------------|---------------------------------|----------------------|
| General Fund     | \$47,844,405        | \$83,466,594         | \$89,621,890                    | \$88,680,019         |
| Enterprise Fund  | \$337,473           | \$655,309            | \$647,868                       | \$669,673            |
| Restricted Funds | \$20,196,125        | \$29,870,196         | \$27,048,355                    | \$30,821,605         |
| Other Funds      | -                   | -                    | \$1,341,674                     | \$1,342,000          |
| Grant Funds      | \$27,919,260        | \$3,701,004          | \$522,696                       | \$1,949,654          |
| <b>Sum:</b>      | <b>\$96,297,264</b> | <b>\$117,693,103</b> | <b>\$119,182,483</b>            | <b>\$123,462,951</b> |

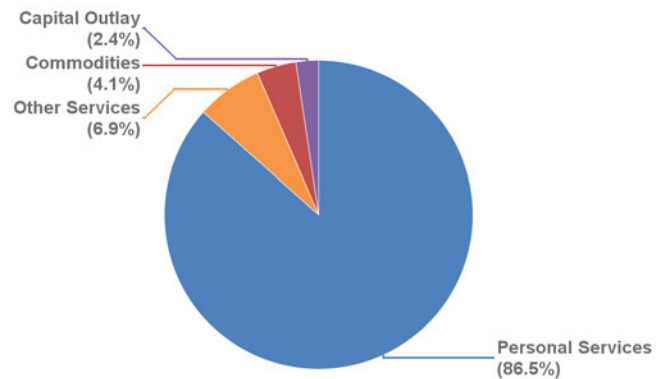
#### Operational History by Category

| Category            | FY 20/21 Actuals    | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
|---------------------|---------------------|----------------------|---------------------------------|----------------------|
| FTE                 |                     | 640.25               |                                 | 652.25               |
| Personal Services   | \$87,168,318        | \$100,159,839        | \$105,243,295                   | \$106,854,416        |
| Other Services      | \$4,295,678         | \$9,809,399          | \$6,769,199                     | \$8,565,733          |
| Commodities         | \$3,784,028         | \$5,122,086          | \$5,446,833                     | \$5,108,573          |
| Capital Outlay      | \$1,049,347         | \$2,601,779          | \$1,735,051                     | \$2,934,229          |
| Offsets and Credits | -\$107              | -                    | -\$11,895                       | -                    |
| <b>Sum:</b>         | <b>\$96,297,264</b> | <b>\$117,693,103</b> | <b>\$119,182,483</b>            | <b>\$123,462,951</b> |

**Mesa Fire and Medical  
FY 22/23 Operational Funding  
\$123,462,951**



**Mesa Fire and Medical  
FY 22/23 Operational Category  
\$123,462,951**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Mesa Fire and Medical

### Fire and Medical Business Objective

| FY 22/23 Operational Budget By Core Business Process and Funding Source |                                |                         |                  |                     |                    |                    |                      |
|---|--------------------------------|-------------------------|------------------|---------------------|--------------------|--------------------|----------------------|
| Core Business Process   |                                | General Fund            | Enterprise Fund  | Restricted Funds    | Other Funds        | Grant Funds        | FY 22/23 Budget      |
| <b>Expenditure</b>  |                                |                         |                  |                     |                    |                    |                      |
| <b>Community Involvement</b>  | Emergency Management           | \$482,484               | -                | -                   | -                  | \$500,017          | <b>\$982,501</b>     |
|   | Fire and Life Safety Education | \$437,379               | -                | \$37,928            | -                  | -                  | <b>\$475,307</b>     |
|   | Fire Prevention                | \$1,658,017             | \$93,136         | -                   | -                  | -                  | <b>\$1,751,153</b>   |
|   | Public Information             | \$694,267               | -                | \$84,018            | -                  | -                  | <b>\$778,285</b>     |
|   | Social Services                | \$596,017               | -                | -                   | -                  | -                  | <b>\$596,017</b>     |
| <b>Departmental Support</b>   | Departmental Training          | \$2,094,727             | -                | \$137,216           | -                  | -                  | <b>\$2,231,943</b>   |
|   | EMS Training                   | \$2,678,850             | -                | \$77,775            | -                  | \$204,543          | <b>\$2,961,168</b>   |
|   | Fire Administration            | \$2,355,189             | -                | \$39,965            | \$1,342,000        | \$87,312           | <b>\$3,824,466</b>   |
|   | Fire Maintenance               | \$3,109,088             | -                | \$5,259             | -                  | -                  | <b>\$3,114,347</b>   |
|   | Personnel and Wellness         | \$1,531,238             | -                | \$254,979           | -                  | \$1,157,782        | <b>\$2,943,999</b>   |
|   | Planning and Research          | \$312,774               | -                | -                   | -                  | -                  | <b>\$312,774</b>     |
|   | Resource Management            | \$5,245,723             | -                | \$587,281           | -                  | -                  | <b>\$5,833,004</b>   |
|   | Special Ops Training           | \$717,426               | -                | -                   | -                  | -                  | <b>\$717,426</b>     |
|   | Technical Support              | \$3,934,903             | -                | -                   | -                  | -                  | <b>\$3,934,903</b>   |
|   | <b>Incident Response</b>       | Dispatch and Deployment | \$3,595,445      | -                   | \$593,443          | -                  | -                    |
| Fire and Medical Operations   |                                | \$59,205,152            | \$576,537        | \$22,708,610        | -                  | -                  | <b>\$82,490,299</b>  |
| Transports  |                                | \$31,340                | -                | \$6,295,131         | -                  | -                  | <b>\$6,326,471</b>   |
| <b>Expenditure Total</b>  |                                | <b>\$88,680,019</b>     | <b>\$669,673</b> | <b>\$30,821,605</b> | <b>\$1,342,000</b> | <b>\$1,949,654</b> | <b>\$123,462,951</b> |

# Department Operational Plans

## Mesa Fire and Medical

### Fire and Medical Business Objective

| Core Business Process               |                                | General Fund            | Enterprise Fund  | Restricted Funds    | Other Funds        | Grant Funds | FY 22/23 Budget      |
|-------------------------------------|--------------------------------|-------------------------|------------------|---------------------|--------------------|-------------|----------------------|
| <b>Revenue</b>                      |                                |                         |                  |                     |                    |             |                      |
| <b>Community Involvement</b>        | Emergency Management           | -                       | -                | -                   | -                  | \$500,017   | <b>\$500,017</b>     |
|                                     | Fire and Life Safety Education | -                       | -                | \$1,500             | -                  | -           | <b>\$1,500</b>       |
|                                     | Fire Prevention                | \$979,686               | -                | -                   | -                  | -           | <b>\$979,686</b>     |
|                                     | Public Information             | -                       | -                | \$300               | -                  | -           | <b>\$300</b>         |
| <b>Departmental Support</b>         | Departmental Training          | \$42,000                | -                | \$33,600            | -                  | -           | <b>\$75,600</b>      |
|                                     | EMS Training                   | \$517,440               | -                | -                   | -                  | \$204,543   | <b>\$721,983</b>     |
|                                     | Fire Administration            | -                       | -                | -                   | -                  | \$87,312    | <b>\$87,312</b>      |
|                                     | Fire Maintenance               | \$110,000               | -                | -                   | -                  | -           | <b>\$110,000</b>     |
|                                     | Personnel and Wellness         | -                       | -                | -                   | -                  | \$1,157,782 | <b>\$1,157,782</b>   |
|                                     | Technical Support              | \$294,137               | -                | -                   | -                  | -           | <b>\$294,137</b>     |
|                                     | <b>Incident Response</b>       | Dispatch and Deployment | \$2,050,313      | -                   | \$349,587          | -           | -                    |
|                                     | Fire and Medical Operations    | \$1,378,204             | -                | \$1,000             | -                  | -           | <b>\$1,379,204</b>   |
|                                     | Transports                     | -                       | -                | \$7,271,239         | -                  | -           | <b>\$7,271,239</b>   |
| <b>Revenue Total</b>                |                                | \$5,371,780             | -                | \$7,657,226         | -                  | \$1,949,654 | <b>\$14,978,660</b>  |
| <b>Expenditures Net of Revenues</b> |                                | <b>\$83,308,239</b>     | <b>\$669,673</b> | <b>\$23,164,379</b> | <b>\$1,342,000</b> | -           | <b>\$108,484,291</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                        |                       |                   |                                       |
|---|------------------------|-----------------------|-------------------|---------------------------------------|
| Funding Source  | Fund Name              | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
| <b>General Fund</b>   | Capital - General Fund | \$2,716,274           | -                 | \$2,716,274                           |
|   | General Fund           | \$85,963,745          | \$5,371,780       | \$80,591,965                          |
| <b>Enterprise Fund</b>  | Falcon Field Airport   | \$669,673             | -                 | \$669,673                             |

# Department Operational Plans

## Mesa Fire and Medical

### Fire and Medical Business Objective

| Funding Source          | Fund Name                 | FY 22/23 Expenditures | FY 22/23 Revenues   | FY 22/23 Expenditures Net of Revenues |
|-------------------------|---------------------------|-----------------------|---------------------|---------------------------------------|
| <b>Restricted Funds</b> | Ambulance Transport       | \$6,307,136           | \$7,271,239         | -\$964,103                            |
|                         | Public Safety Sales Tax   | \$12,730,083          | -                   | \$12,730,083                          |
|                         | Quality of Life Sales Tax | \$10,831,981          | -                   | \$10,831,981                          |
|                         | Restricted Programs Fund  | \$118,407             | \$2,800             | \$115,607                             |
|                         | Special Programs Fund     | \$833,998             | \$383,187           | \$450,811                             |
| <b>Other Funds</b>      | Workers' Compensation     | \$1,342,000           | -                   | \$1,342,000                           |
| <b>Grant Funds</b>      | Grants - Gen. Gov.        | \$1,949,654           | \$1,949,654         | -                                     |
| <b>Totals</b>           |                           | <b>\$123,462,951</b>  | <b>\$14,978,660</b> | <b>\$108,484,291</b>                  |

### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process        | FTE                            | Personal Services | Other Services | Commodities | Capital Outlay | FY 22/23 Budget |             |
|------------------------------|--------------------------------|-------------------|----------------|-------------|----------------|-----------------|-------------|
| <b>Community Involvement</b> | Emergency Management           | 2                 | \$438,587      | \$140,354   | \$270,860      | \$132,700       | \$982,501   |
|                              | Fire and Life Safety Education | 3                 | \$368,636      | \$35,087    | \$71,584       | -               | \$475,307   |
|                              | Fire Prevention                | 16                | \$1,712,843    | \$35,102    | \$3,208        | -               | \$1,751,153 |
|                              | Public Information             | 4                 | \$648,642      | \$69,879    | \$59,764       | -               | \$778,285   |
|                              | Social Services                | 5                 | \$551,312      | \$17,045    | \$27,660       | -               | \$596,017   |
| <b>Departmental Support</b>  | Departmental Training          | 6.5               | \$1,820,204    | \$132,625   | \$279,114      | -               | \$2,231,943 |
|                              | EMS Training                   | 9                 | \$2,333,533    | \$222,713   | \$266,300      | \$138,622       | \$2,961,168 |



# Department Operational Plans

## Mesa Fire and Medical

### Fire and Medical Business Objective

| Core Business Process       | FTE          | Personal Services    | Other Services     | Commodities        | Capital Outlay     | FY 22/23 Budget      |
|-----------------------------|--------------|----------------------|--------------------|--------------------|--------------------|----------------------|
| Fire Administration         | 11           | \$2,225,228          | \$1,413,118        | \$186,120          | -                  | \$3,824,466          |
| Fire Maintenance            | 16           | \$1,608,246          | \$66,860           | \$883,267          | \$555,974          | \$3,114,347          |
| Personnel and Wellness      | 5.5          | \$993,933            | \$1,895,840        | \$54,226           | -                  | \$2,943,999          |
| Planning and Research       | 2.5          | \$293,493            | \$19,281           | -                  | -                  | \$312,774            |
| Resource Management         | 10           | \$880,175            | \$1,019,028        | \$2,403,911        | \$1,529,890        | \$5,833,004          |
| Special Ops Training        | 2            | \$612,991            | \$59,948           | \$44,487           | -                  | \$717,426            |
| Technical Support           | 13           | \$1,815,789          | \$1,621,237        | \$68,471           | \$429,406          | \$3,934,903          |
| <b>Incident Response</b>    |              |                      |                    |                    |                    |                      |
| Dispatch and Deployment     | 36.3         | \$3,392,697          | \$623,418          | \$25,136           | \$147,637          | \$4,188,888          |
| Fire and Medical Operations | 444.5        | \$81,893,591         | \$546,334          | \$50,374           | -                  | \$82,490,299         |
| Transports                  | 66           | \$5,264,516          | \$647,864          | \$414,091          | -                  | \$6,326,471          |
| <b>Totals</b>               | <b>652.3</b> | <b>\$106,854,416</b> | <b>\$8,565,733</b> | <b>\$5,108,573</b> | <b>\$2,934,229</b> | <b>\$123,462,951</b> |

# Department Operational Plans

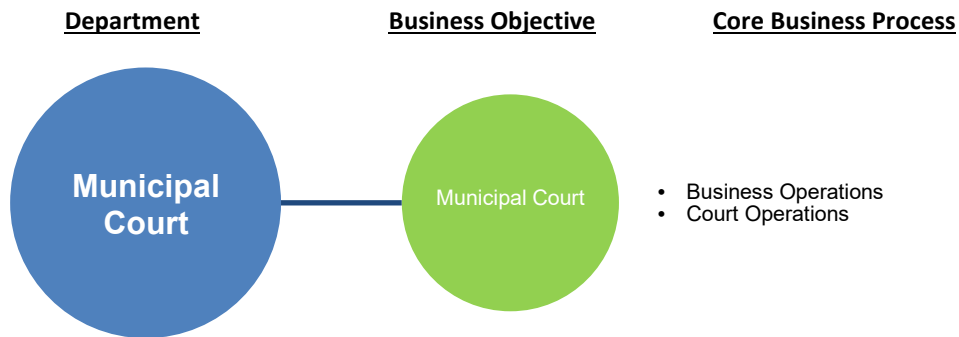
## Municipal Court Contact Information:

Department Phone Number: 480-644-2255  
Department Email: [courtinfo@mesaaz.gov](mailto:courtinfo@mesaaz.gov)  
Department Address: City of Mesa, Municipal Court  
250 East 1<sup>st</sup> Ave.  
Mesa, AZ 85210  
Website: <http://mesaaz.gov/government/court>

## Department Description

The purpose of the Mesa Municipal Court is to serve as the Judicial Branch of Government for the City of Mesa, adjudicate violations of State and Local law in a fair and timely manner, and provide court services to the public in a courteous, efficient, and professional manner.

City Council Strategic Initiatives: **Community Safety**



## Budgetary Highlights

The FY 2022/23 Adopted Budget includes two additional positions in the Domestic Violence Court: one Probation Officer and one Program Assistant. The Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation.

Revenue in FY 2022/23 is expected to increase by \$0.2M due to the additional revenue from the Arizona Supreme Court's FARE (Fine and Restitution Enforcement) Program as well as revenue recovery from the pandemic. Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

# Department Operational Plans

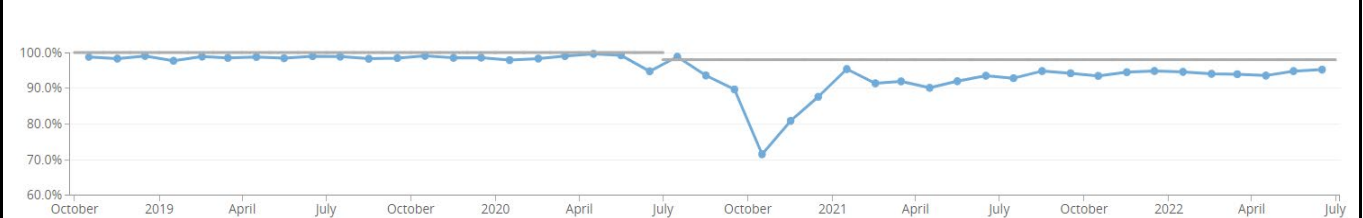
## Municipal Court Municipal Court Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| <p>The mission of the Mesa Municipal Court is to serve the public. It accomplishes this by providing friendly access to court services while protecting rights and liberties, upholding and interpreting the law, and magnifying public trust in the judicial system.</p> | <ul style="list-style-type: none"> <li>- Deliver accessible justice in individual cases in a manner that promotes public trust and confidence</li> <li>- Deter criminal behavior thereby improving the safety of the community</li> <li>- Rehabilitate persons convicted of crimes to the extent that the offender, any victims, and the community share a sense of wellbeing</li> </ul> |

## Performance Measures

### Municipal Court- Time to Disposition

Percentage of cases disposed or otherwise resolved within established time frames (6 months or less) .

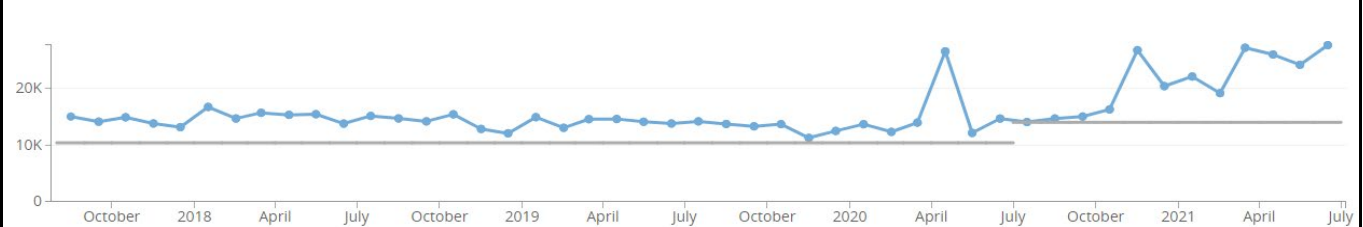


FY 2022/23 Monthly Target: 98%

The standard for Time to Disposition is the case "Age in Days" is within 180 days.

### Municipal Court -Telephone IVR Activity

Aggregate measure of the number of calls handled by the IVR (Interactive Voice Response).



FY 2021/22 Monthly Target: 10K

This dataset provides information regarding the number of telephone calls that are handled by the Court's IVR (Interactive Voice Response System) and the Court's Resources (Agents/Staff). The focus of this Performance Measure is on the calls handled by the IVR.

# Department Operational Plans

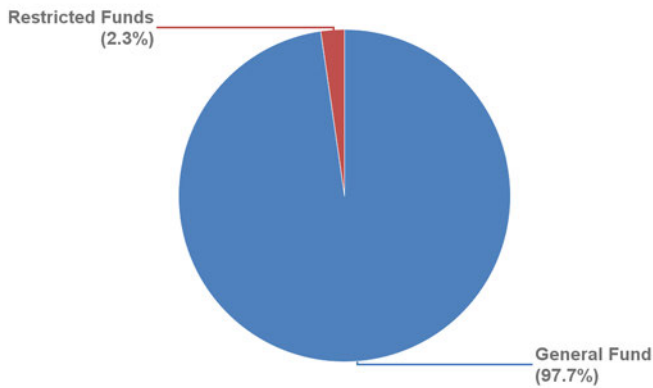
## Municipal Court

### Municipal Court Business Objective

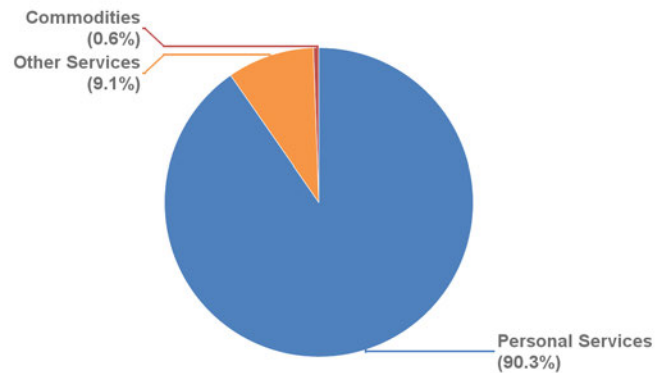
| Operational History by Funding Source |                    |                    |                                 |                    |
|---------------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Funding Source                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| General Fund                          | \$7,588,537        | \$8,513,128        | \$8,334,385                     | \$9,188,532        |
| Restricted Funds                      | \$305,855          | \$785,872          | \$385,304                       | \$216,468          |
| Grant Funds                           | -                  | -                  | \$33,000                        | -                  |
| <b>Sum:</b>                           | <b>\$7,894,393</b> | <b>\$9,299,000</b> | <b>\$8,752,689</b>              | <b>\$9,405,000</b> |

| Operational History by Category |                    |                    |                                 |                    |
|---------------------------------|--------------------|--------------------|---------------------------------|--------------------|
| Category                        | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
| FTE                             |                    | 89                 |                                 | 91                 |
| Personal Services               | \$7,009,149        | \$7,879,516        | \$7,593,385                     | \$8,493,511        |
| Other Services                  | \$810,861          | \$1,372,484        | \$1,068,304                     | \$857,506          |
| Commodities                     | \$74,383           | \$47,000           | \$91,000                        | \$53,983           |
| <b>Sum:</b>                     | <b>\$7,894,393</b> | <b>\$9,299,000</b> | <b>\$8,752,689</b>              | <b>\$9,405,000</b> |

**Municipal Court  
FY 22/23 Operational Funding  
\$9,405,000**



**Municipal Court  
FY 22/23 Operational Category  
\$9,405,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Municipal Court

### Municipal Court Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                  | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget    |
|--|--------------------|-----------------|------------------|-------------|-------------|--------------------|
| <b>Expenditure</b> Business Operations | \$3,286,664        | -               | \$216,468        | -           | -           | \$3,503,132        |
| Court Operations                       | \$5,901,868        | -               | -                | -           | -           | \$5,901,868        |
| <b>Expenditure Total</b>               | <b>\$9,188,532</b> | <b>-</b>        | <b>\$216,468</b> | <b>-</b>    | <b>-</b>    | <b>\$9,405,000</b> |
| <b>Revenue</b> Business Operations     | \$7,864,298        | -               | \$106,409        | -           | -           | \$7,970,707        |
| Court Operations                       | -                  | -               | \$60,000         | -           | -           | \$60,000           |
| <b>Revenue Total</b>                   | <b>\$7,864,298</b> | <b>-</b>        | <b>\$166,409</b> | <b>-</b>    | <b>-</b>    | <b>\$8,030,707</b> |
| <b>Expenditures Net of Revenues</b>    | <b>\$1,324,234</b> | <b>-</b>        | <b>\$50,059</b>  | <b>-</b>    | <b>-</b>    | <b>\$1,374,293</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                   | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
|--|-----------------------|--------------------|---------------------------------------|
| <b>General Fund</b> General Fund                 | \$9,188,532           | \$7,864,298        | \$1,324,234                           |
| <b>Restricted Funds</b> Restricted Programs Fund | \$216,468             | \$165,304          | \$51,164                              |
| Special Programs Fund                            | -                     | \$1,105            | -\$1,105                              |
| <b>Totals</b>                                    | <b>\$9,405,000</b>    | <b>\$8,030,707</b> | <b>\$1,374,293</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE       | Personal Services  | Other Services   | Commodities     | Capital Outlay | FY 22/23 Budget    |
|-----------------------|-----------|--------------------|------------------|-----------------|----------------|--------------------|
| Business Operations   | 36.5      | \$3,052,497        | \$414,635        | \$36,000        | -              | \$3,503,132        |
| Court Operations      | 54.5      | \$5,441,014        | \$442,871        | \$17,983        | -              | \$5,901,868        |
| <b>Sum:</b>           | <b>91</b> | <b>\$8,493,511</b> | <b>\$857,506</b> | <b>\$53,983</b> | <b>-</b>       | <b>\$9,405,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

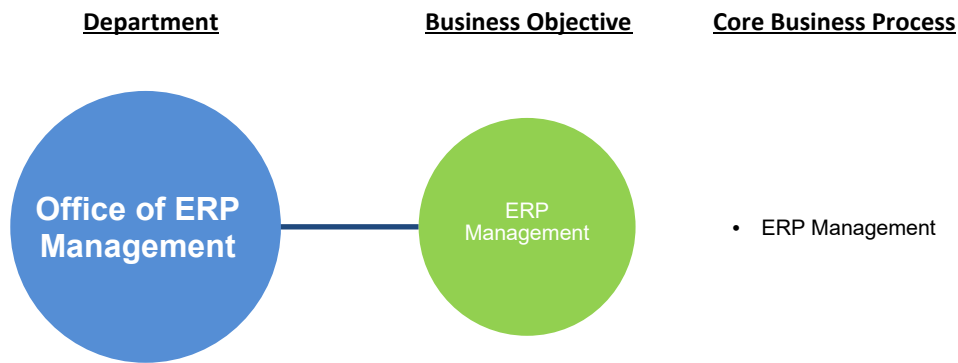
## Office of ERP Management Contact Information:

Department Address: City of Mesa, Office of ERP Management  
PO Box 1466  
Mesa, AZ 85211

## **Department Description**

The Office of ERP Management supports the group of citywide business systems collectively referred to as the ERP, Enterprise Resource Planning. The ERP includes Performance Budgeting, Financials, Purchasing, Vendor Self Service, Human Resources, Payroll, Timekeeping, Recruiting, and Debt & Investment Management systems. Primary department functions include security and workflow administration along with citywide functional training for central office staff, department users and managers.

In addition to operational support the department acts as a primary liaison to its vendor partners to improve issues management, contribute to ongoing product development, promote city driven product enhancement requests and strategic Enterprise Resource Planning roadmap and lifecycle planning.



## **Budgetary Highlights**

The FY 2022/23 Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation.

Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

# Department Operational Plans

## Office of ERP Management

### ERP Management Business Objective

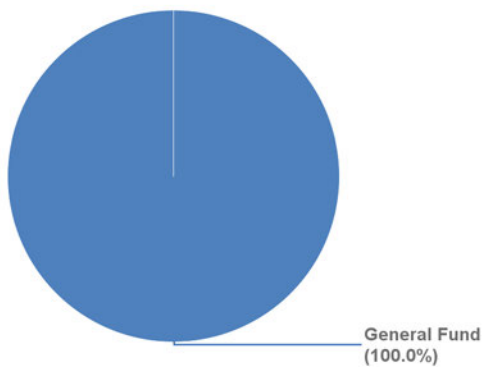
#### Operational History by Funding Source

| Funding Source | FY 20/21 Actuals | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget  |
|----------------|------------------|------------------|---------------------------------|------------------|
| General Fund   | \$563,490        | \$821,000        | \$840,642                       | \$833,000        |
| <b>Sum:</b>    | <b>\$563,490</b> | <b>\$821,000</b> | <b>\$840,642</b>                | <b>\$833,000</b> |

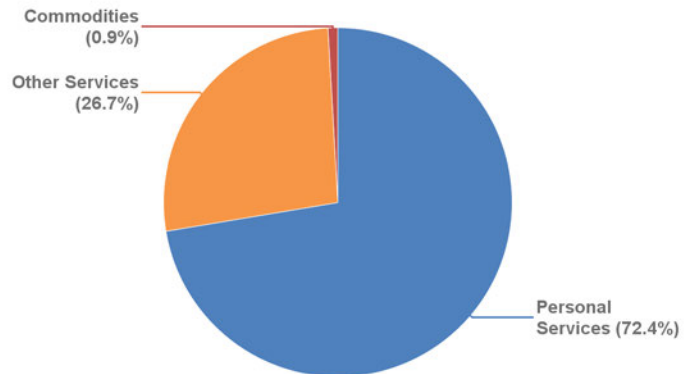
#### Operational History by Category

| Category          | FY 20/21 Actuals | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget  |
|-------------------|------------------|------------------|---------------------------------|------------------|
| FTE               |                  | 5                |                                 | 5                |
| Personal Services | \$489,723        | \$601,358        | \$597,000                       | \$602,777        |
| Other Services    | \$71,701         | \$212,392        | \$236,392                       | \$222,599        |
| Commodities       | \$2,066          | \$3,250          | \$7,250                         | \$7,624          |
| Capital Outlay    | -                | \$4,000          | -                               | -                |
| <b>Sum:</b>       | <b>\$563,490</b> | <b>\$821,000</b> | <b>\$840,642</b>                | <b>\$833,000</b> |

**Office of ERP Management  
FY 22/23 Operational Funding  
\$833,000**



**Office of ERP Management  
FY 22/23 Operational Category  
\$833,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Office of ERP Management

### ERP Management Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               | General Fund     | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget  |
|-------------------------------------|------------------|-----------------|------------------|-------------|-------------|------------------|
| <b>Expenditure</b> ERP Management   | \$833,000        | -               | -                | -           | -           | \$833,000        |
| <b>Expenditure Total</b>            | <b>\$833,000</b> | -               | -                | -           | -           | <b>\$833,000</b> |
| <b>Expenditures Net of Revenues</b> | <b>\$833,000</b> | -               | -                | -           | -           | <b>\$833,000</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                   | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|----------------------------------|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> General Fund | \$833,000             | -                 | \$833,000                             |
| <b>Totals</b>                    | <b>\$833,000</b>      | -                 | <b>\$833,000</b>                      |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE      | Personal Services | Other Services   | Commodities    | Capital Outlay | FY 22/23 Budget  |
|-----------------------|----------|-------------------|------------------|----------------|----------------|------------------|
| ERP Management        | 5        | \$602,777         | \$222,599        | \$7,624        | -              | \$833,000        |
| <b>Sum:</b>           | <b>5</b> | <b>\$602,777</b>  | <b>\$222,599</b> | <b>\$7,624</b> | <b>-</b>       | <b>\$833,000</b> |

\*FTE count rounded to nearest tenth



# Department Operational Plans

## Office of Management and Budget Contact Information:

Department Phone Number: 480-644-5799  
Department Email: [Office of Management & Budget Email](#)  
Department Address: City of Mesa, Office of Management & Budget  
20 E Main St.,  
Mesa, AZ 85201  
Website: <https://www.mesaaz.gov/government/office-of-management-budget>

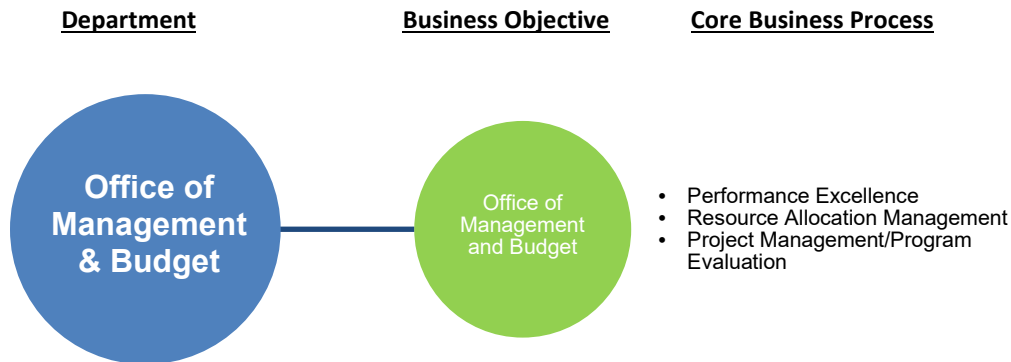
## **Department Description**

The Office of Management and Budget's (OMB) mission is to ensure the effective and efficient use of resources to sustain quality services for the residents of Mesa.

The OMB is responsible for city-wide resource allocation processes, operational process improvements, financial transparency, and enhancing data-based decision making. Strives to ensure that policies and procedures are in alignment with industry best-practices, resources are consumed in an effective and efficient manner, and financial and managerial communication with decision makers is timely and accurate.

The OMB develops and manages the annual operating budget and the five-year capital improvement program; forecasts city-wide revenues, expenditures, and fund balances; establishes forecast scenarios for utility consumption, estimated revenues, expenses, and rate recommendations; and conducts special projects. The OMB also manages and performs a variety of City organizational performance management services: process improvement, performance management, surveying, data analysis, and strategic planning.

*City Council Strategic Initiatives: **Sustainable Economy***



## **Budgetary Highlights**

The Office of Management and Budget's FY 2022/23 Adopted Budget includes additional capacity for staff training and development, as a one-time contract to support city-wide projects, and a one-time 5.17% base budget increase in capacity to account for inflation.

The FY 2021/22 budget includes a 5% city-wide salary adjustment for city employees. In FY 2021/22 the Office of Management and Budget added a Performance Advisor II position mid-year.

# Department Operational Plans

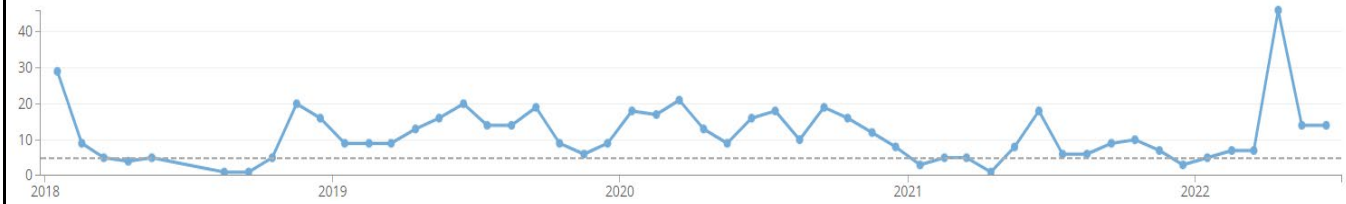
## Office of Management and Budget Office of Management and Budget Business Objective

| Public Purpose   | Desired Outcomes  |
|--|---|
| To ensure the effective and efficient use of resources in order to sustain the delivery of quality services for the residents of Mesa. | <ul style="list-style-type: none"> <li>- City resources are managed well</li> <li>- City is delivering on outcomes</li> </ul> |

### Performance Measures

#### OMB - Data Portal Public Datasets

Number of datasets published on the external data portal each month

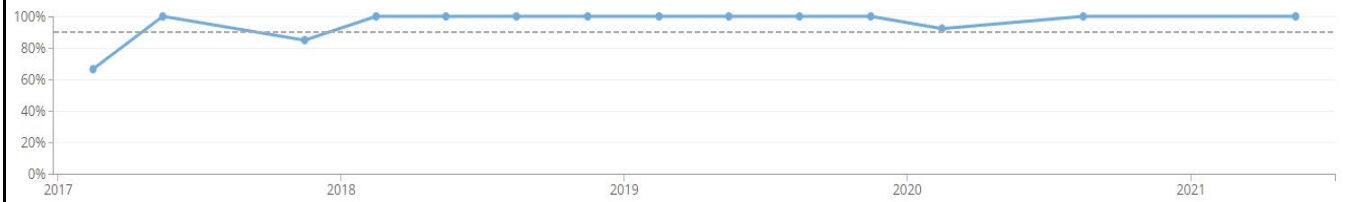


FY 2022/23 Monthly Target: 5

Calculated by summing the number of datasets created by month.

#### OMB - Quality of Budget System Training Provided

Percent responding strongly agree or agree on annual post-training survey indicating training provided knowledge needed to correctly enter budget into PB.



FY 2022/23 Monthly Target: 90%

Calculated by dividing the number Agree or Strongly Agree by number of total surveys.

# Department Operational Plans

## Office of Management and Budget

### Office of Management and Budget Business Objective

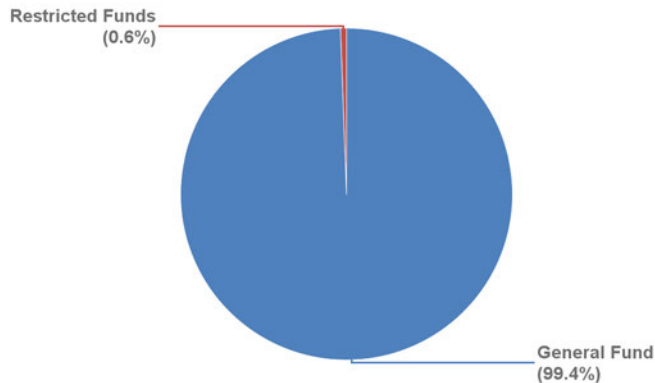
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|------------------|--------------------|--------------------|---------------------------------|--------------------|
| General Fund     | \$2,697,079        | \$3,547,677        | \$3,207,070                     | \$4,242,759        |
| Restricted Funds | \$2,196            | \$24,000           | \$24,000                        | \$25,241           |
| <b>Sum:</b>      | <b>\$2,699,275</b> | <b>\$3,571,677</b> | <b>\$3,231,070</b>              | <b>\$4,268,000</b> |

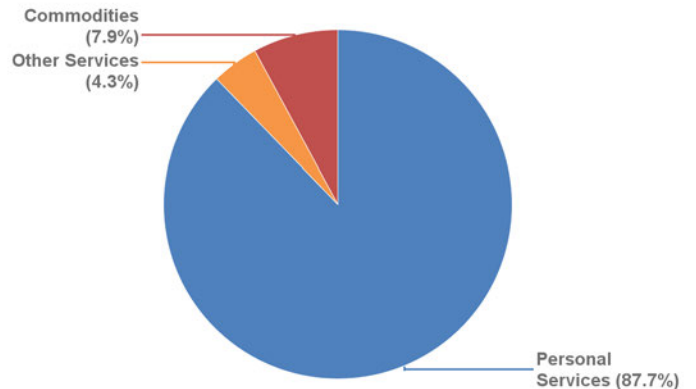
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 28                 |                                 | 29                 |
| Personal Services | \$2,606,330        | \$3,398,890        | \$2,998,579                     | \$3,744,867        |
| Other Services    | \$54,886           | \$89,587           | \$127,959                       | \$185,632          |
| Commodities       | \$38,059           | \$83,200           | \$104,532                       | \$337,501          |
| <b>Sum:</b>       | <b>\$2,699,275</b> | <b>\$3,571,677</b> | <b>\$3,231,070</b>              | <b>\$4,268,000</b> |

**Office of Management and Budget  
FY 22/23 Operational Funding  
\$4,268,000**



**Office of Management and Budget  
FY 22/23 Operational Category  
\$4,268,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Office of Management and Budget

### Office of Management and Budget Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |  | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget    |
|-------------------------------------|--|--------------------|-----------------|------------------|-------------|-------------|--------------------|
| <b>Expenditure</b>                  | Performance Excellence                 | \$1,663,993        | -               | -                | -           | -           | \$1,663,993        |
|                                     | Project Management/ Program Evaluation | \$445,820          | -               | -                | -           | -           | \$445,820          |
|                                     | Resource Allocation Management         | \$2,132,946        | -               | \$25,241         | -           | -           | \$2,158,187        |
| <b>Expenditure Total</b>            |  | <b>\$4,242,759</b> | <b>-</b>        | <b>\$25,241</b>  | <b>-</b>    | <b>-</b>    | <b>\$4,268,000</b> |
| <b>Revenue</b>                      | Performance Excellence                 | \$17,500           | -               | -                | -           | -           | \$17,500           |
| <b>Revenue Total</b>                |  | <b>\$17,500</b>    | <b>-</b>        | <b>-</b>         | <b>-</b>    | <b>-</b>    | <b>\$17,500</b>    |
| <b>Expenditures Net of Revenues</b> |  | <b>\$4,225,259</b> | <b>-</b>        | <b>\$25,241</b>  | <b>-</b>    | <b>-</b>    | <b>\$4,250,500</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source          |  | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|-------------------------|--|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b>     | General Fund                                 | \$4,242,759           | \$17,500          | \$4,225,259                           |
| <b>Restricted Funds</b> | Cadence CFD - Operating                      | \$7,362               | -                 | \$7,362                               |
|                         | Eastmark CFD 1 - Operating                   | \$10,517              | -                 | \$10,517                              |
|                         | Eastmark Community Facilities District No. 2 | \$7,362               | -                 | \$7,362                               |
| <b>Totals</b>           |  | <b>\$4,268,000</b>    | <b>\$17,500</b>   | <b>\$4,250,500</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                  | FTE       | Personal Services  | Other Services   | Commodities      | Capital Outlay | FY 22/23 Budget    |
|--|-----------|--------------------|------------------|------------------|----------------|--------------------|
| Performance Excellence                 | 11        | \$1,567,496        | \$91,764         | \$4,733          | -              | \$1,663,993        |
| Project Management/ Program Evaluation | 4.1       | \$445,820          | -                | -                | -              | \$445,820          |
| Resource Allocation Management         | 14        | \$1,731,551        | \$93,868         | \$332,768        | -              | \$2,158,187        |
| <b>Sum:</b>                            | <b>29</b> | <b>\$3,744,867</b> | <b>\$185,632</b> | <b>\$337,501</b> | <b>-</b>       | <b>\$4,268,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## **Parks, Recreation & Community Facilities Contact Information:**

Department Phone Number: 480-644-7529  
Department Email: [parksrecinfo@mesaaz.gov](mailto:parksrecinfo@mesaaz.gov)  
Department Address: City of Mesa, Parks, Recreation and Community Facilities  
708 W. Baseline Rd., Building 4  
City of Mesa, AZ 85210  
Website: <http://www.mesaparks.com/home>

## **Department Description**

The Parks, Recreation and Community Facilities Department is committed to providing sustainable facilities and opportunities to enhance the quality of life and well-being of our community.

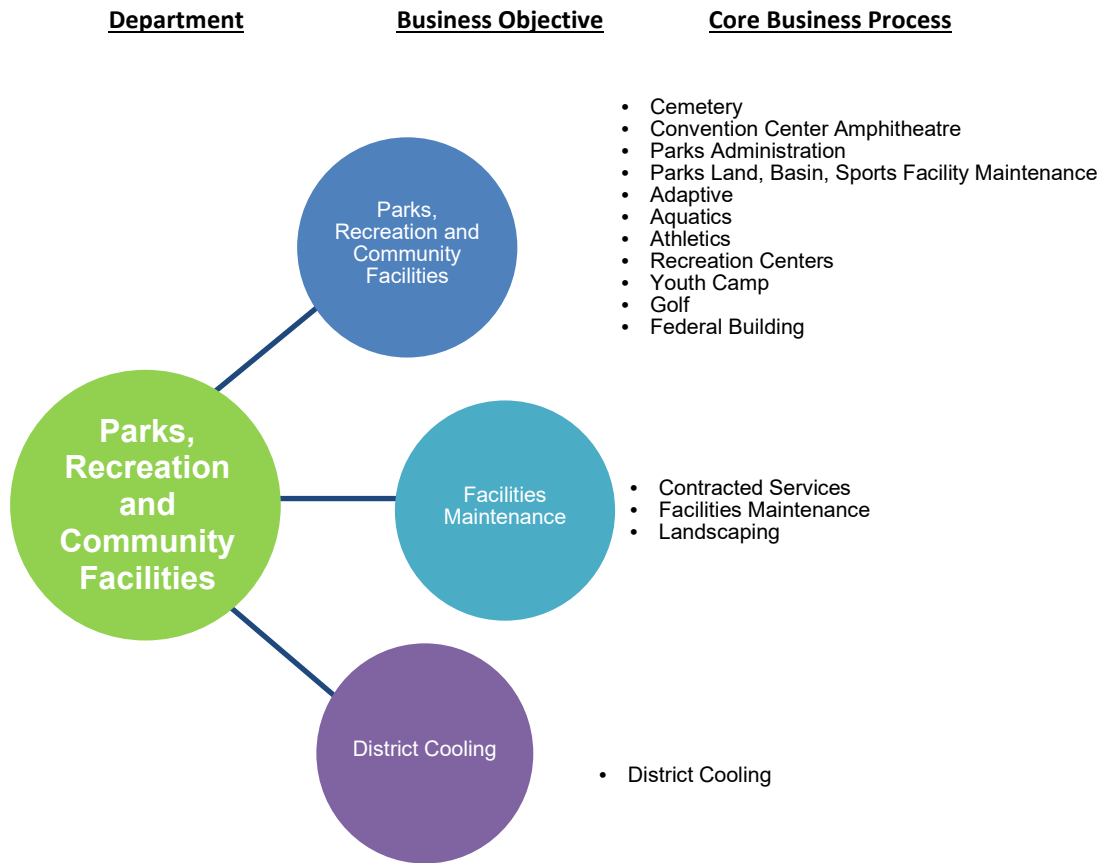
The Parks, Recreation and Community Facilities division aims to help residents enjoy Mesa to the fullest through a comprehensive park system that spans more than 2,000 acres. This comprehensive park system includes 205 parks with unique playgrounds, nine aquatic centers, splash pads, first-class athletic fields, a tennis center, five recreation centers, a convention center, a 5,000-seat amphitheater, a cemetery, and two spring training baseball stadiums (Spring Training Home for the Chicago Cubs and Oakland A's).

The Facilities Maintenance division is responsible for providing heating, ventilation, and air conditioning (HVAC), electrical, plumbing, carpentry, cleaning, and structure maintenance for City facilities with in-house personnel, and outside service contracts when needed. In addition, lifecycle planning, and replacement and comprehensive preventive maintenance programs are used to minimize downtime and preserve the life expectancy of buildings and building systems.

The District Cooling division is an enterprise in the Enterprise Fund that is overseen by Facilities Maintenance. It provides cooling for many of the large downtown City buildings and is also available for commercial buildings. This type of cooling method reduces long term capital costs.

*City Council Strategic Initiatives: **Community Safety, Transforming Neighborhoods, Placemaking***

# Department Operational Plans



## **Budgetary Highlights**

The FY 2022/23 budget includes 3.7 FTE's for their Special Events Staffing. This includes 1 Recreation Coordinator, 2 Recreation programmers, 1 Recreation specialist, 0.5 part time non-benefitted recreation assistant, and inactivating 0.8 part time benefitted recreation assistant. The department also added 1 FTE for Contract Supervisor – Facilities Maintenance. Additionally, 1 Parks Maintenance Assistant, 1 Parks Maintenance Leader, 1 Parks Maintenance Worker I, 2 part time Recreation Assistants, and 1 Recreation Specialist were added. The Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation.

During FY 2021/22, the department added 1 FTE for Park Ranger and 1 FTE for Service Worker at the Convention Center and Amphitheatre as bookings at both facilities have increased. They also reorganized and reclassified various positions within their department. Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

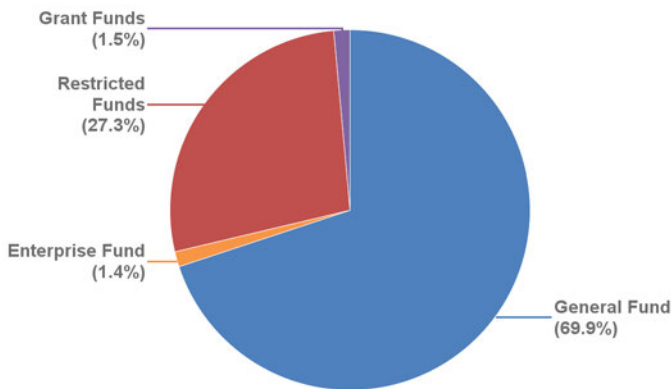
# Department Operational Plans

## Parks, Recreation and Community Facilities

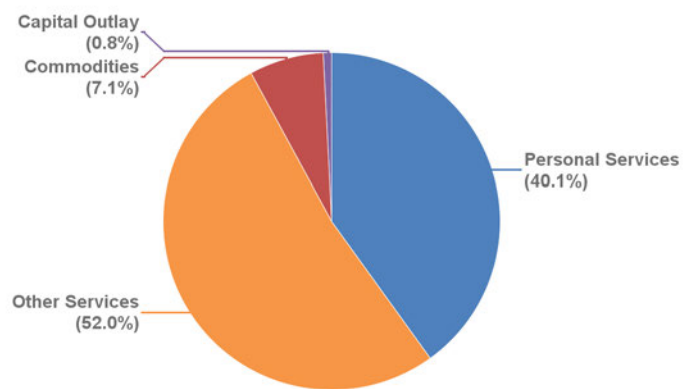
| Operational History by Funding Source |                     |                     |                                 |                     |
|---------------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Funding Source                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| General Fund                          | \$27,303,840        | \$40,769,579        | \$33,515,357                    | \$44,843,850        |
| Enterprise Fund                       | \$660,971           | \$828,870           | \$914,288                       | \$877,433           |
| Restricted Funds                      | \$12,585,057        | \$16,158,108        | \$15,768,816                    | \$17,483,852        |
| Grant Funds                           | \$61,402            | \$217,000           | \$1,316,057                     | \$930,000           |
| <b>Sum:</b>                           | <b>\$40,611,271</b> | <b>\$57,973,557</b> | <b>\$51,514,518</b>             | <b>\$64,135,135</b> |

| Operational History by Category |                     |                     |                                 |                     |
|---------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Category                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| FTE                             |                     | 338.5               |                                 | 351.2               |
| Personal Services               | \$16,985,142        | \$23,523,126        | \$24,253,458                    | \$25,691,475        |
| Other Services                  | \$19,741,189        | \$30,176,875        | \$22,517,210                    | \$33,351,053        |
| Commodities                     | \$3,833,673         | \$3,909,034         | \$4,505,957                     | \$4,576,114         |
| Capital Outlay                  | \$51,266            | \$364,522           | \$237,893                       | \$516,493           |
| <b>Sum:</b>                     | <b>\$40,611,271</b> | <b>\$57,973,557</b> | <b>\$51,514,518</b>             | <b>\$64,135,135</b> |

**Parks, Recreation and Community Facilities  
FY 22/23 Operational Funding  
\$64,135,135**



**Parks, Recreation and Community Facilities  
FY 22/23 Operational Category  
\$64,135,135**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Parks, Recreation and Community Facilities

| FY 22/23 Operational Budget By Business Objective and Funding Source |   |                     |                  |                     |             |                  |                     |
|--|---|---------------------|------------------|---------------------|-------------|------------------|---------------------|
| Business Objective   |   | General Fund        | Enterprise Fund  | Restricted Funds    | Other Funds | Grant Funds      | FY 22/23 Budget     |
| <b>Expenditure</b>   | District Cooling                            | -                   | \$877,433        | -                   | -           | -                | \$877,433           |
|  | Facilities Maintenance                      | \$20,657,642        | -                | \$192,054           | -           | -                | \$20,849,696        |
|  | Parks, Recreation and Commercial Facilities | \$24,186,208        | -                | \$17,291,798        | -           | \$930,000        | \$42,408,006        |
| <b>Expenditure Total</b>   |   | <b>\$44,843,850</b> | <b>\$877,433</b> | <b>\$17,483,852</b> | -           | <b>\$930,000</b> | <b>\$64,135,135</b> |
| <b>Revenue</b>   | Parks, Recreation and Commercial Facilities | \$4,521,366         | -                | \$5,536,893         | -           | \$930,000        | \$10,988,259        |
| <b>Revenue Total</b>   |   | <b>\$4,521,366</b>  | -                | <b>\$5,536,893</b>  | -           | <b>\$930,000</b> | <b>\$10,988,259</b> |
| <b>Expenditures Net of Revenues</b>                                  |   | <b>\$40,322,484</b> | <b>\$877,433</b> | <b>\$11,946,959</b> | -           | -                | <b>\$53,146,876</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                              |                       |                     |                                       |
|---|------------------------------|-----------------------|---------------------|---------------------------------------|
| Funding Source  |                              | FY 22/23 Expenditures | FY 22/23 Revenues   | FY 22/23 Expenditures Net of Revenues |
| <b>General Fund</b>   | Capital - General Fund       | \$139,971             | -                   | \$139,971                             |
|   | General Fund                 | \$44,703,879          | \$4,521,366         | \$40,182,513                          |
| <b>Enterprise Fund</b>  | Utility Fund                 | \$877,433             | -                   | \$877,433                             |
| <b>Restricted Funds</b>   | Cemetery                     | \$1,552,873           | \$1,530,224         | \$22,649                              |
|   | Cemetery Reserve             | -                     | \$105,170           | -\$105,170                            |
|   | Commercial Facilities Fund   | \$6,389,878           | \$3,125,437         | \$3,264,441                           |
|   | Economic Investment Fund     | \$192,054             | -                   | \$192,054                             |
|   | Environmental Compliance Fee | \$8,701,292           | -                   | \$8,701,292                           |
|   | Restricted Programs Fund     | \$595,170             | \$595,170           | -                                     |
|   | Special Programs Fund        | \$52,585              | \$180,892           | -\$128,307                            |
| <b>Grant Funds</b>  | Grants - Gen. Gov.           | \$930,000             | \$930,000           | -                                     |
| <b>Totals</b>   |                              | <b>\$64,135,135</b>   | <b>\$10,988,259</b> | <b>\$53,146,876</b>                   |



# Department Operational Plans

## Parks, Recreation and Community Facilities

| FY 22/23 Operational Budget By Business Objective and Category |              |                     |                     |                    |                  |                     |
|--|--------------|---------------------|---------------------|--------------------|------------------|---------------------|
| Business Objective   | FTE          | Personal Services   | Other Services      | Commodities        | Capital Outlay   | FY 22/23 Budget     |
| District Cooling   | 2.4          | \$266,920           | \$557,928           | \$52,585           | -                | \$877,433           |
| Facilities Maintenance   | 47.2         | \$4,755,410         | \$15,092,376        | \$1,001,910        | -                | \$20,849,696        |
| Parks, Recreation and Commercial Facilities                    | 301.6        | \$20,669,145        | \$17,700,749        | \$3,521,619        | \$516,493        | \$42,408,006        |
| <b>Totals</b>  | <b>351.2</b> | <b>\$25,691,475</b> | <b>\$33,351,053</b> | <b>\$4,576,114</b> | <b>\$516,493</b> | <b>\$64,135,135</b> |

# Department Operational Plans

## Parks, Recreation and Community Facilities District Cooling Business Objective

| Public Purpose   | Desired Outcomes  |
|--|---|
| Provide exceptional district cooling services to our customers and opportunity to our employees. | <ul style="list-style-type: none"><li>- Professional customer service and district cooling maintenance is provided in a cost effective and efficient manner</li><li>- City's district cooling system functions as designed at all times</li><li>- A culture of working safely while striving for excellence through education and training is cultivated and maintained</li></ul> |

### Performance Measures

#### Rate per Ton Hour

No graph available at this time.

FY 2022/23 Monthly Target: 0.28  
Rate per Ton Hour

# Department Operational Plans

## Parks, Recreation and Community Facilities

### District Cooling Business Objective

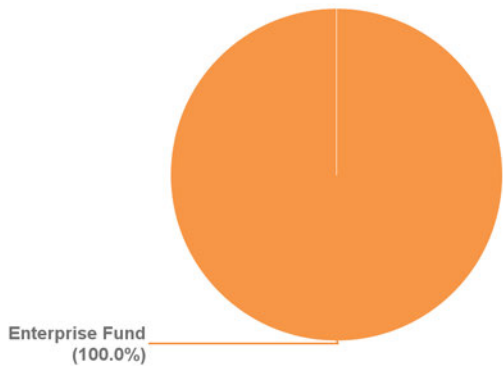
#### Operational History by Funding Source

| Funding Source  | FY 20/21 Actuals | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget  |
|-----------------|------------------|------------------|---------------------------------|------------------|
| Enterprise Fund | \$660,971        | \$828,870        | \$914,288                       | \$877,433        |
| <b>Sum:</b>     | <b>\$660,971</b> | <b>\$828,870</b> | <b>\$914,288</b>                | <b>\$877,433</b> |

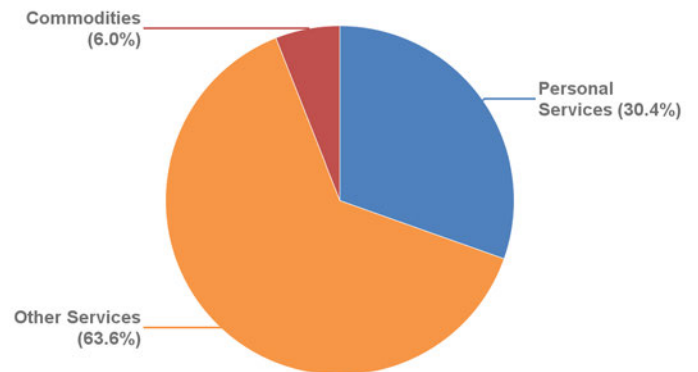
#### Operational History by Category

| Category          | FY 20/21 Actuals | FY 21/22 Budget  | FY 21/22 Projected Expenditures | FY 22/23 Budget  |
|-------------------|------------------|------------------|---------------------------------|------------------|
| FTE               |                  | 2.4              |                                 | 2.4              |
| Personal Services | \$234,623        | \$248,370        | \$248,370                       | \$266,920        |
| Other Services    | \$416,467        | \$530,500        | \$615,918                       | \$557,928        |
| Commodities       | \$9,881          | \$50,000         | \$50,000                        | \$52,585         |
| <b>Sum:</b>       | <b>\$660,971</b> | <b>\$828,870</b> | <b>\$914,288</b>                | <b>\$877,433</b> |

**Facilities Maintenance  
FY 22/23 Operational Funding  
\$877,433**



**Facilities Maintenance  
FY 22/23 Operational Category  
\$877,433**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Parks, Recreation and Community Facilities

### District Cooling Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |                  | General Fund | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget |
|-------------------------------------|------------------|--------------|-----------------|------------------|-------------|-------------|-----------------|
| <b>Expenditure</b>                  | District Cooling | -            | \$877,433       | -                | -           | -           | \$877,433       |
| <b>Expenditure Total</b>            |                  | -            | \$877,433       | -                | -           | -           | \$877,433       |
| <b>Expenditures Net of Revenues</b> |                  | -            | \$877,433       | -                | -           | -           | \$877,433       |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source         |              | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|------------------------|--------------|-----------------------|-------------------|---------------------------------------|
| <b>Enterprise Fund</b> | Utility Fund | \$877,433             | -                 | \$877,433                             |
| <b>Totals</b>          |              | \$877,433             | -                 | \$877,433                             |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE        | Personal Services | Other Services   | Commodities     | Capital Outlay | FY 22/23 Budget  |
|-----------------------|------------|-------------------|------------------|-----------------|----------------|------------------|
| District Cooling      | 2.4        | \$266,920         | \$557,928        | \$52,585        | -              | \$877,433        |
| <b>Sum:</b>           | <b>2.4</b> | <b>\$266,920</b>  | <b>\$557,928</b> | <b>\$52,585</b> | <b>-</b>       | <b>\$877,433</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

## Parks, Recreation and Community Facilities Facilities Maintenance Business Objective

| Public Purpose   | Desired Outcomes   |
|--|--|
| Provide exceptional facilities maintenance services to our customers and opportunity to our employees. | - Professional customer service and facilities maintenance is provided in a cost effective and efficient manner to assure that the City's building and grounds systems (including structure, heating, cooling, electrical, plumbing and landscape systems) function as designed at all times.<br>- A culture of working safely while striving for excellence through education and training is cultivated and maintained |

### Performance Measures

#### Facility Repair/Service Requests

No graph available at this time.

FY 2022/23 Monthly Target: N/a

Number of service requests per 100k

# Department Operational Plans

## Parks, Recreation and Community Facilities Facilities Maintenance Business Objective

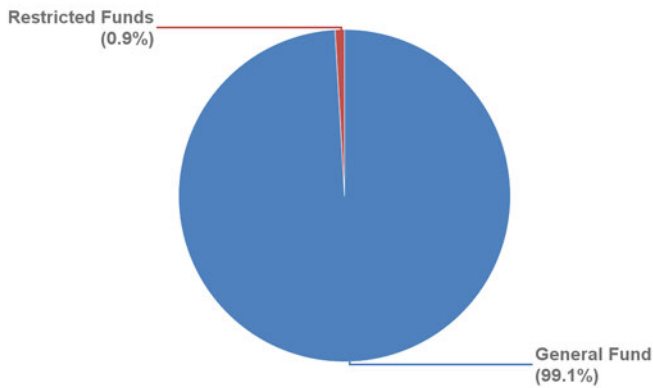
### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|---------------------|---------------------|---------------------------------|---------------------|
| General Fund     | \$10,706,197        | \$19,218,251        | \$12,146,818                    | \$20,657,642        |
| Restricted Funds | \$173,614           | \$177,040           | \$177,040                       | \$192,054           |
| <b>Sum:</b>      | <b>\$10,879,811</b> | <b>\$19,395,291</b> | <b>\$12,323,858</b>             | <b>\$20,849,696</b> |

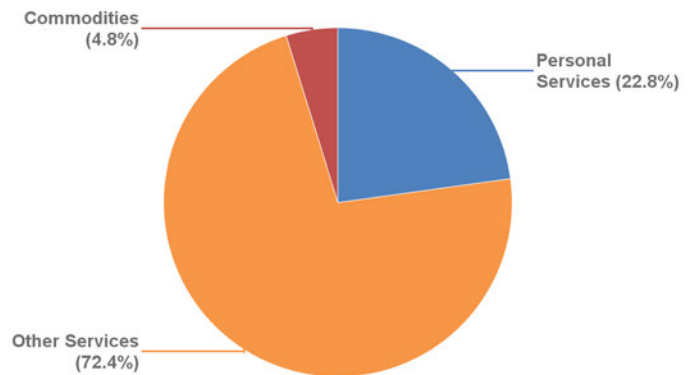
### Operational History by Category

| Category          | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE               |                     | 47.2                |                                 | 47.2                |
| Personal Services | \$3,456,830         | \$4,467,000         | \$4,467,000                     | \$4,755,410         |
| Other Services    | \$6,250,675         | \$13,975,635        | \$6,644,202                     | \$15,092,376        |
| Commodities       | \$1,153,929         | \$952,656           | \$1,212,656                     | \$1,001,910         |
| Capital Outlay    | \$18,377            | -                   | -                               | -                   |
| <b>Sum:</b>       | <b>\$10,879,811</b> | <b>\$19,395,291</b> | <b>\$12,323,858</b>             | <b>\$20,849,696</b> |

**Facilities Maintenance  
FY 22/23 Operational Funding  
\$20,849,696**



**Facilities Maintenance  
FY 22/23 Operational Category  
\$20,849,696**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Parks, Recreation and Community Facilities

### Facilities Maintenance Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process |                                     | General Fund        | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget     |
|-----------------------|-------------------------------------|---------------------|-----------------|------------------|-------------|-------------|---------------------|
| <b>Expenditure</b>    | Contracted Services                 | \$2,521,314         | -               | -                | -           | -           | \$2,521,314         |
|                       | Facilities Maintenance              | \$16,992,741        | -               | \$192,054        | -           | -           | \$17,184,795        |
|                       | Landscaping                         | \$1,143,587         | -               | -                | -           | -           | \$1,143,587         |
|                       | <b>Expenditure Total</b>            | <b>\$20,657,642</b> | <b>-</b>        | <b>\$192,054</b> | <b>-</b>    | <b>-</b>    | <b>\$20,849,696</b> |
|                       | <b>Expenditures Net of Revenues</b> | <b>\$20,657,642</b> | <b>-</b>        | <b>\$192,054</b> | <b>-</b>    | <b>-</b>    | <b>\$20,849,696</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source          |                          | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|-------------------------|--------------------------|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b>     | General Fund             | \$20,657,642          | -                 | \$20,657,642                          |
| <b>Restricted Funds</b> | Economic Investment Fund | \$192,054             | -                 | \$192,054                             |
|                         | <b>Totals</b>            | <b>\$20,849,696</b>   | <b>-</b>          | <b>\$20,849,696</b>                   |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process  | FTE         | Personal Services  | Other Services      | Commodities        | Capital Outlay | FY 22/23 Budget     |
|------------------------|-------------|--------------------|---------------------|--------------------|----------------|---------------------|
| Contracted Services    | 2.8         | \$275,119          | \$2,244,854         | \$1,341            | -              | \$2,521,314         |
| Facilities Maintenance | 41.6        | \$4,205,172        | \$11,995,119        | \$984,504          | -              | \$17,184,795        |
| Landscaping            | 2.8         | \$275,119          | \$852,403           | \$16,065           | -              | \$1,143,587         |
| <b>Sum:</b>            | <b>47.2</b> | <b>\$4,755,410</b> | <b>\$15,092,376</b> | <b>\$1,001,910</b> | <b>-</b>       | <b>\$20,849,696</b> |

\*FTE count rounded to nearest tenth

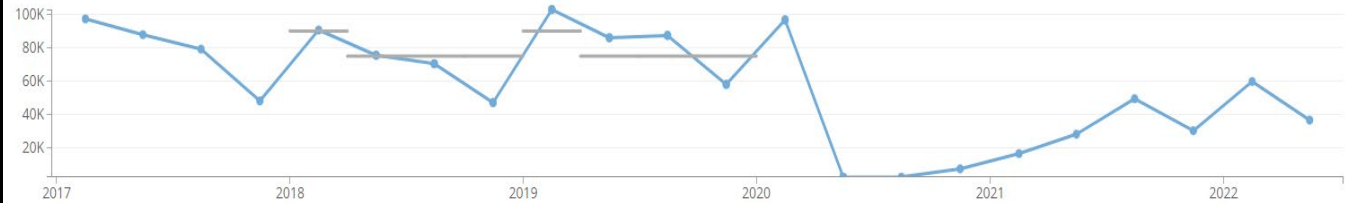
## Parks, Recreation and Community Facilities Parks, Recreation and Commercial Facilities Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| <p>We contribute to a healthy and vibrant community by providing exceptional experiences and services to those who live, work and play in Mesa.</p> | <ul style="list-style-type: none"> <li>- The community enjoys the benefits of urban forests, natural areas, and waters that endure and captivate</li> <li>- Recreation that inspires personal growth, healthy lifestyles, and a sense of community is readily available</li> <li>- Dynamic parks that shape city character and meet diverse community needs are created and maintained</li> <li>- Residents enjoy a safe place to play, celebrate, contemplate and recreate</li> </ul> |

### Performance Measures

#### Recreation Centers Utilization

Number of participant visits at Eagles, Jefferson, Red Mountain and Webster recreation centers for the purpose of attending programs, special events, internal department use, facility rentals and tenant partner programs

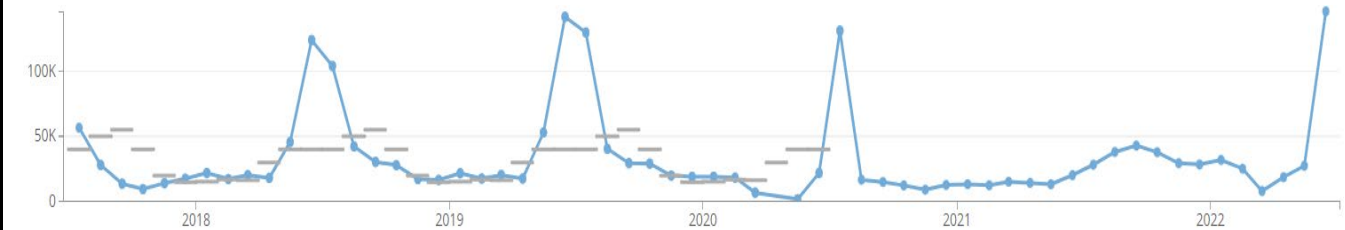


FY 2022/23 Monthly Target:

Calculated by summing the total participant visits by month

#### Total Aquatics Attendance

The number of registered participants, paid admissions, coalition practice and event attendance, reservation attendees, and special event attendance who use the pool on a year-round basis.



FY 2022/23 Monthly Target:

Calculated by taking the sum of "Attendance" filtered by "Site Name" = Pools/Aquatics by "Event Start Date" for the given time period.



# Department Operational Plans

## Parks, Recreation and Community Facilities

### Parks, Recreation and Commercial Facilities Business Objective

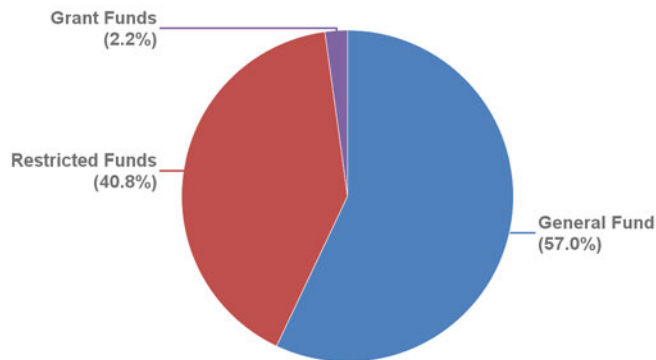
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals | FY 21/22 Budget | FY 21/22 Projected Expenditures | FY 22/23 Budget |
|------------------|------------------|-----------------|---------------------------------|-----------------|
| General Fund     | \$16,597,643     | \$21,551,328    | \$21,368,539                    | \$24,186,208    |
| Restricted Funds | \$12,411,443     | \$15,981,068    | \$15,591,776                    | \$17,291,798    |
| Grant Funds      | \$61,402         | \$217,000       | \$1,316,057                     | \$930,000       |
| Sum:             | \$29,070,488     | \$37,749,396    | \$38,276,372                    | \$42,408,006    |

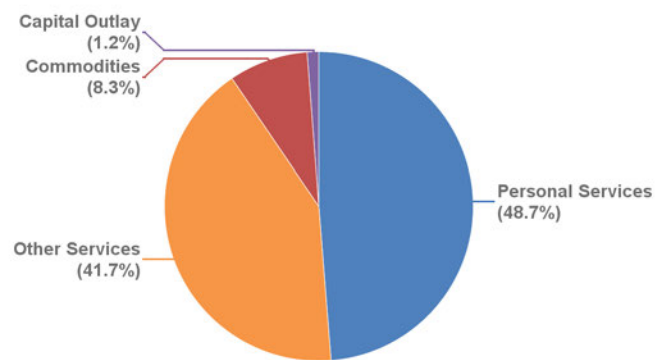
#### Operational History by Category

| Category          | FY 20/21 Actuals | FY 21/22 Budget | FY 21/22 Projected Expenditures | FY 22/23 Budget |
|-------------------|------------------|-----------------|---------------------------------|-----------------|
| FTE               |                  | 288.9           |                                 | 301.6           |
| Personal Services | \$13,293,689     | \$18,807,756    | \$19,538,088                    | \$20,669,145    |
| Other Services    | \$13,074,048     | \$15,670,740    | \$15,257,090                    | \$17,700,749    |
| Commodities       | \$2,669,863      | \$2,906,378     | \$3,243,301                     | \$3,521,619     |
| Capital Outlay    | \$32,889         | \$364,522       | \$237,893                       | \$516,493       |
| Sum:              | \$29,070,488     | \$37,749,396    | \$38,276,372                    | \$42,408,006    |

**Parks, Recreation and Community Facilities  
FY 22/23 Operational Funding  
\$42,408,006**



**Parks, Recreation and Community Facilities  
FY 22/23 Operational Category  
\$42,408,006**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Parks, Recreation and Community Facilities

### Parks, Recreation and Commercial Facilities Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                                | General Fund        | Enterprise Fund | Restricted Funds    | Other Funds | Grant Funds      | FY 22/23 Budget     |
|--|---------------------|-----------------|---------------------|-------------|------------------|---------------------|
| <b>Expenditure</b> Adaptive                          | \$606,618           | -               | -                   | -           | -                | \$606,618           |
| Aquatics   | \$3,783,121         | -               | -                   | -           | -                | \$3,783,121         |
| Athletics  | \$1,926,235         | -               | -                   | -           | -                | \$1,926,235         |
| Cemetery   | -                   | -               | \$1,542,356         | -           | -                | \$1,542,356         |
| Convention Center/<br>Amphitheatre                   | -                   | -               | \$3,588,743         | -           | \$730,000        | \$4,318,743         |
| Federal Building                                     | \$643,461           | -               | -                   | -           | -                | \$643,461           |
| Golf   | \$132,083           | -               | -                   | -           | -                | \$132,083           |
| Parks Administration                                 | \$5,174,585         | -               | \$1,637,970         | -           | \$200,000        | \$7,012,555         |
| Parks Land, Basin,<br>Sports Facility<br>Maintenance | \$8,767,141         | -               | \$10,522,729        | -           | -                | \$19,289,870        |
| Recreation Centers                                   | \$2,692,216         | -               | -                   | -           | -                | \$2,692,216         |
| Youth Camp   | \$460,748           | -               | -                   | -           | -                | \$460,748           |
| <b>Expenditure Total</b>                             | <b>\$24,186,208</b> | <b>-</b>        | <b>\$17,291,798</b> | <b>-</b>    | <b>\$930,000</b> | <b>\$42,408,006</b> |
| <b>Revenue</b> Adaptive                              | \$126,204           | -               | -                   | -           | -                | \$126,204           |
| Aquatics   | \$1,222,739         | -               | -                   | -           | -                | \$1,222,739         |
| Athletics  | \$1,724,250         | -               | -                   | -           | -                | \$1,724,250         |
| Cemetery   | -                   | -               | \$1,635,394         | -           | -                | \$1,635,394         |
| Convention Center/<br>Amphitheatre                   | -                   | -               | \$3,401,086         | -           | \$730,000        | \$4,131,086         |
| Federal Building                                     | \$1,650             | -               | -                   | -           | -                | \$1,650             |

# Department Operational Plans

## Parks, Recreation and Community Facilities

### Parks, Recreation and Commercial Facilities Business Objective

| Core Business Process                          | General Fund        | Enterprise Fund | Restricted Funds    | Other Funds | Grant Funds      | FY 22/23 Budget     |
|--|---------------------|-----------------|---------------------|-------------|------------------|---------------------|
| Parks Administration                           | \$501,498           | -               | \$453,086           | -           | \$200,000        | \$1,154,584         |
| Parks Land, Basin, Sports Facility Maintenance | \$47,327            | -               | \$47,327            | -           | -                | \$94,654            |
| Recreation Centers                             | \$737,577           | -               | -                   | -           | -                | \$737,577           |
| Youth Camp                                     | \$160,121           | -               | -                   | -           | -                | \$160,121           |
| <b>Revenue Total</b>                           | <b>\$4,521,366</b>  | <b>-</b>        | <b>\$5,536,893</b>  | <b>-</b>    | <b>\$930,000</b> | <b>\$10,988,259</b> |
| <b>Expenditures Net of Revenues</b>            | <b>\$19,664,842</b> | <b>-</b>        | <b>\$11,754,905</b> | <b>-</b>    | <b>-</b>         | <b>\$31,419,747</b> |

### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                             | FY 22/23 Expenditures | FY 22/23 Revenues   | FY 22/23 Expenditures Net of Revenues |
|--|-----------------------|---------------------|---------------------------------------|
| <b>General Fund</b> Capital - General Fund | \$139,971             | -                   | \$139,971                             |
| General Fund                               | \$24,046,237          | \$4,521,366         | \$19,524,871                          |
| <b>Restricted Funds</b> Cemetery           | \$1,552,873           | \$1,530,224         | \$22,649                              |
| Cemetery Reserve                           | -                     | \$105,170           | -\$105,170                            |
| Commercial Facilities Fund                 | \$6,389,878           | \$3,125,437         | \$3,264,441                           |
| Environmental Compliance Fee               | \$8,701,292           | -                   | \$8,701,292                           |
| Restricted Programs Fund                   | \$595,170             | \$595,170           | -                                     |
| Special Programs Fund                      | \$52,585              | \$180,892           | -\$128,307                            |
| <b>Grant Funds</b> Grants - Gen. Gov.      | \$930,000             | \$930,000           | -                                     |
| <b>Totals</b>                              | <b>\$42,408,006</b>   | <b>\$10,988,259</b> | <b>\$31,419,747</b>                   |

# Department Operational Plans

## Parks, Recreation and Community Facilities

### Parks, Recreation and Commercial Facilities Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                             | FTE          | Personal Services   | Other Services      | Commodities        | Capital Outlay   | FY 22/23 Budget     |
|---|--------------|---------------------|---------------------|--------------------|------------------|---------------------|
| Adaptive  | 8.7          | \$485,764           | \$71,788            | \$49,066           | -                | \$606,618           |
| Aquatics  | 62.8         | \$3,020,262         | \$262,579           | \$500,280          | -                | \$3,783,121         |
| Athletics   | 28.8         | \$1,599,435         | \$208,560           | \$99,940           | \$18,300         | \$1,926,235         |
| Cemetery  | 13.9         | \$1,167,619         | \$250,421           | \$124,316          | -                | \$1,542,356         |
| Convention Center/<br>Amphitheatre                | 17.7         | \$1,511,213         | \$2,450,108         | \$133,485          | \$223,937        | \$4,318,743         |
| Federal Building                                  | 2            | \$189,256           | \$452,555           | \$1,650            | -                | \$643,461           |
| Golf  | .2           | \$26,913            | \$105,170           | -                  | -                | \$132,083           |
| Parks Administration                              | 38.7         | \$3,518,985         | \$2,598,483         | \$742,502          | \$152,585        | \$7,012,555         |
| Parks Land, Basin, Sports<br>Facility Maintenance | 81.3         | \$6,632,443         | \$10,841,862        | \$1,693,894        | \$121,671        | \$19,289,870        |
| Recreation Centers                                | 38           | \$2,120,936         | \$428,335           | \$142,945          | -                | \$2,692,216         |
| Youth Camp  | 9.7          | \$396,319           | \$30,888            | \$33,541           | -                | \$460,748           |
| <b>Sum:</b>                                       | <b>301.6</b> | <b>\$20,669,145</b> | <b>\$17,700,749</b> | <b>\$3,521,619</b> | <b>\$516,493</b> | <b>\$42,408,006</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

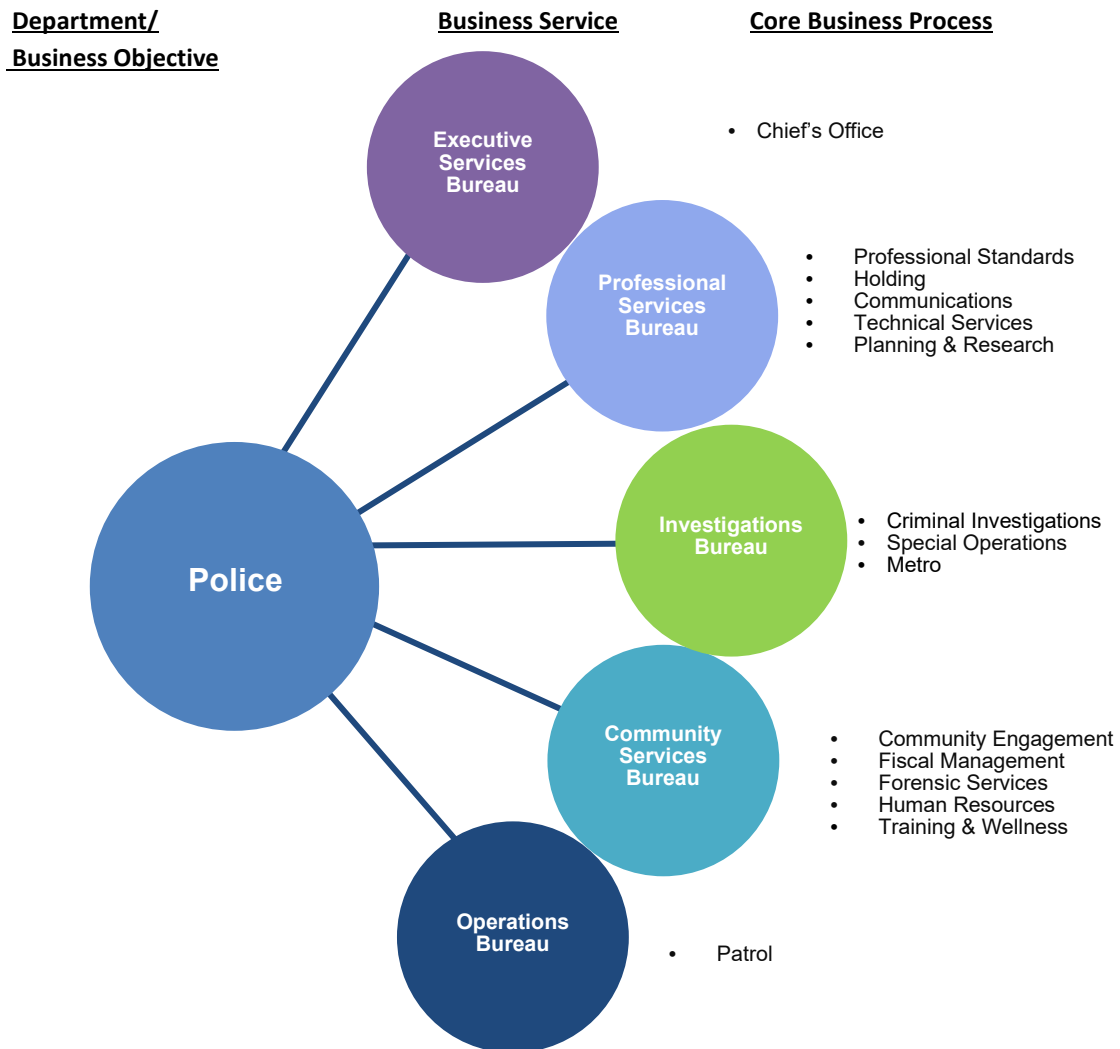
## Police Contact Information:

Department Phone Number: 480-644-2030  
 Department Contact Form: <https://www.mesaazpolice.gov/community/contact-the-mesa-police-department>  
 Department Address: City of Mesa, Police  
 130 N. Robson  
 Mesa AZ 85201  
 Website: <https://www.mesaazpolice.gov/home-police>

## Department Description

The Police Department is responsible for promoting an exceptional quality of life within the Mesa community by creating and maintaining a safe environment for the community to thrive. The department’s highest priorities are to protect life and property, preserve the peace, and uphold the rights of individuals. The department accomplishes its mission by partnering with our community to prevent and reduce crime and to ensure procedural justice by building trust, showing respect, and preserving human rights.

City Council Strategic Initiatives: **Community Safety, Transforming Neighborhoods**



# Department Operational Plans

## **Budgetary Highlights**

The Police Department receives miscellaneous revenue from various resources including grants, donations, intergovernmental agreements, and statutorily dedicated funds. As new resources are identified during the year, the department budget is modified to create budget capacity to use the funds.

Police's General Fund FY 2022/23 Adopted Budget includes on-going support for the department's radio system (TOPAZ), on-going increases for fleet expenses, the implementation of a grappler program, and the addition of 10 FTEs: 1 Police Psychologist, 7 Records staff members, 1 Forensic Scientist, and 1 Evidence Technician. The Forensics Scientist will be funded through an Intergovernmental Agreement with the City of Tempe. For one-time costs, the Adopted Budget includes costs associated with running three police academies, an increase in overtime for Records Division staff members and a Records Division technology conversion evaluation project. The FY 2022/23 Adopted Budget additionally includes one-time funds for department wide lifecycle equipment replacement for Special and Support operations, Forensic services, and Aviation, as well as Information Technology upgrades. The Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation.

The Public Safety Sales Tax Fund for the FY 2022/23 Adopted Budget includes 16 sworn FTEs and 7 professional staff FTEs. The positions include: 1 Commander, 2 Lieutenants, 13 Police Officers, an Administrative Support Assistant, a Crime Analyst, a Crime Scene Specialist, an IT Engineer, and 3 Police Investigators.

During the mid-year of FY 2021/22, funds were added to expand the body worn camera and taser program. Two mid-year positions were added: a Homeless Liaison Officer and a Police Technical Services Division Manager. The department entered into Intergovernmental Agreements with the City of Tempe to provide Forensic Services and with the Town of Queen Creek for Forensic and Communications Services. The contracts fund 22 new positions and includes: 1 Forensic Scientists, 6 911 Operators, 7 Police Dispatchers, 1 Communications Shift Supervisor, and 2 Records Specialists. 2 Police Officers and 2 Police Investigators were added to create the Real Time Crime Center supported by the Public Safety Sales Tax Fund. The FY 2021/22 budget includes a 5% city-wide salary adjustment for city employees.

Mesa Police budgeted to apply for approximately \$4.1 million in grant awards for FY 2022/23; notable grants include:

- \$1.2M Governors' Office of Highway Safety provides funds for equipment and overtime for DUI and traffic enforcement for the City's Traffic Safety Program.
- \$900K Homeland Security Grants to provide funds for training and equipment to support Homeland Security initiatives.
- \$485K Arizona Department of Public Safety Victims of Crime Act Grant for salaries and benefits.
- \$250K DNA Backlog Program Reduction Grant for forensic science equipment and training.
- \$250K Department of Justice Hate Crimes Grant to develop a Hate Crimes reduction and education program.
- \$172K Department of Justice Mental Health Collaboration Program Grant; embedding 2 clinicians in the department.

# Department Operational Plans

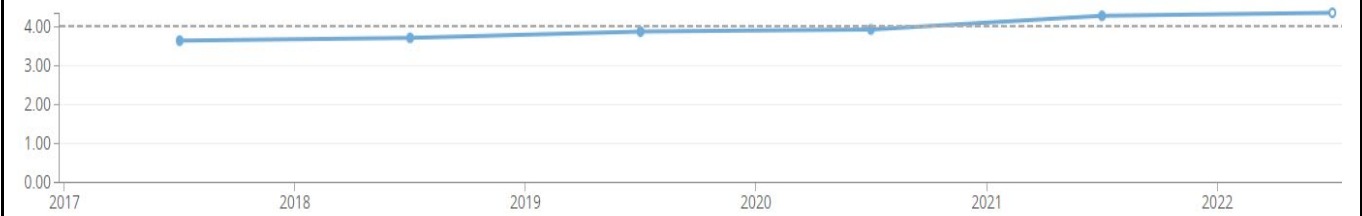
## Police Police Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| We believe in partnering with our community to prevent and reduce crime and to ensure procedural justice by building trust, showing respect and preserving human rights | <ul style="list-style-type: none"> <li>- Comprehensive Public Safety Plan</li> <li>- Strong Community Partnerships Properly Trained Members</li> </ul> |

## Performance Measures

### Police - Emergency Calls Response Time

Average response time of emergency calls (Call Priority = P1).

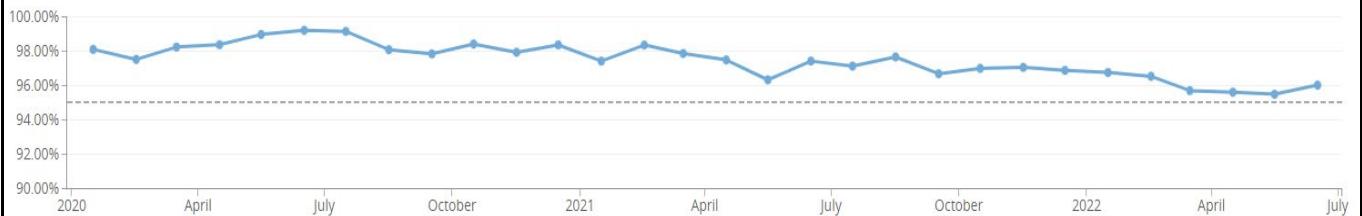


FY 2022/23 Monthly Target: 4

Calculated by taking the average of "Response Time Minutes" by "Creation Datetime", for calls where Call Priority = "P1" for the given time period.

### Police - Percent of 911 calls answered within 20 seconds

Visualizes all 911 calls received by Mesa PD and the time it takes to process them, presented as the percentage of all 911 calls answered within 20 seconds.



FY 2022/23 Monthly Target: 95%

Calculated by displaying the recent value of percentage of calls answered in 20 seconds.

# Department Operational Plans

## Police

### Police Business Objective

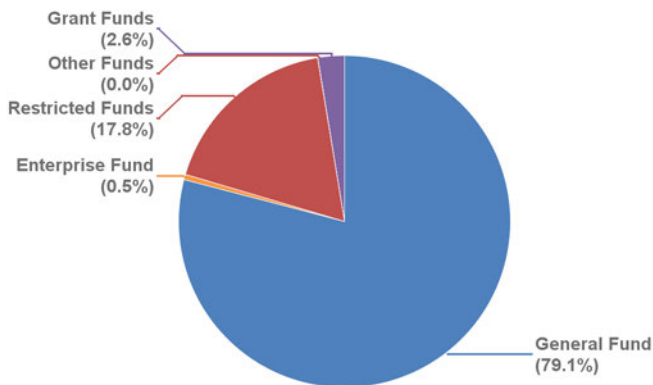
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals     | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
|------------------|----------------------|----------------------|---------------------------------|----------------------|
| General Fund     | \$143,075,018        | \$185,350,987        | \$196,930,224                   | \$201,292,459        |
| Enterprise Fund  | \$581,376            | \$1,179,060          | \$1,431,840                     | \$1,316,120          |
| Restricted Funds | \$22,934,619         | \$37,970,504         | \$31,537,841                    | \$45,381,968         |
| Other Funds      | \$31,735             | \$40,956             | \$26,566                        | \$41,196             |
| Grant Funds      | \$31,625,419         | \$7,510,540          | \$2,553,404                     | \$6,577,315          |
| <b>Sum:</b>      | <b>\$198,248,167</b> | <b>\$232,052,047</b> | <b>\$232,479,875</b>            | <b>\$254,609,058</b> |

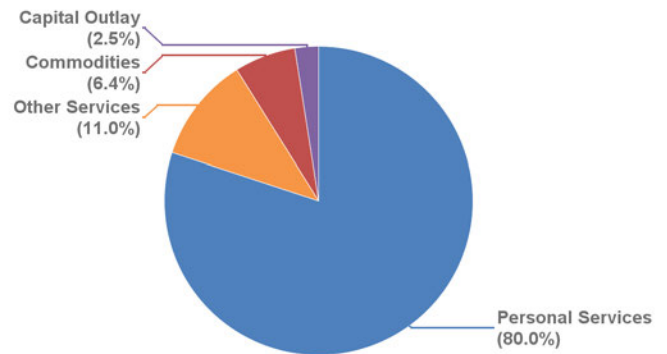
#### Operational History by Category

| Category            | FY 20/21 Actuals     | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
|---------------------|----------------------|----------------------|---------------------------------|----------------------|
| FTE                 |                      | 1,301                |                                 | 1,361                |
| Personal Services   | \$173,237,921        | \$188,082,206        | \$201,417,343                   | \$203,804,589        |
| Other Services      | \$19,476,754         | \$24,136,563         | \$22,623,465                    | \$28,129,973         |
| Commodities         | \$4,330,945          | \$16,131,535         | \$5,331,211                     | \$16,347,212         |
| Capital Outlay      | \$1,271,266          | \$3,701,743          | \$3,107,856                     | \$6,327,284          |
| Offsets and Credits | -\$68,719            | -                    | -                               | -                    |
| <b>Sum:</b>         | <b>\$198,248,167</b> | <b>\$232,052,047</b> | <b>\$232,479,875</b>            | <b>\$254,609,058</b> |

**Police  
FY 22/23 Operational Funding  
\$254,609,058**



**Police  
FY 22/23 Operational Category  
\$254,609,058**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## Police

### Police Business Objective

| FY 22/23 Operational Budget By Core Business Process and Funding Source |                         |                      |                    |                     |                 |                    |                      |
|---|-------------------------|----------------------|--------------------|---------------------|-----------------|--------------------|----------------------|
| Core Business Process   |                         | General Fund         | Enterprise Fund    | Restricted Funds    | Other Funds     | Grant Funds        | FY 22/23 Budget      |
| <b>Expenditure</b>  |                         |                      |                    |                     |                 |                    |                      |
| <b>Community Services Bureau</b>  | Community Engagement    | \$1,504,971          | -                  | -                   | -               | -                  | <b>\$1,504,971</b>   |
|   | Fiscal Management       | \$10,977,689         | -                  | \$2,188,488         | -               | \$350,000          | <b>\$13,516,177</b>  |
|   | Forensic Services       | \$10,474,376         | -                  | \$756,262           | -               | \$1,300,421        | <b>\$12,531,059</b>  |
|   | Human Resources         | \$2,743,975          | -                  | \$174,518           | -               | -                  | <b>\$2,918,493</b>   |
|   | Training & Wellness     | \$9,186,697          | -                  | \$2,138,484         | -               | -                  | <b>\$11,325,181</b>  |
| <b>Executive Services Bureau</b>  | Chief's Office          | \$7,204,461          | -                  | \$1,969,299         | -               | -                  | <b>\$9,173,760</b>   |
| <b>Investigations Bureau</b>  | Criminal Investigations | \$13,339,396         | -                  | \$561,680           | -               | \$1,531,354        | <b>\$15,432,430</b>  |
|   | Metro                   | \$15,738,923         | -                  | \$4,233,995         | \$41,196        | \$2,799,169        | <b>\$22,813,283</b>  |
|   | Special Operations      | \$15,519,505         | -                  | \$719,035           | -               | \$133,200          | <b>\$16,371,740</b>  |
| <b>Operations Bureau</b>  | Patrol                  | \$73,719,007         | \$1,316,120        | \$28,537,134        | -               | -                  | <b>\$103,572,261</b> |
| <b>Professional Services Bureau</b>                                     | Communications          | \$9,843,085          | -                  | \$1,477,728         | -               | -                  | <b>\$11,320,813</b>  |
|   | Holding                 | \$8,076,447          | -                  | -                   | -               | -                  | <b>\$8,076,447</b>   |
|   | Planning & Research     | \$5,850              | -                  | \$600,043           | -               | -                  | <b>\$605,893</b>     |
|   | Professional Standards  | \$1,752,501          | -                  | \$172,728           | -               | -                  | <b>\$1,925,229</b>   |
|   | Technical Services      | \$21,205,576         | -                  | \$1,852,574         | -               | \$463,171          | <b>\$23,521,321</b>  |
| <b>Expenditure Total</b>  |                         | <b>\$201,292,459</b> | <b>\$1,316,120</b> | <b>\$45,381,968</b> | <b>\$41,196</b> | <b>\$6,577,315</b> | <b>\$254,609,058</b> |

# Department Operational Plans

## Police

### Police Business Objective

| Core Business Process               |                         | General Fund         | Enterprise Fund    | Restricted Funds    | Other Funds     | Grant Funds        | FY 22/23 Budget      |
|-------------------------------------|-------------------------|----------------------|--------------------|---------------------|-----------------|--------------------|----------------------|
| <b>Revenue</b>                      |                         |                      |                    |                     |                 |                    |                      |
| <b>Community Services Bureau</b>    | Fiscal Management       | \$614,500            | -                  | \$125,000           | -               | \$370,000          | <b>\$1,109,500</b>   |
|                                     | Forensic Services       | \$1,809,622          | -                  | \$50,000            | -               | \$1,165,066        | <b>\$3,024,688</b>   |
|                                     | Training & Wellness     | \$53,800             | -                  | -                   | -               | -                  | <b>\$53,800</b>      |
| <b>Executive Services Bureau</b>    | Chief's Office          | \$12,000             | -                  | \$1,275,000         | -               | -                  | <b>\$1,287,000</b>   |
| <b>Investigations Bureau</b>        | Criminal Investigations | \$250,000            | -                  | -                   | -               | \$1,447,351        | <b>\$1,697,351</b>   |
|                                     | Metro                   | \$1,661,302          | -                  | \$70,000            | -               | \$2,819,118        | <b>\$4,550,420</b>   |
|                                     | Special Operations      | \$443,770            | -                  | -                   | -               | \$133,200          | <b>\$576,970</b>     |
| <b>Operations Bureau</b>            | Patrol                  | \$761,177            | -                  | -                   | -               | -                  | <b>\$761,177</b>     |
| <b>Professional Services Bureau</b> | Communications          | \$2,025,715          | -                  | -                   | -               | -                  | <b>\$2,025,715</b>   |
|                                     | Technical Services      | \$156,000            | -                  | \$80,000            | -               | \$286,382          | <b>\$522,382</b>     |
| <b>Revenue Total</b>                |                         | <b>\$7,787,886</b>   | <b>-</b>           | <b>\$1,600,000</b>  | <b>-</b>        | <b>\$6,221,117</b> | <b>\$15,609,003</b>  |
| <b>Expenditures Net of Revenues</b> |                         | <b>\$193,504,573</b> | <b>\$1,316,120</b> | <b>\$43,781,968</b> | <b>\$41,196</b> | <b>\$356,198</b>   | <b>\$239,000,055</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                           |                       |                   |                                       |
|---|---------------------------|-----------------------|-------------------|---------------------------------------|
| Funding Source  | Fund Name                 | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
| <b>General Fund</b>   | Capital - General Fund    | \$1,722,142           | -                 | \$1,722,142                           |
|   | General Fund              | \$199,570,317         | \$7,787,886       | \$191,782,431                         |
| <b>Enterprise Fund</b>  | Falcon Field Airport      | \$328,956             | -                 | \$328,956                             |
|   | Utility Fund              | \$987,164             | -                 | \$987,164                             |
| <b>Restricted Funds</b>   | Local Streets             | \$164,507             | -                 | \$164,507                             |
|   | Public Safety Sales Tax   | \$22,824,353          | -                 | \$22,824,353                          |
|   | Quality of Life Sales Tax | \$18,976,432          | -                 | \$18,976,432                          |

# Department Operational Plans

## Police

### Police Business Objective

| Funding Source     | Fund Name                | FY 22/23 Expenditures | FY 22/23 Revenues   | FY 22/23 Expenditures Net of Revenues |
|--------------------|--------------------------|-----------------------|---------------------|---------------------------------------|
|                    | Restricted Programs Fund | \$2,928,277           | \$1,520,000         | \$1,408,277                           |
|                    | Special Programs Fund    | \$488,399             | \$80,000            | \$408,399                             |
| <b>Other Funds</b> | Employee Benefit Trust   | \$41,196              | -                   | \$41,196                              |
| <b>Grant Funds</b> | Grants - Gen. Gov.       | \$6,577,315           | \$6,221,117         | \$356,198                             |
| <b>Totals</b>      |                          | <b>\$254,609,058</b>  | <b>\$15,609,003</b> | <b>\$239,000,055</b>                  |

| FY 22/23 Operational Budget By Core Business Process and Category |      |                   |                |             |                |                 |
|---|------|-------------------|----------------|-------------|----------------|-----------------|
| Core Business Process   | FTE  | Personal Services | Other Services | Commodities | Capital Outlay | FY 22/23 Budget |
| <b>Community Services Bureau</b>                                  |      |                   |                |             |                |                 |
| Community Engagement  | 11   | \$1,428,335       | \$54,610       | \$22,026    | -              | \$1,504,971     |
| Fiscal Management   | 13   | \$1,311,882       | \$7,730,837    | \$4,455,458 | \$18,000       | \$13,516,177    |
| Forensic Services   | 80   | \$8,850,723       | \$713,570      | \$1,944,258 | \$1,022,508    | \$12,531,059    |
| Human Resources   | 22   | \$2,777,443       | \$114,890      | \$26,160    | -              | \$2,918,493     |
| Training & Wellness   | 35   | \$8,879,038       | \$528,373      | \$1,417,770 | \$500,000      | \$11,325,181    |
| <b>Executive Services Bureau</b>                                  |      |                   |                |             |                |                 |
| Chief's Office  | 17.5 | \$4,660,010       | \$3,106,000    | \$1,407,750 | -              | \$9,173,760     |
| <b>Investigations Bureau</b>                                      |      |                   |                |             |                |                 |
| Criminal Investigations   | 96   | \$14,198,481      | \$512,609      | \$591,340   | \$130,000      | \$15,432,430    |
| Metro   | 97.5 | \$14,571,619      | \$2,726,744    | \$2,141,550 | \$3,373,370    | \$22,813,283    |
| Special Operations  | 90   | \$15,865,280      | \$262,665      | \$209,288   | \$34,507       | \$16,371,740    |

# Department Operational Plans

## Police

### Police Business Objective

| Core Business Process               |                        | FTE          | Personal Services    | Other Services      | Commodities         | Capital Outlay     | FY 22/23 Budget      |
|-------------------------------------|------------------------|--------------|----------------------|---------------------|---------------------|--------------------|----------------------|
| <b>Operations Bureau</b>            |                        |              |                      |                     |                     |                    |                      |
|                                     | Patrol                 | 589          | \$101,633,328        | \$529,611           | \$1,389,322         | \$20,000           | \$103,572,261        |
| <b>Professional Services Bureau</b> |                        |              |                      |                     |                     |                    |                      |
|                                     | Communications         | 119          | \$10,869,011         | \$121,420           | \$71,374            | \$259,008          | \$11,320,813         |
|                                     | Holding                | 45           | \$3,789,712          | \$4,056,875         | \$133,750           | \$96,110           | \$8,076,447          |
|                                     | Planning & Research    | 6            | \$600,043            | \$3,250             | \$2,600             | -                  | \$605,893            |
|                                     | Professional Standards | 10           | \$1,901,089          | \$19,540            | \$4,600             | -                  | \$1,925,229          |
|                                     | Technical Services     | 130          | \$12,468,595         | \$7,648,979         | \$2,529,966         | \$873,781          | \$23,521,321         |
| <b>Totals</b>                       |                        | <b>1,361</b> | <b>\$203,804,589</b> | <b>\$28,129,973</b> | <b>\$16,347,212</b> | <b>\$6,327,284</b> | <b>\$254,609,058</b> |

# Department Operational Plans

## Project Management Services Contact Information:

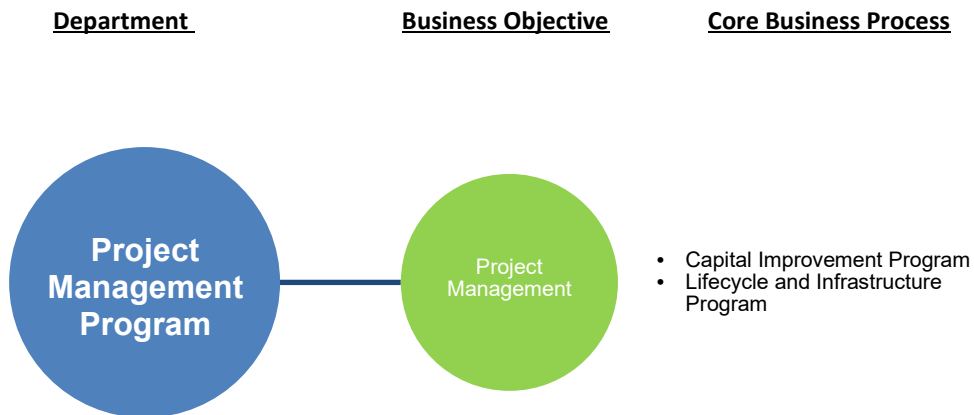
Department Phone Number: 480-644-5799  
Department Email: [omboperations@mesaaz.gov](mailto:omboperations@mesaaz.gov)  
Department Address: City of Mesa, Office of Management & Budget  
20 E Main St., Suite 650  
Mesa, AZ 85201  
Website: <https://www.mesaaz.gov/government/capital-improvement-program>

## Department Description

The Project Management Program Department contains revenues and expenditures related to the Capital Improvement Program and Lifecycle & Infrastructure Program. Although the City Council appropriates funding for the Capital Improvement Program as part of the budget adoption process, individual projects are brought to Council for approval throughout the year.

The Project Management Program department is managed separately from any department operational plan.

*City Council Strategic Initiatives: **Community Safety, Transforming Neighborhoods, Placemaking, Sustainable Economy***



## Budgetary Highlights

The Capital Improvement Plan (CIP) often requires coordination between multiple departments. To facilitate coordination between departments, CIP projects are managed in the Project Management Program. For more detailed information on the Project Management Department budget, see the Projects & Capital Budget section.

# Department Operational Plans

## Project Management Program

### Project Management Business Objective

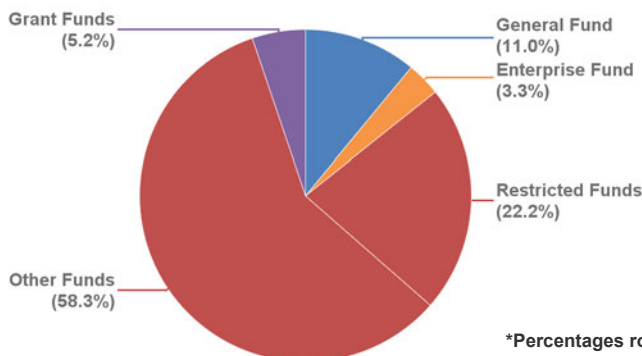
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals     | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
|------------------|----------------------|----------------------|---------------------------------|----------------------|
| General Fund     | \$16,614,124         | \$48,529,698         | \$9,350,389                     | \$69,352,658         |
| Enterprise Fund  | \$2,735,870          | \$20,163,766         | \$5,860,372                     | \$20,898,002         |
| Restricted Funds | \$73,260,170         | \$147,899,652        | \$106,643,426                   | \$139,775,805        |
| Other Funds      | \$100,790,222        | \$352,791,289        | \$117,858,154                   | \$368,122,719        |
| Grant Funds      | \$5,932,216          | \$23,018,595         | \$10,483,491                    | \$32,850,816         |
| <b>Sum:</b>      | <b>\$199,332,603</b> | <b>\$592,403,000</b> | <b>\$250,195,832</b>            | <b>\$631,000,000</b> |

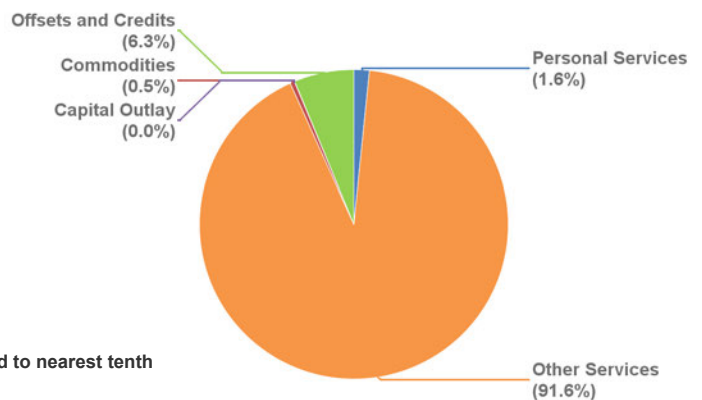
#### Operational History by Category

| Category            | FY 20/21 Actuals     | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
|---------------------|----------------------|----------------------|---------------------------------|----------------------|
| FTE                 |                      | 82.5                 |                                 | 87.7                 |
| Personal Services   | \$14,204,997         | \$9,706,734          | \$6,919,072                     | \$10,202,758         |
| Other Services      | \$36,557,719         | \$561,640,203        | \$234,064,403                   | \$578,119,172        |
| Commodities         | \$11,463,288         | \$76,799             | \$550,627                       | \$2,920,000          |
| Capital Outlay      | \$137,106,598        | \$1,455,925          | \$7,175,797                     | \$240,000            |
| Offsets and Credits | -                    | \$19,523,339         | \$1,485,933                     | \$39,518,070         |
| <b>Sum:</b>         | <b>\$199,332,603</b> | <b>\$592,403,000</b> | <b>\$250,195,832</b>            | <b>\$631,000,000</b> |

**Project Management Program  
FY 22/23 Operational Funding  
\$631,000,000**



**Project Management Program  
FY 22/23 Operational Category  
\$631,000,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Project Management Program

### Project Management Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |                                      | General Fund        | Enterprise Fund     | Restricted Funds     | Other Funds          | Grant Funds         | FY 22/23 Budget      |
|-------------------------------------|--------------------------------------|---------------------|---------------------|----------------------|----------------------|---------------------|----------------------|
| <b>Expenditure</b>                  | Capital Improvement Program          | \$65,923,659        | \$20,399,374        | \$139,555,115        | \$368,122,719        | \$32,850,816        | \$626,851,683        |
|                                     | Lifecycle and Infrastructure Program | \$3,428,999         | \$498,628           | \$220,690            | -                    | -                   | \$4,148,317          |
| <b>Expenditure Total</b>            |                                      | <b>\$69,352,658</b> | <b>\$20,898,002</b> | <b>\$139,775,805</b> | <b>\$368,122,719</b> | <b>\$32,850,816</b> | <b>\$631,000,000</b> |
| <b>Revenue</b>                      | Capital Improvement Program          | -                   | \$1,456,000         | \$43,508,169         | -                    | \$15,954,208        | \$60,918,377         |
| <b>Revenue Total</b>                |                                      | -                   | <b>\$1,456,000</b>  | <b>\$43,508,169</b>  | -                    | <b>\$15,954,208</b> | <b>\$60,918,377</b>  |
| <b>Expenditures Net of Revenues</b> |                                      | <b>\$69,352,658</b> | <b>\$19,442,002</b> | <b>\$96,267,636</b>  | <b>\$368,122,719</b> | <b>\$16,896,608</b> | <b>\$570,081,623</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source          |                                  | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|-------------------------|----------------------------------|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b>     | Capital - General Fund           | \$63,574,909          | -                 | \$63,574,909                          |
|                         | General Fund                     | \$5,777,749           | -                 | \$5,777,749                           |
| <b>Enterprise Fund</b>  | Capital - Utility                | \$12,717,515          | \$650,000         | \$12,067,515                          |
|                         | Falcon Field Airport             | \$7,237,620           | \$806,000         | \$6,431,620                           |
|                         | Utility Fund                     | \$942,867             | -                 | \$942,867                             |
| <b>Restricted Funds</b> | Ambulance Transport              | \$317,441             | -                 | \$317,441                             |
|                         | Arts & Culture Fund              | \$1,498,295           | -                 | \$1,498,295                           |
|                         | Cemetery                         | \$2,233,456           | -                 | \$2,233,456                           |
|                         | Commercial Facilities Fund       | \$1,392,358           | -                 | \$1,392,358                           |
|                         | Economic Investment Fund         | \$12,247,479          | -                 | \$12,247,479                          |
|                         | Environmental Compliance Fee     | \$5,144,384           | -                 | \$5,144,384                           |
|                         | Greenfield WRP Joint Venture     | \$16,336,683          | \$16,177,418      | \$159,265                             |
|                         | Highway User Revenue Fund        | \$22,588,069          | -                 | \$22,588,069                          |
|                         | Local Streets                    | \$25,507,840          | -                 | \$25,507,840                          |
|                         | Mesa Arts Center Restoration Fee | \$372,000             | -                 | \$372,000                             |
|                         | Public Safety Sales Tax          | \$7,785,390           | -                 | \$7,785,390                           |

# Department Operational Plans

## Project Management Program

### Project Management Business Objective

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                            | FY 22/23<br>Expenditures | FY 22/23<br>Revenues | FY 22/23<br>Expenditures<br>Net of Revenues |
|---|--------------------------|----------------------|---|
| Restricted Programs Fund                  | \$2,448,745              | -                    | \$2,448,745                                 |
| Special Programs Fund                     | \$1,249,072              | -                    | \$1,249,072                                 |
| TOPAZ Joint Venture Fund                  | \$6,753,062              | \$6,753,062          | -   |
| Transit Fund                              | \$2,054,248              | -                    | \$2,054,248                                 |
| Transportation                            | \$22,219,662             | \$20,577,689         | \$1,641,973                                 |
| Utility Replacement Extension and Renewal | \$9,627,621              | -                    | \$9,627,621                                 |
| <b>Other Funds</b>                        |                          |                      |   |
| Electric Bond Construction                | \$21,416,902             | -                    | \$21,416,902                                |
| Excise Tax Obligation Bond Construction   | \$4,460,847              | -                    | \$4,460,847                                 |
| Fleet Internal Service                    | \$894,719                | -                    | \$894,719                                   |
| Gas Bond Construction                     | \$28,975,271             | -                    | \$28,975,271                                |
| Library Bond Construction                 | \$11,561,688             | -                    | \$11,561,688                                |
| Parks Bond Construction                   | \$53,132,055             | -                    | \$53,132,055                                |
| Public Safety Bond Construction           | \$70,376,889             | -                    | \$70,376,889                                |
| Solid Waste Bond Construction             | \$579,839                | -                    | \$579,839                                   |
| Streets Bond Construction                 | \$27,698,659             | -                    | \$27,698,659                                |
| Warehouse Internal Service                | \$65,000                 | -                    | \$65,000                                    |
| Wastewater Bond Construction              | \$55,109,122             | -                    | \$55,109,122                                |
| Water Bond Construction                   | \$93,851,728             | -                    | \$93,851,728                                |
| <b>Grant Funds</b>                        |                          |                      |   |
| Community Development Block Grant         | \$2,862                  | -                    | \$2,862                                     |
| Grants - Enterprise                       | \$4,038,568              | \$4,038,568          | -   |
| Grants - Gen. Gov.                        | \$12,046,416             | \$11,915,640         | \$130,776                                   |
| Relief Fund                               | \$16,762,970             | -                    | \$16,762,970                                |
| <b>Totals</b>                             | <b>\$631,000,000</b>     | <b>\$60,918,377</b>  | <b>\$570,081,623</b>                        |



# Department Operational Plans

## Project Management Program

### Project Management Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                | FTE         | Personal Services   | Other Services       | Commodities        | Capital Outlay   | FY 22/23 Budget      |
|--------------------------------------|-------------|---------------------|----------------------|--------------------|------------------|----------------------|
| Capital Improvement Program          | 87.7        | \$10,202,758        | \$573,970,855        | \$2,920,000        | \$240,000        | \$626,851,683        |
| Lifecycle and Infrastructure Program |             | -                   | \$4,148,317          | -                  | -                | \$4,148,317          |
| <b>Sum:</b>                          | <b>87.7</b> | <b>\$10,202,758</b> | <b>\$578,119,172</b> | <b>\$2,920,000</b> | <b>\$240,000</b> | <b>\$631,000,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

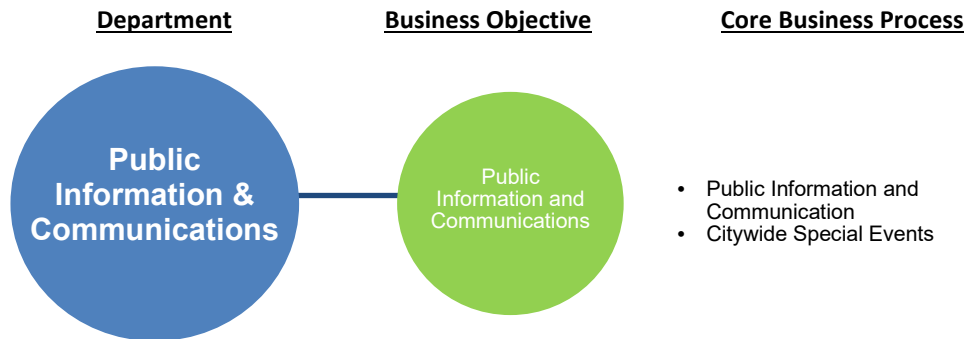
## Public Information and Communications Contact Information:

Department Phone Number: 480-644-3333  
Department Email: [webinfo@mesaaz.gov](mailto:webinfo@mesaaz.gov)  
Department Address: City of Mesa, Public Information and Communications Office  
20 E. Main St., Suite 700  
Mesa, AZ 85201  
Website: <https://www.mesaaz.gov/government/public-information-communication>

## **Department Description**

The Public Information and Communications Office is vital to fostering transparency in our local government. It promotes a clear understanding of City policies, issues, and activities to enhance the public's and City employees' confidence in, and knowledge of City government. Mesa's communications department works to establish and maintain a flow of information with the public, develop education programs and promote Council strategic initiatives, special events, programs, and services in a timely and accurate manner.

*City Council Strategic Initiatives: **Community Safety, Placemaking, Sustainable Economy***



## **Budgetary Highlights**

The Public Information and Communications Office's FY 2022/23 Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation.

Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

# Department Operational Plans

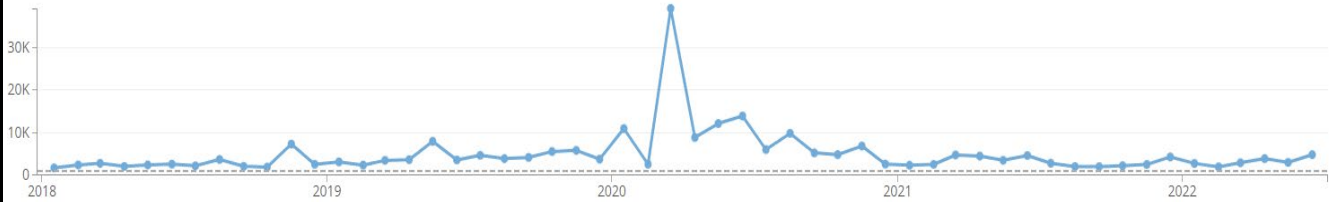
## Public Information and Communications Public Information and Communications Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| Promote a clear understanding of City policies, issues, and activities as well as provide timely and accurate information on Council strategic initiatives, special events, programs, and services in an effort to enhance the public and City employees' confidence in, and knowledge of, City government. | <ul style="list-style-type: none"> <li>- Residents, businesses, visitors, and employees (RBVE) know about City services and programs, how to use them, and how they can be involved RBVE are aware of the decisions being made, why they were made, and how they might affect them</li> <li>- Overall media coverage of City services, programs, and issues is fair and balanced</li> <li>- All communications are interesting and informative to RBVEs and are readily available to Mesa RBVEs</li> </ul> |

### Performance Measures

#### Number of Sessions on MesaNow App

Number of sessions each month on the MesaNow mobile app.

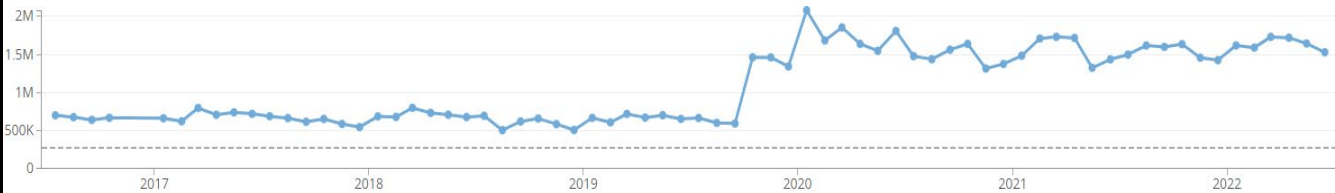


FY 2022/23 Monthly Target: 1,000

MesaNow app

#### Page views for mesaaz.gov and mesanow.org

Number of monthly visits to Mesaaz.gov and Mesanow.org



FY 2022/23 Monthly Target: 275K

Calculated by summing the number of pageviews by month provided by google analytics.

# Department Operational Plans

## Public Information and Communications

### Public Information and Communications Business Objective

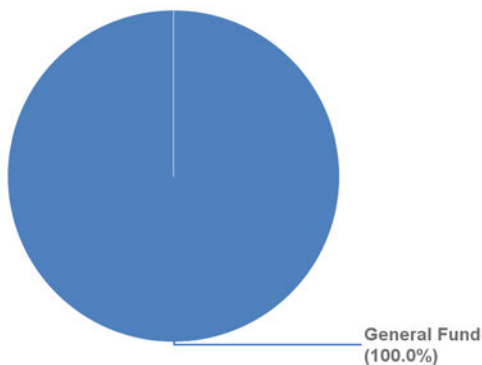
#### Operational History by Funding Source

| Funding Source | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|----------------|--------------------|--------------------|---------------------------------|--------------------|
| General Fund   | \$1,602,226        | \$1,870,000        | \$2,020,048                     | \$1,975,000        |
| Grant Funds    | -                  | \$25,000           | \$25,000                        | -                  |
| <b>Sum:</b>    | <b>\$1,602,226</b> | <b>\$1,895,000</b> | <b>\$2,045,048</b>              | <b>\$1,975,000</b> |

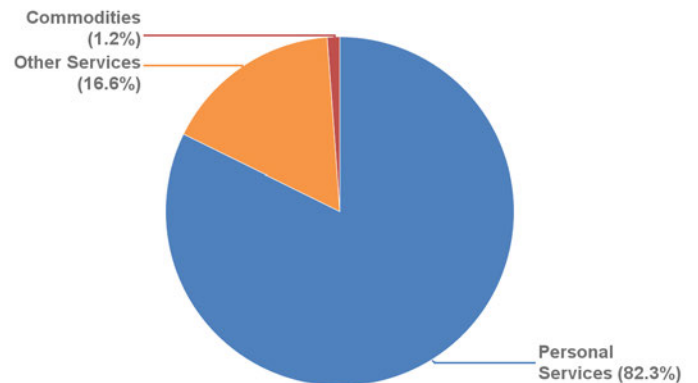
#### Operational History by Category

| Category          | FY 20/21 Actuals   | FY 21/22 Budget    | FY 21/22 Projected Expenditures | FY 22/23 Budget    |
|-------------------|--------------------|--------------------|---------------------------------|--------------------|
| FTE               |                    | 12                 |                                 | 12                 |
| Personal Services | \$1,162,234        | \$1,517,319        | \$1,546,319                     | \$1,624,821        |
| Other Services    | \$425,046          | \$344,887          | \$478,785                       | \$327,054          |
| Commodities       | \$14,946           | \$32,794           | \$19,944                        | \$23,125           |
| <b>Sum:</b>       | <b>\$1,602,226</b> | <b>\$1,895,000</b> | <b>\$2,045,048</b>              | <b>\$1,975,000</b> |

**Public Information and Communications  
FY 22/23 Operational Funding  
\$1,975,000**



**Public Information and Communications  
FY 22/23 Operational Category  
\$1,975,000**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Public Information and Communications

### Public Information and Communications Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               |                                    | General Fund       | Enterprise Fund | Restricted Funds | Other Funds | Grant Funds | FY 22/23 Budget    |
|-------------------------------------|------------------------------------|--------------------|-----------------|------------------|-------------|-------------|--------------------|
| <b>Expenditure</b>                  | Citywide Special Events            | \$159,000          | -               | -                | -           | -           | \$159,000          |
|                                     | Public Information & Communication | \$1,816,000        | -               | -                | -           | -           | \$1,816,000        |
| <b>Expenditure Total</b>            |                                    | <b>\$1,975,000</b> | -               | -                | -           | -           | <b>\$1,975,000</b> |
| <b>Expenditures Net of Revenues</b> |                                    | <b>\$1,975,000</b> | -               | -                | -           | -           | <b>\$1,975,000</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source      |              | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---------------------|--------------|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> | General Fund | \$1,975,000           | -                 | \$1,975,000                           |
| <b>Totals</b>       |              | <b>\$1,975,000</b>    | -                 | <b>\$1,975,000</b>                    |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process              | FTE       | Personal Services  | Other Services   | Commodities     | Capital Outlay | FY 22/23 Budget    |
|------------------------------------|-----------|--------------------|------------------|-----------------|----------------|--------------------|
| Citywide Special Events            |           | -                  | \$156,000        | \$3,000         | -              | \$159,000          |
| Public Information & Communication | 12        | \$1,624,821        | \$171,054        | \$20,125        | -              | \$1,816,000        |
| <b>Sum:</b>                        | <b>12</b> | <b>\$1,624,821</b> | <b>\$327,054</b> | <b>\$23,125</b> | -              | <b>\$1,975,000</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

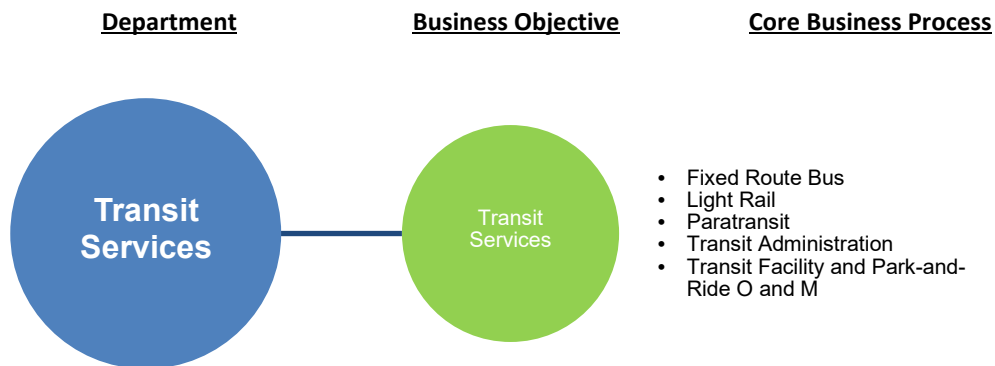
## Transit Services Contact Information:

Department Phone Number: 480-644-2160  
Department Email: [transportation.info@mesaaz.gov](mailto:transportation.info@mesaaz.gov)  
Department Address: City of Mesa, Transit Services  
300 E 6<sup>th</sup> St.  
Mesa, AZ 85211  
Website: <https://www.mesaaz.gov/residents/streets-transportation/public-transit>

## Department Description

The Transit Services Department serves the public by planning, designing, operating, and maintaining a high-quality transit system for the City of Mesa.

*City Council Strategic Initiatives: Sustainable Economy, Transforming Neighborhoods, Placemaking, and Healthy Environment*



## Budgetary Highlights

The Transit Services budget is largely determined by contracts with the Regional Public Transportation Authority (RPTA) and Metro Light Rail for bus, paratransit, and light rail operations. The costs of services in FY 2022/23 are increasing; however, federal assistance from the American Rescue Plan Act (ARPA) will cover a significant portion of the City's costs for these services, \$6.3M.

The FY 2022/23 Adopted Budget includes \$220K of funding for the first year of a three-year joint study with the City of Tempe and Valley metro Rail to identify a high-capacity transit corridor to extend the existing streetcar route from Tempe to Mesa. The budget also includes \$1.15M in grant funding to create a strategic framework for Transit Oriented Development planning around the new streetcar corridor, where \$920K of the \$1.15M will be reimbursed by the federal government. The Adopted Budget includes a one-time 5.17% base budget increase in capacity to account for inflation.

Additionally, the budget includes \$675K in funding to begin a three-year pilot program for a neighborhood circulator that will connect Mesa Riverview with the Fiesta District. Lastly, the budget includes \$400K in one-time funding for additional shade structures at City bus stops that need additional shading.

Midyear, the FY 2021/22 budget included a 5% city-wide salary adjustment for city employees.

# Department Operational Plans

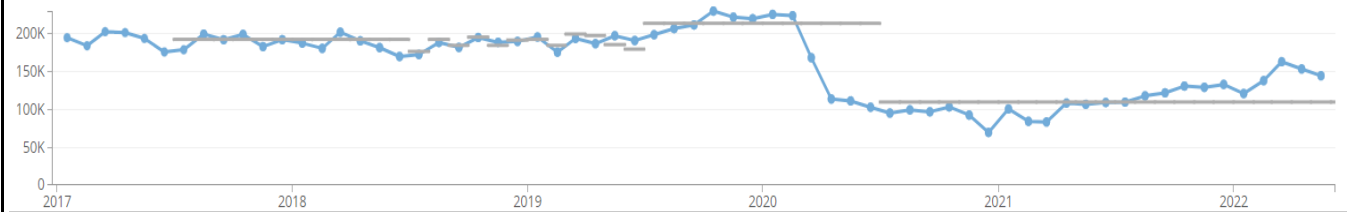
## Transit Services Transit Services Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| Collaborate with regional partners to provide innovative, safe, and efficient transit options that support mobility, accessibility, and economic vitality for the City of Mesa. | Mesa residents and visitors have mobility options within the City and the region to access significant employment/activity centers and residential areas |

### Performance Measures

#### Transit- Light Rail Passengers

Total number of passengers boarding light rail at Mesa stops.

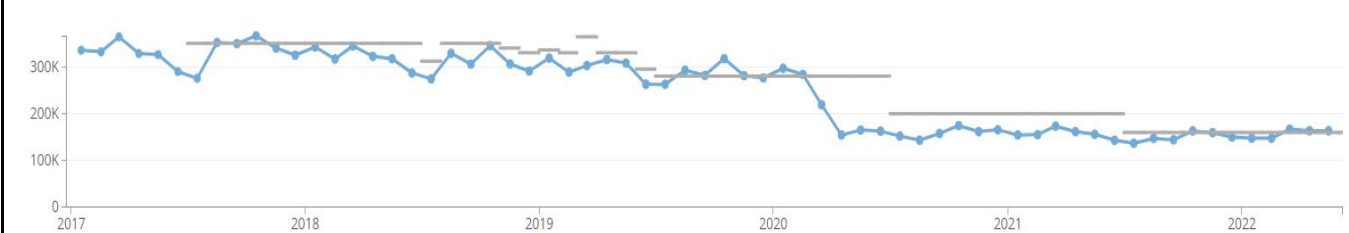


FY 2022/23 Monthly Target: 101K

Calculated by summing the number of light-rail passengers by month.

#### Fixed Route (Buses) Ridership

Total number of passengers boarding Fixed Route service within the City of Mesa as reported by Valley Metro



FY 2022/23 Monthly Target: 160K

Calculated by summing the number of bus riders by month.

# Department Operational Plans

## Transit Services

### Transit Services Business Objective

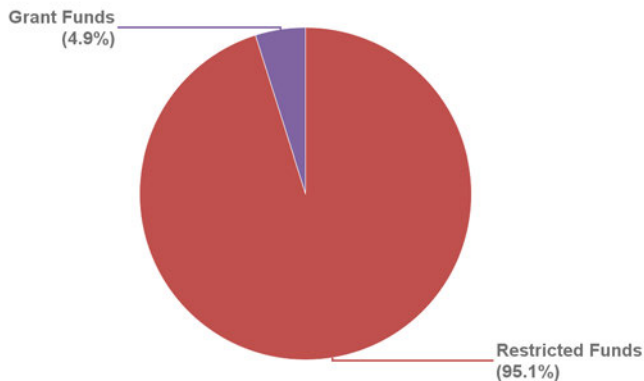
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals   | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|--------------------|---------------------|---------------------------------|---------------------|
| Restricted Funds | \$7,431,264        | \$17,016,000        | \$10,102,568                    | \$17,890,712        |
| Grant Funds      | -                  | -                   | -                               | \$920,000           |
| <b>Sum:</b>      | <b>\$7,431,264</b> | <b>\$17,016,000</b> | <b>\$10,102,568</b>             | <b>\$18,810,712</b> |

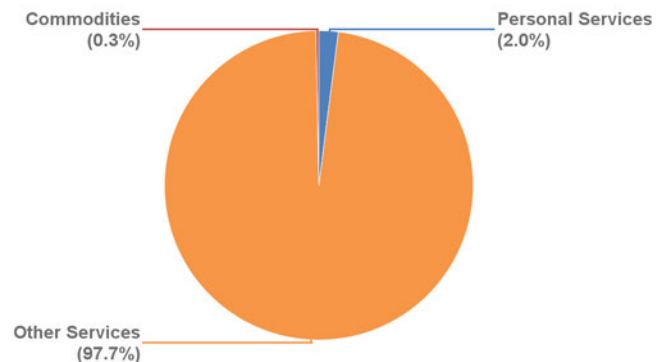
#### Operational History by Category

| Category            | FY 20/21 Actuals   | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|---------------------|--------------------|---------------------|---------------------------------|---------------------|
| FTE                 |                    | 3                   |                                 | 3                   |
| Personal Services   | \$364,818          | \$359,548           | \$373,740                       | \$380,595           |
| Other Services      | \$7,049,756        | \$16,615,072        | \$9,655,848                     | \$18,371,742        |
| Commodities         | \$18,089           | \$41,380            | \$72,980                        | \$58,375            |
| Offsets and Credits | -\$1,400           | -                   | -                               | -                   |
| <b>Sum:</b>         | <b>\$7,431,264</b> | <b>\$17,016,000</b> | <b>\$10,102,568</b>             | <b>\$18,810,712</b> |

**Transit Services  
FY 22/23 Operational Funding  
\$18,810,712**



**Transit Services  
FY 22/23 Operational Category  
\$18,810,712**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## Transit Services

### Transit Services Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                         | General Fund | Enterprise Fund | Restricted Funds    | Other Funds | Grant Funds      | FY 22/23 Budget     |
|---|--------------|-----------------|---------------------|-------------|------------------|---------------------|
| <b>Expenditure</b> Fixed Route Bus            | -            | -               | \$5,214,430         | -           | -                | \$5,214,430         |
| Light Rail                                    | -            | -               | \$10,048,979        | -           | -                | \$10,048,979        |
| Transit Administration                        | -            | -               | \$1,673,287         | -           | \$920,000        | \$2,593,287         |
| Transit Facility and<br>Park-and-Ride O and M | -            | -               | \$954,016           | -           | -                | \$954,016           |
| <b>Expenditure Total</b>                      | -            | -               | <b>\$17,890,712</b> | -           | <b>\$920,000</b> | <b>\$18,810,712</b> |
| <b>Revenue</b> Light Rail                     | -            | -               | \$1,309,794         | -           | -                | \$1,309,794         |
| Transit Administration                        | -            | -               | -                   | -           | \$920,000        | \$920,000           |
| Transit Facility and<br>Park-and-Ride O and M | -            | -               | \$53,135            | -           | -                | \$53,135            |
| <b>Revenue Total</b>                          | -            | -               | <b>\$1,362,929</b>  | -           | <b>\$920,000</b> | <b>\$2,282,929</b>  |
| <b>Expenditures Net of Revenues</b>           | -            | -               | <b>\$16,527,783</b> | -           | -                | <b>\$16,527,783</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|--------------------|---------------------------------------|
| <b>Restricted Funds</b> Special Programs Fund | -                     | \$53,135           | -\$53,135                             |
| Transit Fund                                  | \$17,890,712          | \$1,309,794        | \$16,580,918                          |
| <b>Grant Funds</b> Grants - Gen. Gov.         | \$920,000             | \$920,000          | -                                     |
| <b>Totals</b>                                 | <b>\$18,810,712</b>   | <b>\$2,282,929</b> | <b>\$16,527,783</b>                   |

# Department Operational Plans

## Transit Services

### Transit Services Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process                      | FTE      | Personal Services | Other Services      | Commodities     | Capital Outlay | FY 22/23 Budget     |
|--|----------|-------------------|---------------------|-----------------|----------------|---------------------|
| Fixed Route Bus                            |          | -                 | \$5,214,430         | -               | -              | \$5,214,430         |
| Light Rail                                 |          | -                 | \$10,048,979        | -               | -              | \$10,048,979        |
| Transit Administration                     | 3        | \$380,595         | \$2,175,351         | \$37,341        | -              | \$2,593,287         |
| Transit Facility and Park-and-Ride O and M |          | -                 | \$932,982           | \$21,034        | -              | \$954,016           |
| <b>Sum:</b>                                | <b>3</b> | <b>\$380,595</b>  | <b>\$18,371,742</b> | <b>\$58,375</b> | <b>-</b>       | <b>\$18,810,712</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

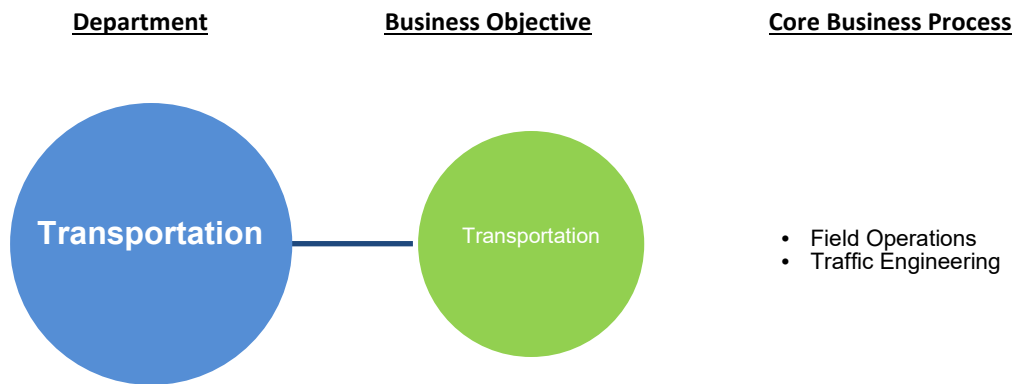
## Transportation Contact Information:

Department Phone Number: 480-644-2160  
Department Email: [transportation.info@mesaaz.gov](mailto:transportation.info@mesaaz.gov)  
Department Address: City of Mesa, Transportation  
300 S. 6<sup>th</sup> St.  
Mesa, AZ 85211  
Website: <https://www.mesaaz.gov/residents/streets-transportation>

## Department Description

The Transportation Department serves the public by planning, designing, operating, and maintaining a high quality, multi-modal transportation system for the City of Mesa. The department is a regional leader in transportation, anticipating future needs to maintain a high quality of life for residents.

*City Council Strategic Initiatives: Community Safety, Transforming Neighborhoods, Placemaking, and Sustainable Economy*



## Budgetary Highlights

The FY 2022/23 Adopted Budget increased compared to the FY 2021/22 budget due to the addition of \$132K increase for increasing costs for Fleet Services, 5.17% increase for inflation, and 5% salary adjustment for all eligible employees.

The FY2022/23 adopted budget also includes additional positions: one Graffiti Abatement Field Worker position, one Debris Pickup Field Operations Worker position, One Hazard Response Field Worker, one Pavement Preservation Equipment Operator position, one Pavement Preservation Program Field Worker position, one Street Cleaning Equipment Operator position, one Signal Technician position, one Landscaping Lead Contract Specialist position, and two traffic Barricading Coordinator position. Last, the Transportation lifecycle budget increased to \$20M for residential and collector street overlays throughout the City.

# Department Operational Plans

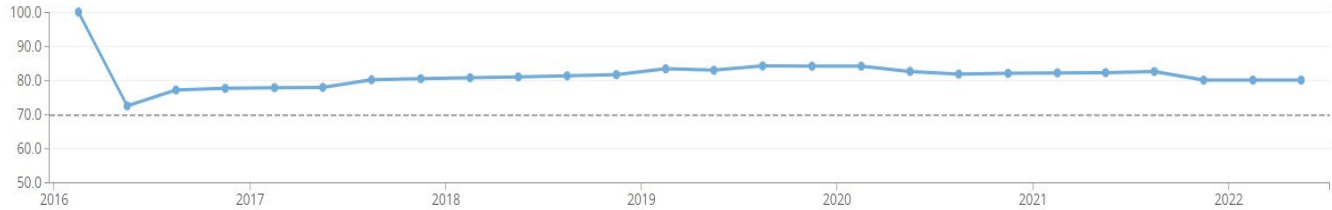
## Transportation Transportation Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| Serving the public by planning, designing, operating and maintaining a safe and efficient, multi-modal transportation system. | <ul style="list-style-type: none"> <li>- Mesa's Transportation system can be safely and efficiently navigated</li> <li>- Mesa's Transportation assets are managed and well-maintained</li> </ul> |

### Performance Measures

#### Streets Pavement Condition Index (PCI)

Weighted Average Pavement Condition Index (PCI) is measured on a scale of 1 to 100 where 100 is best. PCI is used to indicate the general condition of a pavement, is a statistical measure, and requires manual survey of the pavement.

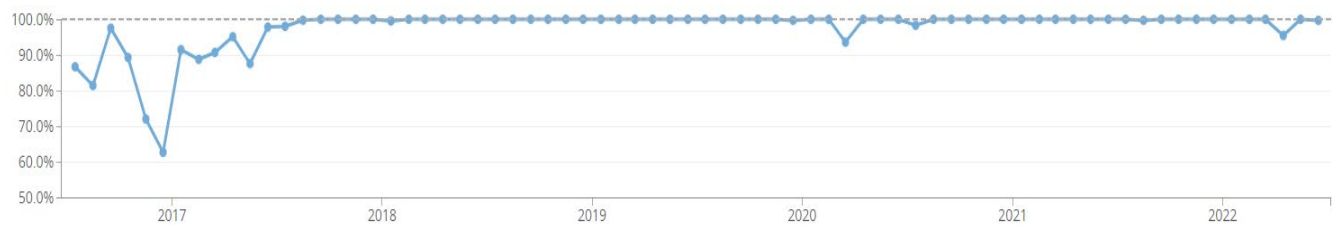


FY 2022/23 Monthly Target: 70

Data is pulled from GIS inventory of the streets data. Staff first collects the field data (visual distress surveys) and inputs the work performed into the computer system. The Paver program then calculates the PCI based upon the current value from the distress surveys and work performed. Staff then adds the calculated PCI into the GIS data table along with the true area of the streets. The PCI quotient value presented here is a weighted average: the PCI number times the area of the roads, divided by the sum of the total area of the roads.

#### Graffiti Abatement

Percent of graffiti incidents abated within next full business day after notification



FY 2022/23 Monthly Target: 100%

CitySourced provides with service request data such as incident report date, reporting source, date abated, square footage abated, abatement completion date if applicable. The data is calculated by dividing Number of pieces/units of data (Days to Abatement Below 1) by Number of pieces/units of data.

# Department Operational Plans

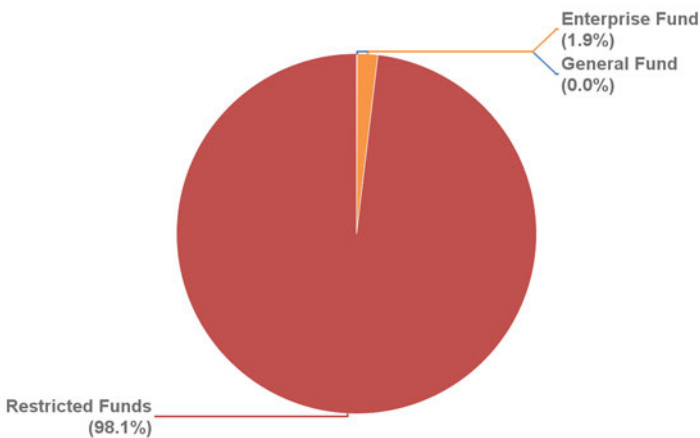
## Transportation

### Transportation Business Objective

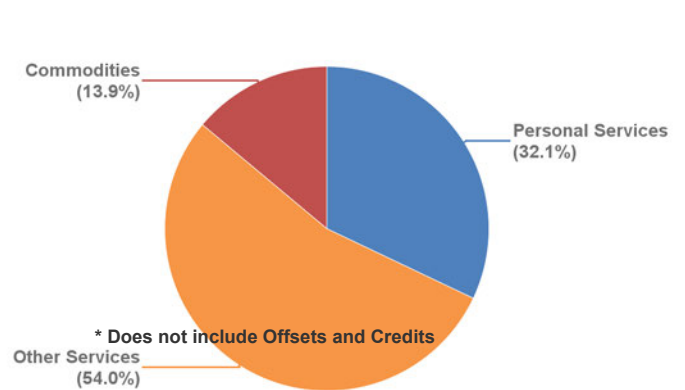
| Operational History by Funding Source |                     |                     |                                 |                     |
|---------------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Funding Source                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| General Fund                          | \$16,139            | \$22,200            | \$19,980                        | \$23,348            |
| Enterprise Fund                       | \$786,173           | \$950,505           | \$545,381                       | \$999,647           |
| Restricted Funds                      | \$38,013,484        | \$49,020,200        | \$41,451,676                    | \$52,798,940        |
| <b>Sum:</b>                           | <b>\$38,815,796</b> | <b>\$49,992,905</b> | <b>\$42,017,037</b>             | <b>\$53,821,935</b> |

| Operational History by Category |                     |                     |                                 |                     |
|---------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Category                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| FTE                             |                     | 161                 |                                 | 171                 |
| Personal Services               | \$13,448,339        | \$15,296,515        | \$14,740,566                    | \$17,252,588        |
| Other Services                  | \$21,848,826        | \$27,445,827        | \$23,122,595                    | \$29,073,159        |
| Commodities                     | \$4,176,755         | \$7,250,563         | \$5,045,307                     | \$7,496,188         |
| Offsets and Credits             | -\$658,124          | -                   | -\$891,431                      | -                   |
| <b>Sum:</b>                     | <b>\$38,815,796</b> | <b>\$49,992,905</b> | <b>\$42,017,037</b>             | <b>\$53,821,935</b> |

**Transportation  
FY 22/23 Operational Funding  
\$53,821,935**



**Transportation  
FY 22/23 Operational Category  
\$53,821,935\***



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Transportation

### Transportation Business Objective

| FY 22/23 Operational Budget By Core Business Process and Funding Source |                     |                 |                  |                     |             |             |                     |
|---|---------------------|-----------------|------------------|---------------------|-------------|-------------|---------------------|
| Core Business Process   |                     | General Fund    | Enterprise Fund  | Restricted Funds    | Other Funds | Grant Funds | FY 22/23 Budget     |
| <b>Expenditure</b>  | Field Operations    | \$23,348        | \$999,647        | \$44,656,059        | -           | -           | \$45,679,054        |
|   | Traffic Engineering | -               | -                | \$8,142,881         | -           | -           | \$8,142,881         |
| <b>Expenditure Total</b>  |                     | <b>\$23,348</b> | <b>\$999,647</b> | <b>\$52,798,940</b> | -           | -           | <b>53,821,935</b>   |
| <b>Revenue</b>  | Field Operations    | \$15,776        | -                | \$573,387           | -           | -           | \$589,163           |
|   | Traffic Engineering | -               | -                | \$696,226           | -           | -           | \$696,226           |
| <b>Revenue Total</b>  |                     | <b>\$15,776</b> | -                | <b>\$1,269,613</b>  | -           | -           | <b>1,285,389</b>    |
| <b>Expenditures Net of Revenues</b>                                     |                     | <b>\$7,572</b>  | <b>\$999,647</b> | <b>\$51,529,327</b> | -           | -           | <b>\$52,536,546</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |                              |                       |                    |                                       |
|---|------------------------------|-----------------------|--------------------|---------------------------------------|
| Funding Source  |                              | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
| <b>General Fund</b>   | General Fund                 | \$23,348              | \$15,776           | \$7,572                               |
| <b>Enterprise Fund</b>  | Falcon Field Airport         | \$15,986              | -                  | \$15,986                              |
|   | Utility Fund                 | \$983,661             | -                  | \$983,661                             |
| <b>Restricted Funds</b>   | Environmental Compliance Fee | \$5,217,306           | -                  | \$5,217,306                           |
|   | Highway User Revenue Fund    | \$21,642,779          | -                  | \$21,642,779                          |
|   | Local Streets                | \$24,353,620          | \$1,269,613        | \$23,084,007                          |
|   | Special Programs Fund        | \$1,524,200           | -                  | \$1,524,200                           |
|   | Transit Fund                 | \$61,035              | -                  | \$61,035                              |
| <b>Totals</b>   |                              | <b>\$53,821,935</b>   | <b>\$1,285,389</b> | <b>\$52,536,546</b>                   |

# Department Operational Plans

## Transportation

### Transportation Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE        | Personal Services   | Other Services      | Commodities        | Capital Outlay | FY 22/23 Budget     |
|-----------------------|------------|---------------------|---------------------|--------------------|----------------|---------------------|
| Field Operations      | 130        | \$12,377,187        | \$26,968,009        | \$6,333,858        | -              | \$45,679,054        |
| Traffic Engineering   | 41         | \$4,875,401         | \$2,105,150         | \$1,162,330        | -              | \$8,142,881         |
| <b>Sum:</b>           | <b>171</b> | <b>\$17,252,588</b> | <b>\$29,073,159</b> | <b>\$7,496,188</b> | <b>-</b>       | <b>\$53,821,935</b> |

# Department Operational Plans

## Water Resources Contact Information:

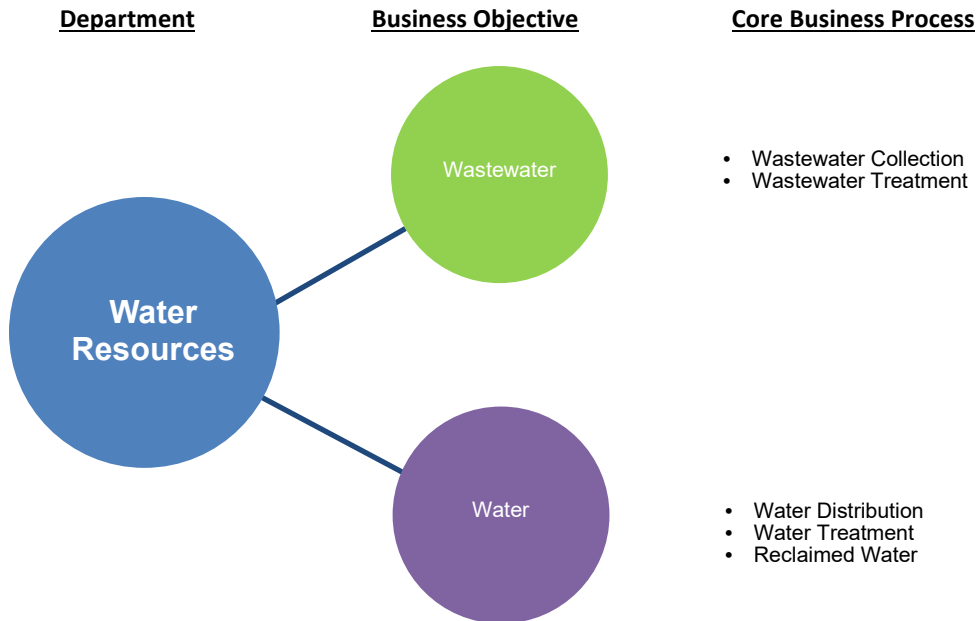
Department Phone Number: 480-644-2221  
Department Email: [water.info@mesaaz.gov](mailto:water.info@mesaaz.gov)  
Department Address: City of Mesa, Water Resources  
P.O. Box 1466  
Mesa, AZ 85211  
Website: [www.mesaaz.gov/water](http://www.mesaaz.gov/water)

## Department Description

For more than a century, the Water Resources Department has provided reliable, safe, economical, and environmentally responsible water and wastewater services for the community. Water Resources staff consider it a personal point of pride to provide these valuable services that protect public health and the environment, bolster the local economy, and are an integral part of the vibrant lifestyle enjoyed in Mesa.

The Water Resources Department serves a growing population of over 500,000 in a service area of 170 square miles. As of May 2022, the water system provides service to approximately 158,000 residential and commercial connections. The wastewater system provides service to approximately 132,000 residential and commercial connections.

*City Council Strategic Initiatives: **Community Safety and Sustainable Economy***





# Department Operational Plans

## **Budgetary Highlights**

The FY 2022/23 Adopted Budget includes increased costs of power to water operations but decreased to wastewater operations, compared to FY 2021/22. Improvements in various operational procedures across wastewater plants contributed to the decrease in power costs. Water commodity purchases are expected to increase by \$1.2M, largely due to unit cost increases from the Central Arizona Project (CAP) since the State entered Tier 1 Shortage. The expected cost of chemicals at the wastewater treatment plants is expected to also increase due to increased supplies costs and wastewater flow. The City participates in joint ventures with other municipalities to provide water and wastewater services. The City participates in joint ventures with other municipalities to provide water and wastewater services. An increase of \$1.2M associated with participation costs in joint ventures is included in the FY 2022/23 Adopted Budget in anticipation of rising costs of operational and labor expenses at the Val Vista Water Treatment Plant, operated by the City of Phoenix.

Additionally, the FY 2022/23 budget includes additional \$82K in funding for increased Fleet Services costs, 5.17% increase for inflation, and 5% salary adjustment for all eligible employees.

The Water Resources department's Adopted Budget includes funding for multiple positions including: two Wastewater Field Coordinators positions, one Wastewater Utility Systems Crew Leader position, Equipment Operator position, and Field Worker position to support the Central Mesa Reuse Pipeline Systems project. One Water Resources Operating position and Water Resources Maintenance Specialist position were added to support the Northwest Water Reclamation Plant improvement projects. One Water Resources Treatment Process Specialist to support the Signal Butte Water Treatment Plant's phase II expansion. Two additional Water Resources Maintenance Specialist positions are also added to the Greenfield Water Reclamation Plant. The cost to the Greenfield Joint Venture Fund increased \$164K for the positions, where Mesa's share of the cost is \$69K. Lastly, the department converted a part-time Chemist position to a full-time position, however, additional expenses associated with the conversion was offset by a decrease in funding for outside laboratory services.

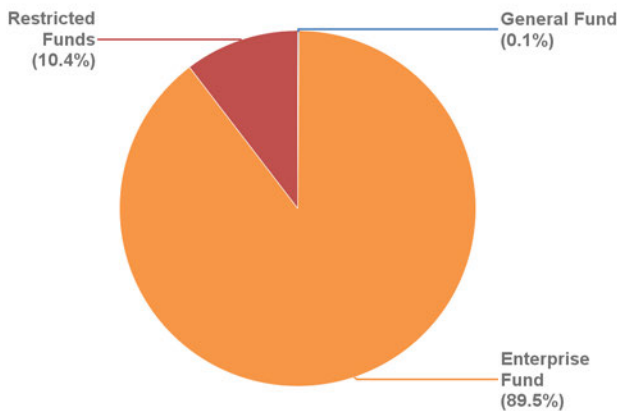
# Department Operational Plans

## Water Resources

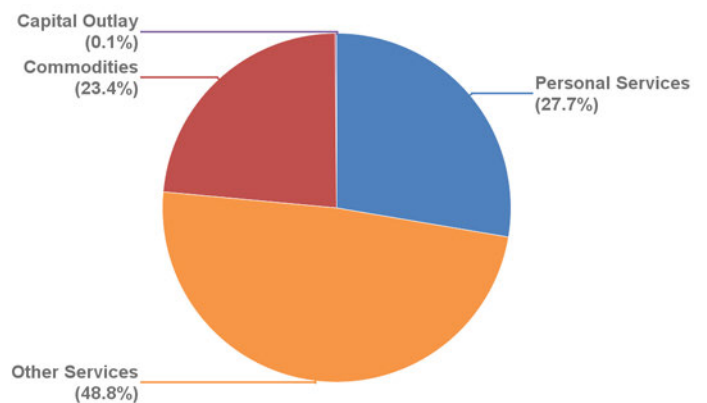
| Operational History by Funding Source |                     |                      |                                 |                      |
|---------------------------------------|---------------------|----------------------|---------------------------------|----------------------|
| Funding Source                        | FY 20/21 Actuals    | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
| General Fund                          | \$101,267           | \$111,690            | \$116,672                       | \$117,666            |
| Enterprise Fund                       | \$75,797,255        | \$90,274,840         | \$85,926,530                    | \$97,495,699         |
| Restricted Funds                      | \$7,134,258         | \$11,456,390         | \$8,236,912                     | \$11,331,210         |
| <b>Sum:</b>                           | <b>\$83,032,781</b> | <b>\$101,842,920</b> | <b>\$94,280,114</b>             | <b>\$108,944,575</b> |

| Operational History by Category |                     |                      |                                 |                      |
|---------------------------------|---------------------|----------------------|---------------------------------|----------------------|
| Category                        | FY 20/21 Actuals    | FY 21/22 Budget      | FY 21/22 Projected Expenditures | FY 22/23 Budget      |
| FTE                             |                     | 283.6                |                                 | 294.2                |
| Personal Services               | \$25,851,599        | \$27,428,806         | \$26,563,644                    | \$30,152,150         |
| Other Services                  | \$39,309,716        | \$50,601,388         | \$44,484,578                    | \$53,158,612         |
| Commodities                     | \$17,614,215        | \$23,684,544         | \$22,712,776                    | \$25,477,558         |
| Capital Outlay                  | \$257,251           | \$128,182            | \$519,116                       | \$156,255            |
| <b>Sum:</b>                     | <b>\$83,032,781</b> | <b>\$101,842,920</b> | <b>\$94,280,114</b>             | <b>\$108,944,575</b> |

**Water Resources  
FY 22/23 Operational Funding  
\$108,944,575**



**Water Resources  
FY 22/23 Operational Category  
\$108,944,575**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Water Resources

| FY 22/23 Operational Budget By Business Objective and Funding Source |                  |                     |                     |             |             |                      |
|--|------------------|---------------------|---------------------|-------------|-------------|----------------------|
| Business Objective   | General Fund     | Enterprise Fund     | Restricted Funds    | Other Funds | Grant Funds | FY 22/23 Budget      |
| <b>Expenditure</b>   |                  |                     |                     |             |             |                      |
| Wastewater   | \$10,065         | \$28,258,905        | \$9,400,665         | -           | -           | \$37,669,635         |
| Water  | \$107,601        | \$69,236,794        | \$1,930,545         | -           | -           | \$71,274,940         |
| <b>Expenditure Total</b>   | <b>\$117,666</b> | <b>\$97,495,699</b> | <b>\$11,331,210</b> | -           | -           | <b>\$108,944,575</b> |
| <b>Revenue</b>   |                  |                     |                     |             |             |                      |
| Wastewater   | -                | -                   | \$1,934,031         | -           | -           | \$1,934,031          |
| <b>Revenue Total</b>   | -                | -                   | <b>\$1,934,031</b>  | -           | -           | <b>\$1,934,031</b>   |
| <b>Expenditures Net of Revenues</b>                                  | <b>\$117,666</b> | <b>\$97,495,699</b> | <b>\$9,397,179</b>  | -           | -           | <b>\$107,010,544</b> |

| FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues |   |                       |                    |                                       |
|---|---|-----------------------|--------------------|---------------------------------------|
| Funding Source  | Fund Name                                 | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
| General Fund  | General Fund                              | \$117,666             | -                  | \$117,666                             |
| Enterprise Fund   | Capital - Utility                         | \$30,809              | -                  | \$30,809                              |
|   | Utility Fund                              | \$97,464,890          | -                  | \$97,464,890                          |
| Restricted Funds  | Environmental Compliance Fee              | \$41,042              | -                  | \$41,042                              |
|   | Greenfield WRP Joint Venture              | \$9,333,428           | \$1,934,031        | \$7,399,397                           |
|   | Local Streets                             | \$116,432             | -                  | \$116,432                             |
|   | Utility Replacement Extension and Renewal | \$1,840,308           | -                  | \$1,840,308                           |
| <b>Totals</b>   |   | <b>\$108,944,575</b>  | <b>\$1,934,031</b> | <b>\$107,010,544</b>                  |

| FY 22/23 Operational Budget By Business Objective and Category |              |                     |                     |                     |                  |                      |
|--|--------------|---------------------|---------------------|---------------------|------------------|----------------------|
| Business Objective   | FTE          | Personal Services   | Other Services      | Commodities         | Capital Outlay   | FY 22/23 Budget      |
| Wastewater   | 99.8         | \$10,468,655        | \$21,067,221        | \$6,008,313         | \$125,446        | \$37,669,635         |
| Water  | 194.4        | \$19,683,495        | \$32,091,391        | \$19,469,245        | \$30,809         | \$71,274,940         |
| <b>Sum:</b>  | <b>294.2</b> | <b>\$30,152,150</b> | <b>\$53,158,612</b> | <b>\$25,477,558</b> | <b>\$156,255</b> | <b>\$108,944,575</b> |

\*FTE count rounded to nearest tenth

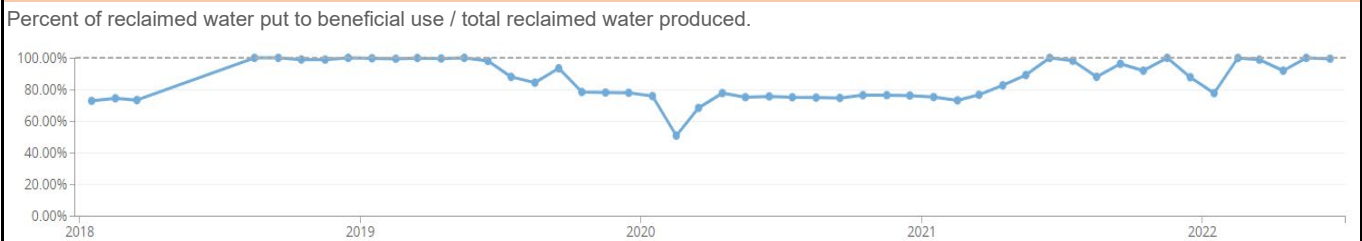
# Department Operational Plans

## Water Resources Wastewater Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| Provide reliable, high quality, and environmentally responsible wastewater services at fair and reasonable rates for the people in our community. | <ul style="list-style-type: none"> <li>- Wastewater treatment is cost effective</li> <li>- The system reliably collects and treats wastewater and delivers reclaimed water</li> <li>- Treated wastewater meets all regulations for beneficial reuse</li> <li>- The environment is protected from wastewater contamination</li> </ul> |

## Performance Measures

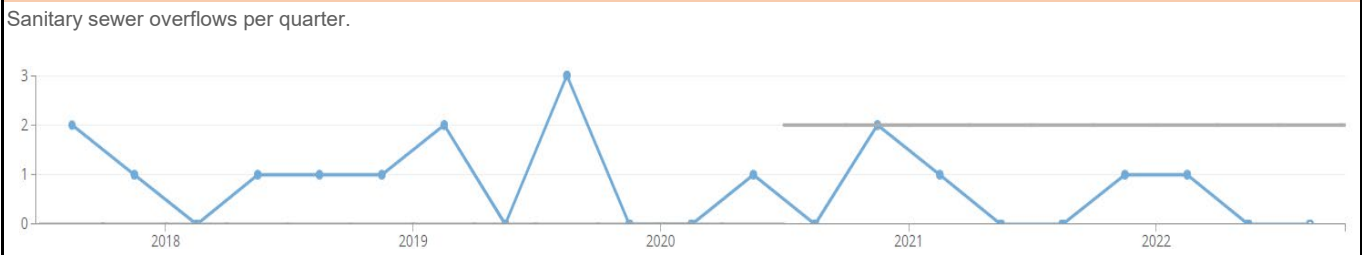
### Percent of reclaimed water put to beneficial use



FY 2022/23 Monthly Target: 100%

Number of Total Beneficial Reuse divided by the number of Total System Flow

### Sanitary Sewer Overflows



FY 2022/23 Monthly Target: 2

Sanitary sewer overflows per quarter. Source: This data comes from water/wastewater work order system where the work order description is "SSO" and "Is It Reportable".

# Department Operational Plans

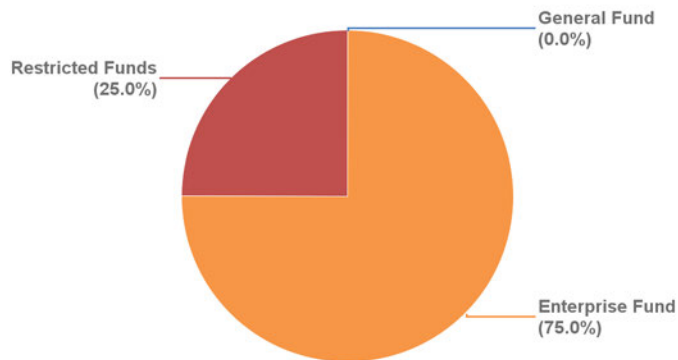
## Water Resources

### Wastewater Business Objective

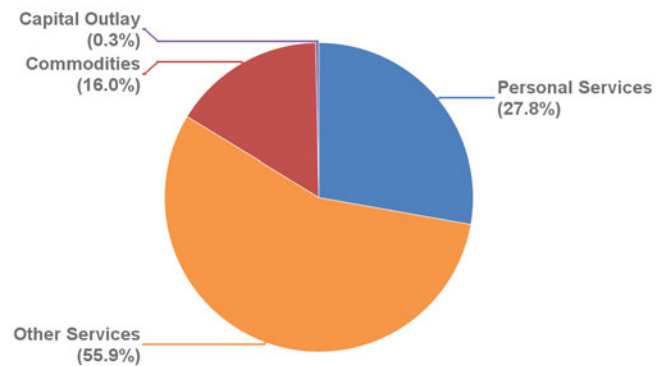
| Operational History by Funding Source |                     |                     |                                 |                     |
|---------------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Funding Source                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| General Fund                          | -\$2,721            | \$9,060             | \$3,204                         | \$10,065            |
| Enterprise Fund                       | \$17,846,380        | \$29,990,415        | \$24,195,993                    | \$28,258,905        |
| Restricted Funds                      | \$6,740,924         | \$9,622,770         | \$7,069,913                     | \$9,400,665         |
| <b>Sum:</b>                           | <b>\$24,584,583</b> | <b>\$39,622,245</b> | <b>\$31,269,110</b>             | <b>\$37,669,635</b> |

| Operational History by Category |                     |                     |                                 |                     |
|---------------------------------|---------------------|---------------------|---------------------------------|---------------------|
| Category                        | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
| FTE                             |                     | 90.6                |                                 | 99.8                |
| Personal Services               | \$8,517,572         | \$9,018,965         | \$8,582,486                     | \$10,468,655        |
| Other Services                  | \$11,620,299        | \$25,048,374        | \$17,160,482                    | \$21,067,221        |
| Commodities                     | \$4,275,154         | \$5,426,724         | \$5,315,622                     | \$6,008,313         |
| Capital Outlay                  | \$171,557           | \$128,182           | \$210,520                       | \$125,446           |
| <b>Sum:</b>                     | <b>\$24,584,583</b> | <b>\$39,622,245</b> | <b>\$31,269,110</b>             | <b>\$37,669,635</b> |

**Water Resources  
FY 22/23 Operational Funding  
\$37,669,635**



**Water Resources  
FY 22/23 Operational Category  
\$37,669,635**



\*Percentages rounded to nearest tenth

# Department Operational Plans

## Water Resources

### Wastewater Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process                    | General Fund    | Enterprise Fund     | Restricted Funds   | Other Funds | Grant Funds | FY 22/23 Budget     |
|--|-----------------|---------------------|--------------------|-------------|-------------|---------------------|
| <b>Expenditure</b> Wastewater Collection | \$10,065        | \$6,187,274         | \$67,237           | -           | -           | \$6,264,576         |
| Wastewater Treatment                     | -               | \$22,071,631        | \$9,333,428        | -           | -           | \$31,405,059        |
| <b>Expenditure Total</b>                 | <b>\$10,065</b> | <b>\$28,258,905</b> | <b>\$9,400,665</b> | -           | -           | <b>\$37,669,635</b> |
| <b>Revenue</b> Wastewater Treatment      | -               | -                   | \$1,934,031        | -           | -           | \$1,934,031         |
| <b>Revenue Total</b>                     | -               | -                   | <b>\$1,934,031</b> | -           | -           | <b>\$1,934,031</b>  |
| <b>Expenditures Net of Revenues</b>      | <b>\$10,065</b> | <b>\$28,258,905</b> | <b>\$7,466,634</b> | -           | -           | <b>\$35,735,604</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                                       | FY 22/23 Expenditures | FY 22/23 Revenues  | FY 22/23 Expenditures Net of Revenues |
|--|-----------------------|--------------------|---------------------------------------|
| <b>General Fund</b> General Fund                     | \$10,065              | -                  | \$10,065                              |
| <b>Enterprise Fund</b> Utility Fund                  | \$28,258,905          | -                  | \$28,258,905                          |
| <b>Restricted Funds</b> Environmental Compliance Fee | \$41,042              | -                  | \$41,042                              |
| Greenfield WRP Joint Venture                         | \$9,333,428           | \$1,934,031        | \$7,399,397                           |
| Utility Replacement Extension and Renewal            | \$26,195              | -                  | \$26,195                              |
| <b>Totals</b>  | <b>\$37,669,635</b>   | <b>\$1,934,031</b> | <b>\$35,735,604</b>                   |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE         | Personal Services   | Other Services      | Commodities        | Capital Outlay   | FY 22/23 Budget     |
|-----------------------|-------------|---------------------|---------------------|--------------------|------------------|---------------------|
| Wastewater Collection | 32.4        | \$3,469,373         | \$1,184,382         | \$1,610,821        | -                | \$6,264,576         |
| Wastewater Treatment  | 67.4        | \$6,999,282         | \$19,882,839        | \$4,397,492        | \$125,446        | \$31,405,059        |
| <b>Sum:</b>           | <b>99.8</b> | <b>\$10,468,655</b> | <b>\$21,067,221</b> | <b>\$6,008,313</b> | <b>\$125,446</b> | <b>\$37,669,635</b> |

\*FTE count rounded to nearest tenth

# Department Operational Plans

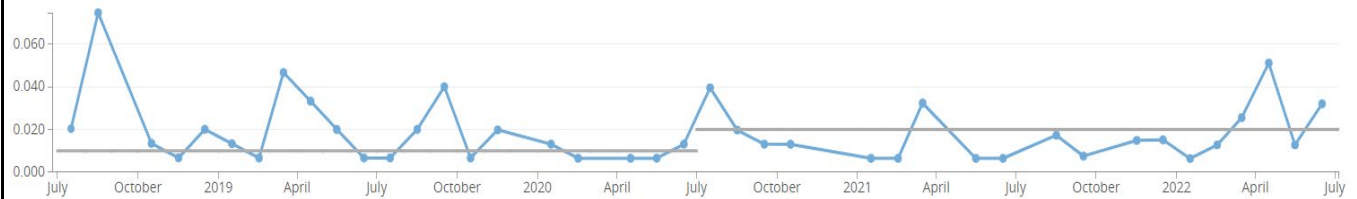
## Water Resources Water Business Objective

| Public Purpose  | Desired Outcomes   |
|---|--|
| Provide reliable, high quality water services at fair and reasonable rates for the people in our community. | <ul style="list-style-type: none"> <li>- Mesa's water demands are met</li> <li>- Mesa's water is safe and reliable</li> <li>- Mesa's water quality meets Mesa's goals for taste, odor, and fluoride</li> <li>- Water is provided in a cost-effective manner</li> </ul> |

## Performance Measures

### Water Service Disruptions Ratio

Disruptions of Water Service (outages/1,000 accounts) of duration of 4 hours or longer

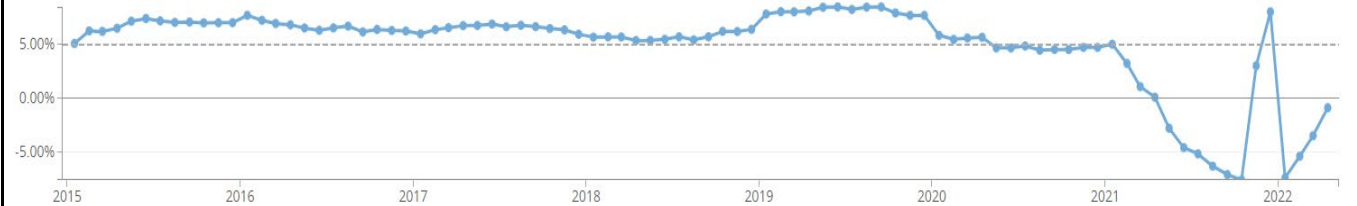


FY 2022/23 Monthly Target: 0.020

Calculated by dividing number Enumeration1000 by number Service Interruption Ratio.

### Distribution System Water Losses

Percent of water lost from system. Amount of water produced divided by total water sold. Includes from evaporation, leaks, theft, unmetered water, meter inaccuracy



FY 2022/23 Monthly Target: 5%

Total Water Billed divided by the Total Water Produced

# Department Operational Plans

## Water Resources

### Water Business Objective

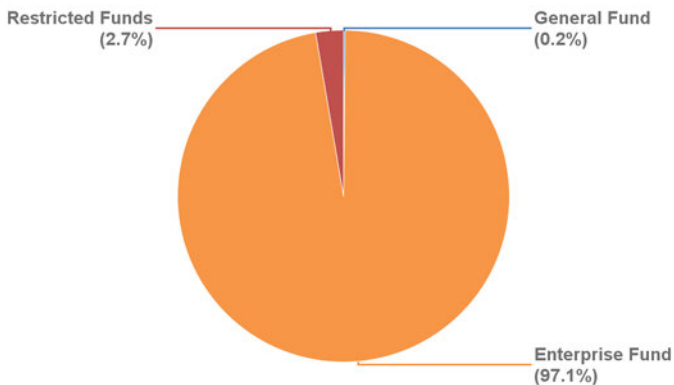
#### Operational History by Funding Source

| Funding Source   | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|------------------|---------------------|---------------------|---------------------------------|---------------------|
| General Fund     | \$103,988           | \$102,630           | \$113,468                       | \$107,601           |
| Enterprise Fund  | \$57,950,875        | \$60,284,425        | \$61,730,537                    | \$69,236,794        |
| Restricted Funds | \$393,335           | \$1,833,620         | \$1,166,999                     | \$1,930,545         |
| <b>Sum:</b>      | <b>\$58,448,198</b> | <b>\$62,220,675</b> | <b>\$63,011,004</b>             | <b>\$71,274,940</b> |

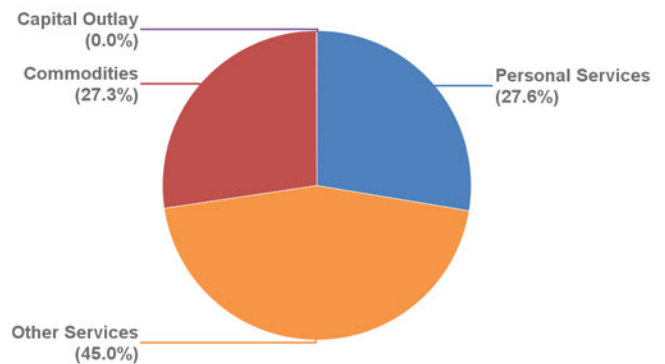
#### Operational History by Category

| Category          | FY 20/21 Actuals    | FY 21/22 Budget     | FY 21/22 Projected Expenditures | FY 22/23 Budget     |
|-------------------|---------------------|---------------------|---------------------------------|---------------------|
| FTE               |                     | 193                 |                                 | 194.4               |
| Personal Services | \$17,334,026        | \$18,409,841        | \$17,981,158                    | \$19,683,495        |
| Other Services    | \$27,689,417        | \$25,553,014        | \$27,324,096                    | \$32,091,391        |
| Commodities       | \$13,339,061        | \$18,257,820        | \$17,397,154                    | \$19,469,245        |
| Capital Outlay    | \$85,694            | -                   | \$308,596                       | \$30,809            |
| <b>Sum:</b>       | <b>\$58,448,198</b> | <b>\$62,220,675</b> | <b>\$63,011,004</b>             | <b>\$71,274,940</b> |

**Water Resources  
FY 22/23 Operational Funding  
\$71,274,940**



**Water Resources  
FY 22/23 Operational Category  
\$71,274,940**



\*Percentages rounded to nearest tenth



# Department Operational Plans

## Water Resources

### Water Business Objective

#### FY 22/23 Operational Budget By Core Business Process and Funding Source

| Core Business Process               | General Fund     | Enterprise Fund     | Restricted Funds   | Other Funds | Grant Funds | FY 22/23 Budget     |
|-------------------------------------|------------------|---------------------|--------------------|-------------|-------------|---------------------|
| <b>Expenditure</b> Reclaimed        | -                | \$14,359,954        | -                  | -           | -           | \$14,359,954        |
| Water Distribution                  | \$107,601        | \$33,422,570        | \$1,930,545        | -           | -           | \$35,460,716        |
| Water Treatment                     | -                | \$21,454,270        | -                  | -           | -           | \$21,454,270        |
| <b>Expenditure Total</b>            | <b>\$107,601</b> | <b>\$69,236,794</b> | <b>\$1,930,545</b> | -           | -           | <b>\$71,274,940</b> |
| <b>Expenditures Net of Revenues</b> | <b>\$107,601</b> | <b>\$69,236,794</b> | <b>\$1,930,545</b> | -           | -           | <b>\$71,274,940</b> |

#### FY 22/23 Operational Budget by Funding Source - Expenditures and Revenues

| Funding Source                            | FY 22/23 Expenditures | FY 22/23 Revenues | FY 22/23 Expenditures Net of Revenues |
|---|-----------------------|-------------------|---------------------------------------|
| <b>General Fund</b> General Fund          | \$107,601             | -                 | \$107,601                             |
| <b>Enterprise Fund</b> Capital - Utility  | \$30,809              | -                 | \$30,809                              |
| Utility Fund                              | \$69,205,985          | -                 | \$69,205,985                          |
| <b>Restricted Funds</b> Local Streets     | \$116,432             | -                 | \$116,432                             |
| Utility Replacement Extension and Renewal | \$1,814,113           | -                 | \$1,814,113                           |
| <b>Totals</b>                             | <b>\$71,274,940</b>   | -                 | <b>\$71,274,940</b>                   |

#### FY 22/23 Operational Budget By Core Business Process and Category

| Core Business Process | FTE          | Personal Services   | Other Services      | Commodities         | Capital Outlay  | FY 22/23 Budget     |
|-----------------------|--------------|---------------------|---------------------|---------------------|-----------------|---------------------|
| Reclaimed             | 2            | \$302,885           | \$436,095           | \$13,620,974        | -               | \$14,359,954        |
| Water Distribution    | 148.8        | \$14,675,001        | \$17,304,191        | \$3,450,715         | \$30,809        | \$35,460,716        |
| Water Treatment       | 43.6         | \$4,705,609         | \$14,351,105        | \$2,397,556         | -               | \$21,454,270        |
| <b>Sum:</b>           | <b>194.4</b> | <b>\$19,683,495</b> | <b>\$32,091,391</b> | <b>\$19,469,245</b> | <b>\$30,809</b> | <b>\$71,274,940</b> |

\*FTE count rounded to nearest tenth



CITY OF MESA, ARIZONA



# FINANCIAL SCHEDULES

CITY LEADERSHIP  
& DEMOGRAPHICS

BUDGET & FINANCIAL  
SUMMARIES

PROJECTS & CAPITAL  
BUDGET

DEPARTMENT  
OPERATIONAL PLANS

FINANCIAL  
SCHEDULES

## Fund Types

The financial transactions of the City are recorded in individual funds. A fund is a grouping of related accounts used to maintain control over resources that have been designated for specific activities or objectives. The City uses fund accounting to ensure compliance with finance-related legal requirements, as well as for managerial control in order to demonstrate fiduciary responsibility over the assets of the City. Types of funds used by the City include governmental funds, proprietary funds and fiduciary funds.

### Governmental Funds

The *General Fund* accounts for all revenues and expenditures used to finance the traditional services associated with a municipal government that are not accounted for in other funds. In Mesa, these services include general government, public safety, culture and recreation, and any other activity for which a special fund has not been created. The General Fund includes:

- The *General Fund* is the primary operating fund of the City.
- The *Capital – General Fund* is used for capital purchases funded by the General Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the General Fund.

*Restricted Funds* are used to account for specific revenues that are restricted to expenditures for particular purposes. The City's Restricted Funds include the following:

- The *Ambulance Transport Fund* is used to account for the activities of the medical transport unit.
- The *Arts and Culture Fund* was established to allow for easier tracking and management of the financial aspect of the various activities of the Mesa Arts Center, the i.d.e.a. Museum and the Museum of Natural History. These facilities rely on admission fees and ticket sales to augment the City of Mesa's General Fund contribution. Revenues collected at the different venues are allocated to this fund. The General Fund contribution are set at a fixed amount each fiscal year and transferred to the new fund
- The *Cemetery Fund* accounts for Cemetery expenditures and revenues from cemetery sales and services.
- The *Cemetery Reserve Fund* accounts for revenues and expenditures for the perpetual care of interment spaces in the Cemetery. A perpetual care fee is charged on all spaces and the interest earned from the accumulation of these fees provides for perpetual care of the spaces.
- The *Commercial Facilities Fund* accounts for activities related to City owned Commercial Facilities such as the golf course, convention center, and spring training facilities.

- The *Court Construction Fee Fund* was established to assist with the payment of debt for the construction of a new court facility. Funds are provided through the collection of a surcharge on fines levied by Mesa Municipal Court.
- The *Eastmark 1, Eastmark 2, and Cadence Community Facilities District (CFD) Funds* account for large-scale, comprehensively-planned infrastructure development that promotes residential and non-residential land use.
- The *Economic Investment Fund* accounts for the investment of funds to help sustain and grow the business environment in the City of Mesa.
- The *Environmental Compliance Fee Fund* was established to comply with the mandated Federal, State and County requirements regarding environmental standards. A flat fee is charged per account, each month to all City of Mesa utility customers. Revenues from this fee offset mandated compliance expenses such as maintenance of storm water retention basins and air quality standards.
- The *Greenfield Water Reclamation Plant (WRP) Joint Venture Fund* accounts for the Greenfield Water Reclamation Plant which is run by the City but which also treats sewage from portions of Mesa, Gilbert, Queen Creek and the Gila River Indian Community.
- The *Highway User Revenue Fund (HURF)* accounts for capital projects and maintenance of the City's streets and highways, as mandated by the Arizona Revised Statutes. Financing for this fund is provided by state-shared fuel taxes.
- The *Local Streets Fund* accounts for voter-approved revenue dedicated to the Streets program. This fund provides the matching requirement to obtain Maricopa Association of Governments (MAG) Proposition 400 monies, and provides a local revenue source to fund street operations and maintenance.
- The *Mesa Arts Center Restoration Fee Fund* has been established as a replacement fund to provide for future repairs and maintenance of the Mesa Arts Center. The revenues in this fund are collected as a ticket surcharge for events that take place at the various Arts & Culture department sites.
- The *Public Safety Sales Tax Fund* is used for voter-approved revenue dedicated to Public Safety.
- The *Quality of Life Sales Tax Fund* is used for voter-approved revenue dedicated to the following programs: Law Enforcement, Fire and Medical, Parks and Recreation, Library, Aquatics, Arts and Culture and Transportation.
- The *Restricted Programs Fund* was established to account for other restricted funds such as sponsorships or restricted donations.

- The *Solid Waste Development Fee Fund* was established to account for the development fee which is collected to cover the cost of new equipment needed to support the growth of residential collection for trash and recycling including the cost of vehicles, barrels and bins.
- The *Special Programs Fund* was established to account for funds that are restricted by decision of City management and not by law or designation of the donor or sponsor.
- The *TOPAZ Joint Venture Fund* accounts for revenue and expenditures related to the City of Mesa's joint venture in the Trunked Open Arizona Network (TOPAZ) which provides voice and data communication systems for public safety and municipal uses to Mesa as well as a number of other cities in the area.
- The *Transit Fund* accounts for all transit-related funding sources and expenditures including Local Transportation Assistance Fund (LTAF) monies. The main source of funding is a transfer from the General Fund.
- The *Transportation Fund* accounts for Maricopa Association of Government (MAG) Proposition 400 sales tax funds that are allocated to local subdivisions for transportation projects in the Regional Transportation Plan (RTP).
- The *Utility Replacement Extension and Renewal Fund* is designed to account for replacement costs for the City's utilities (Electric, Natural Gas, Water, Wastewater and Solid Waste). Funds are transferred from the Enterprise Fund to support the replacement of utility vehicles, projects and infrastructure per utility revenue bond requirements.
- The *Vehicle Replacement Fund* is designed to account for replacement costs for the City's fleet of vehicles. Funds are transferred from the General Fund to support the replacement of vehicles.

*Impact Fee Funds* are designed to provide funding to ensure that new development bears a proportionate share of the cost of improvements to the City's parks, law enforcement facilities, fire facilities and equipment, and utility infrastructure. These funds are provided through the collection of development impact fees.

*Grant Funds* are designed to account for all grant monies that are received by the City. They include:

- The *Community Development Block Grant Fund* accounts for Federal grant funds that are provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.
- The *Grants – Enterprise Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function that would typically be accounted for under the Enterprise Funds.

- The *Grants – General Government Fund* is designed to account for contributions by the State or Federal government or other organizations to support a particular function.
- The *HOME (Home Ownership Made Easier) Fund* accounts for grant funds received to help communities expand the supply of decent, safe, sanitary and affordable housing, with primary attention to housing for low income families.
- The *Relief Fund* is used to account for funds related to Mesa CARES, the American Rescue Plan Act, and the Emergency Rental Assistance Program (ERAP). This program uses funds received from grant awards to support Mesa and those affected by COVID-19. During this public health emergency, the City will focus on areas of support for small business assistance, outreach, homeless assistance, feeding Mesa, household relief, and other citywide services.
- The *Section 8 (Housing Choice Voucher Program) Fund* accounts for grant funds received to provide rental assistance to low-income families for decent, safe, and sanitary housing by contracting with private owners and subsidizing a portion of the family’s monthly rent.

*Debt Service Funds* are used to account for the payment of long-term debt principal and interest. The City’s Debt Service Funds include:

- The *General Obligation Bond Redemption Fund* accounts for payment of the principal and interest requirements of the City’s General Obligation Bonds. Funding is provided by secondary property tax revenue and a transfer from the General Fund.

The *Excise Tax Obligation Redemption Fund* accounts for the payment of principal and interest requirements on the City’s Excise Tax Bonds. Revenues are provided by excise tax revenues.

- The *Highway Project Advancement Notes (HPAN) Fund* accounts for the payment of principal and interest requirements for Highway Project Advancement Notes. HPANs are issued to finance highway infrastructure.
- The *Highway User Revenue Bond Redemption Fund* accounts for the payment of principal and interest requirements of the City’s Highway User Revenue Bonds. Revenues are provided by a transfer from the Highway User Revenue Fund.
- The *Non-Utility Bond Redemption Fund* accounts for the payment of principal and interest requirements for non-utility economic investment projects.
- The *Special Improvements District Bond Redemption Fund* accounts for the payment of the Special Improvement District Bonds that are issued to finance the costs of improvements which are paid from special assessments levied against the benefited properties.
- The *Transportation Project Advancement Notes (TPAN) Fund* accounts for the payment of principal and interest of Transportation Project Advancement Notes issued to finance transit infrastructure.

- The *Utility Systems Bond Redemption Fund* accounts for the payment of principal and interest requirements of financing the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.
- The *Utility Systems GO Bond Redemption Fund* accumulates resources for the payment of principal and interest requirements of General Obligation bonds used to finance the construction and maintenance of utility system infrastructure. Debt service on utility system bonds is funded by revenue from customer utility rate charges.
- The *WIFA Redemption Fund* accumulates resources for the payment of principal and interest requirements of using Arizona Water Infrastructure Finance Authority (WIFA) financing to construct and maintain water and wastewater infrastructure. Debt service on WIFA bonds is funded by revenue from water and wastewater customer utility rate charges.

*Bond Funds* are used to account for bond proceeds to be used only for the construction of approved bond capital projects. These projects include: new park site acquisitions as well as park improvements; public safety buildings; the construction of drains, basins, channels, and other storm sewer improvements; right-of-way acquisitions and street improvements; utility (Electric, Natural Gas, Solid Waste, Wastewater and Water) infrastructure construction, upgrades and acquisitions; and the construction of spring training baseball facilities.

### **Proprietary Funds**

*Enterprise Funds* are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that a periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Enterprise Funds include:

- The *Capital – Utility Fund* which is used for purchases funded by the Utility Fund. The use of a separate capital fund allows for easier tracking of capital expenditures and provides more accurate comparisons between years in the Utility Fund.
- *The Utility Fund* which is utilized to account for city-owned Electric, Natural Gas, Water, Wastewater, Solid Waste and District Cooling.
- The *Falcon Field Airport Fund* is used to account for all of the activities of the City-owned airport.

*Internal Service Funds* account for goods or services provided by one department to other departments or agencies of the City, on a cost reimbursement basis. These services include fleet services, a print shop, and a materials warehouse.



## **Fiduciary Funds**

*Agency Funds* account for assets held by the City as an agent for individuals, private organizations, other governments and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

*Trust Funds* are held in a trustee capacity and account for all assets and activities that are restricted to a specific purpose in accordance with the formal intent of the trust. The principal of the fund can only be expended to forward the activity specified, such as an employee benefits plan, self-insurance for property and public liability, and worker's compensation.

## Budget Basis of Accounting

The basis of budgeting is the method used to determine when revenues and expenditures are recognized for budgetary purposes. This documents the key differences between generally accepted accounting principles (GAAP) and the employed budgetary basis to ensure consistency from year to year and equitably communicate the planned costs for major service areas and capital projects.

The City of Mesa uses the modified accrual basis of accounting for governmental funds. Revenues are recognized when they become measurable and available to finance City operations. "Available" means "collectable" within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized when the related fund liability is incurred.

An exception to this general rule is interest on long-term debt, which is recorded when due.

The accrual basis of accounting is used for Proprietary Funds. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenditures are recognized when they are incurred.

The Fund Statements in the Comprehensive Annual Financial Report (CAFR) present the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases, this conforms to the way the City prepares its budget with the following major exceptions:

- a. Compensated absence liabilities that are expected to be liquidated with expendable available financial resources are accrued as earned by employees (GAAP), as opposed to being expensed when paid (budget).
- b. Principal payments on long-term debt within the Enterprise Fund are applied to the outstanding liability on a GAAP basis, as opposed to being expensed on a budget basis.
- c. Capital outlays within the Enterprise Fund are recorded as assets on a GAAP basis and expensed on a budget basis.
- d. Depreciation expense is recorded on a GAAP basis only.

The Comprehensive Annual Financial Report presents fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

The City of Mesa ACFR can be found at: <https://www.mesaaz.gov/government/accounting>.

**City of Mesa, Arizona**  
**Summary of Estimated Revenues and Expenditures**  
**Fiscal Year 2022/23 - Adopted**

|             |  | Fund Types   |                 |                  |                        |                  |              |               |                    |               |               |                 |                        |
|-------------|--|--------------|-----------------|------------------|------------------------|------------------|--------------|---------------|--------------------|---------------|---------------|-----------------|------------------------|
| Fiscal Year | Schedule                                     | General Fund | Enterprise Fund | Restricted Funds | Internal Service Funds | Impact Fee Funds | Grant Funds  | Trust Funds   | Debt Service Funds | Bond Funds    | Contingency   | Total All Funds |                        |
| 2021/22     | Adopted Budgeted Expenditures                | E            | \$478,666,734   | \$234,210,198    | \$405,044,354          | \$9,394,946      | -            | \$210,997,175 | \$118,882,597      | \$198,787,790 | \$354,988,206 | \$89,028,000    | <b>\$2,100,000,000</b> |
| 2021/22     | Projected Expenditures                       | E            | \$438,744,693   | \$222,464,742    | \$309,896,801          | \$5,716,220      | -            | \$88,432,767  | \$119,779,544      | \$166,320,592 | \$119,229,130 | -               | <b>\$1,470,584,489</b> |
| 2022/23     | Estimated Fund Balance at July 1, 2020       |              | \$184,358,679   | \$156,124,557    | \$447,672,126          | \$762,195        | \$61,347,300 | \$84,132,360  | \$56,485,082       | \$8,524,313   | \$76,997,288  | -               | <b>\$1,076,403,900</b> |
| 2022/23     | Primary Property Tax Levy                    | B            | -               | -                | -                      | -                | -            | -             | -                  | -             | -             | -               | -                      |
| 2022/23     | Secondary Property Tax Levy                  | B            | -               | -                | -                      | -                | -            | -             | -                  | \$38,768,000  | -             | -               | <b>\$38,768,000</b>    |
| 2022/23     | Estimated Revenues Other than Property Taxes | C            | \$417,620,106   | \$450,825,704    | \$289,769,435          | \$9,633,259      | \$18,550,000 | \$110,793,236 | \$125,481,000      | -             | -             | -               | <b>\$1,422,672,740</b> |
| 2022/23     | Other Financing Sources                      | D            | -               | -                | \$40,100,000           | -                | -            | -             | -                  | -             | \$360,366,668 | -               | <b>\$400,466,668</b>   |
| 2022/23     | Interfund Transfers In                       | D            | \$168,067,960   | \$5,767,588      | \$78,028,907           | -                | -            | -             | \$1,341,674        | \$124,877,086 | -             | -               | <b>\$378,083,215</b>   |
| 2022/23     | Interfund Transfers Out                      | D            | \$98,042,302    | \$239,023,050    | \$35,869,678           | -                | \$5,148,185  | -             | -                  | -             | -             | -               | <b>\$378,083,215</b>   |
| 2022/23     | Total Financial Resources Available          |              | \$672,004,443   | \$373,694,799    | \$819,700,790          | \$10,395,454     | \$74,749,115 | \$194,925,596 | \$183,307,756      | \$172,169,399 | \$437,363,956 | -               | <b>\$2,938,311,308</b> |
| 2022/23     | Budget Expenditures                          | E            | \$541,208,509   | \$260,850,884    | \$545,698,823          | \$9,632,847      | -            | \$194,538,888 | \$130,096,966      | \$167,245,247 | \$369,868,000 | \$80,859,836    | <b>\$2,300,000,000</b> |

| Expenditure Limitation Comparison                                       | 2021/22         | 2022/23         |
|---|-----------------|-----------------|
| 1. Budgeted expenditures  | \$2,100,000,000 | \$2,300,000,000 |
| 2. Add/subtract: estimated net reconciling items                        |                 |                 |
| 3. Budgeted expenditures adjusted for reconciling items                 | \$2,100,000,000 | \$2,300,000,000 |
| 4. Less: estimated exclusions   |                 |                 |
| 5. Amount subject to the expenditure limitation                         | \$2,100,000,000 | \$2,300,000,000 |
| 6. Economic Estimates Commission expenditure limitation (if subject to) |                 |                 |

The Fund Types above include the following funds:

General Fund - General Fund and Capital-General Fund.

Enterprise Fund - Utility Fund, Falcon Field Airport, and Capital-Utility.

Restricted Funds - Ambulance Transport, Arts & Culture, Cadence CFD 1 - Capital, Cadence CFD 1 - Debt, Cadence CFD - Operating, Cemetery, Cemetery Reserve, Court Construction Fee, Eastmark CFD 1 - Capital, Eastmark CFD 1 - Debt,

Eastmark CFD 1 - Operating, Eastmark CFD 2 - Capital, Eastmark CFD 2 - Debt, Eastmark Community Facilities District No. 2, Economic Investment Fund, Environmental Compliance Fee, Greenfield WRP Joint Venture, Highway User Revenue Fund, Local Streets,

Mesa Arts Center Restoration Fee, Public Safety Sales Tax, Quality of Life Sales Tax, Restricted Programs Fund, Solid Waste Development Fee, Special Programs Fund, TOPAZ Joint Venture Fund, Transit Fund, Transportation, Utility Replacement Extension & Renewal and Vehicle Replacement.

Internal Service Funds - Fleet, Print Shop, and Warehouse.

Impact Fee Funds - Cultural Facility, Fire, General Government Facility, Library, Parks, Police, Stormwater, Wastewater, and Water.

Grant Funds - Community Development Block, Enterprise, General Governmental, HOME, Relief and Section 8.

Trust Funds - Employee Benefit, Property and Public Liability, and Workers' Compensation.

Debt Service Funds - Excise Tax Obligation Redemption, General Obligation Bond Redemption, Highway Project Advancement Notes, Highway User Revenue Bond Redemption, Special Improvement District Bond Redemption, Transportation Project Advancement Notes,

Utility Systems Bond Redemption, Utility Systems GO Bond Redemption, and WIFA Redemption.

Bond Funds - Electric, Excise Tax Obligation, Gas, Library, Parks, Public Safety, Solid Waste, Spring Training, Streets, Wastewater and Water

Contingency Fund - Contingency, General Obligation Bond Refunding, Utility Systems Bond Refunding

**SUMMARY OF TAX LEVY AND TAX RATE INFORMATION**

**Fiscal Year 2022/23 - Adopted**

|   | <u>FY 2021/22</u>   | <u>FY 2022/23</u>   |
|---|---------------------|---------------------|
| Maximum allowable primary property tax levy<br>A.R.S. 42-17051(A)   | <u>N/A</u>          | <u>N/A</u>          |
| Amount received from primary property taxation in<br>the current year in excess of the sum that year's<br>maximum allowable primary property tax levy.<br>A.R.S 42-17102(A)(18) | <u>N/A</u>          |                     |
| Property tax levy amounts:  |                     |                     |
| Primary property taxes  | N/A                 | N/A                 |
| Secondary property taxes  | \$45,163,931        | \$38,767,410        |
| Total property tax levy amounts   | <u>\$45,163,931</u> | <u>\$38,767,410</u> |
| Property taxes collected:   |                     |                     |
| Primary property taxes:   |                     |                     |
| Current year's levy   | N/A                 |                     |
| Prior years' levies   | N/A                 |                     |
| Total primary property taxes  | N/A                 |                     |
| Secondary property taxes:   |                     |                     |
| Current year's levy   | \$45,163,931*       |                     |
| Prior years' levies   | -                   |                     |
| Total secondary property taxes  | <u>\$45,163,931</u> |                     |
| Total property taxes collected  | <u>\$45,163,931</u> |                     |
| Property tax rates:   |                     |                     |
| A: City tax rate:   |                     |                     |
| Primary property tax rate   | N/A                 | N/A                 |
| Secondary property tax rate   | 1.1319              | 0.9157              |
| Total city tax rate   | <u>1.1319</u>       | <u>0.9157</u>       |

B: Special assessment district tax rates:

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating 3 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their rates, please contact the City

\*Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**City of Mesa, Arizona**  
**Summary of Resources by Source**  
**Fiscal Year 2022/23 - Adopted**

|   | FY 2020/21             | FY 2021/22             | FY 2021/22             | FY 2022/23             |
|---|------------------------|------------------------|------------------------|------------------------|
| Source  | Actual Resources       | Adopted Budget         | Projected Resources    | Adopted Budget         |
| <b>Taxes</b>  |                        |                        |                        |                        |
| Sales and Use Taxes                                   | \$253,824,905          | \$229,355,000          | \$287,490,822          | \$278,007,000          |
| Secondary Property Tax - City                         | \$42,574,720           | \$45,164,000           | \$45,164,000           | \$38,768,000           |
| Secondary Property Tax - Community Facility Districts | \$4,678,518            | \$5,986,000            | \$5,628,643            | \$7,659,000            |
| Transient Occupancy Taxes                             | \$3,989,873            | \$4,200,000            | \$6,000,000            | \$5,590,000            |
| Other Taxes   | \$35,196               | \$32,000               | \$35,000               | \$35,000               |
| <b>Total Taxes</b>                                    | <b>\$305,103,213</b>   | <b>\$284,737,000</b>   | <b>\$344,318,465</b>   | <b>\$330,059,000</b>   |
| <b>Intergovernmental</b>                              |                        |                        |                        |                        |
| Federal Grants & Reimbursements                       | \$104,565,501          | \$188,756,049          | \$79,398,469           | \$80,867,443           |
| State Shared Revenues                                 | \$208,396,764          | \$190,378,000          | \$208,417,358          | \$240,249,000          |
| State Grants and Reimbursements                       | \$855,022              | \$26,915,745           | \$27,306,524           | \$1,819,000            |
| County and Other Governments Revenues                 | \$17,317,674           | \$30,955,000           | \$51,136,029           | \$63,984,105           |
| <b>Total Intergovernmental</b>                        | <b>\$331,134,961</b>   | <b>\$437,004,794</b>   | <b>\$366,258,380</b>   | <b>\$386,919,548</b>   |
| <b>Sales and Charges For Services</b>                 |                        |                        |                        |                        |
| General   | \$50,080,503           | \$55,741,000           | \$55,394,226           | \$55,526,192           |
| Culture and Recreation                                | \$2,853,117            | \$8,928,000            | \$8,061,417            | \$10,146,000           |
| Enterprise  | \$420,616,840          | \$447,353,823          | \$458,689,781          | \$473,112,000          |
| <b>Total Sales and Charges For Services</b>           | <b>\$473,550,460</b>   | <b>\$512,022,823</b>   | <b>\$522,145,424</b>   | <b>\$538,784,192</b>   |
| <b>Licenses Fees Permits</b>                          |                        |                        |                        |                        |
| Business Licenses                                     | \$4,714,768            | \$4,316,000            | \$3,984,406            | \$4,121,000            |
| Permits   | \$16,094,469           | \$13,459,000           | \$15,727,260           | \$14,024,000           |
| Fees  | \$28,713,576           | \$20,200,000           | \$37,665,116           | \$20,964,000           |
| Court Fees  | \$4,094,668            | \$4,812,000            | \$4,555,000            | \$4,955,000            |
| Culture and Recreation Fees                           | \$9,916                | \$799,000              | \$592,000              | \$459,000              |
| <b>Total Licenses Fees Permits</b>                    | <b>\$53,627,397</b>    | <b>\$43,586,000</b>    | <b>\$62,523,782</b>    | <b>\$44,523,000</b>    |
| <b>Fines and Forfeitures</b>                          |                        |                        |                        |                        |
| Court Fines   | \$3,964,967            | \$4,353,000            | \$4,367,255            | \$4,563,000            |
| Other Fines   | \$426,486              | \$407,000              | \$311,167              | \$437,000              |
| <b>Total Fines and Forfeitures</b>                    | <b>\$4,391,454</b>     | <b>\$4,760,000</b>     | <b>\$4,678,422</b>     | <b>\$5,000,000</b>     |
| <b>Self Insurance Contributions</b>                   |                        |                        |                        |                        |
| Self Insurance Contributions                          | \$109,092,947          | \$118,967,000          | \$113,009,568          | \$125,086,000          |
| <b>Total Self Insurance Contributions</b>             | <b>\$109,092,947</b>   | <b>\$118,967,000</b>   | <b>\$113,009,568</b>   | <b>\$125,086,000</b>   |
| <b>Other Revenues</b>                                 |                        |                        |                        |                        |
| Interest  | \$12,770,683           | \$12,316,000           | \$7,301,026            | \$7,310,000            |
| Contributions and Donations                           | \$1,555,803            | \$2,023,000            | \$2,107,334            | \$4,873,000            |
| Sale of Property                                      | \$30,703               | \$178,000              | \$276,331              | \$185,000              |
| Other Revenues  | \$19,800,646           | \$18,218,000           | \$17,558,745           | \$18,701,000           |
| <b>Total Other Revenues</b>                           | <b>\$34,157,835</b>    | <b>\$32,735,000</b>    | <b>\$27,243,436</b>    | <b>\$31,069,000</b>    |
| <b>Operating Resources Subtotal</b>                   | <b>\$1,311,058,267</b> | <b>\$1,433,812,617</b> | <b>\$1,440,177,477</b> | <b>\$1,461,440,740</b> |

*Changes in accounting presentation affect comparisons between years*

*This schedule does not include Other Financing Sources such as bonds and fund balance*

City of Mesa, Arizona

Summary of Resources by Fund

Fiscal Year 2022/23 - Adopted

| Source                                       | FY 2020/21           | FY 2021/22           | FY 2021/22           | FY 2022/23           |
|--|----------------------|----------------------|----------------------|----------------------|
|  | Actual Resources     | Adopted Budget       | Projected Resources  | Adopted Budget       |
| <b>General Fund</b>                          |                      |                      |                      |                      |
| Capital - General Fund                       | \$402,586            | \$470,000            | \$180,000            | \$150,000            |
| General Fund                                 | \$376,564,600        | \$342,326,704        | \$397,083,437        | \$417,470,106        |
| <b>Total General Fund</b>                    | <b>\$376,967,186</b> | <b>\$342,796,704</b> | <b>\$397,263,437</b> | <b>\$417,620,106</b> |
| <b>Enterprise Fund</b>                       |                      |                      |                      |                      |
| Capital - Utility                            | \$1,688,198          | \$2,393,800          | \$2,254,782          | \$2,026,650          |
| Falcon Field Airport                         | \$4,134,930          | \$4,840,298          | \$5,033,607          | \$5,870,100          |
| Utility Fund                                 | \$401,341,635        | \$419,259,981        | \$430,291,570        | \$442,928,954        |
| <b>Total Enterprise Fund</b>                 | <b>\$407,164,763</b> | <b>\$426,494,079</b> | <b>\$437,579,959</b> | <b>\$450,825,704</b> |
| <b>Restricted Funds</b>                      |                      |                      |                      |                      |
| Ambulance Transport                          | \$3,649,465          | \$7,251,239          | \$7,268,239          | \$7,266,239          |
| Arts & Culture Fund                          | \$520,052            | \$7,084,574          | \$5,433,000          | \$8,137,275          |
| Cadence CFD 1 - Debt                         | \$811,195            | \$951,214            | \$910,839            | \$1,477,390          |
| Cadence CFD - Operating                      | \$35,616             | \$120,782            | \$120,782            | \$150,978            |
| Cemetery                                     | \$1,947,064          | \$1,475,000          | \$1,693,125          | \$1,555,224          |
| Cemetery Reserve                             | \$256,064            | \$260,000            | \$178,000            | \$130,170            |
| Commercial Facilities Fund                   | \$2,801,473          | \$4,300,880          | \$5,511,480          | \$5,048,237          |
| Court Construction Fee                       | \$731,272            | \$707,000            | \$903,000            | \$752,000            |
| Eastmark CFD 1 - Debt                        | \$4,975,865          | \$6,846,938          | \$5,946,563          | \$7,772,732          |
| Eastmark CFD 1 - Operating                   | \$294,634            | \$359,673            | \$359,673            | \$484,333            |
| Eastmark CFD 2-Debt                          | \$212,984            | \$698,723            | \$41,141             | \$773,673            |
| Eastmark Community Facilities District No. 2 | \$12,063             | \$97,456             | \$97,456             | \$123,560            |
| Economic Investment Fund                     | \$3,106,953          | \$13,130,000         | \$13,140,003         | \$3,305,340          |
| Environmental Compliance Fee                 | \$17,277,620         | \$17,414,503         | \$17,625,000         | \$17,528,532         |
| Greenfield WRP Joint Venture                 | \$18,509,387         | \$25,171,726         | \$26,232,926         | \$27,261,413         |
| Highway User Revenue Fund                    | \$45,495,832         | \$41,849,386         | \$46,128,969         | \$46,845,653         |
| Local Streets                                | \$41,018,145         | \$36,682,468         | \$44,994,484         | \$43,361,552         |
| Mesa Arts Center Restoration Fee             | \$124,380            | \$415,000            | \$295,000            | \$151,000            |
| Public Safety Sales Tax                      | \$32,132,063         | \$29,233,167         | \$36,268,358         | \$35,010,813         |
| Quality of Life Sales Tax                    | \$32,027,753         | \$28,939,166         | \$36,036,353         | \$34,830,813         |
| Restricted Programs Fund                     | \$9,207,825          | \$8,856,534          | \$9,932,797          | \$12,697,335         |
| Solid Waste Development Fee                  | \$406,814            | \$490,000            | \$458,000            | \$442,000            |
| Special Programs Fund                        | \$1,880,952          | \$2,899,501          | \$1,661,748          | \$1,900,871          |
| TOPAZ Joint Venture Fund                     | \$2,202,958          | \$4,430,981          | \$1,986,669          | \$8,974,249          |
| Transit Fund                                 | \$3,124,427          | \$10,382,834         | \$11,641,377         | \$2,591,364          |
| Transportation                               | \$10,815,447         | \$10,533,952         | \$10,964,321         | \$20,827,689         |
| Utility Replacement Extension and Renewal    | \$610,993            | \$712,000            | \$267,000            | \$234,000            |
| Vehicle Replacement                          | \$130,179            | \$228,000            | \$245,226            | \$135,000            |
| <b>Total Restricted Funds</b>                | <b>\$234,319,476</b> | <b>\$261,522,697</b> | <b>\$286,341,529</b> | <b>\$289,769,435</b> |
| <b>Internal Service Funds</b>                |                      |                      |                      |                      |
| Fleet Internal Service                       | \$50,271             | \$240,000            | \$80,120             | \$272,000            |
| Print Shop Internal Service                  | \$2,649              | \$0                  | \$0                  | \$0                  |
| Warehouse Internal Service                   | \$7,110,330          | \$9,154,946          | \$6,077,329          | \$9,361,259          |
| <b>Total Internal Service Funds</b>          | <b>\$7,163,251</b>   | <b>\$9,394,946</b>   | <b>\$6,157,449</b>   | <b>\$9,633,259</b>   |

|  |                        |                        |                        |                        |
|--|------------------------|------------------------|------------------------|------------------------|
| <b>Impact Fees</b>                           |                        |                        |                        |                        |
| Fire Impact Fee                              | \$2,041,257            | \$1,150,000            | \$3,000,000            | \$1,300,000            |
| Library Impact Fee                           | \$0                    | \$0                    | \$0                    | \$0                    |
| Parks Impact Fee                             | \$0                    | \$0                    | \$0                    | \$0                    |
| Police Impact Fee                            | \$3,114,295            | \$1,830,000            | \$5,000,000            | \$2,000,000            |
| Stormwater Drainage Impact Fee               | \$1,407,935            | \$700,000              | \$1,315,192            | \$750,000              |
| Wastewater Impact Fee                        | \$10,263,008           | \$7,500,000            | \$12,000,000           | \$7,500,000            |
| Water Impact Fees                            | \$9,443,166            | \$6,800,000            | \$14,000,000           | \$7,000,000            |
| <b>Total Impact Fees</b>                     | <b>\$26,269,661</b>    | <b>\$17,980,000</b>    | <b>\$35,315,192</b>    | <b>\$18,550,000</b>    |
| <b>Grant Funds</b>                           |                        |                        |                        |                        |
| Community Development Block Grant            | \$3,896,027            | \$11,398,403           | \$11,403,514           | \$18,843,139           |
| Grants - Enterprise                          | \$452,403              | \$4,929,496            | \$1,696,353            | \$4,038,568            |
| Grants - Gen. Gov.                           | \$4,349,308            | \$32,900,318           | \$15,108,704           | \$33,390,908           |
| HOME   | \$18,329               | \$5,792,058            | \$1,063,666            | \$12,868,341           |
| Relief Fund                                  | \$80,149,436           | \$134,882,686          | \$70,728,651           | \$20,000,000           |
| Section 8                                    | \$17,246,860           | \$20,505,430           | \$18,950,455           | \$21,652,280           |
| <b>Total Grant Funds</b>                     | <b>\$106,112,363</b>   | <b>\$210,408,391</b>   | <b>\$118,951,343</b>   | <b>\$110,793,236</b>   |
| <b>Trust Funds</b>                           |                        |                        |                        |                        |
| Employee Benefit Trust                       | \$98,403,471           | \$105,871,494          | \$99,752,694           | \$111,653,793          |
| Property and Public Liability                | \$6,126,196            | \$7,124,396            | \$6,113,572            | \$7,888,266            |
| Workers' Compensation                        | \$5,738,996            | \$7,055,910            | \$7,538,302            | \$5,938,941            |
| <b>Total Trust Funds</b>                     | <b>\$110,268,663</b>   | <b>\$120,051,800</b>   | <b>\$113,404,568</b>   | <b>\$125,481,000</b>   |
| <b>Debt Service Funds</b>                    |                        |                        |                        |                        |
| General Obligation Bond Redemption           | \$42,804,200           | \$45,164,000           | \$45,164,000           | \$38,768,000           |
| Highway Project Advancement Notes            | \$0                    | \$0                    | \$0                    | \$0                    |
| Highway User Revenue Bond Redemption         | (\$29,393)             | \$0                    | \$0                    | \$0                    |
| Special Improvement District Bond Redemption | \$232,719              | \$0                    | \$0                    | \$0                    |
| Utility Systems Bond Redemption              | (\$7,756)              | \$0                    | \$0                    | \$0                    |
| Utility Systems GO Bond Redemption           | \$8,756                | \$0                    | \$0                    | \$0                    |
| WIFA Redemption                              | \$38,408               | \$0                    | \$0                    | \$0                    |
| <b>Total Debt Service Funds</b>              | <b>\$43,046,934</b>    | <b>\$45,164,000</b>    | <b>\$45,164,000</b>    | <b>\$38,768,000</b>    |
| <b>Bond Funds</b>                            |                        |                        |                        |                        |
| Electric Bond Construction                   | (\$119,756)            | \$0                    | \$0                    | \$0                    |
| Gas Bond Construction                        | (\$119,446)            | \$0                    | \$0                    | \$0                    |
| Library Bond Construction                    | \$7,757                | \$0                    | \$0                    | \$0                    |
| Parks Bond Construction                      | \$135,417              | \$0                    | \$0                    | \$0                    |
| Public Safety Bond Construction              | \$32,557               | \$0                    | \$0                    | \$0                    |
| Solid Waste Bond Construction                | (\$535)                | \$0                    | \$0                    | \$0                    |
| Streets Bond Construction                    | \$83,350               | \$0                    | \$0                    | \$0                    |
| Wastewater Bond Construction                 | (\$335,474)            | \$0                    | \$0                    | \$0                    |
| Water Bond Construction                      | \$62,100               | \$0                    | \$0                    | \$0                    |
| <b>Total Bond Funds</b>                      | <b>(\$254,030)</b>     | <b>\$0</b>             | <b>\$0</b>             | <b>\$0</b>             |
| <b>Total City Revenues</b>                   | <b>\$1,311,058,267</b> | <b>\$1,433,812,617</b> | <b>\$1,440,177,477</b> | <b>\$1,461,440,740</b> |

Changes in accounting presentation affect comparisons between years

This schedule does not include Other Financing Sources such as bonds and fund balance

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                      | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>General Fund</b>                         |                                  |                                 |                                     |                                 |
| <b>General Fund</b>                         |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                                |                                  |                                 |                                     |                                 |
| Sales and Use Taxes                         | \$152,552,245                    | \$137,612,644                   | \$172,494,493                       | \$166,804,399                   |
| Transient Occupancy Taxes                   | \$4,167                          | -                               | -                                   | -                               |
| Other Taxes                                 | \$35,196                         | \$32,000                        | \$35,000                            | \$35,000                        |
| <b>Total Taxes</b>                          | <b>\$152,591,608</b>             | <b>\$137,644,644</b>            | <b>\$172,529,493</b>                | <b>\$166,839,399</b>            |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements             | \$199,550                        | \$463,184                       | \$110,775                           | \$463,140                       |
| State Shared Revenues                       | \$161,355,134                    | \$147,697,044                   | \$161,338,389                       | \$189,521,777                   |
| State Grants and Reimbursements             | \$2,000                          | -                               | -                                   | -                               |
| County and Other Governments Revenues       | \$4,202,859                      | \$4,546,608                     | \$5,962,912                         | \$7,113,548                     |
| <b>Total Intergovernmental</b>              | <b>\$165,759,543</b>             | <b>\$152,706,836</b>            | <b>\$167,412,076</b>                | <b>\$197,098,465</b>            |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$22,989,891                     | \$21,911,170                    | \$22,853,546                        | \$22,440,812                    |
| Culture and Recreation                      | \$1,657,939                      | \$2,514,845                     | \$2,762,417                         | \$2,657,252                     |
| Enterprise                                  | \$58,007                         | \$12,000                        | \$8,412                             | \$13,650                        |
| <b>Total Sales and Charges For Services</b> | <b>\$24,705,837</b>              | <b>\$24,438,015</b>             | <b>\$25,624,375</b>                 | <b>\$25,111,714</b>             |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Business Licenses                           | \$4,439,854                      | \$4,316,000                     | \$3,984,406                         | \$4,121,000                     |
| Permits                                     | \$16,088,699                     | \$11,959,000                    | \$15,727,260                        | \$12,524,000                    |
| Fees  | \$1,021,193                      | \$871,415                       | \$816,511                           | \$1,074,723                     |
| Court Fees                                  | \$2,724,001                      | \$3,332,000                     | \$2,855,000                         | \$3,505,000                     |
| Culture and Recreation Fees                 | -                                | \$700                           | -                                   | \$700                           |
| <b>Total Licenses Fees Permits</b>          | <b>\$24,273,747</b>              | <b>\$20,479,115</b>             | <b>\$23,383,177</b>                 | <b>\$21,225,423</b>             |
| <b>Fines and Forfeitures</b>                |                                  |                                 |                                     |                                 |
| Court Fines                                 | \$3,724,172                      | \$4,062,000                     | \$4,101,500                         | \$4,272,006                     |
| Other Fines                                 | \$379,470                        | \$336,844                       | \$266,880                           | \$356,347                       |
| <b>Total Fines and Forfeitures</b>          | <b>\$4,103,642</b>               | <b>\$4,398,844</b>              | <b>\$4,368,380</b>                  | <b>\$4,628,353</b>              |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$2,285,631                      | \$1,760,000                     | \$1,700,000                         | \$1,679,727                     |
| Contributions and Donations                 | \$36,965                         | \$414,500                       | \$198,747                           | \$399,500                       |
| Sale of Property                            | (\$34)                           | -                               | \$62,184                            | -                               |
| Other Revenues                              | \$2,681,521                      | \$484,750                       | \$1,805,005                         | \$487,525                       |
| <b>Total Other Revenues</b>                 | <b>\$5,004,083</b>               | <b>\$2,659,250</b>              | <b>\$3,765,936</b>                  | <b>\$2,566,752</b>              |
| <b>Total General Fund</b>                   | <b>\$376,438,459</b>             | <b>\$342,326,704</b>            | <b>\$397,083,437</b>                | <b>\$417,470,106</b>            |
| <b>Capital - General Fund</b>               |                                  |                                 |                                     |                                 |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | (\$9,479)                        | -                               | -                                   | -                               |
| <b>Total Sales and Charges For Services</b> | <b>(\$9,479)</b>                 | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$412,065                        | \$470,000                       | \$180,000                           | \$150,000                       |
| <b>Total Other Revenues</b>                 | <b>\$412,065</b>                 | <b>\$470,000</b>                | <b>\$180,000</b>                    | <b>\$150,000</b>                |



**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                      | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Total Capital - General Fund</b>         | \$402,586                        | \$470,000                       | \$180,000                           | \$150,000                       |
| <b>Total General Fund</b>                   | \$376,841,045                    | \$342,796,704                   | \$397,263,437                       | \$417,620,106                   |
| <b>Enterprise Fund</b>                      |                                  |                                 |                                     |                                 |
| <b>Capital - Utility</b>                    |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| County and Other Governments Revenues       | \$6,704                          | -                               | -                                   | -                               |
| <b>Total Intergovernmental</b>              | \$6,704                          | -                               | -                                   | -                               |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| Enterprise                                  | \$1,005,123                      | \$1,035,000                     | \$773,534                           | \$760,000                       |
| <b>Total Sales and Charges For Services</b> | \$1,005,123                      | \$1,035,000                     | \$773,534                           | \$760,000                       |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$106,100                        | \$133,800                       | \$33,500                            | \$31,650                        |
| Contributions and Donations                 | \$570,271                        | \$1,225,000                     | \$1,447,748                         | \$1,235,000                     |
| <b>Total Other Revenues</b>                 | \$676,371                        | \$1,358,800                     | \$1,481,248                         | \$1,266,650                     |
| <b>Total Capital - Utility</b>              | \$1,688,198                      | \$2,393,800                     | \$2,254,782                         | \$2,026,650                     |
| <b>Utility Fund</b>                         |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| County and Other Governments Revenues       | \$207,500                        | \$207,500                       | \$1,307,819                         | \$207,500                       |
| <b>Total Intergovernmental</b>              | \$207,500                        | \$207,500                       | \$1,307,819                         | \$207,500                       |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$251,083                        | \$191,531                       | \$255,412                           | \$230,974                       |
| Enterprise                                  | \$393,343,401                    | \$411,626,155                   | \$421,673,358                       | \$435,119,999                   |
| <b>Total Sales and Charges For Services</b> | \$393,594,484                    | \$411,817,686                   | \$421,928,770                       | \$435,350,973                   |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Permits                                     | \$5,940                          | \$1,500,000                     | -                                   | \$1,500,000                     |
| Fees  | (\$454)                          | -                               | -                                   | -                               |
| <b>Total Licenses Fees Permits</b>          | \$5,486                          | \$1,500,000                     | -                                   | \$1,500,000                     |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$2,747,503                      | \$2,913,000                     | \$2,257,224                         | \$2,761,481                     |
| Contributions and Donations                 | \$260,807                        | -                               | \$1,422                             | -                               |
| Sale of Property                            | \$27,932                         | -                               | (\$21,056)                          | -                               |
| Other Revenues                              | \$4,397,923                      | \$2,821,795                     | \$4,817,391                         | \$3,109,000                     |
| <b>Total Other Revenues</b>                 | \$7,434,165                      | \$5,734,795                     | \$7,054,981                         | \$5,870,481                     |
| <b>Total Utility Fund</b>                   | \$401,241,635                    | \$419,259,981                   | \$430,291,570                       | \$442,928,954                   |
| <b>Falcon Field Airport</b>                 |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements             | -                                | -                               | -                                   | \$806,000                       |
| <b>Total Intergovernmental</b>              | -                                | -                               | -                                   | \$806,000                       |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                      | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$79,422                         | \$78,500                        | \$78,214                            | \$85,458                        |
| Culture and Recreation                      | -                                | -                               | -                                   | \$4,200                         |
| Enterprise                                  | \$3,932,781                      | \$4,613,798                     | \$4,898,304                         | \$4,921,129                     |
| <b>Total Sales and Charges For Services</b> | <b>\$4,012,202</b>               | <b>\$4,692,298</b>              | <b>\$4,976,518</b>                  | <b>\$5,010,787</b>              |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$125,195                        | \$140,000                       | \$50,000                            | \$45,000                        |
| Other Revenues                              | (\$2,467)                        | \$8,000                         | \$7,089                             | \$8,313                         |
| <b>Total Other Revenues</b>                 | <b>\$122,728</b>                 | <b>\$148,000</b>                | <b>\$57,089</b>                     | <b>\$53,313</b>                 |
| <b>Total Falcon Field Airport</b>           | <b>\$4,134,930</b>               | <b>\$4,840,298</b>              | <b>\$5,033,607</b>                  | <b>\$5,870,100</b>              |
| <b>Total Enterprise Fund</b>                | <b>\$407,064,763</b>             | <b>\$426,494,079</b>            | <b>\$437,579,959</b>                | <b>\$450,825,704</b>            |
| <b>Restricted Funds</b>                     |                                  |                                 |                                     |                                 |
| <b>Arts &amp; Culture Fund</b>              |                                  |                                 |                                     |                                 |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$18,851                         | \$508,619                       | \$6,000                             | \$480,319                       |
| Culture and Recreation                      | \$497,625                        | \$6,141,155                     | \$5,115,000                         | \$7,303,656                     |
| Enterprise                                  | \$297                            | \$30,000                        | \$5,000                             | \$30,000                        |
| <b>Total Sales and Charges For Services</b> | <b>\$516,772</b>                 | <b>\$6,679,774</b>              | <b>\$5,126,000</b>                  | <b>\$7,813,975</b>              |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Culture and Recreation Fees                 | \$1,931                          | \$413,300                       | \$307,000                           | \$313,300                       |
| <b>Total Licenses Fees Permits</b>          | <b>\$1,931</b>                   | <b>\$413,300</b>                | <b>\$307,000</b>                    | <b>\$313,300</b>                |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | (\$995)                          | (\$8,500)                       | -                                   | \$10,000                        |
| Other Revenues                              | \$2,345                          | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                 | <b>\$1,350</b>                   | <b>(\$8,500)</b>                | <b>-</b>                            | <b>\$10,000</b>                 |
| <b>Total Arts &amp; Culture Fund</b>        | <b>\$520,052</b>                 | <b>\$7,084,574</b>              | <b>\$5,433,000</b>                  | <b>\$8,137,275</b>              |
| <b>Ambulance Transport</b>                  |                                  |                                 |                                     |                                 |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$3,672,397                      | \$7,271,239                     | \$7,271,239                         | \$7,271,239                     |
| <b>Total Sales and Charges For Services</b> | <b>\$3,672,397</b>               | <b>\$7,271,239</b>              | <b>\$7,271,239</b>                  | <b>\$7,271,239</b>              |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | (\$22,932)                       | (\$20,000)                      | (\$3,000)                           | (\$5,000)                       |
| <b>Total Other Revenues</b>                 | <b>(\$22,932)</b>                | <b>(\$20,000)</b>               | <b>(\$3,000)</b>                    | <b>(\$5,000)</b>                |
| <b>Total Ambulance Transport</b>            | <b>\$3,649,465</b>               | <b>\$7,251,239</b>              | <b>\$7,268,239</b>                  | <b>\$7,266,239</b>              |
| <b>Cadence CFD 1 - Debt</b>                 |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                                |                                  |                                 |                                     |                                 |
| Property Taxes                              | \$457,075                        | \$579,626                       | \$579,626                           | \$1,119,021                     |
| <b>Total Taxes</b>                          | <b>\$457,075</b>                 | <b>\$579,626</b>                | <b>\$579,626</b>                    | <b>\$1,119,021</b>              |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                      | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$6,013                          | -                               | -                                   | -                               |
| Other Revenues                              | \$348,107                        | \$371,588                       | \$331,213                           | \$358,369                       |
| <b>Total Other Revenues</b>                 | <b>\$354,121</b>                 | <b>\$371,588</b>                | <b>\$331,213</b>                    | <b>\$358,369</b>                |
| <b>Total Cadence CFD 1 - Debt</b>           | <b>\$811,195</b>                 | <b>\$951,214</b>                | <b>\$910,839</b>                    | <b>\$1,477,390</b>              |
| <b>Cadence CFD - Operating</b>              |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                                |                                  |                                 |                                     |                                 |
| Property Taxes                              | \$35,616                         | \$45,453                        | \$45,453                            | \$87,196                        |
| <b>Total Taxes</b>                          | <b>\$35,616</b>                  | <b>\$45,453</b>                 | <b>\$45,453</b>                     | <b>\$87,196</b>                 |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Contributions and Donations                 | -                                | \$75,329                        | \$75,329                            | \$63,782                        |
| <b>Total Other Revenues</b>                 | <b>-</b>                         | <b>\$75,329</b>                 | <b>\$75,329</b>                     | <b>\$63,782</b>                 |
| <b>Total Cadence CFD - Operating</b>        | <b>\$35,616</b>                  | <b>\$120,782</b>                | <b>\$120,782</b>                    | <b>\$150,978</b>                |
| <b>Cemetery</b>                             |                                  |                                 |                                     |                                 |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$1,924,749                      | \$1,455,000                     | \$1,653,100                         | \$1,530,224                     |
| <b>Total Sales and Charges For Services</b> | <b>\$1,924,749</b>               | <b>\$1,455,000</b>              | <b>\$1,653,100</b>                  | <b>\$1,530,224</b>              |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$22,315                         | \$20,000                        | \$40,000                            | \$25,000                        |
| Other Revenues                              | -                                | -                               | \$25                                | -                               |
| <b>Total Other Revenues</b>                 | <b>\$22,315</b>                  | <b>\$20,000</b>                 | <b>\$40,025</b>                     | <b>\$25,000</b>                 |
| <b>Total Cemetery</b>                       | <b>\$1,947,064</b>               | <b>\$1,475,000</b>              | <b>\$1,693,125</b>                  | <b>\$1,555,224</b>              |
| <b>Cemetery Reserve</b>                     |                                  |                                 |                                     |                                 |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$135,800                        | \$100,000                       | \$150,000                           | \$105,170                       |
| <b>Total Sales and Charges For Services</b> | <b>\$135,800</b>                 | <b>\$100,000</b>                | <b>\$150,000</b>                    | <b>\$105,170</b>                |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$120,264                        | \$160,000                       | \$28,000                            | \$25,000                        |
| <b>Total Other Revenues</b>                 | <b>\$120,264</b>                 | <b>\$160,000</b>                | <b>\$28,000</b>                     | <b>\$25,000</b>                 |
| <b>Total Cemetery Reserve</b>               | <b>\$256,064</b>                 | <b>\$260,000</b>                | <b>\$178,000</b>                    | <b>\$130,170</b>                |
| <b>Commercial Facilities Fund</b>           |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                                |                                  |                                 |                                     |                                 |
| Transient Occupancy Taxes                   | \$1,081,730                      | \$1,100,000                     | \$1,800,000                         | \$1,681,800                     |
| <b>Total Taxes</b>                          | <b>\$1,081,730</b>               | <b>\$1,100,000</b>              | <b>\$1,800,000</b>                  | <b>\$1,681,800</b>              |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$1,192,058                      | \$31,500                        | \$71,500                            | \$33,129                        |
| Enterprise                                  | \$510,639                        | \$3,152,880                     | \$3,554,980                         | \$3,292,015                     |
| <b>Total Sales and Charges For Services</b> | <b>\$1,702,698</b>               | <b>\$3,184,380</b>              | <b>\$3,626,480</b>                  | <b>\$3,325,144</b>              |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                  | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Other Revenues</b>                   |                                  |                                 |                                     |                                 |
| Interest                                | (\$6,215)                        | (\$8,500)                       | \$60,000                            | \$15,000                        |
| Other Revenues                          | \$23,261                         | \$25,000                        | \$25,000                            | \$26,293                        |
| <b>Total Other Revenues</b>             | \$17,046                         | \$16,500                        | \$85,000                            | \$41,293                        |
| <b>Total Commercial Facilities Fund</b> | \$2,801,473                      | \$4,300,880                     | \$5,511,480                         | \$5,048,237                     |
| <b>Court Construction Fee</b>           |                                  |                                 |                                     |                                 |
| <b>Licenses Fees Permits</b>            |                                  |                                 |                                     |                                 |
| Court Fees                              | \$724,482                        | \$700,000                       | \$900,000                           | \$750,000                       |
| <b>Total Licenses Fees Permits</b>      | \$724,482                        | \$700,000                       | \$900,000                           | \$750,000                       |
| <b>Other Revenues</b>                   |                                  |                                 |                                     |                                 |
| Interest                                | \$6,790                          | \$7,000                         | \$3,000                             | \$2,000                         |
| <b>Total Other Revenues</b>             | \$6,790                          | \$7,000                         | \$3,000                             | \$2,000                         |
| <b>Total Court Construction Fee</b>     | \$731,272                        | \$707,000                       | \$903,000                           | \$752,000                       |
| <b>Eastmark CFD 1 - Debt</b>            |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                            |                                  |                                 |                                     |                                 |
| Property Taxes                          | \$3,728,515                      | \$4,616,045                     | \$4,616,045                         | \$5,551,573                     |
| <b>Total Taxes</b>                      | \$3,728,515                      | \$4,616,045                     | \$4,616,045                         | \$5,551,573                     |
| <b>Other Revenues</b>                   |                                  |                                 |                                     |                                 |
| Interest                                | \$52,161                         | -                               | -                                   | -                               |
| Other Revenues                          | \$1,195,189                      | \$2,230,893                     | \$1,330,518                         | \$2,221,159                     |
| <b>Total Other Revenues</b>             | \$1,247,350                      | \$2,230,893                     | \$1,330,518                         | \$2,221,159                     |
| <b>Total Eastmark CFD 1 - Debt</b>      | \$4,975,865                      | \$6,846,938                     | \$5,946,563                         | \$7,772,732                     |
| <b>Eastmark CFD 1 - Operating</b>       |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                            |                                  |                                 |                                     |                                 |
| Property Taxes                          | \$290,534                        | \$359,673                       | \$359,673                           | \$432,546                       |
| <b>Total Taxes</b>                      | \$290,534                        | \$359,673                       | \$359,673                           | \$432,546                       |
| <b>Other Revenues</b>                   |                                  |                                 |                                     |                                 |
| Interest                                | \$4,100                          | -                               | -                                   | -                               |
| Contributions and Donations             | -                                | -                               | -                                   | \$51,787                        |
| <b>Total Other Revenues</b>             | \$4,100                          | -                               | -                                   | \$51,787                        |
| <b>Total Eastmark CFD 1 - Operating</b> | \$294,634                        | \$359,673                       | \$359,673                           | \$484,333                       |
| <b>Eastmark CFD 2-Debt</b>              |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                            |                                  |                                 |                                     |                                 |
| Property Taxes                          | \$154,722                        | \$357,357                       | -                                   | \$434,785                       |
| <b>Total Taxes</b>                      | \$154,722                        | \$357,357                       | -                                   | \$434,785                       |
| <b>Other Revenues</b>                   |                                  |                                 |                                     |                                 |
| Interest                                | \$1,899                          | -                               | -                                   | -                               |
| Other Revenues                          | \$56,363                         | \$341,366                       | \$41,141                            | \$338,888                       |
| <b>Total Other Revenues</b>             | \$58,262                         | \$341,366                       | \$41,141                            | \$338,888                       |
| <b>Total Eastmark CFD 2-Debt</b>        | \$212,984                        | \$698,723                       | \$41,141                            | \$773,673                       |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source  | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Eastmark Community Facilities District No. 2</b>       |                                  |                                 |                                     |                                 |
| <b>Taxes</b>  |                                  |                                 |                                     |                                 |
| Property Taxes  | \$12,056                         | \$27,846                        | \$27,846                            | \$33,879                        |
| <b>Total Taxes</b>  | <b>\$12,056</b>                  | <b>\$27,846</b>                 | <b>\$27,846</b>                     | <b>\$33,879</b>                 |
| <b>Other Revenues</b>                                     |                                  |                                 |                                     |                                 |
| Interest  | \$7                              | -                               | -                                   | -                               |
| Contributions and Donations                               | -                                | \$69,610                        | \$69,610                            | \$89,681                        |
| <b>Total Other Revenues</b>                               | <b>\$7</b>                       | <b>\$69,610</b>                 | <b>\$69,610</b>                     | <b>\$89,681</b>                 |
| <b>Total Eastmark Community Facilities District No. 2</b> | <b>\$12,063</b>                  | <b>\$97,456</b>                 | <b>\$97,456</b>                     | <b>\$123,560</b>                |
| <b>Economic Investment Fund</b>                           |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                                  |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements                           | (\$1,050)                        | -                               | -                                   | -                               |
| County and Other Governments Revenues                     | -                                | \$10,000,000                    | \$10,000,000                        | -                               |
| <b>Total Intergovernmental</b>                            | <b>(\$1,050)</b>                 | <b>\$10,000,000</b>             | <b>\$10,000,000</b>                 | <b>-</b>                        |
| <b>Sales and Charges For Services</b>                     |                                  |                                 |                                     |                                 |
| General   | \$1,196,312                      | \$1,050,000                     | \$1,399,000                         | \$1,410,340                     |
| Enterprise  | \$1,547,177                      | \$1,700,000                     | \$1,531,003                         | \$1,700,000                     |
| <b>Total Sales and Charges For Services</b>               | <b>\$2,743,489</b>               | <b>\$2,750,000</b>              | <b>\$2,930,003</b>                  | <b>\$3,110,340</b>              |
| <b>Other Revenues</b>                                     |                                  |                                 |                                     |                                 |
| Interest  | \$306,205                        | \$350,000                       | \$80,000                            | \$65,000                        |
| Other Revenues  | \$58,310                         | \$30,000                        | \$130,000                           | \$130,000                       |
| <b>Total Other Revenues</b>                               | <b>\$364,514</b>                 | <b>\$380,000</b>                | <b>\$210,000</b>                    | <b>\$195,000</b>                |
| <b>Total Economic Investment Fund</b>                     | <b>\$3,106,953</b>               | <b>\$13,130,000</b>             | <b>\$13,140,003</b>                 | <b>\$3,305,340</b>              |
| <b>Environmental Compliance Fee</b>                       |                                  |                                 |                                     |                                 |
| <b>Sales and Charges For Services</b>                     |                                  |                                 |                                     |                                 |
| General   | \$16,904,568                     | \$17,054,503                    | \$17,500,000                        | \$17,428,532                    |
| <b>Total Sales and Charges For Services</b>               | <b>\$16,904,568</b>              | <b>\$17,054,503</b>             | <b>\$17,500,000</b>                 | <b>\$17,428,532</b>             |
| <b>Other Revenues</b>                                     |                                  |                                 |                                     |                                 |
| Interest  | \$308,052                        | \$360,000                       | \$125,000                           | \$100,000                       |
| Other Revenues  | \$65,000                         | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                               | <b>\$373,052</b>                 | <b>\$360,000</b>                | <b>\$125,000</b>                    | <b>\$100,000</b>                |
| <b>Total Environmental Compliance Fee</b>                 | <b>\$17,277,620</b>              | <b>\$17,414,503</b>             | <b>\$17,625,000</b>                 | <b>\$17,528,532</b>             |
| <b>Greenfield WRP Joint Venture</b>                       |                                  |                                 |                                     |                                 |
| <b>Sales and Charges For Services</b>                     |                                  |                                 |                                     |                                 |
| Enterprise  | \$18,509,387                     | \$25,171,726                    | \$26,232,926                        | \$27,261,413                    |
| <b>Total Sales and Charges For Services</b>               | <b>\$18,509,387</b>              | <b>\$25,171,726</b>             | <b>\$26,232,926</b>                 | <b>\$27,261,413</b>             |
| <b>Total Greenfield WRP Joint Venture</b>                 | <b>\$18,509,387</b>              | <b>\$25,171,726</b>             | <b>\$26,232,926</b>                 | <b>\$27,261,413</b>             |
| <b>Highway User Revenue Fund</b>                          |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                                  |                                  |                                 |                                     |                                 |
| State Shared Revenues                                     | \$45,049,168                     | \$41,399,386                    | \$45,878,969                        | \$46,645,653                    |
| <b>Total Intergovernmental</b>                            | <b>\$45,049,168</b>              | <b>\$41,399,386</b>             | <b>\$45,878,969</b>                 | <b>\$46,645,653</b>             |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source  | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Other Revenues</b>                         |                                  |                                 |                                     |                                 |
| Interest                                      | \$446,664                        | \$450,000                       | \$250,000                           | \$200,000                       |
| <b>Total Other Revenues</b>                   | \$446,664                        | \$450,000                       | \$250,000                           | \$200,000                       |
| <b>Total Highway User Revenue Fund</b>        | \$45,495,832                     | \$41,849,386                    | \$46,128,969                        | \$46,845,653                    |
| <b>Local Streets</b>                          |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                                  |                                  |                                 |                                     |                                 |
| Sales and Use Taxes                           | \$37,981,649                     | \$34,404,023                    | \$43,123,623                        | \$41,700,975                    |
| <b>Total Taxes</b>                            | \$37,981,649                     | \$34,404,023                    | \$43,123,623                        | \$41,700,975                    |
| <b>Intergovernmental</b>                      |                                  |                                 |                                     |                                 |
| County and Other Governments Revenues         | \$421,032                        | -                               | -                                   | -                               |
| <b>Total Intergovernmental</b>                | \$421,032                        | -                               | -                                   | -                               |
| <b>Sales and Charges For Services</b>         |                                  |                                 |                                     |                                 |
| General                                       | \$1,281,120                      | \$657,000                       | \$869,933                           | \$690,967                       |
| <b>Total Sales and Charges For Services</b>   | \$1,281,120                      | \$657,000                       | \$869,933                           | \$690,967                       |
| <b>Licenses Fees Permits</b>                  |                                  |                                 |                                     |                                 |
| Business Licenses                             | \$149,921                        | -                               | -                                   | -                               |
| Fees  | \$94,638                         | \$145,745                       | \$105,928                           | \$45,491                        |
| <b>Total Licenses Fees Permits</b>            | \$244,560                        | \$145,745                       | \$105,928                           | \$45,491                        |
| <b>Other Revenues</b>                         |                                  |                                 |                                     |                                 |
| Interest                                      | \$799,525                        | \$930,700                       | \$350,000                           | \$350,942                       |
| Other Revenues                                | \$290,259                        | \$545,000                       | \$545,000                           | \$573,177                       |
| <b>Total Other Revenues</b>                   | \$1,089,784                      | \$1,475,700                     | \$895,000                           | \$924,119                       |
| <b>Total Local Streets</b>                    | \$41,018,145                     | \$36,682,468                    | \$44,994,484                        | \$43,361,552                    |
| <b>Mesa Arts Center Restoration Fee</b>       |                                  |                                 |                                     |                                 |
| <b>Licenses Fees Permits</b>                  |                                  |                                 |                                     |                                 |
| Culture and Recreation Fees                   | \$7,985                          | \$385,000                       | \$285,000                           | \$145,000                       |
| <b>Total Licenses Fees Permits</b>            | \$7,985                          | \$385,000                       | \$285,000                           | \$145,000                       |
| <b>Other Revenues</b>                         |                                  |                                 |                                     |                                 |
| Interest                                      | \$22,815                         | \$30,000                        | \$10,000                            | \$6,000                         |
| Contributions and Donations                   | \$93,580                         | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                   | \$116,395                        | \$30,000                        | \$10,000                            | \$6,000                         |
| <b>Total Mesa Arts Center Restoration Fee</b> | \$124,380                        | \$415,000                       | \$295,000                           | \$151,000                       |
| <b>Public Safety Sales Tax</b>                |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                                  |                                  |                                 |                                     |                                 |
| Sales and Use Taxes                           | \$31,639,632                     | \$28,669,167                    | \$35,936,353                        | \$34,750,813                    |
| <b>Total Taxes</b>                            | \$31,639,632                     | \$28,669,167                    | \$35,936,353                        | \$34,750,813                    |
| <b>Other Revenues</b>                         |                                  |                                 |                                     |                                 |
| Interest                                      | \$492,431                        | \$480,000                       | \$325,000                           | \$260,000                       |
| Other Revenues                                | -                                | \$84,000                        | \$7,005                             | -                               |
| <b>Total Other Revenues</b>                   | \$492,431                        | \$564,000                       | \$332,005                           | \$260,000                       |
| <b>Total Public Safety Sales Tax</b>          | \$32,132,063                     | \$29,233,167                    | \$36,268,358                        | \$35,010,813                    |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                      | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Quality of Life Sales Tax</b>            |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                                |                                  |                                 |                                     |                                 |
| Sales and Use Taxes                         | \$31,651,379                     | \$28,669,166                    | \$35,936,353                        | \$34,750,813                    |
| <b>Total Taxes</b>                          | <b>\$31,651,379</b>              | <b>\$28,669,166</b>             | <b>\$35,936,353</b>                 | <b>\$34,750,813</b>             |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Business Licenses                           | \$124,993                        | -                               | -                                   | -                               |
| <b>Total Licenses Fees Permits</b>          | <b>\$124,993</b>                 | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$251,381                        | \$270,000                       | \$100,000                           | \$80,000                        |
| <b>Total Other Revenues</b>                 | <b>\$251,381</b>                 | <b>\$270,000</b>                | <b>\$100,000</b>                    | <b>\$80,000</b>                 |
| <b>Total Quality of Life Sales Tax</b>      | <b>\$32,027,753</b>              | <b>\$28,939,166</b>             | <b>\$36,036,353</b>                 | <b>\$34,830,813</b>             |
| <b>Restricted Programs Fund</b>             |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                                |                                  |                                 |                                     |                                 |
| Transient Occupancy Taxes                   | \$2,903,976                      | \$2,400,000                     | \$4,200,000                         | \$3,908,200                     |
| <b>Total Taxes</b>                          | <b>\$2,903,976</b>               | <b>\$2,400,000</b>              | <b>\$4,200,000</b>                  | <b>\$3,908,200</b>              |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements             | -                                | \$121,056                       | -                                   | -                               |
| State Shared Revenues                       | \$710,892                        | -                               | -                                   | \$2,800,000                     |
| County and Other Governments Revenues       | \$1,718,447                      | \$80,370                        | \$60,000                            | \$70,245                        |
| <b>Total Intergovernmental</b>              | <b>\$2,429,339</b>               | <b>\$201,426</b>                | <b>\$60,000</b>                     | <b>\$2,870,245</b>              |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$650                            | \$2,700,000                     | \$2,700,000                         | -                               |
| Culture and Recreation                      | \$520,835                        | \$100,000                       | \$12,000                            | -                               |
| <b>Total Sales and Charges For Services</b> | <b>\$521,485</b>                 | <b>\$2,800,000</b>              | <b>\$2,712,000</b>                  | <b>-</b>                        |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Permits                                     | (\$170)                          | -                               | -                                   | -                               |
| Fees  | \$662,947                        | \$494,313                       | \$700,165                           | \$504,199                       |
| Court Fees                                  | \$646,186                        | \$780,000                       | \$800,000                           | \$700,000                       |
| <b>Total Licenses Fees Permits</b>          | <b>\$1,308,963</b>               | <b>\$1,274,313</b>              | <b>\$1,500,165</b>                  | <b>\$1,204,199</b>              |
| <b>Fines and Forfeitures</b>                |                                  |                                 |                                     |                                 |
| Court Fines                                 | \$240,796                        | \$291,000                       | \$265,755                           | \$290,994                       |
| <b>Total Fines and Forfeitures</b>          | <b>\$240,796</b>                 | <b>\$291,000</b>                | <b>\$265,755</b>                    | <b>\$290,994</b>                |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$241,471                        | \$230,000                       | \$86,893                            | \$80,000                        |
| Contributions and Donations                 | \$456,931                        | \$37,800                        | \$144,378                           | \$2,812,815                     |
| Other Revenues                              | \$1,104,865                      | \$1,621,995                     | \$963,606                           | \$1,530,882                     |
| <b>Total Other Revenues</b>                 | <b>\$1,803,266</b>               | <b>\$1,889,795</b>              | <b>\$1,194,877</b>                  | <b>\$4,423,697</b>              |
| <b>Total Restricted Programs Fund</b>       | <b>\$9,207,825</b>               | <b>\$8,856,534</b>              | <b>\$9,932,797</b>                  | <b>\$12,697,335</b>             |
| <b>Solid Waste Development Fee</b>          |                                  |                                 |                                     |                                 |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Fees  | \$396,531                        | \$470,000                       | \$450,000                           | \$440,000                       |
| <b>Total Licenses Fees Permits</b>          | <b>\$396,531</b>                 | <b>\$470,000</b>                | <b>\$450,000</b>                    | <b>\$440,000</b>                |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                      | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$10,283                         | \$20,000                        | \$8,000                             | \$2,000                         |
| <b>Total Other Revenues</b>                 | <b>\$10,283</b>                  | <b>\$20,000</b>                 | <b>\$8,000</b>                      | <b>\$2,000</b>                  |
| <b>Total Solid Waste Development Fee</b>    | <b>\$406,814</b>                 | <b>\$490,000</b>                | <b>\$458,000</b>                    | <b>\$442,000</b>                |
| <b>Special Programs Fund</b>                |                                  |                                 |                                     |                                 |
| <b>Taxes</b>                                |                                  |                                 |                                     |                                 |
| Transient Occupancy Taxes                   | -                                | \$700,000                       | -                                   | -                               |
| <b>Total Taxes</b>                          | <b>-</b>                         | <b>\$700,000</b>                | <b>-</b>                            | <b>-</b>                        |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$168,978                        | \$424,651                       | \$334,474                           | \$471,604                       |
| Culture and Recreation                      | \$176,718                        | \$172,000                       | \$172,000                           | \$180,892                       |
| <b>Total Sales and Charges For Services</b> | <b>\$345,696</b>                 | <b>\$596,651</b>                | <b>\$506,474</b>                    | <b>\$652,496</b>                |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Fees  | \$244,144                        | \$238,527                       | \$277,320                           | \$349,587                       |
| <b>Total Licenses Fees Permits</b>          | <b>\$244,144</b>                 | <b>\$238,527</b>                | <b>\$277,320</b>                    | <b>\$349,587</b>                |
| <b>Fines and Forfeitures</b>                |                                  |                                 |                                     |                                 |
| Other Fines                                 | \$47,016                         | \$70,156                        | \$44,287                            | \$80,653                        |
| <b>Total Fines and Forfeitures</b>          | <b>\$47,016</b>                  | <b>\$70,156</b>                 | <b>\$44,287</b>                     | <b>\$80,653</b>                 |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$1,056,532                      | \$1,120,000                     | \$600,000                           | \$600,000                       |
| Contributions and Donations                 | -                                | -                               | \$32,500                            | \$20,000                        |
| Other Revenues                              | \$187,564                        | \$174,167                       | \$201,167                           | \$198,135                       |
| <b>Total Other Revenues</b>                 | <b>\$1,244,096</b>               | <b>\$1,294,167</b>              | <b>\$833,667</b>                    | <b>\$818,135</b>                |
| <b>Total Special Programs Fund</b>          | <b>\$1,880,952</b>               | <b>\$2,899,501</b>              | <b>\$1,661,748</b>                  | <b>\$1,900,871</b>              |
| <b>TOPAZ Joint Venture Fund</b>             |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements             | -                                | \$146,874                       | \$146,874                           | -                               |
| County and Other Governments Revenues       | \$505,193                        | \$2,428,820                     | \$1,839,795                         | \$6,772,017                     |
| <b>Total Intergovernmental</b>              | <b>\$505,193</b>                 | <b>\$2,575,694</b>              | <b>\$1,986,669</b>                  | <b>\$6,772,017</b>              |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | -                                | \$1,855,287                     | -                                   | \$2,202,232                     |
| Enterprise                                  | \$1,697,765                      | -                               | -                                   | -                               |
| <b>Total Sales and Charges For Services</b> | <b>\$1,697,765</b>               | <b>\$1,855,287</b>              | <b>-</b>                            | <b>\$2,202,232</b>              |
| <b>Total TOPAZ Joint Venture Fund</b>       | <b>\$2,202,958</b>               | <b>\$4,430,981</b>              | <b>\$1,986,669</b>                  | <b>\$8,974,249</b>              |
| <b>Transit Fund</b>                         |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| State Shared Revenues                       | \$1,281,570                      | \$1,281,570                     | \$1,200,000                         | \$1,281,570                     |
| State Grants and Reimbursements             | -                                | \$8,400,000                     | \$8,400,000                         | -                               |
| County and Other Governments Revenues       | \$1,952                          | \$312,000                       | \$312,000                           | \$316,000                       |
| <b>Total Intergovernmental</b>              | <b>\$1,283,522</b>               | <b>\$9,993,570</b>              | <b>\$9,912,000</b>                  | <b>\$1,597,570</b>              |



**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source   | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|--|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Sales and Charges For Services</b>                  |                                  |                                 |                                     |                                 |
| General  | \$265,333                        | \$452,000                       | \$500,000                           | \$897,000                       |
| Enterprise   | \$12,264                         | \$12,264                        | \$12,264                            | \$13,794                        |
| <b>Total Sales and Charges For Services</b>            | <b>\$277,597</b>                 | <b>\$464,264</b>                | <b>\$512,264</b>                    | <b>\$910,794</b>                |
| <b>Other Revenues</b>                                  |                                  |                                 |                                     |                                 |
| Interest   | (\$40,857)                       | (\$200,000)                     | -                                   | -                               |
| Other Revenues   | \$1,604,166                      | \$125,000                       | \$1,217,113                         | \$83,000                        |
| <b>Total Other Revenues</b>                            | <b>\$1,563,309</b>               | <b>(\$75,000)</b>               | <b>\$1,217,113</b>                  | <b>\$83,000</b>                 |
| <b>Total Transit Fund</b>                              | <b>\$3,124,427</b>               | <b>\$10,382,834</b>             | <b>\$11,641,377</b>                 | <b>\$2,591,364</b>              |
| <b>Transportation</b>                                  |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                               |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements                        | \$840,872                        | -                               | -                                   | -                               |
| County and Other Governments Revenues                  | \$9,034,590                      | \$9,723,952                     | \$10,639,321                        | \$20,577,689                    |
| <b>Total Intergovernmental</b>                         | <b>\$9,875,462</b>               | <b>\$9,723,952</b>              | <b>\$10,639,321</b>                 | <b>\$20,577,689</b>             |
| <b>Sales and Charges For Services</b>                  |                                  |                                 |                                     |                                 |
| General  | \$5,818                          | -                               | -                                   | -                               |
| <b>Total Sales and Charges For Services</b>            | <b>\$5,818</b>                   | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Other Revenues</b>                                  |                                  |                                 |                                     |                                 |
| Interest   | \$635,949                        | \$810,000                       | \$325,000                           | \$250,000                       |
| Other Revenues   | \$198,218                        | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                            | <b>\$834,167</b>                 | <b>\$810,000</b>                | <b>\$325,000</b>                    | <b>\$250,000</b>                |
| <b>Total Transportation</b>                            | <b>\$10,715,447</b>              | <b>\$10,533,952</b>             | <b>\$10,964,321</b>                 | <b>\$20,827,689</b>             |
| <b>Utility Replacement Extension and Renewal</b>       |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                                  |                                  |                                 |                                     |                                 |
| Interest   | \$610,993                        | \$712,000                       | \$267,000                           | \$234,000                       |
| <b>Total Other Revenues</b>                            | <b>\$610,993</b>                 | <b>\$712,000</b>                | <b>\$267,000</b>                    | <b>\$234,000</b>                |
| <b>Total Utility Replacement Extension and Renewal</b> | <b>\$610,993</b>                 | <b>\$712,000</b>                | <b>\$267,000</b>                    | <b>\$234,000</b>                |
| <b>Vehicle Replacement</b>                             |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                                  |                                  |                                 |                                     |                                 |
| Interest   | \$130,179                        | \$150,000                       | \$60,000                            | \$50,000                        |
| Sale of Property                                       | (\$0)                            | \$78,000                        | \$185,203                           | \$85,000                        |
| Other Revenues   | -                                | -                               | \$23                                | -                               |
| <b>Total Other Revenues</b>                            | <b>\$130,179</b>                 | <b>\$228,000</b>                | <b>\$245,226</b>                    | <b>\$135,000</b>                |
| <b>Total Vehicle Replacement</b>                       | <b>\$130,179</b>                 | <b>\$228,000</b>                | <b>\$245,226</b>                    | <b>\$135,000</b>                |
| <b>Total Restricted Funds</b>                          | <b>\$234,219,476</b>             | <b>\$261,522,697</b>            | <b>\$286,341,529</b>                | <b>\$289,769,435</b>            |
| <b>Internal Service Funds</b>                          |                                  |                                 |                                     |                                 |
| <b>Fleet Internal Service</b>                          |                                  |                                 |                                     |                                 |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                      | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | (\$52,053)                       | (\$60,000)                      | (\$20,000)                          | (\$20,000)                      |
| Sale of Property                            | \$2,805                          | -                               | -                                   | -                               |
| Other Revenues                              | \$99,519                         | \$300,000                       | \$100,120                           | \$292,000                       |
| <b>Total Other Revenues</b>                 | \$50,271                         | \$240,000                       | \$80,120                            | \$272,000                       |
| <b>Total Fleet Internal Service</b>         | \$50,271                         | \$240,000                       | \$80,120                            | \$272,000                       |
| <b>Print Shop Internal Service</b>          |                                  |                                 |                                     |                                 |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | \$2,974                          | -                               | -                                   | -                               |
| <b>Total Sales and Charges For Services</b> | \$2,974                          | -                               | -                                   | -                               |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | (\$325)                          | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                 | (\$325)                          | -                               | -                                   | -                               |
| <b>Total Print Shop Internal Service</b>    | \$2,649                          | -                               | -                                   | -                               |
| <b>Warehouse Internal Service</b>           |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | (\$8,130)                        | \$500                           | (\$10,000)                          | (\$8,000)                       |
| Sale of Property                            | (\$0)                            | \$100,000                       | \$50,000                            | \$100,000                       |
| Other Revenues                              | \$7,118,460                      | \$9,054,446                     | \$6,037,329                         | \$9,269,259                     |
| <b>Total Other Revenues</b>                 | \$7,110,330                      | \$9,154,946                     | \$6,077,329                         | \$9,361,259                     |
| <b>Total Warehouse Internal Service</b>     | \$7,110,330                      | \$9,154,946                     | \$6,077,329                         | \$9,361,259                     |
| <b>Total Internal Service Funds</b>         | \$7,163,251                      | \$9,394,946                     | \$6,157,449                         | \$9,633,259                     |
| <b>Impact Fees</b>                          |                                  |                                 |                                     |                                 |
| <b>Fire Impact Fee</b>                      |                                  |                                 |                                     |                                 |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Fees  | \$2,041,257                      | \$1,150,000                     | \$3,000,000                         | \$1,300,000                     |
| <b>Total Licenses Fees Permits</b>          | \$2,041,257                      | \$1,150,000                     | \$3,000,000                         | \$1,300,000                     |
| <b>Total Fire Impact Fee</b>                | \$2,041,257                      | \$1,150,000                     | \$3,000,000                         | \$1,300,000                     |
| <b>Police Impact Fee</b>                    |                                  |                                 |                                     |                                 |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Fees  | \$3,114,295                      | \$1,830,000                     | \$5,000,000                         | \$2,000,000                     |
| <b>Total Licenses Fees Permits</b>          | \$3,114,295                      | \$1,830,000                     | \$5,000,000                         | \$2,000,000                     |
| <b>Total Police Impact Fee</b>              | \$3,114,295                      | \$1,830,000                     | \$5,000,000                         | \$2,000,000                     |
| <b>Stormwater Drainage Impact Fee</b>       |                                  |                                 |                                     |                                 |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Fees  | \$1,407,935                      | \$700,000                       | \$1,315,192                         | \$750,000                       |
| <b>Total Licenses Fees Permits</b>          | \$1,407,935                      | \$700,000                       | \$1,315,192                         | \$750,000                       |
| <b>Total Stormwater Drainage Impact Fee</b> | \$1,407,935                      | \$700,000                       | \$1,315,192                         | \$750,000                       |
| <b>Wastewater Impact Fee</b>                |                                  |                                 |                                     |                                 |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source   | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|--|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Licenses Fees Permits</b>                   |                                  |                                 |                                     |                                 |
| Fees   | \$10,263,008                     | \$7,500,000                     | \$12,000,000                        | \$7,500,000                     |
| <b>Total Licenses Fees Permits</b>             | \$10,263,008                     | \$7,500,000                     | \$12,000,000                        | \$7,500,000                     |
| <b>Total Wastewater Impact Fee</b>             | \$10,263,008                     | \$7,500,000                     | \$12,000,000                        | \$7,500,000                     |
| <b>Water Impact Fees</b>                       |                                  |                                 |                                     |                                 |
| <b>Licenses Fees Permits</b>                   |                                  |                                 |                                     |                                 |
| Fees   | \$9,443,166                      | \$6,800,000                     | \$14,000,000                        | \$7,000,000                     |
| <b>Total Licenses Fees Permits</b>             | \$9,443,166                      | \$6,800,000                     | \$14,000,000                        | \$7,000,000                     |
| <b>Total Water Impact Fees</b>                 | \$9,443,166                      | \$6,800,000                     | \$14,000,000                        | \$7,000,000                     |
| <b>Total Impact Fees</b>                       | \$26,269,661                     | \$17,980,000                    | \$35,315,192                        | \$18,550,000                    |
| <b>Grant Funds</b>                             |                                  |                                 |                                     |                                 |
| <b>Community Development Block Grant</b>       |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                       |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements                | \$3,895,698                      | \$11,387,153                    | \$11,640,456                        | \$18,594,947                    |
| State Grants and Reimbursements                | -                                | \$11,250                        | \$11,250                            | -                               |
| <b>Total Intergovernmental</b>                 | \$3,895,698                      | \$11,398,403                    | \$11,651,706                        | \$18,594,947                    |
| <b>Sales and Charges For Services</b>          |                                  |                                 |                                     |                                 |
| General  | -                                | -                               | (\$248,192)                         | \$248,192                       |
| <b>Total Sales and Charges For Services</b>    | -                                | -                               | (\$248,192)                         | \$248,192                       |
| <b>Other Revenues</b>                          |                                  |                                 |                                     |                                 |
| Interest                                       | \$328                            | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                    | \$328                            | -                               | -                                   | -                               |
| <b>Total Community Development Block Grant</b> | \$3,896,027                      | \$11,398,403                    | \$11,403,514                        | \$18,843,139                    |
| <b>Grants - Enterprise</b>                     |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                       |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements                | \$8,459                          | \$4,279,267                     | \$1,046,124                         | \$4,024,945                     |
| State Grants and Reimbursements                | \$443,944                        | \$650,229                       | \$650,229                           | \$13,623                        |
| <b>Total Intergovernmental</b>                 | \$452,403                        | \$4,929,496                     | \$1,696,353                         | \$4,038,568                     |
| <b>Total Grants - Enterprise</b>               | \$452,403                        | \$4,929,496                     | \$1,696,353                         | \$4,038,568                     |
| <b>Grants - Gen. Gov.</b>                      |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                       |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements                | \$2,583,498                      | \$11,189,541                    | (\$6,317,343)                       | \$22,457,990                    |
| State Grants and Reimbursements                | \$409,079                        | \$17,854,266                    | \$18,245,045                        | \$1,805,377                     |
| County and Other Governments Revenues          | \$1,219,395                      | \$3,655,750                     | \$3,043,393                         | \$8,927,106                     |
| <b>Total Intergovernmental</b>                 | \$4,211,973                      | \$32,699,557                    | \$14,971,095                        | \$33,190,473                    |
| <b>Other Revenues</b>                          |                                  |                                 |                                     |                                 |
| Interest                                       | \$86                             | -                               | \$9                                 | -                               |
| Contributions and Donations                    | \$137,250                        | \$200,761                       | \$137,600                           | \$200,435                       |
| <b>Total Other Revenues</b>                    | \$137,336                        | \$200,761                       | \$137,609                           | \$200,435                       |
| <b>Total Grants - Gen. Gov.</b>                | \$4,349,308                      | \$32,900,318                    | \$15,108,704                        | \$33,390,908                    |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                      | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>HOME</b>                                 |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements             | \$18,329                         | \$5,792,058                     | \$1,063,666                         | \$12,868,341                    |
| <b>Total Intergovernmental</b>              | <b>\$18,329</b>                  | <b>\$5,792,058</b>              | <b>\$1,063,666</b>                  | <b>\$12,868,341</b>             |
| <b>Total HOME</b>                           | <b>\$18,329</b>                  | <b>\$5,792,058</b>              | <b>\$1,063,666</b>                  | <b>\$12,868,341</b>             |
| <b>Relief Fund</b>                          |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements             | \$79,756,983                     | \$134,882,686                   | \$52,757,862                        | -                               |
| County and Other Governments Revenues       | -                                | -                               | \$17,970,789                        | \$20,000,000                    |
| <b>Total Intergovernmental</b>              | <b>\$79,756,983</b>              | <b>\$134,882,686</b>            | <b>\$70,728,651</b>                 | <b>\$20,000,000</b>             |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$392,454                        | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                 | <b>\$392,454</b>                 | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Total Relief Fund</b>                    | <b>\$80,149,436</b>              | <b>\$134,882,686</b>            | <b>\$70,728,651</b>                 | <b>\$20,000,000</b>             |
| <b>Section 8</b>                            |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                    |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements             | \$17,246,361                     | \$20,494,230                    | \$18,950,055                        | \$21,652,080                    |
| <b>Total Intergovernmental</b>              | <b>\$17,246,361</b>              | <b>\$20,494,230</b>             | <b>\$18,950,055</b>                 | <b>\$21,652,080</b>             |
| <b>Sales and Charges For Services</b>       |                                  |                                 |                                     |                                 |
| General                                     | (\$20)                           | -                               | -                                   | -                               |
| <b>Total Sales and Charges For Services</b> | <b>(\$20)</b>                    | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Licenses Fees Permits</b>                |                                  |                                 |                                     |                                 |
| Fees  | \$5                              | -                               | -                                   | -                               |
| <b>Total Licenses Fees Permits</b>          | <b>\$5</b>                       | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$513                            | \$11,200                        | \$400                               | \$200                           |
| <b>Total Other Revenues</b>                 | <b>\$513</b>                     | <b>\$11,200</b>                 | <b>\$400</b>                        | <b>\$200</b>                    |
| <b>Total Section 8</b>                      | <b>\$17,246,860</b>              | <b>\$20,505,430</b>             | <b>\$18,950,455</b>                 | <b>\$21,652,280</b>             |
| <b>Total Grant Funds</b>                    | <b>\$106,112,363</b>             | <b>\$210,408,391</b>            | <b>\$118,951,343</b>                | <b>\$110,793,236</b>            |
| <b>Trust Funds</b>                          |                                  |                                 |                                     |                                 |
| <b>Employee Benefit Trust</b>               |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                       |                                  |                                 |                                     |                                 |
| Interest                                    | \$724,318                        | \$744,000                       | \$275,000                           | \$200,000                       |
| Self Insurance Contributions                | \$97,668,890                     | \$105,127,494                   | \$99,477,694                        | \$111,378,793                   |
| Other Revenues                              | \$10,262                         | -                               | -                                   | \$75,000                        |
| <b>Total Other Revenues</b>                 | <b>\$98,403,471</b>              | <b>\$105,871,494</b>            | <b>\$99,752,694</b>                 | <b>\$111,653,793</b>            |
| <b>Total Employee Benefit Trust</b>         | <b>\$98,403,471</b>              | <b>\$105,871,494</b>            | <b>\$99,752,694</b>                 | <b>\$111,653,793</b>            |
| <b>Property and Public Liability</b>        |                                  |                                 |                                     |                                 |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source  | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Other Revenues</b>                                     |                                  |                                 |                                     |                                 |
| Interest  | \$190,366                        | \$240,000                       | \$70,000                            | \$70,000                        |
| Self Insurance Contributions                              | \$5,935,830                      | \$6,884,396                     | \$6,043,572                         | \$7,818,266                     |
| <b>Total Other Revenues</b>                               | <b>\$6,126,196</b>               | <b>\$7,124,396</b>              | <b>\$6,113,572</b>                  | <b>\$7,888,266</b>              |
| <b>Total Property and Public Liability</b>                | <b>\$6,126,196</b>               | <b>\$7,124,396</b>              | <b>\$6,113,572</b>                  | <b>\$7,888,266</b>              |
| <b>Workers' Compensation</b>                              |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                                     |                                  |                                 |                                     |                                 |
| Interest  | \$121,072                        | \$100,800                       | \$50,000                            | \$50,000                        |
| Self Insurance Contributions                              | \$5,488,227                      | \$6,955,110                     | \$7,488,302                         | \$5,888,941                     |
| Other Revenues  | \$129,696                        | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                               | <b>\$5,738,996</b>               | <b>\$7,055,910</b>              | <b>\$7,538,302</b>                  | <b>\$5,938,941</b>              |
| <b>Total Workers' Compensation</b>                        | <b>\$5,738,996</b>               | <b>\$7,055,910</b>              | <b>\$7,538,302</b>                  | <b>\$5,938,941</b>              |
| <b>Total Trust Funds</b>                                  | <b>\$110,268,663</b>             | <b>\$120,051,800</b>            | <b>\$113,404,568</b>                | <b>\$125,481,000</b>            |
| <b>Debt Service Funds</b>                                 |                                  |                                 |                                     |                                 |
| <b>General Obligation Bond Redemption</b>                 |                                  |                                 |                                     |                                 |
| <b>Taxes</b>  |                                  |                                 |                                     |                                 |
| Property Taxes  | \$42,574,720                     | \$45,164,000                    | \$45,164,000                        | \$38,768,000                    |
| <b>Total Taxes</b>  | <b>\$42,574,720</b>              | <b>\$45,164,000</b>             | <b>\$45,164,000</b>                 | <b>\$38,768,000</b>             |
| <b>Intergovernmental</b>                                  |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements                           | \$3,544                          | -                               | -                                   | -                               |
| <b>Total Intergovernmental</b>                            | <b>\$3,544</b>                   | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Other Revenues</b>                                     |                                  |                                 |                                     |                                 |
| Interest  | \$225,936                        | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                               | <b>\$225,936</b>                 | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Total General Obligation Bond Redemption</b>           | <b>\$42,804,200</b>              | <b>\$45,164,000</b>             | <b>\$45,164,000</b>                 | <b>\$38,768,000</b>             |
| <b>Special Improvement District Bond Redemption</b>       |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                                     |                                  |                                 |                                     |                                 |
| Interest  | \$636                            | -                               | -                                   | -                               |
| Other Revenues  | \$232,083                        | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                               | <b>\$232,719</b>                 | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Total Special Improvement District Bond Redemption</b> | <b>\$232,719</b>                 | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Utility Systems Bond Redemption</b>                    |                                  |                                 |                                     |                                 |
| <b>Intergovernmental</b>                                  |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements                           | \$519,333                        | -                               | -                                   | -                               |
| <b>Total Intergovernmental</b>                            | <b>\$519,333</b>                 | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Other Revenues</b>                                     |                                  |                                 |                                     |                                 |
| Interest  | (\$21,013)                       | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                               | <b>(\$21,013)</b>                | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Total Utility Systems Bond Redemption</b>              | <b>\$498,320</b>                 | <b>-</b>                        | <b>-</b>                            | <b>-</b>                        |
| <b>Utility Systems GO Bond Redemption</b>                 |                                  |                                 |                                     |                                 |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source  | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|---|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Other Revenues</b>                             |                                  |                                 |                                     |                                 |
| Interest  | \$8,756                          | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                       | \$8,756                          | -                               | -                                   | -                               |
| <b>Total Utility Systems GO Bond Redemption</b>   | \$8,756                          | -                               | -                                   | -                               |
| <b>WIFA Redemption</b>                            |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                             |                                  |                                 |                                     |                                 |
| Interest  | \$38,408                         | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                       | \$38,408                         | -                               | -                                   | -                               |
| <b>Total WIFA Redemption</b>                      | \$38,408                         | -                               | -                                   | -                               |
| <b>Highway User Revenue Bond Redemption</b>       |                                  |                                 |                                     |                                 |
| <b>Total Highway User Revenue Bond Redemption</b> | (\$29,393)                       | -                               | -                                   | -                               |
| <b>Total Debt Service Funds</b>                   | \$43,553,010                     | \$45,164,000                    | \$45,164,000                        | \$38,768,000                    |
| <b>Bond Funds</b>                                 |                                  |                                 |                                     |                                 |
| <b>Library Bond Construction</b>                  |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                             |                                  |                                 |                                     |                                 |
| Interest  | \$7,757                          | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                       | \$7,757                          | -                               | -                                   | -                               |
| <b>Total Library Bond Construction</b>            | \$7,757                          | -                               | -                                   | -                               |
| <b>Parks Bond Construction</b>                    |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                             |                                  |                                 |                                     |                                 |
| Interest  | \$135,417                        | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                       | \$135,417                        | -                               | -                                   | -                               |
| <b>Total Parks Bond Construction</b>              | \$135,417                        | -                               | -                                   | -                               |
| <b>Water Bond Construction</b>                    |                                  |                                 |                                     |                                 |
| <b>Licenses Fees Permits</b>                      |                                  |                                 |                                     |                                 |
| Fees  | \$24,910                         | -                               | -                                   | -                               |
| <b>Total Licenses Fees Permits</b>                | \$24,910                         | -                               | -                                   | -                               |
| <b>Other Revenues</b>                             |                                  |                                 |                                     |                                 |
| Interest  | \$37,190                         | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                       | \$37,190                         | -                               | -                                   | -                               |
| <b>Total Water Bond Construction</b>              | \$62,100                         | -                               | -                                   | -                               |
| <b>Public Safety Bond Construction</b>            |                                  |                                 |                                     |                                 |
| <b>Other Revenues</b>                             |                                  |                                 |                                     |                                 |
| Interest  | \$32,557                         | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                       | \$32,557                         | -                               | -                                   | -                               |
| <b>Total Public Safety Bond Construction</b>      | \$32,557                         | -                               | -                                   | -                               |
| <b>Streets Bond Construction</b>                  |                                  |                                 |                                     |                                 |

**City of Mesa, Arizona**  
**Summary of Revenues by Fund and Source**  
**Fiscal Year 2022/23 - Adopted**

| Source                                     | FY 2020/21<br>Actual<br>Revenues | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Revenues | FY 2022/23<br>Adopted<br>Budget |
|--|----------------------------------|---------------------------------|-------------------------------------|---------------------------------|
| <b>Intergovernmental</b>                   |                                  |                                 |                                     |                                 |
| Federal Grants & Reimbursements            | \$0                              | -                               | -                                   | -                               |
| <b>Total Intergovernmental</b>             | (\$0)                            | -                               | -                                   | -                               |
| <b>Other Revenues</b>                      |                                  |                                 |                                     |                                 |
| Interest                                   | \$83,350                         | -                               | -                                   | -                               |
| <b>Total Other Revenues</b>                | \$83,350                         | -                               | -                                   | -                               |
| <b>Total Streets Bond Construction</b>     | \$83,350                         | -                               | -                                   | -                               |
| <b>Electric Bond Construction</b>          |                                  |                                 |                                     |                                 |
| <b>Total Electric Bond Construction</b>    | (\$119,756)                      | -                               | -                                   | -                               |
| <b>Gas Bond Construction</b>               |                                  |                                 |                                     |                                 |
| <b>Total Gas Bond Construction</b>         | (\$119,446)                      | -                               | -                                   | -                               |
| <b>Wastewater Bond Construction</b>        |                                  |                                 |                                     |                                 |
| <b>Total Wastewater Bond Construction</b>  | (\$335,474)                      | -                               | -                                   | -                               |
| <b>Solid Waste Bond Construction</b>       |                                  |                                 |                                     |                                 |
| <b>Total Solid Waste Bond Construction</b> | (\$535)                          | -                               | -                                   | -                               |
| <b>Total Bond Funds</b>                    | (\$254,030)                      | -                               | -                                   | -                               |
| <b>Total City Revenues</b>                 | \$1,311,238,202                  | \$1,433,812,617                 | \$1,440,177,477                     | \$1,461,440,740                 |

Changes in accounting presentation affect comparisons between years.

This schedule does not include Other Financing Sources such as bonds and fund balance.

\*The Court Construction Fee Fund was reclassified from a Debt Service Fund to a Restricted Fund.

**City of Mesa, Arizona**  
**Summary of Expenditures by Department**  
**Fiscal Year 2022/23 - Adopted**

| Department                                  | FY 2020/2021<br>Actual<br>Expenditures | FY 2021/2022<br>Adopted<br>Budget | FY 2021/2022<br>Projected<br>Expenditures | FY 2022/2023<br>Adopted<br>Budget |
|---|--|-----------------------------------|---|-----------------------------------|
| Arts and Culture                            | \$9,163,479                            | \$21,522,000                      | \$20,479,025                              | \$23,889,000                      |
| Business Services                           | \$12,159,238                           | \$13,896,736                      | \$14,219,544                              | \$15,154,738                      |
| Centralized Appropriations                  | \$416,340,236                          | \$386,805,000                     | \$225,867,038                             | \$426,217,942                     |
| City Attorney                               | \$14,212,309                           | \$15,726,500                      | \$14,165,021                              | \$17,167,000                      |
| City Auditor                                | \$664,307                              | \$847,000                         | \$873,131                                 | \$762,000                         |
| City Clerk                                  | \$1,324,106                            | \$939,000                         | \$1,077,490                               | \$1,527,000                       |
| City Manager                                | \$7,161,973                            | \$7,844,040                       | \$8,220,565                               | \$9,244,000                       |
| Code Compliance                             | \$1,754,624                            | \$1,920,000                       | \$1,878,163                               | \$2,019,000                       |
| Community Services                          | \$31,217,421                           | \$41,533,754                      | \$46,328,792                              | \$57,130,339                      |
| Contingencies                               | \$0                                    | \$89,028,000                      | \$0                                       | \$80,859,836                      |
| Department of Innovation & Technology       | \$33,543,357                           | \$47,503,782                      | \$37,589,109                              | \$64,270,152                      |
| Development Services                        | \$7,763,542                            | \$9,009,000                       | \$8,663,849                               | \$11,240,293                      |
| Economic Development                        | \$6,214,985                            | \$8,087,000                       | \$7,527,242                               | \$8,489,000                       |
| Energy Resources                            | \$45,934,680                           | \$52,764,000                      | \$66,362,703                              | \$62,132,506                      |
| Engineering                                 | \$6,918,365                            | \$7,866,000                       | \$8,702,292                               | \$9,366,875                       |
| Environmental Management and Sustainability | \$34,722,014                           | \$38,566,000                      | \$37,960,314                              | \$42,224,800                      |
| Falcon Field Airport                        | \$1,521,874                            | \$2,360,000                       | \$1,921,400                               | \$2,584,000                       |
| Financial Services                          | \$3,552,850                            | \$3,997,000                       | \$4,163,959                               | \$4,318,000                       |
| Fleet Services                              | \$25,378,509                           | \$42,950,105                      | \$27,811,367                              | \$57,661,953                      |
| Human Resources                             | \$106,852,174                          | \$112,574,000                     | \$113,593,551                             | \$122,058,000                     |
| Library Services                            | \$6,670,237                            | \$8,786,874                       | \$7,621,500                               | \$9,452,200                       |
| Mayor and Council                           | \$886,121                              | \$914,000                         | \$916,558                                 | \$966,000                         |
| Mesa Fire and Medical                       | \$96,297,264                           | \$117,693,103                     | \$119,182,483                             | \$123,462,951                     |
| Municipal Court                             | \$7,894,393                            | \$9,299,000                       | \$8,752,689                               | \$9,405,000                       |



**City of Mesa, Arizona**  
**Summary of Expenditures by Department**  
**Fiscal Year 2022/23 - Adopted**

|   |                        |                        |                        |                        |
|---|------------------------|------------------------|------------------------|------------------------|
| Office of ERP Management                  | \$563,490              | \$821,000              | \$840,642              | \$833,000              |
| Office of Management and Budget           | \$2,699,275            | \$3,571,677            | \$3,231,070            | \$4,268,000            |
| Parks, Recreations & Community Facilities | \$40,611,271           | \$57,973,557           | \$51,514,518           | \$64,135,135           |
| Police                                    | \$198,248,167          | \$232,052,047          | \$232,479,875          | \$254,609,058          |
| Project Management Program                | \$199,332,603          | \$592,403,000          | \$439,193,832          | \$631,000,000          |
| Public Information and Communications     | \$1,602,226            | \$1,895,000            | \$2,045,048            | \$1,975,000            |
| Transit Services                          | \$7,431,264            | \$17,016,000           | \$10,102,568           | \$18,810,712           |
| Transportation                            | \$38,815,796           | \$49,992,905           | \$42,017,037           | \$53,821,935           |
| Water Resources                           | \$83,032,781           | \$101,842,920          | \$94,280,114           | \$108,944,575          |
| <b>Total Expenditures</b>                 | <b>\$1,450,484,928</b> | <b>\$2,100,000,000</b> | <b>\$1,659,582,489</b> | <b>\$2,300,000,000</b> |

*Changes in accounting presentation affect comparisons between years.*

**City of Mesa, Arizona**  
**Summary of Expenditures by Fund**  
**Fiscal Year 2022/23 - Adopted**

| Source                                       | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|---|---------------------------------|
| <b>General Fund</b>                          |                                      |                                 |   |                                 |
| General Fund                                 | \$317,627,530                        | \$429,663,017                   | \$433,027,616                           | \$463,344,326                   |
| Capital - General Fund                       | \$16,832,151                         | \$49,003,717                    | \$5,717,077                             | \$77,864,183                    |
| <b>Total General Fund</b>                    | <b>\$334,459,681</b>                 | <b>\$478,666,734</b>            | <b>\$438,744,693</b>                    | <b>\$541,208,509</b>            |
| <b>Enterprise Fund</b>                       |                                      |                                 |   |                                 |
| Falcon Field Airport                         | \$3,679,676                          | \$10,109,030                    | \$5,370,283                             | \$12,135,696                    |
| Utility Fund                                 | \$176,670,684                        | \$206,243,781                   | \$212,954,512                           | \$229,178,203                   |
| Capital - Utility                            | \$2,509,135                          | \$17,857,387                    | \$4,139,947                             | \$19,536,985                    |
| <b>Total Enterprise Fund</b>                 | <b>\$182,859,495</b>                 | <b>\$234,210,198</b>            | <b>\$222,464,742</b>                    | <b>\$260,850,884</b>            |
| <b>Restricted Funds</b>                      |                                      |                                 |   |                                 |
| Arts & Culture Fund                          | \$7,895,430                          | \$19,305,519                    | \$16,290,029                            | \$24,754,180                    |
| Cadence CFD 1 - Capital                      | \$8,699,421                          | \$4,400,000                     | \$1,729,900                             | \$7,400,000                     |
| Cadence CFD 1 - Debt                         | \$778,272                            | \$951,214                       | \$910,839                               | \$1,477,390                     |
| Cadence CFD - Operating                      | \$46,665                             | \$120,782                       | \$69,852                                | \$150,978                       |
| Cemetery                                     | \$2,218,554                          | \$5,450,244                     | \$3,242,283                             | \$4,073,720                     |
| Eastmark CFD 1 - Capital                     | \$18,305,199                         | \$23,500,000                    | \$11,500,900                            | \$25,000,000                    |
| Eastmark CFD 1 - Debt                        | \$4,940,867                          | \$6,846,701                     | \$5,946,326                             | \$7,772,160                     |
| Eastmark CFD 1 - Operating                   | \$163,921                            | \$359,673                       | \$244,669                               | \$484,333                       |
| Eastmark CFD 2-Capital                       | \$2,374,489                          | \$7,700,000                     | -                                       | \$7,700,000                     |
| Eastmark CFD 2-Debt                          | \$194,148                            | \$698,723                       | \$41,141                                | \$773,673                       |
| Eastmark Community Facilities District No. 2 | \$16,492                             | \$97,456                        | \$61,512                                | \$123,560                       |
| Economic Investment Fund                     | \$20,127,629                         | \$24,613,836                    | \$12,165,091                            | \$16,878,079                    |
| Environmental Compliance Fee                 | \$17,656,000                         | \$19,494,248                    | \$15,481,686                            | \$24,018,873                    |
| Greenfield WRP Joint Venture                 | \$18,153,711                         | \$25,171,726                    | \$22,208,278                            | \$27,261,413                    |
| Highway User Revenue Fund                    | \$19,680,321                         | \$32,313,283                    | \$28,520,761                            | \$44,646,547                    |
| Local Streets                                | \$37,233,107                         | \$48,160,213                    | \$36,722,562                            | \$60,088,382                    |
| Mesa Arts Center Restoration Fee             | \$151,748                            | \$1,440,629                     | \$1,068,629                             | \$372,000                       |
| Public Safety Sales Tax                      | \$13,077,901                         | \$34,690,620                    | \$24,481,594                            | \$47,761,320                    |
| Quality of Life Sales Tax                    | \$25,605,001                         | \$28,939,166                    | \$28,939,166                            | \$29,836,413                    |
| Restricted Programs Fund                     | \$9,121,469                          | \$13,855,321                    | \$12,711,893                            | \$17,630,407                    |
| Solid Waste Development Fee                  | \$200,713 <sup>370</sup>             | \$627,500                       | \$560,000                               | \$1,005,000                     |

**City of Mesa, Arizona**  
**Summary of Expenditures by Fund**  
**Fiscal Year 2022/23 - Adopted**

| Source                                    | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|---|--------------------------------------|---------------------------------|---|---------------------------------|
| Special Programs Fund                     | \$1,371,892                          | \$4,286,636                     | \$2,619,523                             | \$97,191,953                    |
| TOPAZ Joint Venture Fund                  | \$2,184,342                          | \$4,430,981                     | \$1,924,991                             | \$8,974,249                     |
| Transit Fund                              | \$8,108,887                          | \$15,099,741                    | \$18,737,216                            | \$20,593,906                    |
| Transportation                            | \$14,537,694                         | \$41,603,792                    | \$40,930,598                            | \$22,219,662                    |
| Utility Replacement Extension and Renewal | \$4,010,568                          | \$18,005,441                    | \$6,021,811                             | \$16,894,941                    |
| Vehicle Replacement                       | \$1,963,875                          | \$5,580,798                     | \$1,427,721                             | \$12,104,077                    |
| Ambulance Transport                       | \$6,445,535                          | \$7,517,699                     | \$6,532,903                             | \$7,362,340                     |
| Commercial Facilities Fund                | \$5,746,490                          | \$9,782,412                     | \$8,804,927                             | \$11,149,267                    |
| <b>Total Restricted Funds</b>             | <b>\$251,010,339</b>                 | <b>\$405,044,354</b>            | <b>\$309,896,801</b>                    | <b>\$545,698,823</b>            |
| <b>Internal Service Funds</b>             |                                      |                                 |   |                                 |
| Fleet Internal Service                    | \$263,814                            | \$240,000                       | (\$232,526)                             | \$271,588                       |
| Print Shop Internal Service               | \$121,590                            | -                               | (\$144,495)                             | -                               |
| Warehouse Internal Service                | \$7,223,842                          | \$9,154,946                     | \$6,093,241                             | \$9,361,259                     |
| <b>Total Internal Service Funds</b>       | <b>\$7,609,247</b>                   | <b>\$9,394,946</b>              | <b>\$5,716,220</b>                      | <b>\$9,632,847</b>              |
| <b>Grant Funds</b>                        |                                      |                                 |   |                                 |
| Community Development Block Grant         | \$4,915,702                          | \$11,398,403                    | \$5,894,209                             | \$18,343,139                    |
| Grants - Enterprise                       | \$536,782                            | \$4,929,496                     | \$1,696,353                             | \$4,038,568                     |
| Grants - Gen. Gov.                        | \$11,568,025                         | \$33,489,102                    | \$16,504,408                            | \$33,936,542                    |
| HOME                                      | \$582,395                            | \$5,792,058                     | \$511,666                               | \$12,868,341                    |
| Section 8                                 | \$16,513,785                         | \$20,505,430                    | \$17,971,530                            | \$21,720,386                    |
| Relief Fund                               | \$107,788,723                        | \$134,882,686                   | \$45,854,601                            | \$103,631,912                   |
| <b>Total Grant Funds</b>                  | <b>\$141,905,411</b>                 | <b>\$210,997,175</b>            | <b>\$88,432,767</b>                     | <b>\$194,538,888</b>            |
| <b>Trust Funds</b>                        |                                      |                                 |   |                                 |
| Employee Benefit Trust                    | \$99,345,158                         | \$104,133,855                   | \$105,157,060                           | \$112,714,029                   |
| Property and Public Liability             | \$7,663,022                          | \$8,116,241                     | \$6,675,921                             | \$8,945,461                     |
| Workers' Compensation                     | \$5,924,900                          | \$6,632,501                     | \$7,946,563                             | \$8,437,476                     |
| <b>Total Trust Funds</b>                  | <b>\$112,933,081</b>                 | <b>\$118,882,597</b>            | <b>\$119,779,544</b>                    | <b>\$130,096,966</b>            |
| <b>Debt Service Funds</b>                 |                                      |                                 |   |                                 |
| General Obligation Bond Redemption        | \$92,226,032                         | \$49,716,824                    | \$49,716,824                            | \$46,088,250                    |
| Highway User Revenue Bond Redemption      | \$12,442,413                         | \$12,391,463                    | \$12,389,663                            | \$11,814,213                    |

**City of Mesa, Arizona**  
**Summary of Expenditures by Fund**  
**Fiscal Year 2022/23 - Adopted**

| Source                                       | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|---|---------------------------------|
| Special Improvement District Bond Redemption | \$225,351                            | -                               | -                                       | -                               |
| Utility Systems Bond Redemption              | \$210,905,888                        | \$133,758,882                   | \$100,646,523                           | \$98,679,880                    |
| Utility Systems GO Bond Redemption           | \$29,106                             | \$47,305                        | \$28,753                                | -                               |
| WIFA Redemption                              | \$177,665                            | \$177,666                       | \$177,666                               | \$197,068                       |
| Excise Tax Obligation Bond Redemption        | \$1,506,453                          | \$2,695,650                     | \$2,695,650                             | \$2,696,400                     |
| Utility System Obligation Redemption         | -                                    | -                               | \$665,513                               | \$7,769,436                     |
| <b>Total Debt Service Funds</b>              | <b>\$317,512,907</b>                 | <b>\$198,787,790</b>            | <b>\$166,320,592</b>                    | <b>\$167,245,247</b>            |
| <b>Bond Funds</b>                            |                                      |                                 |   |                                 |
| Electric Bond Construction                   | \$13,293,058                         | \$17,800,315                    | \$9,723,176                             | \$21,619,402                    |
| Excise Tax Obligation Bond Construction      | \$17,745,341                         | \$39,593,418                    | \$25,932,571                            | \$4,460,847                     |
| Gas Bond Construction                        | \$8,632,622                          | \$45,939,011                    | \$15,194,109                            | \$29,132,771                    |
| Library Bond Construction                    | \$662,694                            | \$4,295,674                     | \$1,991,565                             | \$11,674,688                    |
| Parks Bond Construction                      | \$4,911,697                          | \$37,765,384                    | \$10,723,687                            | \$53,471,055                    |
| Public Safety Bond Construction              | \$5,018,929                          | \$33,747,461                    | \$5,140,017                             | \$70,715,889                    |
| Solid Waste Bond Construction                | -                                    | -                               | -                                       | \$579,839                       |
| Spring Training Bond Construction            | \$0                                  | \$51,900                        | \$51,900                                | -                               |
| Streets Bond Construction                    | \$11,698,822                         | \$38,095,033                    | \$15,368,021                            | \$28,037,659                    |
| Wastewater Bond Construction                 | \$16,500,753                         | \$63,571,799                    | \$11,073,570                            | \$55,446,622                    |
| Water Bond Construction                      | \$23,730,850                         | \$74,128,211                    | \$24,030,514                            | \$94,729,228                    |
| <b>Total Bond Funds</b>                      | <b>\$102,194,766</b>                 | <b>\$354,988,206</b>            | <b>\$119,229,130</b>                    | <b>\$369,868,000</b>            |
| <b>Contingency</b>                           |                                      |                                 |   |                                 |
| Contingency                                  | -                                    | \$89,028,000                    | -                                       | \$80,859,836                    |
| <b>Total Contingency</b>                     | <b>-</b>                             | <b>\$89,028,000</b>             | <b>-</b>                                | <b>\$80,859,836</b>             |
| <b>Total Expenditures</b>                    | <b>\$1,450,484,928</b>               | <b>\$2,100,000,000</b>          | <b>\$1,470,584,489</b>                  | <b>\$2,300,000,000</b>          |

*Changes in accounting presentation affect comparisons between years.*

**City of Mesa, Arizona**  
**Summary of Expenditures by Fund and Department**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                             | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|---|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>General Fund</b>                         |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                         |                                      |                                 |                                     |   |                                 |
| Business Services                           | \$10,322,803                         | \$11,403,171                    | \$393,274                           | \$11,327,023                            | \$12,186,395                    |
| Centralized Appropriations                  | (\$6,222,852)                        | (\$10,395,352)                  | (\$942,428)                         | (\$10,178,173)                          | (\$11,027,734)                  |
| City Attorney                               | \$5,860,397                          | \$6,725,670                     | (\$54,493)                          | \$6,595,949                             | \$7,230,520                     |
| City Auditor                                | \$664,307                            | \$847,000                       | \$1,836                             | \$873,131                               | \$762,000                       |
| City Clerk                                  | \$1,323,975                          | \$934,476                       | \$140,991                           | \$1,073,166                             | \$1,522,242                     |
| City Manager                                | \$6,758,327                          | \$7,315,783                     | \$671,535                           | \$7,765,865                             | \$8,389,404                     |
| Code Compliance                             | \$1,694,063                          | \$1,880,482                     | -                                   | \$1,838,645                             | \$1,977,439                     |
| Community Services                          | \$3,079,798                          | \$3,634,667                     | \$181,687                           | \$3,774,541                             | \$4,001,801                     |
| Department of Innovation & Technology       | \$30,637,927                         | \$39,288,808                    | \$2,114,626                         | \$34,765,488                            | \$43,768,724                    |
| Development Services                        | \$7,054,896                          | \$7,957,811                     | (\$90,752)                          | \$7,620,929                             | \$9,343,605                     |
| Economic Development                        | \$3,472,851                          | \$4,379,939                     | (\$11,466)                          | \$4,276,984                             | \$4,570,405                     |
| Energy Resources                            | \$78,757                             | \$72,846                        | \$13,155                            | \$80,264                                | \$89,497                        |
| Engineering                                 | \$6,813,703                          | \$7,536,127                     | \$1,168,066                         | \$7,541,704                             | \$8,961,125                     |
| Financial Services                          | \$3,369,607                          | \$3,804,445                     | \$144,178                           | \$3,939,445                             | \$4,077,527                     |
| Human Resources                             | \$3,592,971                          | \$4,368,626                     | \$42,849                            | \$4,207,045                             | \$5,007,181                     |
| Library Services                            | \$6,583,159                          | \$8,440,102                     | (\$544,172)                         | \$7,546,245                             | \$9,122,200                     |
| Mayor and Council                           | \$886,121                            | \$914,000                       | \$17,753                            | \$916,558                               | \$966,000                       |
| Mesa Fire and Medical                       | \$47,192,997                         | \$81,208,306                    | \$6,995,211                         | \$88,224,739                            | \$85,963,745                    |
| Municipal Court                             | \$7,588,537                          | \$8,513,128                     | \$76,805                            | \$8,334,385                             | \$9,188,532                     |
| Office of ERP Management                    | \$563,490                            | \$817,000                       | \$4,000                             | \$840,642                               | \$833,000                       |
| Office of Management and Budget             | \$2,697,079                          | \$3,547,677                     | \$70,783                            | \$3,207,070                             | \$4,242,759                     |
| Parks, Recreation & Community Facilities    | \$27,285,463                         | \$40,577,817                    | (\$3,927,363)                       | \$33,499,149                            | \$44,703,879                    |
| Police                                      | \$142,613,861                        | \$184,877,202                   | \$16,295,616                        | \$196,354,148                           | \$199,570,317                   |
| Project Management Program                  | \$1,995,661                          | \$9,009,396                     | \$1,029,034                         | \$6,445,974                             | \$5,777,749                     |
| Public Information and Communications       | \$1,602,226                          | \$1,870,000                     | \$103,007                           | \$2,020,048                             | \$1,975,000                     |
| Transportation                              | \$16,139                             | \$22,200                        | -                                   | \$19,980                                | \$23,348                        |
| Water Resources                             | \$101,267                            | \$111,690                       | \$6,239                             | \$116,672                               | \$117,666                       |
| <b>Total General Fund</b>                   | <b>\$317,627,530</b>                 | <b>\$429,663,017</b>            | <b>\$23,899,971</b>                 | <b>\$433,027,616</b>                    | <b>\$463,344,326</b>            |
| <b>Capital - General Fund</b>               |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                  | (\$166,243)                          | (\$698,440)                     | -                                   | (\$70,174)                              | (\$1,835,947)                   |
| City Attorney                               | -                                    | \$27,000                        | \$60,000                            | \$12,000                                | \$142,500                       |
| Department of Innovation & Technology       | \$1,223,242                          | \$5,643,441                     | (\$312,386)                         | \$871,635                               | \$8,968,403                     |
| Engineering                                 | \$1,686                              | \$53,641                        | -                                   | \$9,766                                 | \$100,290                       |
| Fleet Services                              | \$24,060                             | \$1,529,938                     | \$595,000                           | -                                       | \$2,335,641                     |
| Mesa Fire and Medical                       | \$651,408                            | \$2,258,288                     | (\$330,999)                         | \$1,397,151                             | \$2,716,274                     |
| Office of ERP Management                    | -                                    | \$4,000                         | (\$4,000)                           | -                                       | -                               |
| Parks, Recreation & Community Facilities    | \$18,377                             | \$191,762                       | (\$175,554)                         | \$16,208                                | \$139,971                       |
| Police                                      | \$461,157                            | \$473,785                       | \$1,133,377                         | \$576,076                               | \$1,722,142                     |
| Project Management Program                  | \$14,618,464                         | \$39,520,302                    | \$4,766,268                         | \$2,904,415                             | \$63,574,909                    |
| <b>Total Capital - General Fund</b>         | <b>\$16,832,151</b>                  | <b>\$49,003,717</b>             | <b>\$5,731,707</b>                  | <b>\$5,717,077</b>                      | <b>\$77,864,183</b>             |
| <b>Total General Fund</b>                   | <b>\$334,459,681</b>                 | <b>\$478,666,734</b>            | <b>\$29,631,678</b>                 | <b>\$438,744,693</b>                    | <b>\$541,208,509</b>            |
| <b>Enterprise Fund</b>                      |                                      |                                 |                                     |   |                                 |
| <b>Capital - Utility</b>                    |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                  | \$80,662                             | \$344,887                       | -                                   | \$33,187                                | \$1,197,251                     |
| Department of Innovation & Technology       | \$283,754                            | \$706,876                       | -                                   | \$207,576                               | \$600,752                       |
| Energy Resources                            | -                                    | \$460                           | \$1,459,200                         | \$659,189                               | \$400,484                       |
| Environmental Management and Sustainability | \$390,834                            | -                               | -                                   | -                                       | -                               |
| Fleet Services                              | \$864,389                            | \$4,009,000                     | \$19,000                            | \$118,026                               | \$4,590,174                     |
| Project Management Program                  | \$889,496                            | \$12,796,164                    | \$454,732                           | \$3,121,969                             | \$12,717,515                    |
| Water Resources                             | -                                    | -                               | -                                   | -                                       | \$30,809                        |
| <b>Total Capital - Utility</b>              | <b>\$2,509,135</b>                   | <b>\$17,857,387</b>             | <b>\$1,932,932</b>                  | <b>\$4,139,947</b>                      | <b>\$19,536,985</b>             |
| <b>Utility Fund</b>                         |                                      |                                 |                                     |   |                                 |
| Business Services                           | \$1,547                              | \$408,428                       | (\$358,384)                         | \$376,710                               | \$337,980                       |
| Centralized Appropriations                  | \$19,808,732                         | \$22,333,370                    | \$197,035                           | \$20,738,284                            | \$26,398,236                    |
| City Attorney                               | \$186,872                            | \$187,560                       | \$69,460                            | \$257,020                               | \$195,776                       |
| Department of Innovation & Technology       | (\$5,008)                            | -                               | -                                   | -                                       | -                               |
| Development Services                        | \$135,488                            | \$212,106                       | -                                   | \$208,696                               | \$223,997                       |
| Energy Resources                            | \$45,330,835                         | \$52,205,529                    | \$12,907,750                        | \$65,078,952                            | \$61,031,199                    |
| Engineering                                 | \$11,449                             | \$57,885                        | -                                   | \$57,885                                | \$65,779                        |
| Environmental Management and Sustainability | \$32,792,511                         | \$36,181,444                    | \$424,906                           | \$36,414,111                            | \$39,669,221                    |
| Parks, Recreation & Community Facilities    | \$660,971                            | \$828,870                       | \$163,211                           | \$914,288                               | \$877,433                       |
| Police                                      | \$436,056                            | \$884,308                       | \$189,616                           | \$1,073,932                             | \$987,164                       |
| Project Management Program                  | \$739,868                            | \$1,734,136                     | \$143,931                           | \$1,377,828                             | \$942,867                       |
| Transportation                              | \$774,108                            | \$935,305                       | -                                   | \$530,276                               | \$983,661                       |
| Water Resources                             | \$75,797,255                         | \$90,274,840                    | \$435,972                           | \$85,926,530                            | \$97,464,890                    |
| <b>Total Utility Fund</b>                   | <b>\$176,670,684</b>                 | <b>\$206,243,781</b>            | <b>\$14,173,497</b>                 | <b>\$212,954,512</b>                    | <b>\$229,178,203</b>            |

**City of Mesa, Arizona**  
**Summary of Expenditures by Fund and Department**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                          | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>Falcon Field Airport</b>              |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations               | \$574,921                            | \$959,962                       | \$50,000                            | \$900,092                               | \$1,211,177                     |
| Engineering                              | \$26,059                             | \$58,341                        | \$3,198                             | \$60,276                                | \$63,343                        |
| Falcon Field Airport                     | \$1,477,330                          | \$2,360,000                     | (\$400,000)                         | \$1,921,400                             | \$2,584,000                     |
| Fleet Services                           | -                                    | \$132,000                       | -                                   | \$107,059                               | \$24,941                        |
| Mesa Fire and Medical                    | \$337,473                            | \$655,309                       | -                                   | \$647,868                               | \$669,673                       |
| Police                                   | \$145,320                            | \$294,752                       | \$63,155                            | \$357,908                               | \$328,956                       |
| Project Management Program               | \$1,106,506                          | \$5,633,466                     | \$497,200                           | \$1,360,575                             | \$7,237,620                     |
| Transportation                           | \$12,066                             | \$15,200                        | -                                   | \$15,105                                | \$15,986                        |
| <b>Total Falcon Field Airport</b>        | <b>\$3,679,676</b>                   | <b>\$10,109,030</b>             | <b>\$213,553</b>                    | <b>\$5,370,283</b>                      | <b>\$12,135,696</b>             |
| <b>Total Enterprise Fund</b>             | <b>\$182,859,495</b>                 | <b>\$234,210,198</b>            | <b>\$16,319,982</b>                 | <b>\$222,464,742</b>                    | <b>\$260,850,884</b>            |
| <b>Restricted Funds</b>                  |                                      |                                 |                                     |   |                                 |
| <b>Ambulance Transport</b>               |                                      |                                 |                                     |   |                                 |
| Business Services                        | \$146,643                            | \$346,510                       | \$258,400                           | \$604,910                               | \$680,225                       |
| Centralized Appropriations               | -                                    | -                               | -                                   | -                                       | \$57,538                        |
| Mesa Fire and Medical                    | \$3,760,897                          | \$6,659,755                     | (\$25,485)                          | \$5,734,000                             | \$6,307,136                     |
| Project Management Program               | \$2,537,994                          | \$511,434                       | -                                   | \$193,993                               | \$317,441                       |
| <b>Total Ambulance Transport</b>         | <b>\$6,445,535</b>                   | <b>\$7,517,699</b>              | <b>\$232,915</b>                    | <b>\$6,532,903</b>                      | <b>\$7,362,340</b>              |
| <b>Arts &amp; Culture Fund</b>           |                                      |                                 |                                     |   |                                 |
| Arts and Culture                         | \$5,335,878                          | \$15,236,483                    | (\$145,940)                         | \$12,786,569                            | \$18,936,366                    |
| Centralized Appropriations               | \$2,217,740                          | \$3,407,477                     | (\$570,679)                         | \$2,680,749                             | \$4,319,519                     |
| Project Management Program               | \$341,812                            | \$661,559                       | \$1,249,037                         | \$822,711                               | \$1,498,295                     |
| <b>Total Arts &amp; Culture Fund</b>     | <b>\$7,895,430</b>                   | <b>\$19,305,519</b>             | <b>\$532,418</b>                    | <b>\$16,290,029</b>                     | <b>\$24,754,180</b>             |
| <b>Cadence CFD 1 - Capital</b>           |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations               | \$8,699,421                          | \$4,400,000                     | -                                   | \$1,729,900                             | \$7,400,000                     |
| <b>Total Cadence CFD 1 - Capital</b>     | <b>\$8,699,421</b>                   | <b>\$4,400,000</b>              | <b>-</b>                            | <b>\$1,729,900</b>                      | <b>\$7,400,000</b>              |
| <b>Cadence CFD 1 - Debt</b>              |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations               | \$778,272                            | \$951,214                       | -                                   | \$910,839                               | \$1,477,390                     |
| <b>Total Cadence CFD 1 - Debt</b>        | <b>\$778,272</b>                     | <b>\$951,214</b>                | <b>-</b>                            | <b>\$910,839</b>                        | <b>\$1,477,390</b>              |
| <b>Cadence CFD - Operating</b>           |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations               | \$1,275                              | \$20,000                        | (\$8,000)                           | -                                       | \$20,000                        |
| City Attorney                            | -                                    | \$15,000                        | -                                   | \$6,000                                 | \$15,776                        |
| City Clerk                               | \$35                                 | \$1,508                         | -                                   | \$1,508                                 | \$1,586                         |
| City Manager                             | \$950                                | \$10,000                        | -                                   | \$2,500                                 | \$10,517                        |
| Engineering                              | \$6,893                              | \$41,430                        | -                                   | \$10,000                                | \$44,336                        |
| Financial Services                       | \$36,732                             | \$25,844                        | \$8,000                             | \$42,844                                | \$51,401                        |
| Office of Management and Budget          | \$780                                | \$7,000                         | -                                   | \$7,000                                 | \$7,362                         |
| <b>Total Cadence CFD - Operating</b>     | <b>\$46,665</b>                      | <b>\$120,782</b>                | <b>-</b>                            | <b>\$69,852</b>                         | <b>\$150,978</b>                |
| <b>Cemetery</b>                          |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations               | \$136,039                            | \$207,928                       | \$140                               | \$183,423                               | \$287,391                       |
| Parks, Recreation & Community Facilities | \$1,205,652                          | \$1,474,927                     | -                                   | \$1,474,927                             | \$1,552,873                     |
| Project Management Program               | \$876,863                            | \$3,767,389                     | (\$4)                               | \$1,583,933                             | \$2,233,456                     |
| <b>Total Cemetery</b>                    | <b>\$2,218,554</b>                   | <b>\$5,450,244</b>              | <b>\$136</b>                        | <b>\$3,242,283</b>                      | <b>\$4,073,720</b>              |
| <b>Commercial Facilities Fund</b>        |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations               | \$1,130,740                          | \$2,163,064                     | (\$6,431)                           | \$1,672,541                             | \$3,367,031                     |
| Parks, Recreation & Community Facilities | \$3,518,748                          | \$6,062,949                     | \$2,188,851                         | \$6,067,494                             | \$6,389,878                     |
| Project Management Program               | \$1,097,001                          | \$1,556,399                     | \$1,173,464                         | \$1,064,892                             | \$1,392,358                     |
| <b>Total Commercial Facilities Fund</b>  | <b>\$5,746,490</b>                   | <b>\$9,782,412</b>              | <b>\$3,355,885</b>                  | <b>\$8,804,927</b>                      | <b>\$11,149,267</b>             |
| <b>Eastmark CFD 1 - Capital</b>          |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations               | \$18,305,199                         | \$23,500,000                    | -                                   | \$11,500,900                            | \$25,000,000                    |
| <b>Total Eastmark CFD 1 - Capital</b>    | <b>\$18,305,199</b>                  | <b>\$23,500,000</b>             | <b>-</b>                            | <b>\$11,500,900</b>                     | <b>\$25,000,000</b>             |
| <b>Eastmark CFD 1 - Debt</b>             |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations               | \$4,940,867                          | \$6,846,701                     | -                                   | \$5,946,326                             | \$7,772,160                     |
| <b>Total Eastmark CFD 1 - Debt</b>       | <b>\$4,940,867</b>                   | <b>\$6,846,701</b>              | <b>-</b>                            | <b>\$5,946,326</b>                      | <b>\$7,772,160</b>              |
| <b>Eastmark CFD 1 - Operating</b>        |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations               | \$2,700                              | \$144,675                       | (\$32,000)                          | -                                       | \$250,000                       |
| City Attorney                            | -                                    | \$40,000                        | -                                   | \$20,000                                | \$42,068                        |
| City Clerk                               | \$62                                 | \$1,508                         | -                                   | \$1,508                                 | \$1,586                         |
| City Manager                             | \$2,015                              | \$10,000                        | -                                   | \$2,500                                 | \$10,517                        |
| Engineering                              | \$28,724                             | \$21,430                        | \$32,000                            | \$53,311                                | \$23,302                        |
| Financial Services                       | \$129,745                            | \$132,060                       | -                                   | \$157,350                               | \$146,343                       |
| Office of Management and Budget          | \$676                                | \$10,000                        | -                                   | \$10,000                                | \$10,517                        |

**City of Mesa, Arizona**  
**Summary of Expenditures by Fund and Department**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund   | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|---|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>Total Eastmark CFD 1 - Operating</b>                   | \$163,921                            | \$359,673                       | -                                   | \$244,669                               | \$484,333                       |
| <b>Eastmark CFD 2-Capital</b>                             |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$2,374,489                          | \$7,700,000                     | -                                   | -                                       | \$7,700,000                     |
| <b>Total Eastmark CFD 2-Capital</b>                       | \$2,374,489                          | \$7,700,000                     | -                                   | -                                       | \$7,700,000                     |
| <b>Eastmark CFD 2-Debt</b>                                |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$194,148                            | \$698,723                       | -                                   | \$41,141                                | \$773,673                       |
| <b>Total Eastmark CFD 2-Debt</b>                          | \$194,148                            | \$698,723                       | -                                   | \$41,141                                | \$773,673                       |
| <b>Eastmark Community Facilities District No. 2</b>       |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | -                                    | \$20,000                        | (\$20,000)                          | -                                       | \$40,000                        |
| City Attorney   | -                                    | \$15,000                        | -                                   | \$6,000                                 | \$15,776                        |
| City Clerk  | \$35                                 | \$1,508                         | -                                   | \$1,308                                 | \$1,586                         |
| City Manager  | \$1,050                              | \$10,000                        | -                                   | \$2,000                                 | \$10,517                        |
| Engineering   | \$1,776                              | \$20,000                        | \$20,000                            | \$27,204                                | \$21,034                        |
| Financial Services  | \$12,892                             | \$23,948                        | -                                   | \$18,000                                | \$27,285                        |
| Office of Management and Budget                           | \$740                                | \$7,000                         | -                                   | \$7,000                                 | \$7,362                         |
| <b>Total Eastmark Community Facilities District No. 2</b> | \$16,492                             | \$97,456                        | -                                   | \$61,512                                | \$123,560                       |
| <b>Economic Investment Fund</b>                           |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$326,040                            | \$511,196                       | \$13,000                            | \$504,233                               | \$519,951                       |
| Economic Development                                      | \$2,742,134                          | \$3,707,061                     | \$45,398                            | \$3,250,258                             | \$3,918,595                     |
| Parks, Recreation & Community Facilities                  | \$173,614                            | \$177,040                       | -                                   | \$177,040                               | \$192,054                       |
| Project Management Program                                | \$16,885,840                         | \$20,218,539                    | -                                   | \$8,233,560                             | \$12,247,479                    |
| Transit Services  | (\$0)                                | -                               | -                                   | -                                       | -                               |
| <b>Total Economic Investment Fund</b>                     | \$20,127,629                         | \$24,613,836                    | \$58,398                            | \$12,165,091                            | \$16,878,079                    |
| <b>Environmental Compliance Fee</b>                       |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$781,297                            | \$989,777                       | -                                   | \$891,286                               | \$1,385,149                     |
| Development Services                                      | \$56,705                             | \$53,935                        | \$6,097                             | \$47,684                                | \$58,674                        |
| Environmental Management and Sustainability               | \$1,381,471                          | \$2,127,056                     | (\$567,701)                         | \$1,379,578                             | \$2,250,579                     |
| Fleet Services  | \$795,012                            | \$1,290,982                     | \$685,000                           | \$886,272                               | \$1,220,447                     |
| Parks, Recreation & Community Facilities                  | \$7,664,001                          | \$7,773,192                     | \$64,279                            | \$7,799,355                             | \$8,701,292                     |
| Project Management Program                                | \$3,345,344                          | \$2,382,141                     | \$981,106                           | \$776,756                               | \$5,144,384                     |
| Transportation  | \$3,610,424                          | \$4,840,299                     | (\$1,083,543)                       | \$3,663,680                             | \$5,217,306                     |
| Water Resources   | \$21,748                             | \$36,866                        | \$209                               | \$37,075                                | \$41,042                        |
| <b>Total Environmental Compliance Fee</b>                 | \$17,656,000                         | \$19,494,248                    | \$85,447                            | \$15,481,686                            | \$24,018,873                    |
| <b>Greenfield WRP Joint Venture</b>                       |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$921,745                            | \$1,308,647                     | -                                   | \$885,924                               | \$1,589,922                     |
| Financial Services  | -                                    | \$1,320                         | -                                   | \$1,320                                 | \$1,380                         |
| Project Management Program                                | \$10,588,806                         | \$14,275,855                    | \$169,100                           | \$14,020,146                            | \$16,336,683                    |
| Water Resources   | \$6,643,160                          | \$9,585,904                     | (\$233,996)                         | \$7,300,888                             | \$9,333,428                     |
| <b>Total Greenfield WRP Joint Venture</b>                 | \$18,153,711                         | \$25,171,726                    | (\$64,896)                          | \$22,208,278                            | \$27,261,413                    |
| <b>Highway User Revenue Fund</b>                          |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$153,392                            | \$147,733                       | (\$144,873)                         | -                                       | \$415,699                       |
| Project Management Program                                | \$4,142,726                          | \$12,855,360                    | -                                   | \$10,267,291                            | \$22,588,069                    |
| Transportation  | \$15,384,203                         | \$19,310,190                    | -                                   | \$18,253,470                            | \$21,642,779                    |
| <b>Total Highway User Revenue Fund</b>                    | \$19,680,321                         | \$32,313,283                    | (\$144,873)                         | \$28,520,761                            | \$44,646,547                    |
| <b>Local Streets</b>                                      |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$5,883,024                          | \$6,227,372                     | \$30,245                            | \$5,722,462                             | \$6,972,902                     |
| Development Services                                      | \$207,970                            | \$318,148                       | -                                   | \$319,540                               | \$335,617                       |
| Energy Resources  | \$525,088                            | \$485,165                       | \$76,432                            | \$544,298                               | \$604,326                       |
| Engineering   | \$28,075                             | \$77,146                        | -                                   | \$77,146                                | \$87,666                        |
| Fleet Services  | \$2,167,516                          | \$1,016,000                     | \$72,000                            | \$375,128                               | \$1,945,472                     |
| Police  | \$76,935                             | \$147,332                       | \$34,688                            | \$182,022                               | \$164,507                       |
| Project Management Program                                | \$9,377,432                          | \$16,780,533                    | \$452,199                           | \$10,363,386                            | \$25,507,840                    |
| Transportation  | \$18,851,701                         | \$22,995,233                    | \$192,638                           | \$19,024,121                            | \$24,353,620                    |
| Water Resources   | \$115,365                            | \$113,284                       | \$2,823                             | \$114,459                               | \$116,432                       |
| <b>Total Local Streets</b>                                | \$37,233,107                         | \$48,160,213                    | \$861,025                           | \$36,722,562                            | \$60,088,382                    |
| <b>Mesa Arts Center Restoration Fee</b>                   |                                      |                                 |                                     |   |                                 |
| Project Management Program                                | \$151,748                            | \$1,440,629                     | -                                   | \$1,068,629                             | \$372,000                       |
| <b>Total Mesa Arts Center Restoration Fee</b>             | \$151,748                            | \$1,440,629                     | -                                   | \$1,068,629                             | \$372,000                       |
| <b>Public Safety Sales Tax</b>                            |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | -                                    | -                               | -                                   | -                                       | \$156,640                       |
| Fleet Services  | \$483,566                            | \$2,159,523                     | \$688,500                           | \$637,587                               | \$4,264,854                     |
| Mesa Fire and Medical                                     | \$6,901,800                          | \$11,840,442                    | \$438,779                           | \$10,373,072                            | \$12,730,083                    |
| Police  | \$5,146,456                          | \$16,576,062                    | (\$102,096)                         | \$12,051,947                            | \$22,824,353                    |

**City of Mesa, Arizona**  
**Summary of Expenditures by Fund and Department**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund  | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| Project Management Program                             | \$546,078                            | \$4,114,593                     | \$4,654,133                         | \$1,418,988                             | \$7,785,390                     |
| <b>Total Public Safety Sales Tax</b>                   | <b>\$13,077,901</b>                  | <b>\$34,690,620</b>             | <b>\$5,679,316</b>                  | <b>\$24,481,594</b>                     | <b>\$47,761,320</b>             |
| <b>Quality of Life Sales Tax</b>                       |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                             | -                                    | -                               | -                                   | -                                       | \$28,000                        |
| Mesa Fire and Medical                                  | \$9,415,693                          | \$10,762,161                    | -                                   | \$10,762,161                            | \$10,831,981                    |
| Police   | \$16,189,308                         | \$18,177,005                    | -                                   | \$18,177,005                            | \$18,976,432                    |
| <b>Total Quality of Life Sales Tax</b>                 | <b>\$25,605,001</b>                  | <b>\$28,939,166</b>             | <b>-</b>                            | <b>\$28,939,166</b>                     | <b>\$29,836,413</b>             |
| <b>Restricted Programs Fund</b>                        |                                      |                                 |                                     |   |                                 |
| Arts and Culture                                       | \$869,002                            | \$3,185,517                     | -                                   | \$3,185,517                             | \$3,302,634                     |
| Centralized Appropriations                             | \$2,198,723                          | \$2,200,000                     | \$3,545,348                         | \$2,900,000                             | \$6,232,306                     |
| Community Services                                     | \$147,817                            | \$151,056                       | -                                   | \$151,056                               | \$250,000                       |
| Development Services                                   | \$285,483                            | \$467,000                       | -                                   | \$467,000                               | \$1,278,400                     |
| Library Services                                       | \$13,901                             | \$276,772                       | -                                   | \$50,200                                | \$260,000                       |
| Mesa Fire and Medical                                  | \$5,074                              | \$108,156                       | -                                   | \$46,150                                | \$118,407                       |
| Municipal Court  | \$305,855                            | \$785,872                       | -                                   | \$385,304                               | \$216,468                       |
| Parks, Recreation & Community Facilities               | \$23,041                             | \$620,000                       | (\$420,000)                         | \$200,000                               | \$595,170                       |
| Police   | \$1,324,823                          | \$2,593,985                     | \$131,000                           | \$1,029,589                             | \$2,928,277                     |
| Project Management Program                             | \$3,947,749                          | \$3,466,963                     | \$2,576,580                         | \$4,297,077                             | \$2,448,745                     |
| <b>Total Restricted Programs Fund</b>                  | <b>\$9,121,469</b>                   | <b>\$13,855,321</b>             | <b>\$5,832,928</b>                  | <b>\$12,711,893</b>                     | <b>\$17,630,407</b>             |
| <b>Solid Waste Development Fee</b>                     |                                      |                                 |                                     |   |                                 |
| Environmental Management and Sustainability            | \$157,199                            | \$217,500                       | -                                   | \$150,000                               | \$225,000                       |
| Fleet Services   | \$43,514                             | \$410,000                       | -                                   | \$410,000                               | \$780,000                       |
| <b>Total Solid Waste Development Fee</b>               | <b>\$200,713</b>                     | <b>\$627,500</b>                | <b>-</b>                            | <b>\$560,000</b>                        | <b>\$1,005,000</b>              |
| <b>Special Programs Fund</b>                           |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                             | -                                    | \$700,000                       | \$1,200,000                         | \$1,200,000                             | \$92,516,725                    |
| City Manager   | \$354,493                            | \$373,967                       | \$23,893                            | \$409,776                               | \$405,413                       |
| Code Compliance  | \$60,561                             | \$39,518                        | -                                   | \$39,518                                | \$41,561                        |
| Environmental Management and Sustainability            | -                                    | \$40,000                        | (\$23,375)                          | \$16,625                                | \$80,000                        |
| Human Resources  | \$1,575                              | -                               | \$5,000                             | -                                       | -                               |
| Mesa Fire and Medical                                  | \$112,661                            | \$499,682                       | \$27,500                            | \$132,972                               | \$833,998                       |
| Parks, Recreation & Community Facilities               | -                                    | \$50,000                        | -                                   | \$50,000                                | \$52,585                        |
| Police   | \$197,097                            | \$476,120                       | \$87,500                            | \$97,278                                | \$488,399                       |
| Project Management Program                             | \$524,478                            | \$289,739                       | \$1,402,540                         | \$219,109                               | \$1,249,072                     |
| Transportation   | \$121,027                            | \$1,817,610                     | (\$1,379,165)                       | \$454,245                               | \$1,524,200                     |
| <b>Total Special Programs Fund</b>                     | <b>\$1,371,892</b>                   | <b>\$4,286,636</b>              | <b>\$1,343,893</b>                  | <b>\$2,619,523</b>                      | <b>\$97,191,953</b>             |
| <b>TOPAZ Joint Venture Fund</b>                        |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                             | -                                    | -                               | -                                   | -                                       | \$19,324                        |
| City Manager   | -                                    | -                               | \$10,000                            | -                                       | \$7,632                         |
| Department of Innovation & Technology                  | \$1,403,441                          | \$1,864,657                     | \$5,405                             | \$1,744,410                             | \$2,180,167                     |
| Financial Services                                     | \$3,875                              | \$9,383                         | -                                   | \$5,000                                 | \$14,064                        |
| Project Management Program                             | \$777,026                            | \$2,556,941                     | -                                   | \$175,581                               | \$6,753,062                     |
| <b>Total TOPAZ Joint Venture Fund</b>                  | <b>\$2,184,342</b>                   | <b>\$4,430,981</b>              | <b>\$15,405</b>                     | <b>\$1,924,991</b>                      | <b>\$8,974,249</b>              |
| <b>Transit Fund</b>                                    |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                             | \$519,604                            | (\$11,415,702)                  | \$6,227,754                         | \$558,873                               | \$587,911                       |
| Project Management Program                             | \$111,889                            | \$9,442,575                     | \$311,288                           | \$8,019,615                             | \$2,054,248                     |
| Transit Services                                       | \$7,431,264                          | \$17,016,000                    | (\$6,514,010)                       | \$10,102,568                            | \$17,890,712                    |
| Transportation   | \$46,129                             | \$56,868                        | \$294                               | \$56,160                                | \$61,035                        |
| <b>Total Transit Fund</b>                              | <b>\$8,108,887</b>                   | <b>\$15,099,741</b>             | <b>\$25,326</b>                     | <b>\$18,737,216</b>                     | <b>\$20,593,906</b>             |
| <b>Transportation</b>                                  |                                      |                                 |                                     |   |                                 |
| Project Management Program                             | \$14,537,694                         | \$41,603,792                    | -                                   | \$40,930,598                            | \$22,219,662                    |
| <b>Total Transportation</b>                            | <b>\$14,537,694</b>                  | <b>\$41,603,792</b>             | <b>-</b>                            | <b>\$40,930,598</b>                     | <b>\$22,219,662</b>             |
| <b>Utility Replacement Extension and Renewal</b>       |                                      |                                 |                                     |   |                                 |
| Energy Resources                                       | -                                    | -                               | -                                   | -                                       | \$7,000                         |
| Fleet Services   | \$186,895                            | \$4,309,894                     | \$262,278                           | \$2,050,160                             | \$5,420,012                     |
| Project Management Program                             | \$3,469,687                          | \$11,975,211                    | \$756,422                           | \$3,187,161                             | \$9,627,621                     |
| Water Resources  | \$353,985                            | \$1,720,336                     | (\$909,650)                         | \$784,490                               | \$1,840,308                     |
| <b>Total Utility Replacement Extension and Renewal</b> | <b>\$4,010,568</b>                   | <b>\$18,005,441</b>             | <b>\$109,050</b>                    | <b>\$6,021,811</b>                      | <b>\$16,894,941</b>             |
| <b>Vehicle Replacement</b>                             |                                      |                                 |                                     |   |                                 |
| Fleet Services   | \$1,963,875                          | \$5,580,798                     | \$5,333,000                         | \$1,427,721                             | \$12,104,077                    |
| <b>Total Vehicle Replacement</b>                       | <b>\$1,963,875</b>                   | <b>\$5,580,798</b>              | <b>\$5,333,000</b>                  | <b>\$1,427,721</b>                      | <b>\$12,104,077</b>             |
| <b>Total Restricted Funds</b>                          | <b>\$251,010,339</b>                 | <b>\$405,044,354</b>            | <b>\$23,255,372</b>                 | <b>\$309,896,801</b>                    | <b>\$545,698,823</b>            |
| <b>Internal Service Funds</b>                          |                                      |                                 |                                     |   |                                 |



**City of Mesa, Arizona**  
**Summary of Expenditures by Fund and Department**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                                | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>Fleet Internal Service</b>                  |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | (\$18,585,867)                       | (\$22,780,053)                  | -                                   | (\$22,160,304)                          | (\$25,583,266)                  |
| Fleet Services                                 | \$18,849,682                         | \$22,511,970                    | (\$103,836)                         | \$21,799,414                            | \$24,960,135                    |
| Project Management Program                     | -                                    | \$508,083                       | \$175,000                           | \$128,364                               | \$894,719                       |
| <b>Total Fleet Internal Service</b>            | <b>\$263,814</b>                     | <b>\$240,000</b>                | <b>\$71,164</b>                     | <b>(\$232,526)</b>                      | <b>\$271,588</b>                |
| <b>Print Shop Internal Service</b>             |                                      |                                 |                                     |   |                                 |
| Business Services                              | \$712,243                            | \$789,096                       | \$69,389                            | \$807,971                               | \$832,098                       |
| Centralized Appropriations                     | (\$590,653)                          | (\$789,096)                     | \$2,500                             | (\$952,466)                             | (\$832,098)                     |
| <b>Total Print Shop Internal Service</b>       | <b>\$121,590</b>                     | <b>-</b>                        | <b>\$71,889</b>                     | <b>(\$144,495)</b>                      | <b>-</b>                        |
| <b>Warehouse Internal Service</b>              |                                      |                                 |                                     |   |                                 |
| Business Services                              | \$976,001                            | \$949,531                       | \$179,608                           | \$1,102,930                             | \$1,118,040                     |
| Centralized Appropriations                     | \$6,247,842                          | \$8,205,415                     | \$77,000                            | \$4,990,311                             | \$8,162,019                     |
| Fleet Services                                 | -                                    | -                               | \$16,200                            | -                                       | \$16,200                        |
| Project Management Program                     | -                                    | -                               | \$65,000                            | -                                       | \$65,000                        |
| <b>Total Warehouse Internal Service</b>        | <b>\$7,223,842</b>                   | <b>\$9,154,946</b>              | <b>\$337,808</b>                    | <b>\$6,093,241</b>                      | <b>\$9,361,259</b>              |
| <b>Total Internal Service Funds</b>            | <b>\$7,609,247</b>                   | <b>\$9,394,946</b>              | <b>\$480,861</b>                    | <b>\$5,716,220</b>                      | <b>\$9,632,847</b>              |
| <b>Grant Funds</b>                             |                                      |                                 |                                     |   |                                 |
| <b>Community Development Block Grant</b>       |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | -                                    | -                               | -                                   | -                                       | \$16,327                        |
| Community Services                             | \$4,610,802                          | \$11,385,741                    | \$4,052,229                         | \$5,884,408                             | \$18,323,950                    |
| Project Management Program                     | \$304,901                            | \$12,662                        | -                                   | \$9,801                                 | \$2,862                         |
| <b>Total Community Development Block Grant</b> | <b>\$4,915,702</b>                   | <b>\$11,398,403</b>             | <b>\$4,052,229</b>                  | <b>\$5,894,209</b>                      | <b>\$18,343,139</b>             |
| <b>Grants - Enterprise</b>                     |                                      |                                 |                                     |   |                                 |
| Falcon Field Airport                           | \$44,543                             | -                               | \$14,250                            | -                                       | -                               |
| Project Management Program                     | \$492,238                            | \$4,929,496                     | (\$14,250)                          | \$1,696,353                             | \$4,038,568                     |
| <b>Total Grants - Enterprise</b>               | <b>\$536,782</b>                     | <b>\$4,929,496</b>              | <b>-</b>                            | <b>\$1,696,353</b>                      | <b>\$4,038,568</b>              |
| <b>Grants - Gen. Gov.</b>                      |                                      |                                 |                                     |   |                                 |
| Arts and Culture                               | \$2,958,599                          | \$3,100,000                     | \$1,406,949                         | \$4,506,939                             | \$1,650,000                     |
| Centralized Appropriations                     | -                                    | -                               | -                                   | -                                       | \$25,796                        |
| City Attorney                                  | \$502,018                            | \$600,029                       | \$9,682                             | \$592,131                               | \$605,255                       |
| City Manager                                   | \$45,137                             | \$124,290                       | -                                   | \$37,924                                | \$410,000                       |
| Community Services                             | \$41,388                             | \$74,714                        | -                                   | \$74,714                                | -                               |
| Department of Innovation & Technology          | -                                    | -                               | -                                   | -                                       | \$8,752,106                     |
| Development Services                           | \$23,000                             | -                               | -                                   | -                                       | -                               |
| Library Services                               | \$73,177                             | \$70,000                        | -                                   | \$25,055                                | \$70,000                        |
| Mesa Fire and Medical                          | \$546,186                            | \$3,701,004                     | -                                   | \$522,696                               | \$1,949,654                     |
| Municipal Court                                | -                                    | -                               | \$33,000                            | \$33,000                                | -                               |
| Parks, Recreation & Community Facilities       | \$61,402                             | \$217,000                       | \$1,829,057                         | \$1,316,057                             | \$930,000                       |
| Police   | \$2,182,040                          | \$7,510,540                     | -                                   | \$2,553,404                             | \$6,577,315                     |
| Project Management Program                     | \$5,135,077                          | \$18,066,525                    | (\$1,862,057)                       | \$6,817,488                             | \$12,046,416                    |
| Public Information and Communications          | -                                    | \$25,000                        | -                                   | \$25,000                                | -                               |
| Transit Services                               | -                                    | -                               | -                                   | -                                       | \$920,000                       |
| <b>Total Grants - Gen. Gov.</b>                | <b>\$11,568,025</b>                  | <b>\$33,489,102</b>             | <b>\$1,416,631</b>                  | <b>\$16,504,408</b>                     | <b>\$33,936,542</b>             |
| <b>HOME</b>                                    |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | -                                    | -                               | -                                   | -                                       | \$2,493                         |
| Community Services                             | \$582,395                            | \$5,792,058                     | -                                   | \$511,666                               | \$12,865,848                    |
| <b>Total HOME</b>                              | <b>\$582,395</b>                     | <b>\$5,792,058</b>              | <b>-</b>                            | <b>\$511,666</b>                        | <b>\$12,868,341</b>             |
| <b>Relief Fund</b>                             |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | \$44,765,860                         | \$134,882,686                   | (\$33,562,886)                      | \$25,933,875                            | \$86,868,942                    |
| Community Services                             | \$6,206,410                          | -                               | \$17,970,788                        | \$17,970,789                            | -                               |
| Mesa Fire and Medical                          | \$27,373,074                         | -                               | -                                   | -                                       | -                               |
| Police   | \$29,443,379                         | -                               | -                                   | -                                       | -                               |
| Project Management Program                     | -                                    | -                               | \$21,712,907                        | \$1,949,937                             | \$16,762,970                    |
| <b>Total Relief Fund</b>                       | <b>\$107,788,723</b>                 | <b>\$134,882,686</b>            | <b>\$6,120,809</b>                  | <b>\$45,854,601</b>                     | <b>\$103,631,912</b>            |
| <b>Section 8</b>                               |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | (\$35,026)                           | -                               | -                                   | -                                       | \$31,646                        |
| Community Services                             | \$16,548,811                         | \$20,495,518                    | \$1,511,382                         | \$17,961,618                            | \$21,688,740                    |
| Project Management Program                     | -                                    | \$9,912                         | -                                   | \$9,912                                 | -                               |
| <b>Total Section 8</b>                         | <b>\$16,513,785</b>                  | <b>\$20,505,430</b>             | <b>\$1,511,382</b>                  | <b>\$17,971,530</b>                     | <b>\$21,720,386</b>             |
| <b>Total Grant Funds</b>                       | <b>\$141,905,411</b>                 | <b>\$210,997,175</b>            | <b>\$13,101,051</b>                 | <b>\$88,432,767</b>                     | <b>\$194,538,888</b>            |
| <b>Trust Funds</b>                             |                                      |                                 |                                     |   |                                 |
| <b>Employee Benefit Trust</b>                  |                                      |                                 |                                     |   |                                 |

**City of Mesa, Arizona**  
**Summary of Expenditures by Fund and Department**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund   | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|---|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| Centralized Appropriations                                | \$1,980,556                          | \$2,520,026                     | -                                   | \$2,348,877                             | \$2,701,188                     |
| Human Resources   | \$97,332,728                         | \$101,572,873                   | \$2,753                             | \$102,781,617                           | \$109,971,645                   |
| Police  | \$31,735                             | \$40,956                        | -                                   | \$26,566                                | \$41,196                        |
| Project Management Program                                | \$140                                | -                               | -                                   | -                                       | -                               |
| <b>Total Employee Benefit Trust</b>                       | <b>\$99,345,158</b>                  | <b>\$104,133,855</b>            | <b>\$2,753</b>                      | <b>\$105,157,060</b>                    | <b>\$112,714,029</b>            |
| <b>Property and Public Liability</b>                      |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | -                                    | -                               | -                                   | -                                       | \$26,132                        |
| City Attorney   | \$7,663,022                          | \$8,116,241                     | \$60,374                            | \$6,675,921                             | \$8,919,329                     |
| <b>Total Property and Public Liability</b>                | <b>\$7,663,022</b>                   | <b>\$8,116,241</b>              | <b>\$60,374</b>                     | <b>\$6,675,921</b>                      | <b>\$8,945,461</b>              |
| <b>Workers' Compensation</b>                              |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | -                                    | -                               | -                                   | -                                       | \$16,302                        |
| Human Resources   | \$5,924,900                          | \$6,632,501                     | \$34,801                            | \$6,604,889                             | \$7,079,174                     |
| Mesa Fire and Medical                                     | -                                    | -                               | \$1,341,674                         | \$1,341,674                             | \$1,342,000                     |
| <b>Total Workers' Compensation</b>                        | <b>\$5,924,900</b>                   | <b>\$6,632,501</b>              | <b>\$1,376,475</b>                  | <b>\$7,946,563</b>                      | <b>\$8,437,476</b>              |
| <b>Total Trust Funds</b>                                  | <b>\$112,933,081</b>                 | <b>\$118,882,597</b>            | <b>\$1,439,602</b>                  | <b>\$119,779,544</b>                    | <b>\$130,096,966</b>            |
| <b>Debt Service Funds</b>                                 |                                      |                                 |                                     |   |                                 |
| <b>Excise Tax Obligation Bond Redemption</b>              |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$1,506,453                          | \$2,695,650                     | -                                   | \$2,695,650                             | \$2,696,400                     |
| <b>Total Excise Tax Obligation Bond Redemption</b>        | <b>\$1,506,453</b>                   | <b>\$2,695,650</b>              | <b>-</b>                            | <b>\$2,695,650</b>                      | <b>\$2,696,400</b>              |
| <b>General Obligation Bond Redemption</b>                 |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$92,226,032                         | \$49,716,824                    | -                                   | \$49,716,824                            | \$46,088,250                    |
| <b>Total General Obligation Bond Redemption</b>           | <b>\$92,226,032</b>                  | <b>\$49,716,824</b>             | <b>-</b>                            | <b>\$49,716,824</b>                     | <b>\$46,088,250</b>             |
| <b>Highway User Revenue Bond Redemption</b>               |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$12,442,413                         | \$12,391,463                    | -                                   | \$12,389,663                            | \$11,814,213                    |
| <b>Total Highway User Revenue Bond Redemption</b>         | <b>\$12,442,413</b>                  | <b>\$12,391,463</b>             | <b>-</b>                            | <b>\$12,389,663</b>                     | <b>\$11,814,213</b>             |
| <b>Special Improvement District Bond Redemption</b>       |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$225,351                            | -                               | -                                   | -                                       | -                               |
| <b>Total Special Improvement District Bond Redemption</b> | <b>\$225,351</b>                     | <b>-</b>                        | <b>-</b>                            | <b>-</b>                                | <b>-</b>                        |
| <b>Utility Systems Bond Redemption</b>                    |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$210,905,888                        | \$133,758,882                   | (\$665,513)                         | \$100,646,523                           | \$98,679,880                    |
| <b>Total Utility Systems Bond Redemption</b>              | <b>\$210,905,888</b>                 | <b>\$133,758,882</b>            | <b>(\$665,513)</b>                  | <b>\$100,646,523</b>                    | <b>\$98,679,880</b>             |
| <b>Utility Systems GO Bond Redemption</b>                 |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$29,106                             | \$47,305                        | -                                   | \$28,753                                | -                               |
| <b>Total Utility Systems GO Bond Redemption</b>           | <b>\$29,106</b>                      | <b>\$47,305</b>                 | <b>-</b>                            | <b>\$28,753</b>                         | <b>-</b>                        |
| <b>WIFA Redemption</b>                                    |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$177,665                            | \$177,666                       | -                                   | \$177,666                               | \$197,068                       |
| <b>Total WIFA Redemption</b>                              | <b>\$177,665</b>                     | <b>\$177,666</b>                | <b>-</b>                            | <b>\$177,666</b>                        | <b>\$197,068</b>                |
| <b>Utility System Obligation Redemption</b>               |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | -                                    | -                               | \$665,513                           | \$665,513                               | \$7,769,436                     |
| <b>Total Utility System Obligation Redemption</b>         | <b>-</b>                             | <b>-</b>                        | <b>\$665,513</b>                    | <b>\$665,513</b>                        | <b>\$7,769,436</b>              |
| <b>Total Debt Service Funds</b>                           | <b>\$317,512,907</b>                 | <b>\$198,787,790</b>            | <b>-</b>                            | <b>\$166,320,592</b>                    | <b>\$167,245,247</b>            |
| <b>Bond Funds</b>   |                                      |                                 |                                     |   |                                 |
| <b>Electric Bond Construction</b>                         |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$158,631                            | \$157,500                       | -                                   | \$157,500                               | \$202,500                       |
| Project Management Program                                | \$13,134,427                         | \$17,642,815                    | (\$4,900,000)                       | \$9,565,676                             | \$21,416,902                    |
| <b>Total Electric Bond Construction</b>                   | <b>\$13,293,058</b>                  | <b>\$17,800,315</b>             | <b>(\$4,900,000)</b>                | <b>\$9,723,176</b>                      | <b>\$21,619,402</b>             |
| <b>Excise Tax Obligation Bond Construction</b>            |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$256,232                            | -                               | -                                   | -                                       | -                               |
| Project Management Program                                | \$17,489,109                         | \$39,593,418                    | -                                   | \$25,932,571                            | \$4,460,847                     |
| <b>Total Excise Tax Obligation Bond Construction</b>      | <b>\$17,745,341</b>                  | <b>\$39,593,418</b>             | <b>-</b>                            | <b>\$25,932,571</b>                     | <b>\$4,460,847</b>              |
| <b>Gas Bond Construction</b>                              |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$125,161                            | \$236,250                       | -                                   | \$59,062                                | \$157,500                       |
| Project Management Program                                | \$8,507,461                          | \$45,702,761                    | -                                   | \$15,135,047                            | \$28,975,271                    |
| <b>Total Gas Bond Construction</b>                        | <b>\$8,632,622</b>                   | <b>\$45,939,011</b>             | <b>-</b>                            | <b>\$15,194,109</b>                     | <b>\$29,132,771</b>             |
| <b>Library Bond Construction</b>                          |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                                | \$17,780                             | \$111,099                       | -                                   | -                                       | \$113,000                       |
| Project Management Program                                | \$644,914                            | \$4,184,575                     | -                                   | \$1,991,565                             | \$11,561,688                    |
| <b>Total Library Bond Construction</b>                    | <b>\$662,694</b>                     | <b>\$4,295,674</b>              | <b>-</b>                            | <b>\$1,991,565</b>                      | <b>\$11,674,688</b>             |

**City of Mesa, Arizona**  
**Summary of Expenditures by Fund and Department**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                                | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>Parks Bond Construction</b>                 |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | \$46,335                             | \$293,914                       | -                                   | \$293,914                               | \$339,000                       |
| Project Management Program                     | \$4,865,361                          | \$37,471,470                    | -                                   | \$10,429,773                            | \$53,132,055                    |
| <b>Total Parks Bond Construction</b>           | <b>\$4,911,697</b>                   | <b>\$37,765,384</b>             | <b>-</b>                            | <b>\$10,723,687</b>                     | <b>\$53,471,055</b>             |
| <b>Public Safety Bond Construction</b>         |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | \$106,069                            | \$293,914                       | -                                   | \$293,914                               | \$339,000                       |
| Project Management Program                     | \$4,912,860                          | \$33,453,547                    | -                                   | \$4,846,103                             | \$70,376,889                    |
| <b>Total Public Safety Bond Construction</b>   | <b>\$5,018,929</b>                   | <b>\$33,747,461</b>             | <b>-</b>                            | <b>\$5,140,017</b>                      | <b>\$70,715,889</b>             |
| <b>Solid Waste Bond Construction</b>           |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | -                                    | -                               | \$20                                | -                                       | -                               |
| Project Management Program                     | -                                    | -                               | -                                   | -                                       | \$579,839                       |
| <b>Total Solid Waste Bond Construction</b>     | <b>-</b>                             | <b>-</b>                        | <b>\$20</b>                         | <b>-</b>                                | <b>\$579,839</b>                |
| <b>Spring Training Bond Construction</b>       |                                      |                                 |                                     |   |                                 |
| Project Management Program                     | \$0                                  | \$51,900                        | -                                   | \$51,900                                | -                               |
| <b>Total Spring Training Bond Construction</b> | <b>\$0</b>                           | <b>\$51,900</b>                 | <b>-</b>                            | <b>\$51,900</b>                         | <b>-</b>                        |
| <b>Streets Bond Construction</b>               |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | \$167,469                            | \$431,073                       | -                                   | \$431,073                               | \$339,000                       |
| Project Management Program                     | \$11,531,353                         | \$37,663,960                    | -                                   | \$14,936,948                            | \$27,698,659                    |
| <b>Total Streets Bond Construction</b>         | <b>\$11,698,822</b>                  | <b>\$38,095,033</b>             | <b>-</b>                            | <b>\$15,368,021</b>                     | <b>\$28,037,659</b>             |
| <b>Wastewater Bond Construction</b>            |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | \$315,535                            | \$525,000                       | -                                   | \$73,570                                | \$337,500                       |
| Project Management Program                     | \$16,185,218                         | \$63,046,799                    | -                                   | \$11,000,000                            | \$55,109,122                    |
| <b>Total Wastewater Bond Construction</b>      | <b>\$16,500,753</b>                  | <b>\$63,571,799</b>             | <b>-</b>                            | <b>\$11,073,570</b>                     | <b>\$55,446,622</b>             |
| <b>Water Bond Construction</b>                 |                                      |                                 |                                     |   |                                 |
| Centralized Appropriations                     | \$211,470                            | \$656,250                       | (\$20)                              | \$190,307                               | \$877,500                       |
| Project Management Program                     | \$23,519,380                         | \$73,471,961                    | -                                   | \$23,840,207                            | \$93,851,728                    |
| <b>Total Water Bond Construction</b>           | <b>\$23,730,850</b>                  | <b>\$74,128,211</b>             | <b>(\$20)</b>                       | <b>\$24,030,514</b>                     | <b>\$94,729,228</b>             |
| <b>Total Bond Funds</b>                        | <b>\$102,194,766</b>                 | <b>\$354,988,206</b>            | <b>(\$4,900,000)</b>                | <b>\$119,229,130</b>                    | <b>\$369,868,000</b>            |
| <b>Contingency</b>                             |                                      |                                 |                                     |   |                                 |
| <b>Contingency</b>                             |                                      |                                 |                                     |   |                                 |
| Contingencies                                  | -                                    | \$89,028,000                    | (\$79,683,690)                      | -                                       | \$80,859,836                    |
| <b>Total Contingency</b>                       | <b>-</b>                             | <b>\$89,028,000</b>             | <b>(\$79,683,690)</b>               | <b>-</b>                                | <b>\$80,859,836</b>             |
| <b>Total Contingency</b>                       | <b>-</b>                             | <b>\$89,028,000</b>             | <b>(\$79,683,690)</b>               | <b>-</b>                                | <b>\$80,859,836</b>             |
| <b>Total Expenditures</b>                      | <b>\$1,450,484,928</b>               | <b>\$2,100,000,000</b>          | <b>(\$355,144)</b>                  | <b>\$1,470,584,489</b>                  | <b>\$2,300,000,000</b>          |

Changes in accounting presentation affect comparisons between years.

**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                              | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>Arts and Culture</b>                      |                                      |                                 |                                     |   |                                 |
| <b>Grant Funds</b>                           |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                           | \$2,958,599                          | \$3,100,000                     | \$1,406,949                         | \$4,506,939                             | \$1,650,000                     |
| <b>Total Grant Funds</b>                     | <b>\$2,958,599</b>                   | <b>\$3,100,000</b>              | <b>\$1,406,949</b>                  | <b>\$4,506,939</b>                      | <b>\$1,650,000</b>              |
| <b>Restricted Funds</b>                      |                                      |                                 |                                     |   |                                 |
| Arts & Culture Fund                          | \$5,335,878                          | \$15,236,483                    | (\$145,940)                         | \$12,786,569                            | \$18,936,366                    |
| Restricted Programs Fund                     | \$869,002                            | \$3,185,517                     | -                                   | \$3,185,517                             | \$3,302,634                     |
| <b>Total Restricted Funds</b>                | <b>\$6,204,880</b>                   | <b>\$18,422,000</b>             | <b>(\$145,940)</b>                  | <b>\$15,972,086</b>                     | <b>\$22,239,000</b>             |
| <b>Total Arts and Culture</b>                | <b>\$9,163,479</b>                   | <b>\$21,522,000</b>             | <b>\$1,261,009</b>                  | <b>\$20,479,025</b>                     | <b>\$23,889,000</b>             |
| <b>Business Services</b>                     |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                          |                                      |                                 |                                     |   |                                 |
| General Fund                                 | \$10,322,803                         | \$11,403,171                    | \$393,274                           | \$11,327,023                            | \$12,186,395                    |
| <b>Total General Fund</b>                    | <b>\$10,322,803</b>                  | <b>\$11,403,171</b>             | <b>\$393,274</b>                    | <b>\$11,327,023</b>                     | <b>\$12,186,395</b>             |
| <b>Enterprise Fund</b>                       |                                      |                                 |                                     |   |                                 |
| Utility Fund                                 | \$1,547                              | \$408,428                       | (\$358,384)                         | \$376,710                               | \$337,980                       |
| <b>Total Enterprise Fund</b>                 | <b>\$1,547</b>                       | <b>\$408,428</b>                | <b>(\$358,384)</b>                  | <b>\$376,710</b>                        | <b>\$337,980</b>                |
| <b>Internal Service Funds</b>                |                                      |                                 |                                     |   |                                 |
| Warehouse Internal Service                   | \$976,001                            | \$949,531                       | \$179,608                           | \$1,102,930                             | \$1,118,040                     |
| Print Shop Internal Service                  | \$712,243                            | \$789,096                       | \$69,389                            | \$807,971                               | \$832,098                       |
| <b>Total Internal Service Funds</b>          | <b>\$1,688,244</b>                   | <b>\$1,738,627</b>              | <b>\$248,997</b>                    | <b>\$1,910,901</b>                      | <b>\$1,950,138</b>              |
| <b>Restricted Funds</b>                      |                                      |                                 |                                     |   |                                 |
| Ambulance Transport                          | \$146,643                            | \$346,510                       | \$258,400                           | \$604,910                               | \$680,225                       |
| <b>Total Restricted Funds</b>                | <b>\$146,643</b>                     | <b>\$346,510</b>                | <b>\$258,400</b>                    | <b>\$604,910</b>                        | <b>\$680,225</b>                |
| <b>Total Business Services</b>               | <b>\$12,159,238</b>                  | <b>\$13,896,736</b>             | <b>\$542,287</b>                    | <b>\$14,219,544</b>                     | <b>\$15,154,738</b>             |
| <b>Centralized Appropriations</b>            |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                          |                                      |                                 |                                     |   |                                 |
| General Fund                                 | (\$6,222,852)                        | (\$10,395,352)                  | (\$942,428)                         | (\$10,178,173)                          | (\$11,027,734)                  |
| Capital - General Fund                       | (\$166,243)                          | (\$698,440)                     | -                                   | (\$70,174)                              | (\$1,835,947)                   |
| <b>Total General Fund</b>                    | <b>(\$6,389,096)</b>                 | <b>(\$11,093,792)</b>           | <b>(\$942,428)</b>                  | <b>(\$10,248,347)</b>                   | <b>(\$12,863,681)</b>           |
| <b>Enterprise Fund</b>                       |                                      |                                 |                                     |   |                                 |
| Falcon Field Airport                         | \$574,921                            | \$959,962                       | \$50,000                            | \$900,092                               | \$1,211,177                     |
| Utility Fund                                 | \$19,808,732                         | \$22,333,370                    | \$197,035                           | \$20,738,284                            | \$26,398,236                    |
| Capital - Utility                            | \$80,662                             | \$344,887                       | -                                   | \$33,187                                | \$1,197,251                     |
| <b>Total Enterprise Fund</b>                 | <b>\$20,464,315</b>                  | <b>\$23,638,219</b>             | <b>\$247,035</b>                    | <b>\$21,671,563</b>                     | <b>\$28,806,664</b>             |
| <b>Grant Funds</b>                           |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                           | -                                    | -                               | -                                   | -                                       | \$25,796                        |
| Relief Fund                                  | \$44,765,860                         | \$134,882,686                   | (\$33,562,886)                      | \$25,933,875                            | \$86,868,942                    |
| Community Development Block Grant            | -                                    | -                               | -                                   | -                                       | \$16,327                        |
| HOME   | -                                    | -                               | -                                   | -                                       | \$2,493                         |
| Section 8                                    | (\$35,026)                           | -                               | -                                   | -                                       | \$31,646                        |
| <b>Total Grant Funds</b>                     | <b>\$44,730,834</b>                  | <b>\$134,882,686</b>            | <b>(\$33,562,886)</b>               | <b>\$25,933,875</b>                     | <b>\$86,945,204</b>             |
| <b>Debt Service Funds</b>                    |                                      |                                 |                                     |   |                                 |
| General Obligation Bond Redemption           | \$92,226,032                         | \$49,716,824                    | -                                   | \$49,716,824                            | \$46,088,250                    |
| Special Improvement District Bond Redemption | \$225,351                            | -                               | -                                   | -                                       | -                               |
| Highway User Revenue Bond Redemption         | \$12,442,413                         | \$12,391,463                    | -                                   | \$12,389,663                            | \$11,814,213                    |
| Excise Tax Obligation Bond Redemption        | \$1,506,453                          | \$2,695,650                     | -                                   | \$2,695,650                             | \$2,696,400                     |
| Utility Systems Bond Redemption              | \$210,905,888                        | \$133,758,882                   | (\$665,513)                         | \$100,646,523                           | \$98,679,880                    |
| WIFA Redemption                              | \$177,665                            | \$177,666                       | -                                   | \$177,666                               | \$197,068                       |
| Utility Systems GO Bond Redemption           | \$29,106                             | \$47,305                        | -                                   | \$28,753                                | -                               |
| Utility System Obligation Redemption         | -                                    | -                               | \$665,513                           | \$665,513                               | \$7,769,436                     |
| <b>Total Debt Service Funds</b>              | <b>\$317,512,907</b>                 | <b>\$198,787,790</b>            | <b>-</b>                            | <b>\$166,320,592</b>                    | <b>\$167,245,247</b>            |
| <b>Internal Service Funds</b>                |                                      |                                 |                                     |   |                                 |
| Warehouse Internal Service                   | \$6,247,842                          | \$8,205,415                     | \$77,000                            | \$4,990,311                             | \$8,162,019                     |
| Fleet Internal Service                       | (\$18,585,867)                       | (\$22,780,053)                  | -                                   | (\$22,160,304)                          | (\$25,583,266)                  |
| Print Shop Internal Service                  | (\$590,653)                          | (\$789,096)                     | \$2,500                             | (\$952,466)                             | (\$832,098)                     |
| <b>Total Internal Service Funds</b>          | <b>(\$12,928,679)</b>                | <b>(\$15,363,734)</b>           | <b>\$79,500</b>                     | <b>(\$18,122,459)</b>                   | <b>(\$18,253,345)</b>           |
| <b>Restricted Funds</b>                      |                                      |                                 |                                     |   |                                 |
| Cemetery                                     | \$136,039                            | \$207,928                       | \$140                               | \$183,423                               | \$287,391                       |
| Transit Fund                                 | \$519,604                            | (\$11,415,702)                  | \$6,227,754                         | \$558,873                               | \$587,911                       |
| Economic Investment Fund                     | \$326,040                            | \$511,196                       | \$13,000                            | \$504,233                               | \$519,951                       |

**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                              | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| Commercial Facilities Fund                   | \$1,130,740                          | \$2,163,064                     | (\$6,431)                           | \$1,672,541                             | \$3,367,031                     |
| Arts & Culture Fund                          | \$2,217,740                          | \$3,407,477                     | (\$570,679)                         | \$2,680,749                             | \$4,319,519                     |
| TOPAZ Joint Venture Fund                     | -                                    | -                               | -                                   | -                                       | \$19,324                        |
| Special Programs Fund                        | -                                    | \$700,000                       | \$1,200,000                         | \$1,200,000                             | \$92,516,725                    |
| Public Safety Sales Tax                      | -                                    | -                               | -                                   | -                                       | \$156,640                       |
| Quality of Life Sales Tax                    | -                                    | -                               | -                                   | -                                       | \$28,000                        |
| Local Streets                                | \$5,883,024                          | \$6,227,372                     | \$30,245                            | \$5,722,462                             | \$6,972,902                     |
| Highway User Revenue Fund                    | \$153,392                            | \$147,733                       | (\$144,873)                         | -                                       | \$415,699                       |
| Environmental Compliance Fee                 | \$781,297                            | \$989,777                       | -                                   | \$891,286                               | \$1,385,149                     |
| Ambulance Transport                          | -                                    | -                               | -                                   | -                                       | \$57,538                        |
| Restricted Programs Fund                     | \$2,198,723                          | \$2,200,000                     | \$3,545,348                         | \$2,900,000                             | \$6,232,306                     |
| Greenfield WRP Joint Venture                 | \$921,745                            | \$1,308,647                     | -                                   | \$885,924                               | \$1,589,922                     |
| <b>Total Restricted Funds</b>                | <b>\$14,268,344</b>                  | <b>\$6,447,492</b>              | <b>\$10,294,504</b>                 | <b>\$17,199,491</b>                     | <b>\$118,456,008</b>            |
| <b>Bond Funds</b>                            |                                      |                                 |                                     |   |                                 |
| Public Safety Bond Construction              | \$106,069                            | \$293,914                       | -                                   | \$293,914                               | \$339,000                       |
| Streets Bond Construction                    | \$167,469                            | \$431,073                       | -                                   | \$431,073                               | \$339,000                       |
| Parks Bond Construction                      | \$46,335                             | \$293,914                       | -                                   | \$293,914                               | \$339,000                       |
| Library Bond Construction                    | \$17,780                             | \$111,099                       | -                                   | -                                       | \$113,000                       |
| Excise Tax Obligation Bond Construction      | \$256,232                            | -                               | -                                   | -                                       | -                               |
| Electric Bond Construction                   | \$158,631                            | \$157,500                       | -                                   | \$157,500                               | \$202,500                       |
| Gas Bond Construction                        | \$125,161                            | \$236,250                       | -                                   | \$59,062                                | \$157,500                       |
| Water Bond Construction                      | \$211,470                            | \$656,250                       | (\$20)                              | \$190,307                               | \$877,500                       |
| Wastewater Bond Construction                 | \$315,535                            | \$525,000                       | -                                   | \$73,570                                | \$337,500                       |
| Solid Waste Bond Construction                | -                                    | -                               | \$20                                | -                                       | -                               |
| <b>Total Bond Funds</b>                      | <b>\$1,404,683</b>                   | <b>\$2,705,000</b>              | <b>-</b>                            | <b>\$1,499,340</b>                      | <b>\$2,705,000</b>              |
| <b>Trust Funds</b>                           |                                      |                                 |                                     |   |                                 |
| Property and Public Liability                | -                                    | -                               | -                                   | -                                       | \$26,132                        |
| Workers' Compensation                        | -                                    | -                               | -                                   | -                                       | \$16,302                        |
| Employee Benefit Trust                       | \$1,980,556                          | \$2,520,026                     | -                                   | \$2,348,877                             | \$2,701,188                     |
| <b>Total Trust Funds</b>                     | <b>\$1,980,556</b>                   | <b>\$2,520,026</b>              | <b>-</b>                            | <b>\$2,348,877</b>                      | <b>\$2,743,622</b>              |
| <b>Community Facilities District</b>         |                                      |                                 |                                     |   |                                 |
| Eastmark CFD 1 - Operating                   | \$2,700                              | \$144,675                       | (\$32,000)                          | -                                       | \$250,000                       |
| Cadence CFD - Operating                      | \$1,275                              | \$20,000                        | (\$8,000)                           | -                                       | \$20,000                        |
| Eastmark Community Facilities District No. 2 | -                                    | \$20,000                        | (\$20,000)                          | -                                       | \$40,000                        |
| Eastmark CFD 1 - Capital                     | \$18,305,199                         | \$23,500,000                    | -                                   | \$11,500,900                            | \$25,000,000                    |
| Cadence CFD 1 - Capital                      | \$8,699,421                          | \$4,400,000                     | -                                   | \$1,729,900                             | \$7,400,000                     |
| Eastmark CFD 2-Capital                       | \$2,374,489                          | \$7,700,000                     | -                                   | -                                       | \$7,700,000                     |
| Eastmark CFD 1 - Debt                        | \$4,940,867                          | \$6,846,701                     | -                                   | \$5,946,326                             | \$7,772,160                     |
| Cadence CFD 1 - Debt                         | \$778,272                            | \$951,214                       | -                                   | \$910,839                               | \$1,477,390                     |
| Eastmark CFD 2-Debt                          | \$194,148                            | \$698,723                       | -                                   | \$41,141                                | \$773,673                       |
| <b>Total Community Facilities District</b>   | <b>\$35,296,371</b>                  | <b>\$44,281,313</b>             | <b>(\$60,000)</b>                   | <b>\$20,129,106</b>                     | <b>\$50,433,223</b>             |
| <b>Total Centralized Appropriations</b>      | <b>\$416,340,236</b>                 | <b>\$386,805,000</b>            | <b>(\$23,944,275)</b>               | <b>\$226,732,038</b>                    | <b>\$426,217,942</b>            |
| <b>City Attorney</b>                         |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                          |                                      |                                 |                                     |   |                                 |
| General Fund                                 | \$5,860,397                          | \$6,725,670                     | (\$54,493)                          | \$6,595,949                             | \$7,230,520                     |
| Capital - General Fund                       | -                                    | \$27,000                        | \$60,000                            | \$12,000                                | \$142,500                       |
| <b>Total General Fund</b>                    | <b>\$5,860,397</b>                   | <b>\$6,752,670</b>              | <b>\$5,507</b>                      | <b>\$6,607,949</b>                      | <b>\$7,373,020</b>              |
| <b>Enterprise Fund</b>                       |                                      |                                 |                                     |   |                                 |
| Utility Fund                                 | \$186,872                            | \$187,560                       | \$69,460                            | \$257,020                               | \$195,776                       |
| <b>Total Enterprise Fund</b>                 | <b>\$186,872</b>                     | <b>\$187,560</b>                | <b>\$69,460</b>                     | <b>\$257,020</b>                        | <b>\$195,776</b>                |
| <b>Grant Funds</b>                           |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                           | \$502,018                            | \$600,029                       | \$9,682                             | \$592,131                               | \$605,255                       |
| <b>Total Grant Funds</b>                     | <b>\$502,018</b>                     | <b>\$600,029</b>                | <b>\$9,682</b>                      | <b>\$592,131</b>                        | <b>\$605,255</b>                |
| <b>Trust Funds</b>                           |                                      |                                 |                                     |   |                                 |
| Property and Public Liability                | \$7,663,022                          | \$8,116,241                     | \$60,374                            | \$6,675,921                             | \$8,919,329                     |
| <b>Total Trust Funds</b>                     | <b>\$7,663,022</b>                   | <b>\$8,116,241</b>              | <b>\$60,374</b>                     | <b>\$6,675,921</b>                      | <b>\$8,919,329</b>              |
| <b>Community Facilities District</b>         |                                      |                                 |                                     |   |                                 |
| Eastmark CFD 1 - Operating                   | -                                    | \$40,000                        | -                                   | \$20,000                                | \$42,068                        |
| Cadence CFD - Operating                      | -                                    | \$15,000                        | -                                   | \$6,000                                 | \$15,776                        |
| Eastmark Community Facilities District No. 2 | -                                    | \$15,000                        | -                                   | \$6,000                                 | \$15,776                        |
| <b>Total Community Facilities District</b>   | <b>-</b>                             | <b>\$70,000</b>                 | <b>-</b>                            | <b>\$32,000</b>                         | <b>\$73,620</b>                 |
| <b>Total City Attorney</b>                   | <b>\$14,212,309</b>                  | <b>\$15,726,500</b>             | <b>\$145,023</b>                    | <b>\$14,165,021</b>                     | <b>\$17,167,000</b>             |

**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                              | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>General Fund</b>                          |                                      |                                 |                                     |   |                                 |
| General Fund                                 | \$664,307                            | \$847,000                       | \$1,836                             | \$873,131                               | \$762,000                       |
| <b>Total General Fund</b>                    | \$664,307                            | \$847,000                       | \$1,836                             | \$873,131                               | \$762,000                       |
| <b>Total City Auditor</b>                    | \$664,307                            | \$847,000                       | \$1,836                             | \$873,131                               | \$762,000                       |
| <b>City Clerk</b>                            |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                          |                                      |                                 |                                     |   |                                 |
| General Fund                                 | \$1,323,975                          | \$934,476                       | \$140,991                           | \$1,073,166                             | \$1,522,242                     |
| <b>Total General Fund</b>                    | \$1,323,975                          | \$934,476                       | \$140,991                           | \$1,073,166                             | \$1,522,242                     |
| <b>Community Facilities District</b>         |                                      |                                 |                                     |   |                                 |
| Eastmark CFD 1 - Operating                   | \$62                                 | \$1,508                         | -                                   | \$1,508                                 | \$1,586                         |
| Cadence CFD - Operating                      | \$35                                 | \$1,508                         | -                                   | \$1,508                                 | \$1,586                         |
| Eastmark Community Facilities District No. 2 | \$35                                 | \$1,508                         | -                                   | \$1,308                                 | \$1,586                         |
| <b>Total Community Facilities District</b>   | \$131                                | \$4,524                         | -                                   | \$4,324                                 | \$4,758                         |
| <b>Total City Clerk</b>                      | \$1,324,106                          | \$939,000                       | \$140,991                           | \$1,077,490                             | \$1,527,000                     |
| <b>City Manager</b>                          |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                          |                                      |                                 |                                     |   |                                 |
| General Fund                                 | \$6,758,327                          | \$7,315,783                     | \$671,535                           | \$7,765,865                             | \$8,389,404                     |
| <b>Total General Fund</b>                    | \$6,758,327                          | \$7,315,783                     | \$671,535                           | \$7,765,865                             | \$8,389,404                     |
| <b>Grant Funds</b>                           |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                           | \$45,137                             | \$124,290                       | -                                   | \$37,924                                | \$410,000                       |
| <b>Total Grant Funds</b>                     | \$45,137                             | \$124,290                       | -                                   | \$37,924                                | \$410,000                       |
| <b>Restricted Funds</b>                      |                                      |                                 |                                     |   |                                 |
| TOPAZ Joint Venture Fund                     | -                                    | -                               | \$10,000                            | -                                       | \$7,632                         |
| Special Programs Fund                        | \$354,493                            | \$373,967                       | \$23,893                            | \$409,776                               | \$405,413                       |
| <b>Total Restricted Funds</b>                | \$354,493                            | \$373,967                       | \$33,893                            | \$409,776                               | \$413,045                       |
| <b>Community Facilities District</b>         |                                      |                                 |                                     |   |                                 |
| Eastmark CFD 1 - Operating                   | \$2,015                              | \$10,000                        | -                                   | \$2,500                                 | \$10,517                        |
| Cadence CFD - Operating                      | \$950                                | \$10,000                        | -                                   | \$2,500                                 | \$10,517                        |
| Eastmark Community Facilities District No. 2 | \$1,050                              | \$10,000                        | -                                   | \$2,000                                 | \$10,517                        |
| <b>Total Community Facilities District</b>   | \$4,015                              | \$30,000                        | -                                   | \$7,000                                 | \$31,551                        |
| <b>Total City Manager</b>                    | \$7,161,973                          | \$7,844,040                     | \$705,428                           | \$8,220,565                             | \$9,244,000                     |
| <b>Code Compliance</b>                       |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                          |                                      |                                 |                                     |   |                                 |
| General Fund                                 | \$1,694,063                          | \$1,880,482                     | -                                   | \$1,838,645                             | \$1,977,439                     |
| <b>Total General Fund</b>                    | \$1,694,063                          | \$1,880,482                     | -                                   | \$1,838,645                             | \$1,977,439                     |
| <b>Restricted Funds</b>                      |                                      |                                 |                                     |   |                                 |
| Special Programs Fund                        | \$60,561                             | \$39,518                        | -                                   | \$39,518                                | \$41,561                        |
| <b>Total Restricted Funds</b>                | \$60,561                             | \$39,518                        | -                                   | \$39,518                                | \$41,561                        |
| <b>Total Code Compliance</b>                 | \$1,754,624                          | \$1,920,000                     | -                                   | \$1,878,163                             | \$2,019,000                     |
| <b>Community Services</b>                    |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                          |                                      |                                 |                                     |   |                                 |
| General Fund                                 | \$3,079,798                          | \$3,634,667                     | \$181,687                           | \$3,774,541                             | \$4,001,801                     |
| <b>Total General Fund</b>                    | \$3,079,798                          | \$3,634,667                     | \$181,687                           | \$3,774,541                             | \$4,001,801                     |
| <b>Grant Funds</b>                           |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                           | \$41,388                             | \$74,714                        | -                                   | \$74,714                                | -                               |
| Relief Fund                                  | \$6,206,410                          | -                               | \$17,970,788                        | \$17,970,789                            | -                               |
| Community Development Block Grant            | \$4,610,802                          | \$11,385,741                    | \$4,052,229                         | \$5,884,408                             | \$18,323,950                    |
| HOME   | \$582,395                            | \$5,792,058                     | -                                   | \$511,666                               | \$12,865,848                    |
| Section 8                                    | \$16,548,811                         | \$20,495,518                    | \$1,511,382                         | \$17,961,618                            | \$21,688,740                    |
| <b>Total Grant Funds</b>                     | \$27,989,805                         | \$37,748,031                    | \$23,534,399                        | \$42,403,195                            | \$52,878,538                    |
| <b>Restricted Funds</b>                      |                                      |                                 |                                     |   |                                 |
| Restricted Programs Fund                     | \$147,817                            | \$151,056                       | -                                   | \$151,056                               | \$250,000                       |
| <b>Total Restricted Funds</b>                | \$147,817                            | \$151,056                       | -                                   | \$151,056                               | \$250,000                       |
| <b>Total Community Services</b>              | \$31,217,421                         | \$41,533,754                    | \$23,716,086                        | \$46,328,792                            | \$57,130,339                    |
| <b>Contingencies</b>                         |                                      |                                 |                                     |   |                                 |
| <b>Contingency</b>                           |                                      |                                 |                                     |   |                                 |
| Contingency                                  | -                                    | \$89,028,000                    | (\$79,683,690)                      | -                                       | \$80,859,836                    |

**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund  | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>Total Contingency</b>                               | -                                    | \$89,028,000                    | (\$79,683,690)                      | -                                       | \$80,859,836                    |
| <b>Total Contingencies</b>                             | -                                    | \$89,028,000                    | (\$79,683,690)                      | -                                       | \$80,859,836                    |
| <b>Department of Innovation &amp; Technology</b>       |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                    |                                      |                                 |                                     |   |                                 |
| General Fund   | \$30,637,927                         | \$39,288,808                    | \$2,114,626                         | \$34,765,488                            | \$43,768,724                    |
| Capital - General Fund                                 | \$1,223,242                          | \$5,643,441                     | (\$312,386)                         | \$871,635                               | \$8,968,403                     |
| <b>Total General Fund</b>                              | \$31,861,170                         | \$44,932,249                    | \$1,802,240                         | \$35,637,123                            | \$52,737,127                    |
| <b>Enterprise Fund</b>                                 |                                      |                                 |                                     |   |                                 |
| Utility Fund   | (\$5,008)                            | -                               | -                                   | -                                       | -                               |
| Capital - Utility                                      | \$283,754                            | \$706,876                       | -                                   | \$207,576                               | \$600,752                       |
| <b>Total Enterprise Fund</b>                           | \$278,746                            | \$706,876                       | -                                   | \$207,576                               | \$600,752                       |
| <b>Grant Funds</b>                                     |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                                     | -                                    | -                               | -                                   | -                                       | \$8,752,106                     |
| <b>Total Grant Funds</b>                               | -                                    | -                               | -                                   | -                                       | \$8,752,106                     |
| <b>Restricted Funds</b>                                |                                      |                                 |                                     |   |                                 |
| TOPAZ Joint Venture Fund                               | \$1,403,441                          | \$1,864,657                     | \$5,405                             | \$1,744,410                             | \$2,180,167                     |
| <b>Total Restricted Funds</b>                          | \$1,403,441                          | \$1,864,657                     | \$5,405                             | \$1,744,410                             | \$2,180,167                     |
| <b>Total Department of Innovation &amp; Technology</b> | \$33,543,357                         | \$47,503,782                    | \$1,807,645                         | \$37,589,109                            | \$64,270,152                    |
| <b>Development Services</b>                            |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                    |                                      |                                 |                                     |   |                                 |
| General Fund   | \$7,054,896                          | \$7,957,811                     | (\$90,752)                          | \$7,620,929                             | \$9,343,605                     |
| <b>Total General Fund</b>                              | \$7,054,896                          | \$7,957,811                     | (\$90,752)                          | \$7,620,929                             | \$9,343,605                     |
| <b>Enterprise Fund</b>                                 |                                      |                                 |                                     |   |                                 |
| Utility Fund   | \$135,488                            | \$212,106                       | -                                   | \$208,696                               | \$223,997                       |
| <b>Total Enterprise Fund</b>                           | \$135,488                            | \$212,106                       | -                                   | \$208,696                               | \$223,997                       |
| <b>Grant Funds</b>                                     |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                                     | \$23,000                             | -                               | -                                   | -                                       | -                               |
| <b>Total Grant Funds</b>                               | \$23,000                             | -                               | -                                   | -                                       | -                               |
| <b>Restricted Funds</b>                                |                                      |                                 |                                     |   |                                 |
| Local Streets  | \$207,970                            | \$318,148                       | -                                   | \$319,540                               | \$335,617                       |
| Environmental Compliance Fee                           | \$56,705                             | \$53,935                        | \$6,097                             | \$47,684                                | \$58,674                        |
| Restricted Programs Fund                               | \$285,483                            | \$467,000                       | -                                   | \$467,000                               | \$1,278,400                     |
| <b>Total Restricted Funds</b>                          | \$550,158                            | \$839,083                       | \$6,097                             | \$834,224                               | \$1,672,691                     |
| <b>Total Development Services</b>                      | \$7,763,542                          | \$9,009,000                     | (\$84,655)                          | \$8,663,849                             | \$11,240,293                    |
| <b>Economic Development</b>                            |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                    |                                      |                                 |                                     |   |                                 |
| General Fund   | \$3,472,851                          | \$4,379,939                     | (\$11,466)                          | \$4,276,984                             | \$4,570,405                     |
| <b>Total General Fund</b>                              | \$3,472,851                          | \$4,379,939                     | (\$11,466)                          | \$4,276,984                             | \$4,570,405                     |
| <b>Restricted Funds</b>                                |                                      |                                 |                                     |   |                                 |
| Economic Investment Fund                               | \$2,742,134                          | \$3,707,061                     | \$45,398                            | \$3,250,258                             | \$3,918,595                     |
| <b>Total Restricted Funds</b>                          | \$2,742,134                          | \$3,707,061                     | \$45,398                            | \$3,250,258                             | \$3,918,595                     |
| <b>Total Economic Development</b>                      | \$6,214,985                          | \$8,087,000                     | \$33,932                            | \$7,527,242                             | \$8,489,000                     |
| <b>Energy Resources</b>                                |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                    |                                      |                                 |                                     |   |                                 |
| General Fund   | \$78,757                             | \$72,846                        | \$13,155                            | \$80,264                                | \$89,497                        |
| <b>Total General Fund</b>                              | \$78,757                             | \$72,846                        | \$13,155                            | \$80,264                                | \$89,497                        |
| <b>Enterprise Fund</b>                                 |                                      |                                 |                                     |   |                                 |
| Utility Fund   | \$45,330,835                         | \$52,205,529                    | \$12,907,750                        | \$65,078,952                            | \$61,031,199                    |
| Capital - Utility                                      | -                                    | \$460                           | \$1,459,200                         | \$659,189                               | \$400,484                       |
| <b>Total Enterprise Fund</b>                           | \$45,330,835                         | \$52,205,989                    | \$14,366,950                        | \$65,738,141                            | \$61,431,683                    |
| <b>Restricted Funds</b>                                |                                      |                                 |                                     |   |                                 |
| Local Streets  | \$525,088                            | \$485,165                       | \$76,432                            | \$544,298                               | \$604,326                       |
| Utility Replacement Extension and Renewal              | -                                    | -                               | -                                   | -                                       | \$7,000                         |
| <b>Total Restricted Funds</b>                          | \$525,088                            | \$485,165                       | \$76,432                            | \$544,298                               | \$611,326                       |
| <b>Total Energy Resources</b>                          | \$45,934,680                         | \$52,764,000                    | \$14,456,537                        | \$66,362,703                            | \$62,132,506                    |
| <b>Engineering</b>                                     |                                      |                                 |                                     |   |                                 |

**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund  | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>General Fund</b>                                      |                                      |                                 |                                     |   |                                 |
| General Fund   | \$6,813,703                          | \$7,536,127                     | \$1,168,066                         | \$7,541,704                             | \$8,961,125                     |
| Capital - General Fund                                   | \$1,686                              | \$53,641                        | -                                   | \$9,766                                 | \$100,290                       |
| <b>Total General Fund</b>                                | <b>\$6,815,389</b>                   | <b>\$7,589,768</b>              | <b>\$1,168,066</b>                  | <b>\$7,551,470</b>                      | <b>\$9,061,415</b>              |
| <b>Enterprise Fund</b>                                   |                                      |                                 |                                     |   |                                 |
| Falcon Field Airport                                     | \$26,059                             | \$58,341                        | \$3,198                             | \$60,276                                | \$63,343                        |
| Utility Fund   | \$11,449                             | \$57,885                        | -                                   | \$57,885                                | \$65,779                        |
| <b>Total Enterprise Fund</b>                             | <b>\$37,508</b>                      | <b>\$116,226</b>                | <b>\$3,198</b>                      | <b>\$118,161</b>                        | <b>\$129,122</b>                |
| <b>Restricted Funds</b>                                  |                                      |                                 |                                     |   |                                 |
| Local Streets  | \$28,075                             | \$77,146                        | -                                   | \$77,146                                | \$87,666                        |
| <b>Total Restricted Funds</b>                            | <b>\$28,075</b>                      | <b>\$77,146</b>                 | <b>-</b>                            | <b>\$77,146</b>                         | <b>\$87,666</b>                 |
| <b>Community Facilities District</b>                     |                                      |                                 |                                     |   |                                 |
| Eastmark CFD 1 - Operating                               | \$28,724                             | \$21,430                        | \$32,000                            | \$53,311                                | \$23,302                        |
| Cadence CFD - Operating                                  | \$6,893                              | \$41,430                        | -                                   | \$10,000                                | \$44,336                        |
| Eastmark Community Facilities District No. 2             | \$1,776                              | \$20,000                        | \$20,000                            | \$27,204                                | \$21,034                        |
| <b>Total Community Facilities District</b>               | <b>\$37,392</b>                      | <b>\$82,860</b>                 | <b>\$52,000</b>                     | <b>\$90,515</b>                         | <b>\$88,672</b>                 |
| <b>Total Engineering</b>                                 | <b>\$6,918,365</b>                   | <b>\$7,866,000</b>              | <b>\$1,223,264</b>                  | <b>\$7,837,292</b>                      | <b>\$9,366,875</b>              |
| <b>Environmental Management and Sustainability</b>       |                                      |                                 |                                     |   |                                 |
| <b>Enterprise Fund</b>                                   |                                      |                                 |                                     |   |                                 |
| Utility Fund   | \$32,792,511                         | \$36,181,444                    | \$424,906                           | \$36,414,111                            | \$39,669,221                    |
| Capital - Utility  | \$390,834                            | -                               | -                                   | -                                       | -                               |
| <b>Total Enterprise Fund</b>                             | <b>\$33,183,344</b>                  | <b>\$36,181,444</b>             | <b>\$424,906</b>                    | <b>\$36,414,111</b>                     | <b>\$39,669,221</b>             |
| <b>Restricted Funds</b>                                  |                                      |                                 |                                     |   |                                 |
| Special Programs Fund                                    | -                                    | \$40,000                        | (\$23,375)                          | \$16,625                                | \$80,000                        |
| Environmental Compliance Fee                             | \$1,381,471                          | \$2,127,056                     | (\$567,701)                         | \$1,379,578                             | \$2,250,579                     |
| Solid Waste Development Fee                              | \$157,199                            | \$217,500                       | -                                   | \$150,000                               | \$225,000                       |
| <b>Total Restricted Funds</b>                            | <b>\$1,538,670</b>                   | <b>\$2,384,556</b>              | <b>(\$591,076)</b>                  | <b>\$1,546,203</b>                      | <b>\$2,555,579</b>              |
| <b>Total Environmental Management and Sustainability</b> | <b>\$34,722,014</b>                  | <b>\$38,566,000</b>             | <b>(\$166,170)</b>                  | <b>\$37,960,314</b>                     | <b>\$42,224,800</b>             |
| <b>Falcon Field Airport</b>                              |                                      |                                 |                                     |   |                                 |
| <b>Enterprise Fund</b>                                   |                                      |                                 |                                     |   |                                 |
| Falcon Field Airport                                     | \$1,477,330                          | \$2,360,000                     | (\$400,000)                         | \$1,921,400                             | \$2,584,000                     |
| <b>Total Enterprise Fund</b>                             | <b>\$1,477,330</b>                   | <b>\$2,360,000</b>              | <b>(\$400,000)</b>                  | <b>\$1,921,400</b>                      | <b>\$2,584,000</b>              |
| <b>Grant Funds</b>                                       |                                      |                                 |                                     |   |                                 |
| Grants - Enterprise                                      | \$44,543                             | -                               | \$14,250                            | -                                       | -                               |
| <b>Total Grant Funds</b>                                 | <b>\$44,543</b>                      | <b>-</b>                        | <b>\$14,250</b>                     | <b>-</b>                                | <b>-</b>                        |
| <b>Total Falcon Field Airport</b>                        | <b>\$1,521,874</b>                   | <b>\$2,360,000</b>              | <b>(\$385,750)</b>                  | <b>\$1,921,400</b>                      | <b>\$2,584,000</b>              |
| <b>Financial Services</b>                                |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                      |                                      |                                 |                                     |   |                                 |
| General Fund   | \$3,369,607                          | \$3,804,445                     | \$144,178                           | \$3,939,445                             | \$4,077,527                     |
| <b>Total General Fund</b>                                | <b>\$3,369,607</b>                   | <b>\$3,804,445</b>              | <b>\$144,178</b>                    | <b>\$3,939,445</b>                      | <b>\$4,077,527</b>              |
| <b>Restricted Funds</b>                                  |                                      |                                 |                                     |   |                                 |
| TOPAZ Joint Venture Fund                                 | \$3,875                              | \$9,383                         | -                                   | \$5,000                                 | \$14,064                        |
| Greenfield WRP Joint Venture                             | -                                    | \$1,320                         | -                                   | \$1,320                                 | \$1,380                         |
| <b>Total Restricted Funds</b>                            | <b>\$3,875</b>                       | <b>\$10,703</b>                 | <b>-</b>                            | <b>\$6,320</b>                          | <b>\$15,444</b>                 |
| <b>Community Facilities District</b>                     |                                      |                                 |                                     |   |                                 |
| Eastmark CFD 1 - Operating                               | \$129,745                            | \$132,060                       | -                                   | \$157,350                               | \$146,343                       |
| Cadence CFD - Operating                                  | \$36,732                             | \$25,844                        | \$8,000                             | \$42,844                                | \$51,401                        |
| Eastmark Community Facilities District No. 2             | \$12,892                             | \$23,948                        | -                                   | \$18,000                                | \$27,285                        |
| <b>Total Community Facilities District</b>               | <b>\$179,369</b>                     | <b>\$181,852</b>                | <b>\$8,000</b>                      | <b>\$218,194</b>                        | <b>\$225,029</b>                |
| <b>Total Financial Services</b>                          | <b>\$3,552,850</b>                   | <b>\$3,997,000</b>              | <b>\$152,178</b>                    | <b>\$4,163,959</b>                      | <b>\$4,318,000</b>              |
| <b>Fleet Services</b>                                    |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                      |                                      |                                 |                                     |   |                                 |
| Capital - General Fund                                   | \$24,060                             | \$1,529,938                     | \$595,000                           | -                                       | \$2,335,641                     |
| <b>Total General Fund</b>                                | <b>\$24,060</b>                      | <b>\$1,529,938</b>              | <b>\$595,000</b>                    | <b>-</b>                                | <b>\$2,335,641</b>              |
| <b>Enterprise Fund</b>                                   |                                      |                                 |                                     |   |                                 |
| Falcon Field Airport                                     | -                                    | \$132,000                       | -                                   | \$107,059                               | \$24,941                        |
| Capital - Utility  | \$864,389                            | \$4,009,000                     | \$19,000                            | \$118,026                               | \$4,590,174                     |
| <b>Total Enterprise Fund</b>                             | <b>\$864,389</b>                     | <b>\$4,141,000</b>              | <b>\$19,000</b>                     | <b>\$225,085</b>                        | <b>\$4,615,115</b>              |



**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                           | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|---|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>Internal Service Funds</b>             |                                      |                                 |                                     |   |                                 |
| Warehouse Internal Service                | -                                    | -                               | \$16,200                            | -                                       | \$16,200                        |
| Fleet Internal Service                    | \$18,849,682                         | \$22,511,970                    | (\$103,836)                         | \$21,799,414                            | \$24,960,135                    |
| <b>Total Internal Service Funds</b>       | <b>\$18,849,682</b>                  | <b>\$22,511,970</b>             | <b>(\$87,636)</b>                   | <b>\$21,799,414</b>                     | <b>\$24,976,335</b>             |
| <b>Restricted Funds</b>                   |                                      |                                 |                                     |   |                                 |
| Public Safety Sales Tax                   | \$483,566                            | \$2,159,523                     | \$688,500                           | \$637,587                               | \$4,264,854                     |
| Local Streets                             | \$2,167,516                          | \$1,016,000                     | \$72,000                            | \$375,128                               | \$1,945,472                     |
| Environmental Compliance Fee              | \$795,012                            | \$1,290,982                     | \$685,000                           | \$886,272                               | \$1,220,447                     |
| Vehicle Replacement                       | \$1,963,875                          | \$5,580,798                     | \$5,333,000                         | \$1,427,721                             | \$12,104,077                    |
| Solid Waste Development Fee               | \$43,514                             | \$410,000                       | -                                   | \$410,000                               | \$780,000                       |
| Utility Replacement Extension and Renewal | \$186,895                            | \$4,309,894                     | \$262,278                           | \$2,050,160                             | \$5,420,012                     |
| <b>Total Restricted Funds</b>             | <b>\$5,640,378</b>                   | <b>\$14,767,197</b>             | <b>\$7,040,778</b>                  | <b>\$5,786,868</b>                      | <b>\$25,734,862</b>             |
| <b>Total Fleet Services</b>               | <b>\$25,378,509</b>                  | <b>\$42,950,105</b>             | <b>\$7,567,142</b>                  | <b>\$27,811,367</b>                     | <b>\$57,661,953</b>             |
| <b>Human Resources</b>                    |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                       |                                      |                                 |                                     |   |                                 |
| General Fund                              | \$3,592,971                          | \$4,368,626                     | \$42,849                            | \$4,207,045                             | \$5,007,181                     |
| <b>Total General Fund</b>                 | <b>\$3,592,971</b>                   | <b>\$4,368,626</b>              | <b>\$42,849</b>                     | <b>\$4,207,045</b>                      | <b>\$5,007,181</b>              |
| <b>Restricted Funds</b>                   |                                      |                                 |                                     |   |                                 |
| Special Programs Fund                     | \$1,575                              | -                               | \$5,000                             | -                                       | -                               |
| <b>Total Restricted Funds</b>             | <b>\$1,575</b>                       | <b>-</b>                        | <b>\$5,000</b>                      | <b>-</b>                                | <b>-</b>                        |
| <b>Trust Funds</b>                        |                                      |                                 |                                     |   |                                 |
| Workers' Compensation                     | \$5,924,900                          | \$6,632,501                     | \$34,801                            | \$6,604,889                             | \$7,079,174                     |
| Employee Benefit Trust                    | \$97,332,728                         | \$101,572,873                   | \$2,753                             | \$102,781,617                           | \$109,971,645                   |
| <b>Total Trust Funds</b>                  | <b>\$103,257,628</b>                 | <b>\$108,205,374</b>            | <b>\$37,554</b>                     | <b>\$109,386,506</b>                    | <b>\$117,050,819</b>            |
| <b>Total Human Resources</b>              | <b>\$106,852,174</b>                 | <b>\$112,574,000</b>            | <b>\$85,403</b>                     | <b>\$113,593,551</b>                    | <b>\$122,058,000</b>            |
| <b>Library Services</b>                   |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                       |                                      |                                 |                                     |   |                                 |
| General Fund                              | \$6,583,159                          | \$8,440,102                     | (\$544,172)                         | \$7,546,245                             | \$9,122,200                     |
| <b>Total General Fund</b>                 | <b>\$6,583,159</b>                   | <b>\$8,440,102</b>              | <b>(\$544,172)</b>                  | <b>\$7,546,245</b>                      | <b>\$9,122,200</b>              |
| <b>Grant Funds</b>                        |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                        | \$73,177                             | \$70,000                        | -                                   | \$25,055                                | \$70,000                        |
| <b>Total Grant Funds</b>                  | <b>\$73,177</b>                      | <b>\$70,000</b>                 | <b>-</b>                            | <b>\$25,055</b>                         | <b>\$70,000</b>                 |
| <b>Restricted Funds</b>                   |                                      |                                 |                                     |   |                                 |
| Restricted Programs Fund                  | \$13,901                             | \$276,772                       | -                                   | \$50,200                                | \$260,000                       |
| <b>Total Restricted Funds</b>             | <b>\$13,901</b>                      | <b>\$276,772</b>                | <b>-</b>                            | <b>\$50,200</b>                         | <b>\$260,000</b>                |
| <b>Total Library Services</b>             | <b>\$6,670,237</b>                   | <b>\$8,786,874</b>              | <b>(\$544,172)</b>                  | <b>\$7,621,500</b>                      | <b>\$9,452,200</b>              |
| <b>Mayor and Council</b>                  |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                       |                                      |                                 |                                     |   |                                 |
| General Fund                              | \$886,121                            | \$914,000                       | \$17,753                            | \$916,558                               | \$966,000                       |
| <b>Total General Fund</b>                 | <b>\$886,121</b>                     | <b>\$914,000</b>                | <b>\$17,753</b>                     | <b>\$916,558</b>                        | <b>\$966,000</b>                |
| <b>Total Mayor and Council</b>            | <b>\$886,121</b>                     | <b>\$914,000</b>                | <b>\$17,753</b>                     | <b>\$916,558</b>                        | <b>\$966,000</b>                |
| <b>Mesa Fire and Medical</b>              |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                       |                                      |                                 |                                     |   |                                 |
| General Fund                              | \$47,192,997                         | \$81,208,306                    | \$6,995,211                         | \$88,224,739                            | \$85,963,745                    |
| Capital - General Fund                    | \$651,408                            | \$2,258,288                     | (\$330,999)                         | \$1,397,151                             | \$2,716,274                     |
| <b>Total General Fund</b>                 | <b>\$47,844,405</b>                  | <b>\$83,466,594</b>             | <b>\$6,664,212</b>                  | <b>\$89,621,890</b>                     | <b>\$88,680,019</b>             |
| <b>Enterprise Fund</b>                    |                                      |                                 |                                     |   |                                 |
| Falcon Field Airport                      | \$337,473                            | \$655,309                       | -                                   | \$647,868                               | \$669,673                       |
| <b>Total Enterprise Fund</b>              | <b>\$337,473</b>                     | <b>\$655,309</b>                | <b>-</b>                            | <b>\$647,868</b>                        | <b>\$669,673</b>                |
| <b>Grant Funds</b>                        |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                        | \$546,186                            | \$3,701,004                     | -                                   | \$522,696                               | \$1,949,654                     |
| Relief Fund                               | \$27,373,074                         | -                               | -                                   | -                                       | -                               |
| <b>Total Grant Funds</b>                  | <b>\$27,919,260</b>                  | <b>\$3,701,004</b>              | <b>-</b>                            | <b>\$522,696</b>                        | <b>\$1,949,654</b>              |
| <b>Restricted Funds</b>                   |                                      |                                 |                                     |   |                                 |
| Special Programs Fund                     | \$112,661                            | \$499,682                       | \$27,500                            | \$132,972                               | \$833,998                       |
| Public Safety Sales Tax                   | \$6,901,800                          | \$11,840,442                    | \$438,779                           | \$10,373,072                            | \$12,730,083                    |
| Quality of Life Sales Tax                 | \$9,415,693                          | \$10,762,161                    | -                                   | \$10,762,161                            | \$10,831,981                    |
| Ambulance Transport                       | \$3,760,897                          | \$6,659,755                     | (\$25,485)                          | \$5,734,000                             | \$6,307,136                     |

**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund   | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|---|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| Restricted Programs Fund                                  | \$5,074                              | \$108,156                       | -                                   | \$46,150                                | \$118,407                       |
| <b>Total Restricted Funds</b>                             | \$20,196,125                         | \$29,870,196                    | \$440,794                           | \$27,048,355                            | \$30,821,605                    |
| <b>Trust Funds</b>  |                                      |                                 |                                     |   |                                 |
| Workers' Compensation                                     | -                                    | -                               | \$1,341,674                         | \$1,341,674                             | \$1,342,000                     |
| <b>Total Trust Funds</b>                                  | -                                    | -                               | \$1,341,674                         | \$1,341,674                             | \$1,342,000                     |
| <b>Total Mesa Fire and Medical</b>                        | \$96,297,264                         | \$117,693,103                   | \$8,446,680                         | \$119,182,483                           | \$123,462,951                   |
| <b>Municipal Court</b>                                    |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                       |                                      |                                 |                                     |   |                                 |
| General Fund  | \$7,588,537                          | \$8,513,128                     | \$76,805                            | \$8,334,385                             | \$9,188,532                     |
| <b>Total General Fund</b>                                 | \$7,588,537                          | \$8,513,128                     | \$76,805                            | \$8,334,385                             | \$9,188,532                     |
| <b>Grant Funds</b>  |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.  | -                                    | -                               | \$33,000                            | \$33,000                                | -                               |
| <b>Total Grant Funds</b>                                  | -                                    | -                               | \$33,000                            | \$33,000                                | -                               |
| <b>Restricted Funds</b>                                   |                                      |                                 |                                     |   |                                 |
| Restricted Programs Fund                                  | \$305,855                            | \$785,872                       | -                                   | \$385,304                               | \$216,468                       |
| <b>Total Restricted Funds</b>                             | \$305,855                            | \$785,872                       | -                                   | \$385,304                               | \$216,468                       |
| <b>Total Municipal Court</b>                              | \$7,894,393                          | \$9,299,000                     | \$109,805                           | \$8,752,689                             | \$9,405,000                     |
| <b>Office of ERP Management</b>                           |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                       |                                      |                                 |                                     |   |                                 |
| General Fund  | \$563,490                            | \$817,000                       | \$4,000                             | \$840,642                               | \$833,000                       |
| Capital - General Fund                                    | -                                    | \$4,000                         | (\$4,000)                           | -                                       | -                               |
| <b>Total General Fund</b>                                 | \$563,490                            | \$821,000                       | -                                   | \$840,642                               | \$833,000                       |
| <b>Total Office of ERP Management</b>                     | \$563,490                            | \$821,000                       | -                                   | \$840,642                               | \$833,000                       |
| <b>Office of Management and Budget</b>                    |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                       |                                      |                                 |                                     |   |                                 |
| General Fund  | \$2,697,079                          | \$3,547,677                     | \$70,783                            | \$3,207,070                             | \$4,242,759                     |
| <b>Total General Fund</b>                                 | \$2,697,079                          | \$3,547,677                     | \$70,783                            | \$3,207,070                             | \$4,242,759                     |
| <b>Community Facilities District</b>                      |                                      |                                 |                                     |   |                                 |
| Eastmark CFD 1 - Operating                                | \$676                                | \$10,000                        | -                                   | \$10,000                                | \$10,517                        |
| Cadence CFD - Operating                                   | \$780                                | \$7,000                         | -                                   | \$7,000                                 | \$7,362                         |
| Eastmark Community Facilities District No. 2              | \$740                                | \$7,000                         | -                                   | \$7,000                                 | \$7,362                         |
| <b>Total Community Facilities District</b>                | \$2,196                              | \$24,000                        | -                                   | \$24,000                                | \$25,241                        |
| <b>Total Office of Management and Budget</b>              | \$2,699,275                          | \$3,571,677                     | \$70,783                            | \$3,231,070                             | \$4,268,000                     |
| <b>Parks, Recreation &amp; Community Facilities</b>       |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                       |                                      |                                 |                                     |   |                                 |
| General Fund  | \$27,285,463                         | \$40,577,817                    | (\$3,927,363)                       | \$33,499,149                            | \$44,703,879                    |
| Capital - General Fund                                    | \$18,377                             | \$191,762                       | (\$175,554)                         | \$16,208                                | \$139,971                       |
| <b>Total General Fund</b>                                 | \$27,303,840                         | \$40,769,579                    | (\$4,102,917)                       | \$33,515,357                            | \$44,843,850                    |
| <b>Enterprise Fund</b>                                    |                                      |                                 |                                     |   |                                 |
| Utility Fund  | \$660,971                            | \$828,870                       | \$163,211                           | \$914,288                               | \$877,433                       |
| <b>Total Enterprise Fund</b>                              | \$660,971                            | \$828,870                       | \$163,211                           | \$914,288                               | \$877,433                       |
| <b>Grant Funds</b>  |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.  | \$61,402                             | \$217,000                       | \$1,829,057                         | \$1,316,057                             | \$930,000                       |
| <b>Total Grant Funds</b>                                  | \$61,402                             | \$217,000                       | \$1,829,057                         | \$1,316,057                             | \$930,000                       |
| <b>Restricted Funds</b>                                   |                                      |                                 |                                     |   |                                 |
| Cemetery  | \$1,205,652                          | \$1,474,927                     | -                                   | \$1,474,927                             | \$1,552,873                     |
| Economic Investment Fund                                  | \$173,614                            | \$177,040                       | -                                   | \$177,040                               | \$192,054                       |
| Commercial Facilities Fund                                | \$3,518,748                          | \$6,062,949                     | \$2,188,851                         | \$6,067,494                             | \$6,389,878                     |
| Special Programs Fund                                     | -                                    | \$50,000                        | -                                   | \$50,000                                | \$52,585                        |
| Environmental Compliance Fee                              | \$7,664,001                          | \$7,773,192                     | \$64,279                            | \$7,799,355                             | \$8,701,292                     |
| Restricted Programs Fund                                  | \$23,041                             | \$620,000                       | (\$420,000)                         | \$200,000                               | \$595,170                       |
| <b>Total Restricted Funds</b>                             | \$12,585,057                         | \$16,158,108                    | \$1,833,130                         | \$15,768,816                            | \$17,483,852                    |
| <b>Total Parks, Recreation &amp; Community Facilities</b> | \$40,611,271                         | \$57,973,557                    | (\$277,518)                         | \$51,514,518                            | \$64,135,135                    |
| <b>Police</b>   |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                       |                                      |                                 |                                     |   |                                 |
| General Fund  | \$142,613,861                        | \$184,877,202                   | \$16,295,616                        | \$196,354,148                           | \$199,570,317                   |
| Capital - General Fund                                    | \$461,157                            | \$473,785                       | \$1,133,377                         | \$576,076                               | \$1,722,142                     |

**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                           | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|---|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| <b>Total General Fund</b>                 | \$143,075,018                        | \$185,350,987                   | \$17,428,993                        | \$196,930,224                           | \$201,292,459                   |
| <b>Enterprise Fund</b>                    |                                      |                                 |                                     |   |                                 |
| Falcon Field Airport                      | \$145,320                            | \$294,752                       | \$63,155                            | \$357,908                               | \$328,956                       |
| Utility Fund                              | \$436,056                            | \$884,308                       | \$189,616                           | \$1,073,932                             | \$987,164                       |
| <b>Total Enterprise Fund</b>              | \$581,376                            | \$1,179,060                     | \$252,771                           | \$1,431,840                             | \$1,316,120                     |
| <b>Grant Funds</b>                        |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                        | \$2,182,040                          | \$7,510,540                     | -                                   | \$2,553,404                             | \$6,577,315                     |
| Relief Fund                               | \$29,443,379                         | -                               | -                                   | -                                       | -                               |
| <b>Total Grant Funds</b>                  | \$31,625,419                         | \$7,510,540                     | -                                   | \$2,553,404                             | \$6,577,315                     |
| <b>Restricted Funds</b>                   |                                      |                                 |                                     |   |                                 |
| Special Programs Fund                     | \$197,097                            | \$476,120                       | \$87,500                            | \$97,278                                | \$488,399                       |
| Public Safety Sales Tax                   | \$5,146,456                          | \$16,576,062                    | (\$102,096)                         | \$12,051,947                            | \$22,824,353                    |
| Quality of Life Sales Tax                 | \$16,189,308                         | \$18,177,005                    | -                                   | \$18,177,005                            | \$18,976,432                    |
| Local Streets                             | \$76,935                             | \$147,332                       | \$34,688                            | \$182,022                               | \$164,507                       |
| Restricted Programs Fund                  | \$1,324,823                          | \$2,593,985                     | \$131,000                           | \$1,029,589                             | \$2,928,277                     |
| <b>Total Restricted Funds</b>             | \$22,934,619                         | \$37,970,504                    | \$151,092                           | \$31,537,841                            | \$45,381,968                    |
| <b>Trust Funds</b>                        |                                      |                                 |                                     |   |                                 |
| Employee Benefit Trust                    | \$31,735                             | \$40,956                        | -                                   | \$26,566                                | \$41,196                        |
| <b>Total Trust Funds</b>                  | \$31,735                             | \$40,956                        | -                                   | \$26,566                                | \$41,196                        |
| <b>Total Police</b>                       | \$198,248,167                        | \$232,052,047                   | \$17,832,856                        | \$232,479,875                           | \$254,609,058                   |
| <b>Project Management Program</b>         |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                       |                                      |                                 |                                     |   |                                 |
| General Fund                              | \$1,995,661                          | \$9,009,396                     | \$1,029,034                         | \$6,445,974                             | \$5,777,749                     |
| Capital - General Fund                    | \$14,618,464                         | \$39,520,302                    | \$4,766,268                         | \$2,904,415                             | \$63,574,909                    |
| <b>Total General Fund</b>                 | \$16,614,124                         | \$48,529,698                    | \$5,795,302                         | \$9,350,389                             | \$69,352,658                    |
| <b>Enterprise Fund</b>                    |                                      |                                 |                                     |   |                                 |
| Falcon Field Airport                      | \$1,106,506                          | \$5,633,466                     | \$497,200                           | \$1,360,575                             | \$7,237,620                     |
| Utility Fund                              | \$739,868                            | \$1,734,136                     | \$143,931                           | \$1,377,828                             | \$942,867                       |
| Capital - Utility                         | \$889,496                            | \$12,796,164                    | \$454,732                           | \$3,121,969                             | \$12,717,515                    |
| <b>Total Enterprise Fund</b>              | \$2,735,870                          | \$20,163,766                    | \$1,095,863                         | \$5,860,372                             | \$20,898,002                    |
| <b>Grant Funds</b>                        |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                        | \$5,135,077                          | \$18,066,525                    | (\$1,862,057)                       | \$6,817,488                             | \$12,046,416                    |
| Relief Fund                               | -                                    | -                               | \$21,712,907                        | \$1,949,937                             | \$16,762,970                    |
| Community Development Block Grant         | \$304,901                            | \$12,662                        | -                                   | \$9,801                                 | \$2,862                         |
| Section 8                                 | -                                    | \$9,912                         | -                                   | \$9,912                                 | -                               |
| Grants - Enterprise                       | \$492,238                            | \$4,929,496                     | (\$14,250)                          | \$1,696,353                             | \$4,038,568                     |
| <b>Total Grant Funds</b>                  | \$5,932,216                          | \$23,018,595                    | \$19,836,600                        | \$10,483,491                            | \$32,850,816                    |
| <b>Internal Service Funds</b>             |                                      |                                 |                                     |   |                                 |
| Warehouse Internal Service                | -                                    | -                               | \$65,000                            | -                                       | \$65,000                        |
| Fleet Internal Service                    | -                                    | \$508,083                       | \$175,000                           | \$128,364                               | \$894,719                       |
| <b>Total Internal Service Funds</b>       | -                                    | \$508,083                       | \$240,000                           | \$128,364                               | \$959,719                       |
| <b>Restricted Funds</b>                   |                                      |                                 |                                     |   |                                 |
| Cemetery                                  | \$876,863                            | \$3,767,389                     | (\$4)                               | \$1,583,933                             | \$2,233,456                     |
| Transit Fund                              | \$111,889                            | \$9,442,575                     | \$311,288                           | \$8,019,615                             | \$2,054,248                     |
| Economic Investment Fund                  | \$16,885,840                         | \$20,218,539                    | -                                   | \$8,233,560                             | \$12,247,479                    |
| Commercial Facilities Fund                | \$1,097,001                          | \$1,556,399                     | \$1,173,464                         | \$1,064,892                             | \$1,392,358                     |
| Arts & Culture Fund                       | \$341,812                            | \$661,559                       | \$1,249,037                         | \$822,711                               | \$1,498,295                     |
| TOPAZ Joint Venture Fund                  | \$777,026                            | \$2,556,941                     | -                                   | \$175,581                               | \$6,753,062                     |
| Special Programs Fund                     | \$524,478                            | \$289,739                       | \$1,402,540                         | \$219,109                               | \$1,249,072                     |
| Public Safety Sales Tax                   | \$546,078                            | \$4,114,593                     | \$4,654,133                         | \$1,418,988                             | \$7,785,390                     |
| Local Streets                             | \$9,377,432                          | \$16,780,533                    | \$452,199                           | \$10,363,386                            | \$25,507,840                    |
| Highway User Revenue Fund                 | \$4,142,726                          | \$12,855,360                    | -                                   | \$10,267,291                            | \$22,588,069                    |
| Environmental Compliance Fee              | \$3,345,344                          | \$2,382,141                     | \$981,106                           | \$776,756                               | \$5,144,384                     |
| Mesa Arts Center Restoration Fee          | \$151,748                            | \$1,440,629                     | -                                   | \$1,068,629                             | \$372,000                       |
| Ambulance Transport                       | \$2,537,994                          | \$511,434                       | -                                   | \$193,993                               | \$317,441                       |
| Restricted Programs Fund                  | \$3,947,749                          | \$3,466,963                     | \$2,576,580                         | \$4,297,077                             | \$2,448,745                     |
| Transportation                            | \$14,537,694                         | \$41,603,792                    | -                                   | \$40,930,598                            | \$22,219,662                    |
| Greenfield WRP Joint Venture              | \$10,588,806                         | \$14,275,855                    | \$169,100                           | \$14,020,146                            | \$16,336,683                    |
| Utility Replacement Extension and Renewal | \$3,469,687                          | \$11,975,211                    | \$756,422                           | \$3,187,161                             | \$9,627,621                     |
| <b>Total Restricted Funds</b>             | \$73,260,170                         | \$147,899,652                   | \$13,725,865                        | \$106,643,426                           | \$139,775,805                   |
| <b>Bond Funds</b>                         |                                      |                                 |                                     |   |                                 |
| Public Safety Bond Construction           | \$4,912,860                          | \$33,453,547                    | -                                   | \$4,846,103                             | \$70,376,889                    |
| Streets Bond Construction                 | \$11,531,353                         | \$37,663,960                    | -                                   | \$14,936,948                            | \$27,698,659                    |

**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                                    | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| Parks Bond Construction                            | \$4,865,361                          | \$37,471,470                    | -                                   | \$10,429,773                            | \$53,132,055                    |
| Library Bond Construction                          | \$644,914                            | \$4,184,575                     | -                                   | \$1,991,565                             | \$11,561,688                    |
| Excise Tax Obligation Bond Construction            | \$17,489,109                         | \$39,593,418                    | -                                   | \$25,932,571                            | \$4,460,847                     |
| Electric Bond Construction                         | \$13,134,427                         | \$17,642,815                    | (\$4,900,000)                       | \$9,565,676                             | \$21,416,902                    |
| Gas Bond Construction                              | \$8,507,461                          | \$45,702,761                    | -                                   | \$15,135,047                            | \$28,975,271                    |
| Water Bond Construction                            | \$23,519,380                         | \$73,471,961                    | -                                   | \$23,840,207                            | \$93,851,728                    |
| Wastewater Bond Construction                       | \$16,185,218                         | \$63,046,799                    | -                                   | \$11,000,000                            | \$55,109,122                    |
| Solid Waste Bond Construction                      | -                                    | -                               | -                                   | -                                       | \$579,839                       |
| Spring Training Bond Construction                  | (\$0)                                | \$51,900                        | -                                   | \$51,900                                | -                               |
| <b>Total Bond Funds</b>                            | <b>\$100,790,083</b>                 | <b>\$352,283,206</b>            | <b>(\$4,900,000)</b>                | <b>\$117,729,790</b>                    | <b>\$367,163,000</b>            |
| <b>Trust Funds</b>                                 |                                      |                                 |                                     |   |                                 |
| Employee Benefit Trust                             | \$140                                | -                               | -                                   | -                                       | -                               |
| <b>Total Trust Funds</b>                           | <b>\$140</b>                         | <b>-</b>                        | <b>-</b>                            | <b>-</b>                                | <b>-</b>                        |
| <b>Total Project Management Program</b>            | <b>\$199,332,603</b>                 | <b>\$592,403,000</b>            | <b>\$35,793,630</b>                 | <b>\$250,195,832</b>                    | <b>\$631,000,000</b>            |
| <b>Public Information and Communications</b>       |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                |                                      |                                 |                                     |   |                                 |
| General Fund                                       | \$1,602,226                          | \$1,870,000                     | \$103,007                           | \$2,020,048                             | \$1,975,000                     |
| <b>Total General Fund</b>                          | <b>\$1,602,226</b>                   | <b>\$1,870,000</b>              | <b>\$103,007</b>                    | <b>\$2,020,048</b>                      | <b>\$1,975,000</b>              |
| <b>Grant Funds</b>                                 |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                                 | -                                    | \$25,000                        | -                                   | \$25,000                                | -                               |
| <b>Total Grant Funds</b>                           | <b>-</b>                             | <b>\$25,000</b>                 | <b>-</b>                            | <b>\$25,000</b>                         | <b>-</b>                        |
| <b>Total Public Information and Communications</b> | <b>\$1,602,226</b>                   | <b>\$1,895,000</b>              | <b>\$103,007</b>                    | <b>\$2,045,048</b>                      | <b>\$1,975,000</b>              |
| <b>Transit Services</b>                            |                                      |                                 |                                     |   |                                 |
| <b>Grant Funds</b>                                 |                                      |                                 |                                     |   |                                 |
| Grants - Gen. Gov.                                 | -                                    | -                               | -                                   | -                                       | \$920,000                       |
| <b>Total Grant Funds</b>                           | <b>-</b>                             | <b>-</b>                        | <b>-</b>                            | <b>-</b>                                | <b>\$920,000</b>                |
| <b>Restricted Funds</b>                            |                                      |                                 |                                     |   |                                 |
| Transit Fund                                       | \$7,431,264                          | \$17,016,000                    | (\$6,514,010)                       | \$10,102,568                            | \$17,890,712                    |
| Economic Investment Fund                           | (\$0)                                | -                               | -                                   | -                                       | -                               |
| <b>Total Restricted Funds</b>                      | <b>\$7,431,264</b>                   | <b>\$17,016,000</b>             | <b>(\$6,514,010)</b>                | <b>\$10,102,568</b>                     | <b>\$17,890,712</b>             |
| <b>Total Transit Services</b>                      | <b>\$7,431,264</b>                   | <b>\$17,016,000</b>             | <b>(\$6,514,010)</b>                | <b>\$10,102,568</b>                     | <b>\$18,810,712</b>             |
| <b>Transportation</b>                              |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                |                                      |                                 |                                     |   |                                 |
| General Fund                                       | \$16,139                             | \$22,200                        | -                                   | \$19,980                                | \$23,348                        |
| <b>Total General Fund</b>                          | <b>\$16,139</b>                      | <b>\$22,200</b>                 | <b>-</b>                            | <b>\$19,980</b>                         | <b>\$23,348</b>                 |
| <b>Enterprise Fund</b>                             |                                      |                                 |                                     |   |                                 |
| Falcon Field Airport                               | \$12,066                             | \$15,200                        | -                                   | \$15,105                                | \$15,986                        |
| Utility Fund                                       | \$774,108                            | \$935,305                       | -                                   | \$530,276                               | \$983,661                       |
| <b>Total Enterprise Fund</b>                       | <b>\$786,173</b>                     | <b>\$950,505</b>                | <b>-</b>                            | <b>\$545,381</b>                        | <b>\$999,647</b>                |
| <b>Restricted Funds</b>                            |                                      |                                 |                                     |   |                                 |
| Transit Fund                                       | \$46,129                             | \$56,868                        | \$294                               | \$56,160                                | \$61,035                        |
| Special Programs Fund                              | \$121,027                            | \$1,817,610                     | (\$1,379,165)                       | \$454,245                               | \$1,524,200                     |
| Local Streets                                      | \$18,851,701                         | \$22,995,233                    | \$192,638                           | \$19,024,121                            | \$24,353,620                    |
| Highway User Revenue Fund                          | \$15,384,203                         | \$19,310,190                    | -                                   | \$18,253,470                            | \$21,642,779                    |
| Environmental Compliance Fee                       | \$3,610,424                          | \$4,840,299                     | (\$1,083,543)                       | \$3,663,680                             | \$5,217,306                     |
| <b>Total Restricted Funds</b>                      | <b>\$38,013,484</b>                  | <b>\$49,020,200</b>             | <b>(\$2,269,776)</b>                | <b>\$41,451,676</b>                     | <b>\$52,798,940</b>             |
| <b>Total Transportation</b>                        | <b>\$38,815,796</b>                  | <b>\$49,992,905</b>             | <b>(\$2,269,776)</b>                | <b>\$42,017,037</b>                     | <b>\$53,821,935</b>             |
| <b>Water Resources</b>                             |                                      |                                 |                                     |   |                                 |
| <b>General Fund</b>                                |                                      |                                 |                                     |   |                                 |
| General Fund                                       | \$101,267                            | \$111,690                       | \$6,239                             | \$116,672                               | \$117,666                       |
| <b>Total General Fund</b>                          | <b>\$101,267</b>                     | <b>\$111,690</b>                | <b>\$6,239</b>                      | <b>\$116,672</b>                        | <b>\$117,666</b>                |
| <b>Enterprise Fund</b>                             |                                      |                                 |                                     |   |                                 |
| Utility Fund                                       | \$75,797,255                         | \$90,274,840                    | \$435,972                           | \$85,926,530                            | \$97,464,890                    |
| Capital - Utility                                  | -                                    | -                               | -                                   | -                                       | \$30,809                        |
| <b>Total Enterprise Fund</b>                       | <b>\$75,797,255</b>                  | <b>\$90,274,840</b>             | <b>\$435,972</b>                    | <b>\$85,926,530</b>                     | <b>\$97,495,699</b>             |
| <b>Restricted Funds</b>                            |                                      |                                 |                                     |   |                                 |
| Local Streets                                      | \$115,365                            | \$113,284                       | \$2,823                             | \$114,459                               | \$116,432                       |
| Environmental Compliance Fee                       | \$21,748                             | \$36,866                        | \$209                               | \$37,075                                | \$41,042                        |
| Greenfield WRP Joint Venture                       | \$6,643,160                          | \$9,585,904                     | (\$233,996)                         | \$7,300,888                             | \$9,333,428                     |

**City of Mesa, Arizona**  
**Summary of Expenditures by Department and Fund**  
**Fiscal Year 2022/23 - Adopted**

| Department/Fund                           | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Budget<br>Adjustments | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|---|--------------------------------------|---------------------------------|-------------------------------------|---|---------------------------------|
| Utility Replacement Extension and Renewal | \$353,985                            | \$1,720,336                     | (\$909,650)                         | \$784,490                               | \$1,840,308                     |
| <b>Total Restricted Funds</b>             | \$7,134,258                          | \$11,456,390                    | (\$1,140,614)                       | \$8,236,912                             | \$11,331,210                    |
| <b>Total Water Resources</b>              | \$83,032,781                         | \$101,842,920                   | (\$698,403)                         | \$94,280,114                            | \$108,944,575                   |
| <b>Total Expenditures</b>                 | \$1,450,484,928                      | \$2,100,000,000                 | (\$355,144)                         | \$1,470,584,489                         | \$2,300,000,000                 |

Changes in accounting presentation affect comparisons between years.

**City of Mesa, AZ**  
**Other Financing Sources/Uses and Interfund Transfers**  
**Fiscal Year 2022/23 - Adopted**

|   | Other Financing     |          | Interfund Transfers  |                      |
|---|---------------------|----------|----------------------|----------------------|
|   | Sources             | Uses     | In                   | Out                  |
| <b>General Fund</b>                       |                     |          |                      |                      |
| Capital - General Fund                    | -                   | -        | \$33,136,853         | -                    |
| General Fund                              | -                   | -        | \$134,931,107        | \$98,042,302         |
| <b>Total General Fund</b>                 | <b>-</b>            | <b>-</b> | <b>\$168,067,960</b> | <b>\$98,042,302</b>  |
| <b>Enterprise Fund</b>                    |                     |          |                      |                      |
| Capital - Utility                         | -                   | -        | \$5,606,090          | \$161,498            |
| Falcon Field Airport                      | -                   | -        | -                    | -                    |
| Utility Fund                              | -                   | -        | \$161,498            | \$238,861,552        |
| <b>Total Enterprise Fund</b>              | <b>-</b>            | <b>-</b> | <b>\$5,767,588</b>   | <b>\$239,023,050</b> |
| <b>Restricted Funds</b>                   |                     |          |                      |                      |
| Ambulance Transport                       | -                   | -        | -                    | -                    |
| Arts & Culture Fund                       | -                   | -        | \$13,830,000         | -                    |
| Cadence CFD 1 - Capital                   | \$7,400,000         | -        | -                    | -                    |
| Cemetery                                  | -                   | -        | -                    | -                    |
| Commercial Facilities Fund                | -                   | -        | \$4,723,819          | \$445,000            |
| Court Construction Fee                    | -                   | -        | -                    | \$752,000            |
| Eastmark CFD 1 - Capital                  | \$25,000,000        | -        | -                    | -                    |
| Eastmark CFD 2-Capital                    | \$7,700,000         | -        | -                    | -                    |
| Economic Investment Fund                  | -                   | -        | \$1,183,760          | -                    |
| Highway User Revenue Fund                 | -                   | -        | -                    | \$11,814,213         |
| Restricted Programs Fund                  | -                   | -        | \$445,000            | -                    |
| Special Programs Fund                     | -                   | -        | \$30,640,372         | \$22,858,465         |
| Transit Fund                              | -                   | -        | \$15,867,682         | -                    |
| Utility Replacement Extension and Renewal | -                   | -        | \$8,838,274          | -                    |
| Vehicle Replacement                       | -                   | -        | \$2,500,000          | -                    |
| <b>Total Restricted Funds</b>             | <b>\$40,100,000</b> | <b>-</b> | <b>\$78,028,907</b>  | <b>\$35,869,678</b>  |
| <b>Impact Fees</b>                        |                     |          |                      |                      |
| Fire Impact Fee                           | -                   | -        | -                    | \$784,900            |
| Library Impact Fee                        | -                   | -        | -                    | \$4,414              |
| Parks Impact Fee                          | -                   | -        | -                    | \$215,840            |
| Police Impact Fee                         | -                   | -        | -                    | \$1,706,606          |
| Stormwater Drainage Impact Fee            | -                   | -        | -                    | \$409,665            |
| Wastewater Impact Fee                     | -                   | -        | -                    | \$776,590            |
| Water Impact Fees                         | -                   | -        | -                    | \$1,250,170          |
| <b>Total Impact Fees</b>                  | <b>-</b>            | <b>-</b> | <b>-</b>             | <b>\$5,148,185</b>   |
| <b>Debt Service Funds</b>                 |                     |          |                      |                      |
| Excise Tax Obligation Bond Redemption     | -                   | -        | \$2,696,400          | -                    |
| General Obligation Bond Redemption        | -                   | -        | \$4,044,008          | -                    |
| Highway User Revenue Bond Redemption      | -                   | -        | \$11,814,213         | -                    |
| Utility System Obligation Redemption      | -                   | -        | \$7,772,826          | -                    |
| Utility Systems Bond Redemption           | -                   | -        | \$98,371,974         | -                    |
| Utility Systems GO Bond Redemption        | -                   | -        | -                    | -                    |
| WIFA Redemption                           | -                   | -        | \$177,665            | -                    |
| <b>Total Debt Service Funds</b>           | <b>-</b>            | <b>-</b> | <b>\$124,877,086</b> | <b>-</b>             |

**City of Mesa, AZ**  
**Other Financing Sources/Uses and Interfund Transfers**  
**Fiscal Year 2022/23 - Adopted**

|   | Other Financing      |      | Interfund Transfers  |                      |
|---|----------------------|------|----------------------|----------------------|
|   | Sources              | Uses | In                   | Out                  |
| <b>Bond Funds</b>                       |                      |      |                      |                      |
| Electric Bond Construction              | \$21,619,402         | -    | -                    | -                    |
| Excise Tax Obligation Bond Construction | -                    | -    | -                    | -                    |
| Gas Bond Construction                   | \$29,132,771         | -    | -                    | -                    |
| Library Bond Construction               | \$11,674,688         | -    | -                    | -                    |
| Parks Bond Construction                 | \$48,947,685         | -    | -                    | -                    |
| Public Safety Bond Construction         | \$70,433,911         | -    | -                    | -                    |
| Solid Waste Bond Construction           | \$579,839            | -    | -                    | -                    |
| Spring Training Bond Construction       | -                    | -    | -                    | -                    |
| Streets Bond Construction               | \$27,802,825         | -    | -                    | -                    |
| Wastewater Bond Construction            | \$55,446,622         | -    | -                    | -                    |
| Water Bond Construction                 | \$94,728,925         | -    | -                    | -                    |
| <b>Total Bond Funds</b>                 | <b>\$360,366,668</b> | -    | -                    | -                    |
| <b>Contingency</b>                      |                      |      |                      |                      |
| Contingency                             | -                    | -    | -                    | -                    |
| <b>Total Contingency</b>                | -                    | -    | -                    | -                    |
| <b>Grant Funds</b>                      |                      |      |                      |                      |
| Relief Fund                             | -                    | -    | -                    | -                    |
| <b>Total Grant Funds</b>                | -                    | -    | -                    | -                    |
| <b>Trust Funds</b>                      |                      |      |                      |                      |
| Workers' Compensation                   | -                    | -    | \$1,341,674          | -                    |
| <b>Total Trust Funds</b>                | -                    | -    | <b>\$1,341,674</b>   | -                    |
| <b>Total</b>                            | <b>\$400,466,668</b> | -    | <b>\$378,083,215</b> | <b>\$378,083,215</b> |

**City of Mesa, Arizona**  
**Transfers In and Transfers Out**  
**Fiscal Year 2022/23 - Adopted**

| Fund   | Transfers In         | Transfers Out          | Net Transfers In<br>& (Out) |
|--|----------------------|------------------------|-----------------------------|
| <b>General Fund</b>                                    |                      |                        |                             |
| <b>General Fund</b>                                    |                      |                        |                             |
| Arts and Culture Fund                                  | -                    | \$(13,830,000)         | \$(13,830,000)              |
| Capital - General Fund                                 | -                    | \$(27,784,412)         | \$(27,784,412)              |
| Commercial Facilities Fund                             | -                    | \$(4,723,819)          | \$(4,723,819)               |
| Economic Investment                                    | -                    | \$(1,183,760)          | \$(1,183,760)               |
| General Obligation Bond Redemption                     | -                    | \$(170,583)            | \$(170,583)                 |
| Special Programs Fund                                  | \$14,809,624         | \$(27,640,372)         | \$(12,830,748)              |
| Transit Fund   | -                    | \$(15,867,682)         | \$(15,867,682)              |
| Utility Fund   | \$120,121,483        | -                      | \$120,121,483               |
| Workers' Compensation                                  | -                    | \$(1,341,674)          | \$(1,341,674)               |
|  | -                    | \$(3,000,000)          | \$(3,000,000)               |
| Vehicle Replacement                                    | -                    | \$(2,500,000)          | \$(2,500,000)               |
| <b>Total General Fund</b>                              | <b>\$134,931,107</b> | <b>\$(98,042,302)</b>  | <b>\$36,888,805</b>         |
| <b>Capital - General Fund</b>                          |                      |                        |                             |
| General Fund   | \$27,784,412         | -                      | \$27,784,412                |
| Special Programs Fund                                  | \$5,352,441          | -                      | \$5,352,441                 |
| <b>Total Capital - General Fund</b>                    | <b>\$33,136,853</b>  | <b>-</b>               | <b>\$33,136,853</b>         |
| <b>Total General Fund</b>                              | <b>\$168,067,960</b> | <b>\$(98,042,302)</b>  | <b>\$70,025,658</b>         |
| <b>Enterprise Fund</b>                                 |                      |                        |                             |
| <b>Utility Fund</b>                                    |                      |                        |                             |
| Capital - Utility                                      | \$161,498            | \$(5,606,090)          | \$(5,444,592)               |
| Economic Investment Fund                               | -                    | -                      | -                           |
| General Fund   | -                    | \$(120,121,483)        | \$(120,121,483)             |
| Utility Replacement Extension and Renewal              | -                    | \$(8,838,274)          | \$(8,838,274)               |
| Utility Systems Bond Redemption                        | -                    | \$(96,345,214)         | \$(96,345,214)              |
| Utility Systems Obligation Redemption                  | -                    | \$(7,772,826)          | \$(7,772,826)               |
| WIFA Redemption  | -                    | \$(177,665)            | \$(177,665)                 |
| <b>Total Utility Fund</b>                              | <b>\$161,498</b>     | <b>\$(238,861,552)</b> | <b>\$(238,700,054)</b>      |
| <b>Capital - Utility</b>                               |                      |                        |                             |
| Utility Fund   | \$5,606,090          | \$(161,498)            | \$5,444,592                 |
| <b>Total Capital - Utility</b>                         | <b>\$5,606,090</b>   | <b>\$(161,498)</b>     | <b>\$5,444,592</b>          |
| <b>Total Enterprise Fund</b>                           | <b>\$5,767,588</b>   | <b>\$(239,023,050)</b> | <b>\$(233,255,462)</b>      |
| <b>Restricted Funds</b>                                |                      |                        |                             |
| <b>Arts &amp; Culture Fund</b>                         |                      |                        |                             |
| General Fund   | \$13,830,000         | -                      | \$13,830,000                |
| <b>Total Arts &amp; Culture Fund</b>                   | <b>\$13,830,000</b>  | <b>-</b>               | <b>\$13,830,000</b>         |
| <b>Commercial Facilities Fund</b>                      |                      |                        |                             |
| General Fund   | \$4,723,819          | -                      | \$4,723,819                 |
| Restricted Programs                                    | -                    | \$(445,000)            | \$(445,000)                 |
| <b>Total Commercial Facilities Fund</b>                | <b>\$4,723,819</b>   | <b>\$(445,000)</b>     | <b>\$4,278,819</b>          |
| <b>Court Construction Fee</b>                          |                      |                        |                             |
| General Obligation Bond Redemption                     | -                    | \$(752,000)            | \$(752,000)                 |
| <b>Total Court Construction Fee</b>                    | <b>-</b>             | <b>\$(752,000)</b>     | <b>\$(752,000)</b>          |
| <b>Economic Investment Fund</b>                        |                      |                        |                             |
| General Fund   | \$1,183,760          | -                      | \$1,183,760                 |
| <b>Total Economic Investment Fund</b>                  | <b>\$1,183,760</b>   | <b>-</b>               | <b>\$1,183,760</b>          |
| <b>Highway User Revenue Fund</b>                       |                      |                        |                             |
| Highway User Revenue Bond Redemption                   | -                    | \$(11,814,213)         | \$(11,814,213)              |
| <b>Total Highway User Revenue Fund</b>                 | <b>-</b>             | <b>\$(11,814,213)</b>  | <b>\$(11,814,213)</b>       |
| <b>Restricted Programs</b>                             |                      |                        |                             |
| Commercial Facilities                                  | \$445,000            | -                      | \$445,000                   |
| <b>Total Restricted Programs</b>                       | <b>\$445,000</b>     | <b>-</b>               | <b>\$445,000</b>            |
| <b>Special Programs Fund</b>                           |                      |                        |                             |
| Capital - General Fund                                 | -                    | \$(5,352,441)          | \$(5,352,441)               |
| Excise Tax Obligation Bond Redemption                  | -                    | \$(2,696,400)          | \$(2,696,400)               |
| General Fund   | \$27,640,372         | \$(14,809,624)         | \$12,830,748                |
| <b>Total Special Programs Fund</b>                     | <b>\$27,640,372</b>  | <b>\$(22,858,465)</b>  | <b>\$4,781,907</b>          |
| <b>Transit Fund</b>                                    |                      |                        |                             |
| General Fund   | \$15,867,682         | -                      | \$15,867,682                |
| <b>Total Transit Fund</b>                              | <b>\$15,867,682</b>  | <b>-</b>               | <b>\$15,867,682</b>         |
| <b>Utility Replacement Extension and Renewal</b>       |                      |                        |                             |
| Utility Fund   | \$8,838,274          | -                      | \$8,838,274                 |
| <b>Total Utility Replacement Extension and Renewal</b> | <b>\$8,838,274</b>   | <b>-</b>               | <b>\$8,838,274</b>          |



**City of Mesa, Arizona**  
**Transfers In and Transfers Out**  
**Fiscal Year 2022/23 - Adopted**

| Fund   | Transfers In                | Transfers Out                 | Net Transfers In<br>& (Out) |
|--|-----------------------------|-------------------------------|-----------------------------|
| <b>Vehicle Replacement</b>                         |                             |                               |                             |
| General Fund                                       | \$2,500,000                 | -                             | \$2,500,000                 |
| <b>Total Vehicle Replacement</b>                   | <u>\$2,500,000</u>          | <u>-</u>                      | <u>\$2,500,000</u>          |
| <b>Workers' Compensation</b>                       |                             |                               |                             |
| General Fund                                       | \$1,341,674                 | -                             | \$1,341,674                 |
| <b>Total Workers' Compensation</b>                 | <u>\$1,341,674</u>          | <u>-</u>                      | <u>\$1,341,674</u>          |
| <b>Total Restricted Funds</b>                      | <u><b>\$76,370,581</b></u>  | <u><b>\$(35,869,678)</b></u>  | <u><b>\$40,500,903</b></u>  |
| <b>Impact Fee Funds</b>                            |                             |                               |                             |
| <b>Fire Impact Fee</b>                             |                             |                               |                             |
| General Obligation Bond Redemption                 | -                           | \$(784,900)                   | \$(784,900)                 |
| <b>Total Fire Impact Fee</b>                       | <u>-</u>                    | <u>\$(784,900)</u>            | <u>\$(784,900)</u>          |
| <b>Library Impact Fee</b>                          |                             |                               |                             |
| General Obligation Bond Redemption                 | -                           | \$(4,414)                     | \$(4,414)                   |
| <b>Total Library Impact Fee</b>                    | <u>-</u>                    | <u>\$(4,414)</u>              | <u>\$(4,414)</u>            |
| <b>Parks Impact Fee</b>                            |                             |                               |                             |
| General Obligation Bond Redemption                 | -                           | \$(215,840)                   | \$(215,840)                 |
| <b>Total Parks Impact Fee</b>                      | <u>-</u>                    | <u>\$(215,840)</u>            | <u>\$(215,840)</u>          |
| <b>Police Impact Fee</b>                           |                             |                               |                             |
| General Obligation Bond Redemption                 | -                           | \$(1,706,606)                 | \$(1,706,606)               |
| <b>Total Police Impact Fee</b>                     | <u>-</u>                    | <u>\$(1,706,606)</u>          | <u>\$(1,706,606)</u>        |
| <b>Storm Sewer Impact Fee</b>                      |                             |                               |                             |
| General Obligation Bond Redemption                 | -                           | \$(409,665)                   | \$(409,665)                 |
| <b>Total Storm Sewer Impact Fee</b>                | <u>-</u>                    | <u>\$(409,665)</u>            | <u>\$(409,665)</u>          |
| <b>Wastewater Impact Fee</b>                       |                             |                               |                             |
| Utility Systems Bond Redemption                    | -                           | \$(776,590)                   | \$(776,590)                 |
| <b>Total Wastewater Impact Fee</b>                 | <u>-</u>                    | <u>\$(776,590)</u>            | <u>\$(776,590)</u>          |
| <b>Water Impact Fees</b>                           |                             |                               |                             |
| Utility Systems Bond Redemption                    | -                           | \$(1,250,170)                 | \$(1,250,170)               |
| <b>Total Water Impact Fees</b>                     | <u>-</u>                    | <u>\$(1,250,170)</u>          | <u>\$(1,250,170)</u>        |
| <b>Total Impact Fee Funds</b>                      | <u><b>-</b></u>             | <u><b>\$(5,148,185)</b></u>   | <u><b>\$(5,148,185)</b></u> |
| <b>Debt Service Funds</b>                          |                             |                               |                             |
| <b>General Obligation Bond Redemption</b>          |                             |                               |                             |
| Court Construction Fee                             | \$752,000                   | -                             | \$752,000                   |
| Fire Impact Fee                                    | \$784,900                   | -                             | \$784,900                   |
| General Fund                                       | \$170,583                   | -                             | \$170,583                   |
| Library Impact Fee                                 | \$4,414                     | -                             | \$4,414                     |
| Parks Impact Fee                                   | \$215,840                   | -                             | \$215,840                   |
| Police Impact Fee                                  | \$1,706,606                 | -                             | \$1,706,606                 |
| Storm Sewer Impact Fee                             | \$409,665                   | -                             | \$409,665                   |
| <b>Total General Obligation Bond Redemption</b>    | <u>\$4,044,008</u>          | <u>-</u>                      | <u>\$4,044,008</u>          |
| <b>Excise Tax Obligation Bond Redemption</b>       |                             |                               |                             |
| Education  | \$2,696,400                 | -                             | \$2,696,400                 |
| Infrastructure                                     | \$3,000,000                 | -                             | \$3,000,000                 |
| <b>Total Excise Tax Obligation Bond Redemption</b> | <u>\$5,696,400</u>          | <u>-</u>                      | <u>\$5,696,400</u>          |
| <b>Highway User Revenue Bond Redemption</b>        |                             |                               |                             |
| Highway User Revenue Fund                          | \$11,814,213                | -                             | \$11,814,213                |
| <b>Total Highway User Revenue Bond Redemption</b>  | <u>\$11,814,213</u>         | <u>-</u>                      | <u>\$11,814,213</u>         |
| <b>Utility Systems Bond Redemption</b>             |                             |                               |                             |
| Utility Fund                                       | \$96,345,214                | -                             | \$96,345,214                |
| Wastewater Impact Fee                              | \$776,590                   | -                             | \$776,590                   |
| Water Impact Fee                                   | \$1,250,170                 | -                             | \$1,250,170                 |
| <b>Total Utility Systems Bond Redemption</b>       | <u>\$98,371,974</u>         | <u>-</u>                      | <u>\$98,371,974</u>         |
| <b>WIFA Redemption</b>                             |                             |                               |                             |
| Utility Fund                                       | \$177,665                   | -                             | \$177,665                   |
| <b>WIFA Redemption</b>                             | <u>\$177,665</u>            | <u>-</u>                      | <u>\$177,665</u>            |
| <b>Utility System Obligation Redemption</b>        |                             |                               |                             |
| Utility Fund                                       | \$7,772,826                 | -                             | \$7,772,826                 |
| <b>Total Utility System Obligation Redemption</b>  | <u>\$7,772,826</u>          | <u>-</u>                      | <u>\$7,772,826</u>          |
| <b>Total Debt Service Funds</b>                    | <u><b>\$127,877,086</b></u> | <u><b>-</b></u>               | <u><b>\$127,877,086</b></u> |
| <b>Total Transfers</b>                             | <u><b>\$378,083,215</b></u> | <u><b>\$(378,083,215)</b></u> | <u><b>-</b></u>             |

**City of Mesa, Arizona  
Interfund Transfers Totals by Fund  
Fiscal Year 2022/23 - Adopted**

**Transfers Out**

|  | Transfers Out        |                       |                      |                      |                     |                    |                       |                   |                       |
|--|----------------------|-----------------------|----------------------|----------------------|---------------------|--------------------|-----------------------|-------------------|-----------------------|
|  | General              | Commercial Facilities | Special Programs     | Highway User Revenue | Impact Fee Funds    | Court Construction | Utility               | Utility Capital   | Total                 |
| General                                  | -                    | -                     | 14,809,624           | -                    | -                   | -                  | 120,121,483           | -                 | \$ 134,931,107        |
| Transit                                  | 15,867,682           | -                     | -                    | -                    | -                   | -                  | -                     | -                 | \$ 15,867,682         |
| Economic Investment                      | 1,183,760            | -                     | -                    | -                    | -                   | -                  | -                     | -                 | \$ 1,183,760          |
| Commercial Facilities                    | 4,723,819            | -                     | -                    | -                    | -                   | -                  | -                     | -                 | \$ 4,723,819          |
| Arts & Culture                           | 13,830,000           | -                     | -                    | -                    | -                   | -                  | -                     | -                 | \$ 13,830,000         |
| Special Programs                         | 27,640,372           | -                     | -                    | -                    | -                   | -                  | -                     | -                 | \$ 27,640,372         |
| Restricted Programs                      | -                    | 445,000               | -                    | -                    | -                   | -                  | -                     | -                 | \$ 445,000            |
| General Capital                          | 27,784,412           | -                     | 5,352,441            | -                    | -                   | -                  | -                     | -                 | \$ 33,136,853         |
| Vehicle Replacement                      | 2,500,000            | -                     | -                    | -                    | -                   | -                  | -                     | -                 | \$ 2,500,000          |
| G. O. Bond Redemption                    | 170,583              | -                     | -                    | -                    | 3,121,425           | 752,000            | -                     | -                 | \$ 4,044,008          |
| Highway User Revenue Bond Redemption     | -                    | -                     | -                    | 11,814,213           | -                   | -                  | -                     | -                 | \$ 11,814,213         |
| Excise Tax Obligation Bond Redemption    | 3,000,000            | -                     | 2,696,400            | -                    | -                   | -                  | -                     | -                 | \$ 5,696,400          |
| Utility                                  | -                    | -                     | -                    | -                    | -                   | -                  | -                     | 161,498           | \$ 161,498            |
| Utility Capital                          | -                    | -                     | -                    | -                    | -                   | -                  | 5,606,090             | -                 | \$ 5,606,090          |
| Utility Replacement, Extension & Renewal | -                    | -                     | -                    | -                    | -                   | -                  | 8,838,274             | -                 | \$ 8,838,274          |
| Utility Sys. Bond Redemption             | -                    | -                     | -                    | -                    | 2,026,760           | -                  | 96,345,214            | -                 | \$ 98,371,974         |
| Utility Sys. Obligation Redemption       | -                    | -                     | -                    | -                    | -                   | -                  | 7,772,826             | -                 | \$ 7,772,826          |
| WIFA Redemption                          | -                    | -                     | -                    | -                    | -                   | -                  | 177,665               | -                 | \$ 177,665            |
| Workers' Compensation                    | 1,341,674            | -                     | -                    | -                    | -                   | -                  | -                     | -                 | \$ 1,341,674          |
| <b>Total</b>                             | <b>\$ 98,042,302</b> | <b>\$ 445,000</b>     | <b>\$ 22,858,465</b> | <b>\$ 11,814,213</b> | <b>\$ 5,148,185</b> | <b>\$ 752,000</b>  | <b>\$ 238,861,552</b> | <b>\$ 161,498</b> | <b>\$ 378,083,215</b> |

Transfers In

**City of Mesa, Arizona**  
**Summary of Changes in Fund Balance**  
**Fiscal Year 2022/23**

| Fund                                    | Projected Funds Available |                   |                 |                           | Budgeted Expenditures |                     |                             |                                       |                      | Projected Ending Fund Balance |
|---|---------------------------|-------------------|-----------------|---------------------------|-----------------------|---------------------|-----------------------------|---------------------------------------|----------------------|-------------------------------|
|   | Beginning Fund Balance    | Projected Sources | Fund Transfers  | Estimated Funds Available | Operating             | Operating Carryover | Capital Improvement Program | Capital Improvement Program Carryover | Expenditures         |                               |
| <b>General Fund</b>                     |                           |                   |                 |                           |                       |                     |                             |                                       |                      |                               |
| General Fund                            | \$139,781,349             | \$417,470,106     | \$36,888,805    | <b>\$594,140,260</b>      | \$452,034,702         | \$11,309,624        | -                           | -                                     | <b>\$463,344,326</b> | <b>\$130,795,934</b>          |
| Capital - General Fund                  | \$44,577,330              | \$150,000         | \$33,136,853    | <b>\$77,864,183</b>       | \$16,657,994          | \$20,493,941        | \$13,128,859                | \$27,583,389                          | <b>\$77,864,183</b>  | <b>\$0</b>                    |
| <b>Enterprise Fund</b>                  |                           |                   |                 |                           |                       |                     |                             |                                       |                      |                               |
| Capital - Utility                       | \$13,199,146              | \$2,026,650       | \$5,444,592     | <b>\$20,670,388</b>       | \$1,636,580           | \$5,709,835         | \$5,834,855                 | \$6,355,715                           | <b>\$19,536,985</b>  | <b>\$1,133,403</b>            |
| Utility Fund                            | \$136,659,255             | \$442,928,954     | \$(238,700,054) | <b>\$340,888,155</b>      | \$225,702,719         | \$3,475,484         | -                           | -                                     | <b>\$229,178,203</b> | <b>\$111,709,952</b>          |
| <b>Restricted Funds</b>                 |                           |                   |                 |                           |                       |                     |                             |                                       |                      |                               |
| Ambulance Transport                     | \$(2,435,084)             | \$7,266,239       | -               | <b>\$4,831,155</b>        | \$7,044,899           | \$317,441           | -                           | -                                     | <b>\$7,362,340</b>   | <b>\$(2,531,185)</b>          |
| Arts and Culture Fund                   | \$4,196,576               | \$8,137,275       | \$13,830,000    | <b>\$26,163,851</b>       | \$22,950,438          | \$1,697,742         | \$106,000                   | -                                     | <b>\$24,754,180</b>  | <b>\$1,409,671</b>            |
| Cadence CFD - Capital                   | \$113,119                 | \$7,400,000       | -               | <b>\$7,513,119</b>        | \$7,400,000           | -                   | -                           | -                                     | <b>\$7,400,000</b>   | <b>\$113,119</b>              |
| Cadence CFD - Debt                      | \$235,394                 | \$1,477,390       | -               | <b>\$1,712,784</b>        | \$1,477,390           | -                   | -                           | -                                     | <b>\$1,477,390</b>   | <b>\$235,394</b>              |
| Cadence CFD - Operating                 | \$32,720                  | \$150,978         | -               | <b>\$183,698</b>          | \$150,978             | -                   | -                           | -                                     | <b>\$150,978</b>     | <b>\$32,720</b>               |
| Cemetery                                | \$2,306,959               | \$1,555,224       | -               | <b>\$3,862,183</b>        | \$1,862,431           | \$504,437           | -                           | \$1,706,852                           | <b>\$4,073,720</b>   | <b>\$(211,537)</b>            |
| Cemetery Reserve                        | \$4,770,662               | \$130,170         | -               | <b>\$4,900,832</b>        | -                     | -                   | -                           | -                                     | -                    | <b>\$4,900,832</b>            |
| Commercial Facilities Fund              | \$1,822,211               | \$5,048,237       | \$4,278,819     | <b>\$11,149,267</b>       | \$9,278,794           | \$1,823,055         | -                           | \$47,418                              | <b>\$11,149,267</b>  | <b>\$0</b>                    |
| Court Construction Fee                  | \$92                      | \$752,000         | \$(752,000)     | <b>\$92</b>               | -                     | -                   | -                           | -                                     | -                    | <b>\$92</b>                   |
| Customer Deposit Trust                  | \$458,619                 | -                 | -               | <b>\$458,619</b>          | -                     | -                   | -                           | -                                     | -                    | <b>\$458,619</b>              |
| Eastmark CFD 1 - Capital                | \$69,291                  | \$25,000,000      | -               | <b>\$25,069,291</b>       | \$25,000,000          | -                   | -                           | -                                     | <b>\$25,000,000</b>  | <b>\$69,291</b>               |
| Eastmark CFD 1 - Debt                   | \$2,408,998               | \$7,772,732       | -               | <b>\$10,181,730</b>       | \$7,772,160           | -                   | -                           | -                                     | <b>\$7,772,160</b>   | <b>\$2,409,570</b>            |
| Eastmark CFD 1 - Operating              | \$416,228                 | \$484,333         | -               | <b>\$900,561</b>          | \$484,333             | -                   | -                           | -                                     | <b>\$484,333</b>     | <b>\$416,228</b>              |
| Eastmark CFD 2 - Capital                | \$21,432                  | \$7,700,000       | -               | <b>\$7,721,432</b>        | \$7,700,000           | -                   | -                           | -                                     | <b>\$7,700,000</b>   | <b>\$21,432</b>               |
| Eastmark CFD 2 - Debt                   | \$75,889                  | \$773,673         | -               | <b>\$849,562</b>          | \$773,673             | -                   | -                           | -                                     | <b>\$773,673</b>     | <b>\$75,889</b>               |
| Eastmark CFD 2 - Operating              | \$35,158                  | \$123,560         | -               | <b>\$158,718</b>          | \$123,560             | -                   | -                           | -                                     | <b>\$123,560</b>     | <b>\$35,158</b>               |
| Economic Investment Fund                | \$12,388,979              | \$3,305,340       | \$1,183,760     | <b>\$16,878,079</b>       | \$4,226,600           | \$683,433           | \$262,500                   | \$11,705,546                          | <b>\$16,878,079</b>  | <b>\$0</b>                    |
| Environmental Compliance Fee            | \$19,420,850              | \$17,528,532      | -               | <b>\$36,949,382</b>       | \$18,014,008          | \$1,228,844         | \$2,032,528                 | \$2,743,493                           | <b>\$24,018,873</b>  | <b>\$12,930,509</b>           |
| Falcon Field Fund                       | \$6,266,157               | \$5,870,100       | -               | <b>\$12,136,257</b>       | \$4,764,665           | \$484,508           | \$1,988,910                 | \$4,897,613                           | <b>\$12,135,696</b>  | <b>\$561</b>                  |
| Greenfield WRP Joint Venture            | \$127,875                 | \$27,261,413      | -               | <b>\$27,389,288</b>       | \$9,733,617           | \$1,464,072         | \$16,063,724                | -                                     | <b>\$27,261,413</b>  | <b>\$127,875</b>              |
| Highway User Revenue Fund               | \$36,417,876              | \$46,845,653      | \$(11,814,213)  | <b>\$71,449,316</b>       | \$42,012,743          | \$45,735            | -                           | \$2,588,069                           | <b>\$44,646,547</b>  | <b>\$26,802,769</b>           |
| Investment Pool Fund                    | \$2                       | -                 | -               | <b>\$2</b>                | -                     | -                   | -                           | -                                     | -                    | <b>\$2</b>                    |
| Local Streets Sales Tax                 | \$56,722,163              | \$43,361,552      | -               | <b>\$100,083,715</b>      | \$39,063,503          | \$3,822,145         | \$4,599,672                 | \$12,603,062                          | <b>\$60,088,382</b>  | <b>\$39,995,333</b>           |
| Mesa Arts Center Restoration Fee        | \$601,473                 | \$151,000         | -               | <b>\$752,473</b>          | -                     | \$372,000           | -                           | -                                     | <b>\$372,000</b>     | <b>\$380,473</b>              |
| Public Safety Sales Tax                 | \$56,317,200              | \$35,010,813      | -               | <b>\$91,328,013</b>       | \$35,361,494          | \$5,695,422         | -                           | \$6,704,404                           | <b>\$47,761,320</b>  | <b>\$43,566,693</b>           |
| Quality of Life Sales Tax               | \$24,634,935              | \$34,830,813      | -               | <b>\$59,465,748</b>       | \$29,836,413          | -                   | -                           | -                                     | <b>\$29,836,413</b>  | <b>\$29,629,335</b>           |
| Restricted Programs Fund                | \$13,177,432              | \$12,697,335      | \$445,000       | <b>\$26,319,767</b>       | \$15,647,662          | \$751,083           | -                           | \$1,231,662                           | <b>\$17,630,407</b>  | <b>\$8,689,360</b>            |
| Solid Waste Development Fee             | \$609,785                 | \$442,000         | -               | <b>\$1,051,785</b>        | \$1,005,000           | -                   | -                           | -                                     | <b>\$1,005,000</b>   | <b>\$46,785</b>               |
| Special Programs Fund                   | \$146,764,078             | \$1,900,871       | \$4,781,907     | <b>\$153,446,856</b>      | \$95,588,681          | \$559,198           | -                           | \$1,044,074                           | <b>\$97,191,953</b>  | <b>\$56,254,903</b>           |
| TOPAZ Joint Venture Fund                | \$(0)                     | \$8,974,249       | -               | <b>\$8,974,249</b>        | \$2,883,352           | \$485,410           | \$3,064,382                 | \$2,541,105                           | <b>\$8,974,249</b>   | <b>\$(0)</b>                  |
| Transit Fund                            | \$2,134,860               | \$2,591,364       | \$15,867,682    | <b>\$20,593,906</b>       | \$18,459,046          | \$874,440           | -                           | \$1,260,420                           | <b>\$20,593,906</b>  | <b>\$0</b>                    |
| Transportation                          | \$12,673,563              | \$20,827,689      | -               | <b>\$33,501,252</b>       | \$2,400,000           | \$673,194           | \$19,146,468                | -                                     | <b>\$22,219,662</b>  | <b>\$11,281,590</b>           |
| Utility Replacement Extension & Renewal | \$41,450,253              | \$234,000         | \$8,838,274     | <b>\$50,522,527</b>       | \$7,452,430           | \$3,945,077         | \$2,341,702                 | \$3,155,732                           | <b>\$16,894,941</b>  | <b>\$33,627,586</b>           |
| Vehicle Replacement                     | \$9,702,949               | \$135,000         | \$2,500,000     | <b>\$12,337,949</b>       | \$2,618,000           | \$9,486,077         | -                           | -                                     | <b>\$12,104,077</b>  | <b>\$233,872</b>              |
| <b>Internal Service Funds</b>           |                           |                   |                 |                           |                       |                     |                             |                                       |                      |                               |
| Fleet Internal Service                  | \$762,195                 | \$272,000         | -               | <b>\$1,034,195</b>        | \$(664,439)           | \$556,308           | -                           | \$379,719                             | <b>\$271,588</b>     | <b>\$762,607</b>              |

**City of Mesa, Arizona**  
**Summary of Changes in Fund Balance**  
**Fiscal Year 2022/23**

| Fund   | Projected Funds Available |                   |                |                           | Budgeted Expenditures |                     |                             |                                       |               | Projected Ending Fund Balance |
|--|---------------------------|-------------------|----------------|---------------------------|-----------------------|---------------------|-----------------------------|---------------------------------------|---------------|-------------------------------|
|  | Beginning Fund Balance    | Projected Sources | Fund Transfers | Estimated Funds Available | Operating             | Operating Carryover | Capital Improvement Program | Capital Improvement Program Carryover | Expenditures  |                               |
| Print Shop Internal Service                  | \$(0)                     | -                 | -              | \$(0)                     | \$(7,677)             | \$7,677             | -                           | -                                     | -             | \$(0)                         |
| Warehouse Internal Service                   | \$0                       | \$9,361,259       | -              | \$9,361,259               | \$9,258,784           | \$102,475           | -                           | -                                     | \$9,361,259   | \$0                           |
| <b>Impact Fee Funds</b>                      |                           |                   |                |                           |                       |                     |                             |                                       |               |                               |
| Cultural Facility Impact Fee                 | \$15,764                  | -                 | -              | \$15,764                  | -                     | -                   | -                           | -                                     | -             | \$15,764                      |
| Fire Impact Fee                              | \$5,009,919               | \$1,300,000       | \$(784,900)    | \$5,525,019               | -                     | -                   | -                           | -                                     | -             | \$5,525,019                   |
| Gen Govt Facility Impact Fee                 | \$0                       | -                 | -              | \$0                       | -                     | -                   | -                           | -                                     | -             | \$0                           |
| Library Impact Fee                           | \$68,080                  | -                 | \$(4,414)      | \$63,666                  | -                     | -                   | -                           | -                                     | -             | \$63,666                      |
| Parks Impact Fee                             | \$1,127,730               | -                 | \$(215,840)    | \$911,890                 | -                     | -                   | -                           | -                                     | -             | \$911,890                     |
| Police Impact Fee                            | \$5,491,304               | \$2,000,000       | \$(1,706,606)  | \$5,784,698               | -                     | -                   | -                           | -                                     | -             | \$5,784,698                   |
| Stormwater Drainage Impact Fee               | \$4,658,662               | \$750,000         | \$(409,665)    | \$4,998,997               | -                     | -                   | -                           | -                                     | -             | \$4,998,997                   |
| Wastewater Impact Fee                        | \$22,200,095              | \$7,500,000       | \$(776,590)    | \$28,923,505              | -                     | -                   | -                           | -                                     | -             | \$28,923,505                  |
| Water Impact Fees                            | \$22,775,746              | \$7,000,000       | \$(1,250,170)  | \$28,525,576              | -                     | -                   | -                           | -                                     | -             | \$28,525,576                  |
| <b>Grant Funds</b>                           |                           |                   |                |                           |                       |                     |                             |                                       |               |                               |
| Community Development Block Grant            | \$2,772,969               | \$18,843,139      | -              | \$21,616,108              | \$8,272,155           | \$10,069,535        | -                           | \$1,449                               | \$18,343,139  | \$3,272,969                   |
| Grants - Enterprise                          | \$139,623                 | \$4,038,568       | -              | \$4,178,191               | -                     | -                   | \$805,425                   | \$3,233,143                           | \$4,038,568   | \$139,623                     |
| Grants - Gen. Gov.                           | \$(7,951,810)             | \$33,390,908      | -              | \$25,439,098              | \$18,118,348          | \$3,902,554         | \$1,885,975                 | \$10,029,665                          | \$33,936,542  | \$(8,497,444)                 |
| HOME   | \$(261,260)               | \$12,868,341      | -              | \$12,607,081              | \$7,587,949           | \$5,280,392         | -                           | -                                     | \$12,868,341  | \$(261,260)                   |
| Relief Fund                                  | \$86,396,147              | \$20,000,000      | -              | \$106,396,147             | \$26,000,000          | \$73,687,442        | -                           | \$3,944,470                           | \$103,631,912 | \$2,764,235                   |
| Section 8 - Mainstream Voucher               | \$3,036,678               | \$21,652,280      | -              | \$24,688,958              | \$19,175,561          | \$2,544,825         | -                           | -                                     | \$21,720,386  | \$2,968,572                   |
| Section 8 - Choice Voucher                   | \$13                      | -                 | -              | \$13                      | -                     | -                   | -                           | -                                     | -             | \$13                          |
| <b>Trust Funds</b>                           |                           |                   |                |                           |                       |                     |                             |                                       |               |                               |
| Employee Benefit Trust                       | \$36,688,711              | \$111,653,793     | -              | \$148,342,504             | \$112,637,270         | \$76,759            | -                           | -                                     | \$112,714,029 | \$35,628,475                  |
| Employee Benefit Trust GOA                   | \$(413)                   | -                 | -              | \$(413)                   | -                     | -                   | -                           | -                                     | -             | \$(413)                       |
| Property and Public Liability                | \$11,320,867              | \$7,888,266       | -              | \$19,209,133              | \$8,945,461           | -                   | -                           | -                                     | \$8,945,461   | \$10,263,672                  |
| Workers' Compensation                        | \$8,475,503               | \$5,938,941       | \$1,341,674    | \$15,756,118              | \$8,437,476           | -                   | -                           | -                                     | \$8,437,476   | \$7,318,642                   |
| <b>Debt Service Funds</b>                    |                           |                   |                |                           |                       |                     |                             |                                       |               |                               |
| General Obligation Bond Redemption           | \$7,430,258               | \$38,768,000      | \$4,044,008    | \$50,242,266              | \$46,088,250          | -                   | -                           | -                                     | \$46,088,250  | \$4,154,016                   |
| Excise Tax Obligation Redemption             | -                         | -                 | \$5,696,400    | \$5,696,400               | \$2,696,400           | -                   | -                           | -                                     | \$2,696,400   | \$3,000,000                   |
| Highway Project Advancement Notes            | \$654,577                 | -                 | -              | \$654,577                 | -                     | -                   | -                           | -                                     | -             | \$654,577                     |
| Highway User Revenue Bond Redemption         | \$0                       | -                 | \$11,814,213   | \$11,814,213              | \$11,814,213          | -                   | -                           | -                                     | \$11,814,213  | \$0                           |
| Non-Utility Bond Redemption                  | \$(40,050)                | -                 | -              | \$(40,050)                | -                     | -                   | -                           | -                                     | -             | \$(40,050)                    |
| Special Improvement District Bond Redemption | \$0                       | -                 | -              | \$0                       | -                     | -                   | -                           | -                                     | -             | \$0                           |
| Transportation Project Advancement Notes     | -                         | -                 | -              | -                         | -                     | -                   | -                           | -                                     | -             | -                             |
| Utility Systems Bond Redemption              | \$709,910                 | -                 | \$98,371,974   | \$99,081,884              | \$98,679,880          | -                   | -                           | -                                     | \$98,679,880  | \$402,004                     |
| Utility Systems GO Bond Redemption           | \$(278,921)               | -                 | -              | \$(278,921)               | -                     | -                   | -                           | -                                     | -             | \$(278,921)                   |
| Utility Systems Obligation Redemption        | \$(1)                     | -                 | \$7,772,826    | \$7,772,825               | \$7,769,436           | -                   | -                           | -                                     | \$7,769,436   | \$3,389                       |
| WIFA Redemption                              | \$48,538                  | -                 | \$177,665      | \$226,203                 | \$197,068             | -                   | -                           | -                                     | \$197,068     | \$29,135                      |
| <b>Bond Funds</b>                            |                           |                   |                |                           |                       |                     |                             |                                       |               |                               |
| Electric Bond Construction                   | \$4,043,595               | \$21,619,402      | -              | \$25,662,997              | \$202,500             | -                   | \$21,416,902                | -                                     | \$21,619,402  | \$4,043,595                   |
| Fire Bond Construction                       | \$(0)                     | -                 | -              | \$(0)                     | -                     | -                   | -                           | -                                     | -             | \$(0)                         |
| Excise Tax Obligation Construction           | \$4,498,526               | -                 | -              | \$4,498,526               | -                     | -                   | -                           | \$4,460,847                           | \$4,460,847   | \$37,679                      |
| Gas Bond Construction                        | \$9,960,968               | \$29,132,771      | -              | \$39,093,739              | \$157,500             | -                   | \$16,195,271                | \$12,780,000                          | \$29,132,771  | \$9,960,968                   |
| Library Bond Construction                    | \$413,185                 | \$11,674,688      | -              | \$12,087,873              | \$113,000             | -                   | \$9,261,832                 | \$2,299,856                           | \$11,674,688  | \$413,185                     |

**City of Mesa, Arizona**  
**Summary of Changes in Fund Balance**  
**Fiscal Year 2022/23**

| Fund                              | Projected Funds Available |                        |                |                           | Budgeted Expenditures  |                      |                             |                                       |                        | Projected Ending Fund Balance |
|-----------------------------------|---------------------------|------------------------|----------------|---------------------------|------------------------|----------------------|-----------------------------|---------------------------------------|------------------------|-------------------------------|
|                                   | Beginning Fund Balance    | Projected Sources      | Fund Transfers | Estimated Funds Available | Operating              | Operating Carryover  | Capital Improvement Program | Capital Improvement Program Carryover | Expenditures           |                               |
| Parks Bond Construction           | \$9,234,143               | \$48,947,685           | -              | \$58,181,828              | \$339,000              | -                    | \$25,319,479                | \$27,812,576                          | \$53,471,055           | \$4,710,773                   |
| Public Safety Bond Construction   | \$12,879,693              | \$70,433,911           | -              | \$83,313,604              | \$339,000              | -                    | \$41,915,877                | \$28,461,012                          | \$70,715,889           | \$12,597,715                  |
| Solid Waste Bond Construction     | \$(101,005)               | \$579,839              | -              | \$478,834                 | -                      | -                    | \$579,839                   | -                                     | \$579,839              | \$(101,005)                   |
| Spring Training Bond Construction | \$(331,755)               | -                      | -              | \$(331,755)               | -                      | -                    | -                           | -                                     | -                      | \$(331,755)                   |
| Storm Sewer Bond Construction     | \$0                       | -                      | -              | \$0                       | -                      | -                    | -                           | -                                     | -                      | \$0                           |
| Streets Bond Construction         | \$234,834                 | \$27,802,825           | -              | \$28,037,659              | \$339,000              | -                    | \$18,271,950                | \$9,426,709                           | \$28,037,659           | \$(0)                         |
| Wastewater Bond Construction      | \$7,958,673               | \$55,446,622           | -              | \$63,405,295              | \$337,500              | -                    | \$55,109,122                | -                                     | \$55,446,622           | \$7,958,673                   |
| Water Bond Construction           | \$28,206,430              | \$94,728,925           | -              | \$122,935,355             | \$877,500              | -                    | \$93,851,728                | -                                     | \$94,729,228           | \$28,206,127                  |
| <b>Subtotal</b>                   | <b>\$1,076,403,900</b>    | <b>\$1,861,907,408</b> | <b>-</b>       | <b>\$2,938,311,308</b>    | <b>\$1,504,829,000</b> | <b>\$172,130,164</b> | <b>\$353,183,000</b>        | <b>\$188,998,000</b>                  | <b>\$2,219,140,164</b> | <b>\$719,171,144</b>          |
| Contingency*                      | -                         | -                      | -              | -                         | \$80,859,836           | -                    | -                           | -                                     | \$80,859,836           | \$(80,859,836)                |
| <b>Total</b>                      | <b>\$1,076,403,900</b>    | <b>\$1,861,907,408</b> | <b>-</b>       | <b>\$2,938,311,308</b>    | <b>\$1,585,688,836</b> | <b>\$172,130,164</b> | <b>\$353,183,000</b>        | <b>\$188,998,000</b>                  | <b>\$2,300,000,000</b> | <b>\$638,311,308</b>          |

\* Budget appropriation to allow for the use of fund balance if needed

**City of Mesa, Arizona**  
**Summary of Bond and Reserve Expenditures by Fund and Sub-Fund**  
**Fiscal Year 2022/23 - Adopted**

| Fund / Sub-Fund                                      | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|---|---------------------------------|
| <b>Electric Bond Construction</b>                    |                                      |                                 |   |                                 |
| 2010 Electric Bond                                   | \$92,812                             | \$389,139                       | \$389,139                               | -                               |
| 2014 Electric Bond                                   | \$6,376,602                          | \$1,176,537                     | \$1,176,537                             | -                               |
| Electric Utility Revenue Pledge                      | \$6,823,644                          | \$16,234,639                    | \$8,157,500                             | \$21,619,402                    |
| <b>Total Electric Bond Construction</b>              | <b>\$13,293,058</b>                  | <b>\$17,800,315</b>             | <b>\$9,723,176</b>                      | <b>\$21,619,402</b>             |
| <b>Excise Tax Obligation Bond Construction</b>       |                                      |                                 |   |                                 |
| Excise Tax Obligation Bond Construction Education    | \$17,745,341                         | \$39,593,418                    | \$25,932,571                            | \$4,460,847                     |
| <b>Total Excise Tax Obligation Bond Construction</b> | <b>\$17,745,341</b>                  | <b>\$39,593,418</b>             | <b>\$25,932,571</b>                     | <b>\$4,460,847</b>              |
| <b>Gas Bond Construction</b>                         |                                      |                                 |   |                                 |
| 2010 Gas Bond  | \$2,156,416                          | \$5,440,696                     | \$5,000,000                             | -                               |
| 2014 Gas Bond  | \$6,442,290                          | \$16,100,853                    | \$5,000,000                             | -                               |
| Gas Taxable Obligations                              | -                                    | -                               | \$3,135,047                             | \$12,780,000                    |
| Gas Utility Revenue Pledge                           | \$33,916                             | \$24,397,462                    | \$2,059,062                             | \$16,352,771                    |
| <b>Total Gas Bond Construction</b>                   | <b>\$8,632,622</b>                   | <b>\$45,939,011</b>             | <b>\$15,194,109</b>                     | <b>\$29,132,771</b>             |
| <b>Library Bond Construction</b>                     |                                      |                                 |   |                                 |
| 2018 Library Bond                                    | \$662,694                            | \$4,295,674                     | \$1,991,565                             | \$11,674,688                    |
| <b>Total Library Bond Construction</b>               | <b>\$662,694</b>                     | <b>\$4,295,674</b>              | <b>\$1,991,565</b>                      | <b>\$11,674,688</b>             |
| <b>Parks Bond Construction</b>                       |                                      |                                 |   |                                 |
| 2012 Park Bond                                       | \$19,943                             | \$3,936,292                     | -                                       | \$4,523,243                     |
| 2018 Parks Bond                                      | \$4,891,753                          | \$33,829,092                    | \$10,723,687                            | \$48,947,812                    |
| <b>Total Parks Bond Construction</b>                 | <b>\$4,911,697</b>                   | <b>\$37,765,384</b>             | <b>\$10,723,687</b>                     | <b>\$53,471,055</b>             |
| <b>Public Safety Bond Construction</b>               |                                      |                                 |   |                                 |
| 2013 Public Safety Bond                              | \$81,315                             | \$4,290                         | -                                       | \$281,978                       |
| 2018 Public Safety Bond                              | \$4,937,614                          | \$33,743,171                    | \$5,140,017                             | \$57,363,911                    |
| Future Public Safety Bond                            | -                                    | -                               | -                                       | \$13,070,000                    |
| <b>Total Public Safety Bond Construction</b>         | <b>\$5,018,929</b>                   | <b>\$33,747,461</b>             | <b>\$5,140,017</b>                      | <b>\$70,715,889</b>             |
| <b>Solid Waste Bond Construction</b>                 |                                      |                                 |   |                                 |
| Solid Waste Bond Construction                        | -                                    | -                               | -                                       | \$579,839                       |

**City of Mesa, Arizona**  
**Summary of Bond and Reserve Expenditures by Fund and Sub-Fund**  
**Fiscal Year 2022/23 - Adopted**

| Fund / Sub-Fund                                | FY 2020/21<br>Actual<br>Expenditures | FY 2021/22<br>Adopted<br>Budget | FY 2021/22<br>Projected<br>Expenditures | FY 2022/23<br>Adopted<br>Budget |
|--|--------------------------------------|---------------------------------|---|---------------------------------|
| <b>Total Solid Waste Bond Construction</b>     | -                                    | -                               | -                                       | <b>\$579,839</b>                |
| <b>Spring Training Bond Construction</b>       |                                      |                                 |   |                                 |
| Spring Training Bond Construction              | \$0                                  | \$51,900                        | \$51,900                                | -                               |
| <b>Total Spring Training Bond Construction</b> | <b>\$0</b>                           | <b>\$51,900</b>                 | <b>\$51,900</b>                         | -                               |
| <b>Streets Bond Construction</b>               |                                      |                                 |   |                                 |
| 2008 Street Bond                               | \$51,836                             | -                               | -                                       | -                               |
| 2013 Street Bond                               | \$8,157,415                          | \$11,462,935                    | \$8,751,226                             | \$2,723,846                     |
| 2020 Street Bond                               | \$3,489,571                          | \$26,632,098                    | \$6,616,795                             | \$25,313,813                    |
| <b>Total Streets Bond Construction</b>         | <b>\$11,698,822</b>                  | <b>\$38,095,033</b>             | <b>\$15,368,021</b>                     | <b>\$28,037,659</b>             |
| <b>Water Bond Construction</b>                 |                                      |                                 |   |                                 |
| 2010 Water Bond                                | \$673,283                            | -                               | -                                       | -                               |
| 2014 Water Bond                                | \$20,100,672                         | \$26,856,205                    | \$6,000,000                             | -                               |
| Water Utility Revenue Pledge                   | \$2,956,895                          | \$47,272,006                    | \$18,030,514                            | \$94,729,228                    |
| <b>Total Water Bond Construction</b>           | <b>\$23,730,850</b>                  | <b>\$74,128,211</b>             | <b>\$24,030,514</b>                     | <b>\$94,729,228</b>             |
| <b>Wastewater Bond Construction</b>            |                                      |                                 |   |                                 |
| 2006 Wastewater Bond                           | \$49,368                             | -                               | -                                       | -                               |
| 2010 Wastewater Bond                           | \$2,820,385                          | -                               | -                                       | -                               |
| 2014 Wastewater Bond                           | \$13,521,966                         | \$17,259,812                    | \$2,000,000                             | -                               |
| Wastewater Utility Revenue Pledge              | \$109,033                            | \$46,311,987                    | \$9,073,570                             | \$55,446,622                    |
| <b>Total Wastewater Bond Construction</b>      | <b>\$16,500,753</b>                  | <b>\$63,571,799</b>             | <b>\$11,073,570</b>                     | <b>\$55,446,622</b>             |
| <b>Total Expenditures</b>                      | <b>\$102,194,766</b>                 | <b>\$354,988,206</b>            | <b>\$119,229,130</b>                    | <b>\$369,868,000</b>            |

*Changes in accounting presentation affect comparisons between years.*

*Totals include bond issuance costs.*

**Full-Time Employees and  
Personnel Compensation Fiscal  
Year 2022/23 - Adopted**

| Fund   | Full-Time Equivalent (FTE) | Employee Salaries and Hourly Costs | Retirement Costs | Healthcare Costs | Other Benefit Costs | Allocated Personnel Costs | Total Estimated Personnel Compensation |
|--|----------------------------|------------------------------------|------------------|------------------|---------------------|---------------------------|--|
| <b>General Fund</b>                          |                            |                                    |                  |                  |                     |                           |  |
| *General Fund                                | 2,703.2                    | \$219,290,813                      | \$80,321,799     | \$55,215,841     | \$25,313,550        | (\$23,954,881)            | \$356,187,122                          |
| <b>Total General Fund</b>                    | 2,703.2                    | \$219,290,813                      | \$80,321,799     | \$55,215,841     | \$25,313,550        | (\$23,954,881)            | \$356,187,122                          |
| <b>Enterprise Fund</b>                       |                            |                                    |                  |                  |                     |                           |  |
| Capital - Utility                            | 1.4                        | \$121,703                          | \$21,603         | \$14,512         | \$9,957             | -                         | \$167,776                              |
| Falcon Field Airport                         | 21.3                       | \$1,665,665                        | \$443,499        | \$353,202        | \$117,306           | \$446,338                 | \$3,026,010                            |
| Utility Fund                                 | 539.8                      | \$39,620,187                       | \$5,200,565      | \$11,607,580     | \$4,506,764         | \$13,767,332              | \$74,702,428                           |
| <b>Total Enterprise Fund</b>                 | 562.6                      | \$41,407,555                       | \$5,665,667      | \$11,975,294     | \$4,634,027         | \$14,213,670              | \$77,896,214                           |
| <b>Restricted Funds</b>                      |                            |                                    |                  |                  |                     |                           |  |
| Ambulance Transport                          | 73.5                       | \$3,591,361                        | \$572,168        | \$876,756        | \$882,972           | -                         | \$5,923,257                            |
| Arts & Culture Fund                          | 108.4                      | \$6,845,660                        | \$753,465        | \$1,760,201      | \$561,873           | \$1,420,153               | \$11,341,352                           |
| Cadence CFD - Operating                      | 0.2                        | \$70,250                           | \$3,470          | \$3,180          | \$2,316             | -                         | \$79,216                               |
| Cemetery                                     | 13.9                       | \$838,452                          | \$94,743         | \$200,903        | \$72,143            | \$131,001                 | \$1,337,242                            |
| Commercial Facilities Fund                   | 38.7                       | \$2,198,457                        | \$253,217        | \$565,130        | \$211,843           | \$657,961                 | \$3,886,608                            |
| Eastmark CFD 1 - Operating                   | 0.5                        | \$61,614                           | \$5,980          | \$5,088          | \$3,973             | -                         | \$76,655                               |
| Eastmark Community Facilities District No. 2 | 0.0                        | \$49,864                           | \$1,022          | \$252            | \$660               | -                         | \$51,798                               |
| Economic Investment Fund                     | 3.0                        | \$250,041                          | \$28,845         | \$51,480         | \$21,145            | \$246,255                 | \$597,766                              |
| Environmental Compliance Fee                 | 54.3                       | \$3,705,803                        | \$434,910        | \$848,106        | \$369,628           | \$650,375                 | \$6,008,822                            |
| Greenfield WRP Joint Venture                 | 32.0                       | \$2,267,271                        | \$269,889        | \$441,407        | \$242,747           | \$643,446                 | \$3,864,760                            |
| Highway User Revenue Fund                    | 126.1                      | \$8,993,663                        | \$1,056,626      | \$2,051,553      | \$873,442           | -                         | \$12,975,284                           |
| Local Streets                                | 36.6                       | \$3,150,939                        | \$421,261        | \$1,485,530      | \$260,531           | \$2,354,320               | \$7,672,581                            |
| Public Safety Sales Tax                      | 175.0                      | \$15,118,279                       | \$7,999,406      | \$2,773,702      | \$2,151,384         | -                         | \$28,042,771                           |
| Quality of Life Sales Tax                    | 185.0                      | \$15,826,462                       | \$9,115,188      | \$3,070,627      | \$1,796,132         | -                         | \$29,808,413                           |
| Restricted Programs Fund                     | 29.1                       | \$1,779,782                        | \$3,032,539      | \$296,666        | \$152,346           | -                         | \$5,261,333                            |
| TOPAZ Joint Venture Fund                     | 3.6                        | \$340,932                          | \$40,113         | \$42,000         | \$26,748            | -                         | \$449,793                              |
| Transit Fund                                 | 3.5                        | \$344,854                          | \$39,803         | \$104,954        | \$27,900            | \$378,552                 | \$896,063                              |
| Transportation                               | 0.5                        | \$43,998                           | \$7,810          | \$5,247          | \$3,600             | -                         | \$60,654                               |
| Utility Replacement Extension and Renewal    | 0.9                        | \$77,546                           | \$13,765         | \$9,247          | \$6,344             | -                         | \$106,902                              |
| <b>Total Restricted Funds</b>                | 884.7                      | \$65,555,228                       | \$24,144,220     | \$14,592,028     | \$7,667,727         | \$6,482,063               | \$118,441,270                          |
| <b>Internal Service Funds</b>                |                            |                                    |                  |                  |                     |                           |  |
| Fleet Internal Service                       | 84.9                       | \$6,518,384                        | \$788,360        | \$1,765,545      | \$1,048,566         | \$1,207,636               | \$11,328,491                           |
| Print Shop Internal Service                  | 3.8                        | \$227,927                          | \$26,389         | \$49,634         | \$20,148            | \$68,904                  | \$393,002                              |
| Warehouse Internal Service                   | 10.6                       | \$666,397                          | \$77,333         | \$142,385        | \$58,036            | \$152,091                 | \$1,096,242                            |
| <b>Total Internal Service Funds</b>          | 99.3                       | \$7,412,708                        | \$892,082        | \$1,957,564      | \$1,126,750         | \$1,428,631               | \$12,817,735                           |
| <b>Grant Funds</b>                           |                            |                                    |                  |                  |                     |                           |  |
| Community Development Block Grant            | 11.5                       | \$856,570                          | \$101,201        | \$192,060        | \$68,266            | -                         | \$1,218,097                            |
| Grants - Gen. Gov.                           | 16.3                       | \$915,655                          | \$393,358        | \$171,187        | \$667,038           | -                         | \$2,147,238                            |
| HOME   | 1.8                        | \$113,322                          | \$13,332         | \$28,488         | \$8,832             | -                         | \$163,974                              |
| Relief Fund                                  | -                          | \$5,010,018                        | \$598,194        | -                | \$391,788           | -                         | \$6,000,000                            |
| Section 8                                    | 17.7                       | \$1,025,919                        | \$119,655        | \$186,000        | \$79,485            | -                         | \$1,411,059                            |
| <b>Total Grant Funds</b>                     | 47.3                       | \$7,921,484                        | \$1,225,740      | \$577,735        | \$1,215,409         | -                         | \$10,940,368                           |
| <b>Trust Funds</b>                           |                            |                                    |                  |                  |                     |                           |  |
| Employee Benefit Trust                       | 12.1                       | \$950,721                          | \$105,175        | \$505,922        | \$77,242            | \$1,830,517               | \$3,469,577                            |
| Property and Public Liability                | 8.9                        | \$975,233                          | \$115,086        | \$131,784        | \$78,235            | -                         | \$1,300,338                            |
| Workers' Compensation                        | 7.8                        | \$649,290                          | \$70,326         | \$104,220        | \$53,417            | -                         | \$877,253                              |
| <b>Total Trust Funds</b>                     | 28.8                       | \$2,575,244                        | \$290,587        | \$741,926        | \$208,894           | \$1,830,517               | \$5,647,168                            |
| <b>Bond Funds</b>                            |                            |                                    |                  |                  |                     |                           |  |
| Electric Bond Construction                   | 6.6                        | \$563,908                          | \$100,098        | \$67,243         | \$46,136            | -                         | \$777,385                              |
| Gas Bond Construction                        | 11.9                       | \$1,012,316                        | \$179,693        | \$120,714        | \$82,823            | -                         | \$1,395,546                            |
| Library Bond Construction                    | 45.4                       | \$3,858,119                        | \$684,843        | \$460,062        | \$315,653           | -                         | \$5,318,677                            |
| Streets Bond Construction                    | 0.5                        | \$42,097                           | \$7,472          | \$5,020          | \$3,444             | -                         | \$58,033                               |
| Water Bond Construction                      | 8.8                        | \$744,692                          | \$132,188        | \$88,801         | \$60,927            | -                         | \$1,026,608                            |
| <b>Total Bond Funds</b>                      | 73.3                       | \$6,221,132                        | \$1,104,294      | \$741,839        | \$508,984           | -                         | \$8,576,249                            |
| <b>Total All Funds</b>                       | 4,399.0                    | \$350,384,164                      | \$113,644,389    | \$85,802,228     | \$40,675,341        | -                         | \$590,506,122                          |

\*Central administration positions are included in the General Fund, but the costs are spread among multiple funds in the Allocated Personnel Costs column



**City of Mesa, Arizona**  
**Summary of Expenditures by Object**  
**Fiscal Year 2022/23 - Adopted**

| <b>Object Code</b>       | <b>Object Name</b>                    | <b>FY 2020/21 Actuals</b> | <b>FY 2021/22 Budget</b> | <b>FY 2022/23 Budget</b> |
|--------------------------|---------------------------------------|---------------------------|--------------------------|--------------------------|
| <b>Personal Services</b> |                                       |                           |                          |                          |
| 1000E                    | Personal Services Year End Projection | -                         | -                        | -                        |
| 1101                     | Wages                                 | -                         | -                        | -                        |
| 110110                   | Salaries-Regular Full Time            | \$227,540,138             | \$303,798,835            | \$333,571,417            |
| 110111                   | Special Pay-Certification Pay         | \$3,017,430               | \$2,911,956              | \$3,208,434              |
| 110112                   | Vacation Leave - Civilian             | \$18,830,838              | \$835,003                | \$835,003                |
| 110113                   | Sick Leave                            | \$8,521,748               | -                        | -                        |
| 110114                   | Holiday Leave                         | \$7,239,736               | \$5,305,713              | \$5,864,388              |
| 110115                   | Special Pay - Longevity               | \$378,472                 | \$352,709                | \$291,560                |
| 110116                   | Special Pay Other                     | \$7,751,821               | \$2,447,792              | \$14,534,995             |
| 110117                   | Compensatory Leave                    | \$926,016                 | -                        | -                        |
| 110118                   | Other Compensatory Leave              | \$3,705,699               | -                        | -                        |
| 110119                   | IIP Pay Event                         | \$325,012                 | -                        | -                        |
| 110121                   | Holiday - Critical and Essential      | \$4,626,121               | -                        | -                        |
| 110122                   | Holiday - Worked                      | \$785,469                 | -                        | -                        |
| 110123                   | Shift Differential                    | \$1,546,043               | \$19,572                 | \$22,558                 |
| 110125                   | Workers Compensation Directed Care    | \$18,864                  | -                        | -                        |
| 110126                   | Sick Leave - Other                    | \$1,538,979               | -                        | -                        |
| 110132                   | Pension - ASRS                        | (\$328)                   | -                        | -                        |
| 110133                   | Pension - PSPRS - Fire                | \$4,897                   | -                        | -                        |
| 110141                   | Long Term Disability - Civilian       | (\$5)                     | -                        | -                        |
| 110150                   | Overtime-All DO NOT USE               | (\$434)                   | -                        | -                        |
| 1102                     | Call Back and Standby                 | \$5,155,342               | -                        | -                        |
| 110224                   | Stand By Pay                          | -                         | \$4,500                  | \$52,696                 |
| 1103                     | Overtime                              | \$15,096,656              | -                        | \$4,750                  |
| 110351                   | Overtime - Civilian                   | -                         | \$2,484,815              | \$2,728,497              |
| 110352                   | Overtime - Sworn                      | -                         | \$3,050,305              | \$4,051,051              |
| 110360                   | Other Overtime Pay                    | -                         | \$3,911,390              | \$4,105,152              |
| 1104                     | Allowances                            | \$1,568,215               | -                        | -                        |
| 110443                   | Allowances - Uniform                  | -                         | \$1,081,389              | \$1,114,891              |
| 110444                   | Allowances - Vehicle                  | -                         | \$167,684                | \$136,986                |
| 110445                   | Allowances - Phone                    | 401                       | \$202,274                | \$201,971                |

**City of Mesa, Arizona**  
**Summary of Expenditures by Object**  
**Fiscal Year 2022/23 - Adopted**

| <b>Object Code</b> | <b>Object Name</b>                         | <b>FY 2020/21 Actuals</b> | <b>FY 2021/22 Budget</b> | <b>FY 2022/23 Budget</b> |
|--------------------|--|---------------------------|--------------------------|--------------------------|
| 1110               | Insurance Benefits                         | \$69,639,103              | -                        | -                        |
| 111036             | Medical Insurance - City Contribution      | -                         | \$69,456,456             | \$74,998,920             |
| 111037             | Dental Insurance - City Contribution       | -                         | \$8,784,870              | \$9,127,206              |
| 111038             | Vision/Life - City Contribution            | -                         | \$760,231                | \$798,925                |
| 111042             | Long Term Disability - Sworn               | -                         | \$158,783                | \$312,846                |
| 111046             | Other Benefits and Costs                   | -                         | \$171,610                | \$175,061                |
| 1120               | Payroll Taxes                              | \$15,118,338              | -                        | -                        |
| 112030             | FICA - City Contribution                   | -                         | \$11,952,467             | \$13,523,239             |
| 112031             | Medicare - City Contribution               | -                         | \$4,438,113              | \$4,987,221              |
| 1130               | Pension - ASRS                             | \$21,719,508              | -                        | -                        |
| 113032             | Pension - ASRS                             | -                         | \$23,200,221             | \$25,979,706             |
| 113041             | Long Term Disability - Civilian            | -                         | \$339,906                | \$303,688                |
| 1131               | Pension - Fire                             | \$20,294,314              | -                        | -                        |
| 113133             | Pension - PSPRS - Fire                     | -                         | \$20,874,708             | \$24,500,227             |
| 113153             | Fire Defined Cont Plan                     | -                         | \$391,262                | \$549,891                |
| 113158             | PSPRS - Unfunded Liability Fire            | -                         | \$6,890,271              | \$3,757,299              |
| 1132               | Pension - Police                           | \$39,087,514              | -                        | -                        |
| 113234             | Pension - PSPRS - Police                   | -                         | \$36,616,403             | \$44,069,090             |
| 113254             | Police Defined Cont Plan                   | -                         | \$714,595                | \$823,454                |
| 113259             | PSPRS - Unfunded Liability Police          | -                         | \$14,597,999             | \$12,312,094             |
| 1133               | Pension - Elected Officials                | \$190,142                 | -                        | -                        |
| 113347             | Pension-Elected Officials                  | -                         | \$185,580                | \$212,232                |
| 113355             | Defined Cont Plan                          | -                         | \$10,992                 | \$10,992                 |
| 1135               | Miscellaneous Benefits                     | \$8,015,574               | -                        | -                        |
| 113535             | Deferred Compensation                      | -                         | \$1,796,624              | \$2,034,525              |
| 113539             | Workers Compensation - City Contribution   | -                         | \$6,720,103              | \$5,540,811              |
| 113549             | Retiree Benefits Trust                     | -                         | \$105,624                | \$123,648                |
| 1991               | Fixed Benefit Allocation                   | -                         | -                        | -                        |
| 1994               | CIP P/S Overhead Charges                   | \$5,599,626               | -                        | -                        |
| 1995               | CIP P/S Overhead Credit                    | (\$5,599,626)             | (\$4,885,314)            | (\$5,159,417)            |
| 1998               | Personal Services Citywide Overhead Charge | \$74,866,090              | \$83,554,902             | \$86,046,672             |
| 1999               | Personal Services Citywide Overhead Credit | (\$74,866,090)            | (\$83,554,902)           | (\$86,046,672)           |

**City of Mesa, Arizona**  
**Summary of Expenditures by Object**  
**Fiscal Year 2022/23 - Adopted**

| Object Code                    | Object Name                              | FY 2020/21<br>Actuals | FY 2021/22<br>Budget | FY 2022/23<br>Budget |
|--------------------------------|--|-----------------------|----------------------|----------------------|
| <b>Total Personal Services</b> |  | <b>\$482,641,221</b>  | <b>\$529,855,441</b> | <b>\$589,706,007</b> |
| <b>Other Services</b>          |  |                       |                      |                      |
| 2000C                          | Other Services YEE - Claims              | -                     | -                    | -                    |
| 2000E                          | Other Services Year End Projection       | -                     | -                    | -                    |
| 2000P                          | Other Services YEE - Premiums            | -                     | -                    | -                    |
| 2101                           | Accounting and Auditing                  | \$106,307             | \$110,000            | \$110,000            |
| 2102                           | Advertising                              | \$1,001,342           | \$1,147,037          | \$1,254,314          |
| 2103                           | Collections                              | -                     | \$10,000             | \$10,517             |
| 2104                           | Commercial Facilities                    | \$9,120               | \$700,000            | \$1,125,170          |
| 2105                           | Concessions and Catering                 | \$55,989              | \$483,920            | \$572,833            |
| 2106                           | Consulting                               | \$723,122             | \$3,388,706          | \$3,602,453          |
| 2108                           | Engineering                              | \$239                 | -                    | -                    |
| 2109                           | Insurance                                | \$2,207,352           | \$2,584,729          | \$3,128,310          |
| 2110                           | Janitorial                               | \$2,321,059           | \$2,119,500          | \$2,229,376          |
| 2111                           | Legal                                    | \$1,568,440           | \$2,011,419          | \$2,104,986          |
| 2112                           | Print Service Charges                    | \$605,185             | \$803,586            | \$827,697            |
| 2113                           | Printing and Publishing - Outside        | \$362,415             | \$323,563            | \$436,329            |
| 2115                           | Temp Services                            | \$3,288,878           | \$2,540,643          | \$2,310,406          |
| 2116                           | Managed Print Services                   | \$373,934             | \$553,956            | \$519,177            |
| 2117                           | Pro Tem Judges                           | \$206,894             | \$220,699            | \$160,700            |
| 2130                           | Rents/Leases - Equipment/Vehicles        | \$1,126,157           | \$1,594,761          | \$819,133            |
| 2131                           | Rents/Leases - Land/Buildings            | \$2,860,999           | \$1,935,672          | \$4,627,479          |
| 2135                           | Software License Renewal and Maintenance | \$7,780,778           | \$10,989,996         | \$13,179,495         |
| 2136                           | Technology Services                      | \$31,941              | \$116,140            | \$129,222            |
| 2137                           | Credit Card Fees                         | \$170,069             | \$326,850            | \$343,101            |
| 2180                           | Other Professional Services              | \$28,525,629          | \$211,437,914        | \$167,547,177        |
| 2181                           | Other Contractual Services               | \$91,721,796          | \$101,326,465        | \$147,347,665        |
| 2201                           | Utilities                                | \$22,350,225          | \$24,811,161         | \$26,894,149         |
| 2210                           | Telecommunications                       | \$4,840,840           | \$4,829,281          | \$5,136,368          |
| 2215                           | Building Maintenance and Repair          | \$4,720,224           | \$11,529,160         | \$13,211,462         |
| 2216                           | Grounds Maintenance and Repair           | \$5,596,481           | \$5,232,610          | \$5,961,537          |
| 2217                           | Office Equipment Repair                  | 403<br>\$243,548      | \$333,727            | \$370,908            |

**City of Mesa, Arizona**  
**Summary of Expenditures by Object**  
**Fiscal Year 2022/23 - Adopted**

| <b>Object Code</b> | <b>Object Name</b>                       | <b>FY 2020/21 Actuals</b> | <b>FY 2021/22 Budget</b> | <b>FY 2022/23 Budget</b> |
|--------------------|--|---------------------------|--------------------------|--------------------------|
| 2224               | Other Maintenance and Repair             | \$3,030,138               | \$5,180,759              | \$5,749,200              |
| 2225               | Vehicle and Operational Equipment Usage  | \$20,904,710              | \$19,884,001             | \$23,448,348             |
| 2226               | Vehicle and Operational Equipment Repair | \$44,407                  | \$194,462                | \$11,949                 |
| 2240               | Green Waste Disposal                     | \$292,247                 | \$660,000                | \$673,500                |
| 2241               | Solid Waste Recycling                    | \$115,395                 | \$1,457,000              | \$1,457,103              |
| 2242               | Landfill                                 | \$8,399,377               | \$7,889,835              | \$8,554,879              |
| 2301               | Medical Claims-Employee/Retiree          | \$40,038,810              | \$37,808,800             | \$41,209,204             |
| 2302               | Medical Claims-Dependent                 | \$44,540,711              | \$48,839,200             | \$52,533,751             |
| 2303               | Rx Claims-Employee/Retiree               | -                         | (\$10,000)               | -                        |
| 2305               | Dental Claims-Employee/Retiree           | \$2,418,322               | \$2,818,600              | \$2,919,286              |
| 2306               | Dental Claims-Dependent                  | \$3,346,722               | \$3,235,400              | \$3,304,437              |
| 2307               | Workers Comp Claims                      | \$4,020,966               | \$4,490,000              | \$4,800,000              |
| 2308               | Property and Public Liability Claims     | \$4,495,915               | \$4,500,000              | \$4,500,000              |
| 2310               | Miscellaneous Claims                     | \$20,375                  | -                        | -                        |
| 2315               | Stop Loss Premium                        | \$1,446,225               | \$2,150,000              | \$2,250,000              |
| 2316               | Life Insurance Premium                   | \$1,412,844               | \$1,500,000              | \$1,520,000              |
| 2317               | Vision Insurance Premium                 | \$2,943                   | -                        | -                        |
| 2318               | EAP Premium                              | \$53,987                  | \$75,000                 | \$80,075                 |
| 2325               | Other Ins Premiums                       | \$5,935,830               | \$6,884,396              | \$7,818,267              |
| 2351               | Network Access Fee                       | \$346,291                 | \$400,000                | \$400,000                |
| 2352               | FSA Administration Fees                  | \$51,778                  | \$55,000                 | \$42,000                 |
| 2353               | Medical Administration Fees              | \$1,716,647               | \$1,800,000              | \$1,950,000              |
| 2354               | Dental Administration Fees               | \$201,042                 | \$201,770                | \$215,000                |
| 2801               | Association Dues                         | \$905,842                 | \$1,029,193              | \$1,046,434              |
| 2802               | Subscriptions and Educational Materials  | \$1,064,528               | \$1,362,217              | \$3,031,672              |
| 2803               | Training                                 | \$859,707                 | \$1,556,451              | \$1,781,770              |
| 2804               | Meetings and Conferences                 | \$80,116                  | \$271,908                | \$280,775                |
| 2805               | Education Reimbursement                  | \$509,953                 | \$924,592                | \$1,929,451              |
| 2806               | Other Staff Development                  | \$9,783                   | \$11,451                 | \$19,053                 |
| 2807               | Travel                                   | \$114,885                 | \$836,606                | \$991,175                |
| 2808               | Bus Pass Reimbursement                   | \$3,181                   | \$27,855                 | \$28,412                 |
| 2809               | Mileage Reimbursement                    | 404 \$11,296              | \$59,107                 | \$58,904                 |

**City of Mesa, Arizona**  
**Summary of Expenditures by Object**  
**Fiscal Year 2022/23 - Adopted**

| <b>Object Code</b> | <b>Object Name</b>                      | <b>FY 2020/21 Actuals</b> | <b>FY 2021/22 Budget</b> | <b>FY 2022/23 Budget</b> |
|--------------------|---|---------------------------|--------------------------|--------------------------|
| 2810               | Moving and Related Expenses             | \$2,750                   | -                        | \$50,000                 |
| 2811               | Fees and Charges                        | \$209,684                 | \$178,853                | \$195,454                |
| 2812               | Deferred Compensation                   | \$19,150                  | -                        | -                        |
| 2813               | In-Lieu Franchise Fees                  | \$13,380,210              | -                        | \$1,320,517              |
| 2820               | Scholarships - Parks                    | -                         | -                        | \$447,000                |
| 2850               | Housing Assistance Payments             | \$15,681,073              | \$17,128,129             | \$19,705,791             |
| 2851               | Utility Assistance Payments             | \$5,713,718               | \$924,489                | \$7,251,000              |
| 2852               | Housing Admin Fees                      | \$12,309                  | \$89,351                 | \$80,983                 |
| 2853               | FSS Escrow HAP                          | \$61,318                  | \$79,000                 | \$79,000                 |
| 2854               | Housing Interest Expense                | \$1,921                   | \$7,000                  | \$1,500                  |
| 2855               | Housing Assistance Deposits             | \$51,964                  | \$120,400                | \$126,625                |
| 2856               | Utility Assistance Deposits             | \$720                     | \$18,600                 | \$19,562                 |
| 2857               | Rental Assistance Payments              | \$19,986,404              | \$1,899,394              | -                        |
| 2858               | Other Housing Assistance                | -                         | -                        | \$20,000                 |
| 2879               | Cash Over/Short                         | \$93                      | \$8,078,449              | \$4,776,887              |
| 2881               | Bad Debt Expense                        | \$38,871                  | \$2,000,000              | \$2,435,000              |
| 2899               | Internal Charges                        | \$1,225,150               | \$2,161,730              | \$1,949,245              |
| 2990               | City Staff Time                         | -                         | \$65,423,286             | \$75,906,894             |
| 2991               | Contracts                               | -                         | \$247,285,558            | \$352,352,858            |
| 2992               | Direct Expenses                         | -                         | \$195,820,400            | \$69,331,513             |
| 2998               | Other Services Citywide Overhead Charge | \$15,468,648              | \$29,911,331             | \$28,903,357             |
| 2999               | Other Services Citywide Overhead Credit | (\$15,468,648)            | (\$30,865,931)           | (\$29,912,568)           |
|                    | <b>Total Other Services</b>             | <b>\$385,579,270</b>      | <b>\$1,087,815,137</b>   | <b>\$1,111,605,227</b>   |
| <b>Commodities</b> |   |                           |                          |                          |
| 3000E              | Commodities Year End Projection         | -                         | -                        | -                        |
| 3101               | Office Supplies                         | \$401,493                 | \$888,334                | \$821,020                |
| 3102               | Postage/Shipping                        | \$1,033,528               | \$1,170,355              | \$1,162,834              |
| 3103               | Safety Supplies                         | \$360,997                 | \$468,282                | \$388,979                |
| 3109               | Other Supplies                          | \$553,992                 | \$1,085,157              | \$778,764                |
| 3115               | Minor Equipment - Computer              | \$3,290,884               | \$876,690                | \$937,252                |
| 3116               | Minor Equipment - Other                 | \$5,294,120               | \$6,121,654              | \$9,513,887              |
| 3117               | Library Materials                       | 405<br>\$512,702          | \$885,974                | \$1,212,878              |

**City of Mesa, Arizona**  
**Summary of Expenditures by Object**  
**Fiscal Year 2022/23 - Adopted**

| Object Code           | Object Name   | FY 2020/21<br>Actuals | FY 2021/22<br>Budget | FY 2022/23<br>Budget |
|-----------------------|---|-----------------------|----------------------|----------------------|
| 3118                  | Software  | \$1,674,953           | \$2,386,772          | \$5,490,900          |
| 3125                  | STAR Awards   | \$71,281              | \$85,400             | \$89,900             |
| 3126                  | Safety Awards   | \$118                 | \$6,500              | \$6,500              |
| 3129                  | Other Recognition Awards                                  | \$191,172             | \$628,493            | \$923,890            |
| 3130                  | Materials and Supplies Warehouse                          | \$6,754,251           | \$3,583,249          | \$3,675,641          |
| 3131                  | Materials and Supplies Outside                            | \$24,201,826          | \$33,621,105         | \$38,630,753         |
| 3132                  | Merchandise for Resale                                    | \$18,561              | \$5,155              | \$5,001              |
| 3133                  | Warehouse Cost of Goods Sold                              | \$7,118,698           | \$8,728,218          | \$8,697,283          |
| 3134                  | Warehouse Internal Charge                                 | \$1,056,445           | \$475,697            | \$593,618            |
| 3150                  | Electricity   | \$15,968,588          | \$23,377,057         | \$26,865,073         |
| 3151                  | Natural Gas   | \$14,171,162          | \$12,055,665         | \$15,698,834         |
| 3152                  | Water   | \$10,193,042          | \$12,428,378         | \$13,623,866         |
| 3153                  | Chemicals   | \$4,319,605           | \$5,530,000          | \$5,945,000          |
| 3160                  | Ammunition  | \$342,247             | \$452,483            | \$449,674            |
| 3170                  | Aviation Fuel and Lubricants                              | \$107,437             | \$125,000            | \$131,250            |
| 3175                  | Vehicle and Equipment Parts and Supplies - Fleet Services | \$5,423,380           | \$6,039,824          | \$6,335,468          |
| 3176                  | Vehicle and Equipment Fuel - Fleet Services               | \$3,101,727           | \$4,740,510          | \$4,899,710          |
| 3199                  | Warehouse Inventory Adjustments                           | (\$79,642)            | -                    | \$100,000            |
| 3998                  | Commodities Citywide Overhead Charge                      | \$3,584,798           | \$6,098,089          | \$9,111,442          |
| 3999                  | Commodities Citywide Overhead Credit                      | (\$3,584,798)         | (\$6,380,089)        | (\$10,267,762)       |
|                       | <b>Total Commodities</b>                                  | <b>\$106,082,566</b>  | <b>\$125,483,952</b> | <b>\$145,821,655</b> |
| <b>Capital Outlay</b> |   |                       |                      |                      |
| 4000E                 | Capital Year End Projection                               | -                     | -                    | -                    |
| 4101                  | Land Acquisition  | \$1,434,682           | -                    | -                    |
| 4102                  | Right of Way Acquisition                                  | \$2,486,637           | -                    | -                    |
| 4103                  | Easements and Extraction Rights                           | \$1,099,364           | -                    | -                    |
| 4301                  | Building and Improvements Acquisition                     | \$23,481              | \$492,000            | \$926,548            |
| 4305                  | Architectural Services                                    | \$1,709,651           | -                    | -                    |
| 4315                  | Construction - Buildings                                  | \$29,619,358          | -                    | -                    |
| 4330                  | Construction - Other                                      | \$49,792,915          | \$225,000            | \$92,655,392         |
| 4401                  | Office Equipment and Furniture                            | \$15,111              | \$116,765            | \$292,171            |
| 4402                  | Computer Equipment  | \$1,214,536           | \$2,622,000          | \$8,740,150          |

**City of Mesa, Arizona**  
**Summary of Expenditures by Object**  
**Fiscal Year 2022/23 - Adopted**

| Object Code                | Object Name                          | FY 2020/21<br>Actuals | FY 2021/22<br>Budget | FY 2022/23<br>Budget |
|----------------------------|--------------------------------------|-----------------------|----------------------|----------------------|
| 4403                       | Telecommunication Equipment          | \$1,153,587           | \$756,460            | \$372,853            |
| 4404                       | Other Machinery and Equipment        | \$3,400,603           | \$6,075,603          | \$8,636,355          |
| 4405                       | Vehicles                             | \$11,847,691          | \$21,013,447         | \$32,767,345         |
| 4406                       | Heavy Equipment\Rolling Stock        | -                     | -                    | -                    |
| 4501                       | Streets and Signals                  | \$34,529,768          | \$30,127,000         | \$34,627,000         |
| 4503                       | Electric Systems                     | \$6,912,459           | -                    | -                    |
| 4504                       | Gas Systems                          | \$2,153,561           | -                    | -                    |
| 4505                       | Water Systems                        | \$4,878,681           | -                    | -                    |
| 4506                       | Waste Water Systems                  | \$11,011,448          | -                    | -                    |
| 4510                       | Joint Equity Multi-City Assets       | \$11,779,077          | -                    | -                    |
| 4512                       | Falcon Field                         | \$127,117             | -                    | -                    |
| 4703                       | Licenses and Permits                 | \$260                 | -                    | -                    |
| 4998                       | Capital Citywide Overhead Charge     | \$564,654             | \$2,468,997          | \$8,119,570          |
| 4999                       | Capital Citywide Overhead Credit     | (\$564,654)           | (\$2,468,997)        | (\$8,119,570)        |
|                            | <b>Total Capital Outlay</b>          | <b>\$175,189,987</b>  | <b>\$61,428,275</b>  | <b>\$179,017,814</b> |
| <b>Debt Service</b>        |                                      |                       |                      |                      |
| 5000E                      | Debt Service Year End Projection     | -                     | -                    | -                    |
| 5101                       | Bonds - General Obligation Principal | \$42,720,000          | \$38,919,911         | \$36,308,804         |
| 5102                       | Bonds - Utility Revenue Principal    | \$41,770,000          | \$78,800,000         | \$51,460,001         |
| 5103                       | Bonds - Highway Revenue Principal    | -                     | \$10,075,000         | \$10,000,000         |
| 5104                       | Bonds - Special Assessment Principal | \$3,100,000           | \$3,825,778          | \$4,426,994          |
| 5122                       | Notes - WIFA Principal               | \$146,173             | \$149,379            | \$152,658            |
| 5201                       | Bonds - General Obligation Interest  | \$11,614,455          | \$13,533,917         | \$12,473,821         |
| 5202                       | Bonds - Utility Revenue Interest     | \$52,227,027          | \$54,948,357         | \$54,981,415         |
| 5203                       | Bonds - Highway Revenue Interest     | \$2,795,613           | \$2,314,663          | \$1,812,413          |
| 5204                       | Bonds - Special Assessment Interest  | \$3,035,196           | \$4,662,460          | \$5,587,229          |
| 5222                       | Notes - WIFA Interest                | \$31,492              | \$28,287             | \$25,010             |
| 5901                       | Bank Services Charges                | \$21,847              | \$26,676             | \$40,125             |
| 5902                       | Bond Issuance Costs                  | \$3,385,820           | \$3,560,000          | \$3,560,000          |
| 5904                       | Refunding Advance                    | \$165,012,573         | -                    | -                    |
|                            | <b>Total Debt Service</b>            | <b>\$325,860,195</b>  | <b>\$210,844,428</b> | <b>\$180,828,470</b> |
|                            |                                      | 407                   |                      |                      |
| <b>Offsets and Credits</b> |                                      |                       |                      |                      |

**City of Mesa, Arizona**  
**Summary of Expenditures by Object**  
**Fiscal Year 2022/23 - Adopted**

| Object Code        | Object Name                             | FY 2020/21<br>Actuals  | FY 2021/22<br>Budget   | FY 2022/23<br>Budget   |
|--------------------|---|------------------------|------------------------|------------------------|
| 9200E              | Offsets and Credits Year End Projection | -                      | -                      | -                      |
| 9213               | CIP Overhead Charge                     | -                      | \$19,523,339           | \$39,518,070           |
| 9215               | Pass Through Telecom                    | (\$1,091)              | -                      | -                      |
| 9298               | Warehouse Internal Reimbursement        | (\$1,056,426)          | -                      | -                      |
| 9299               | Internal Reimbursement                  | (\$23,810,795)         | (\$28,763,247)         | (\$32,267,079)         |
|                    | <b>Total Offsets and Credits</b>        | <b>(\$24,868,312)</b>  | <b>(\$9,239,908)</b>   | <b>\$7,250,991</b>     |
| <b>Contingency</b> |   |                        |                        |                        |
| 9311               | Contingency                             | -                      | \$93,812,675           | \$85,769,836           |
|                    | <b>Total Contingency</b>                | <b>-</b>               | <b>\$93,812,675</b>    | <b>\$85,769,836</b>    |
|                    | <b>Total Expenditures</b>               | <b>\$1,450,484,928</b> | <b>\$2,100,000,000</b> | <b>\$2,300,000,000</b> |

*Changes in accounting presentation affect comparisons between years.*



**General Obligation Bonds  
Outstanding Debt Service by Annual Period**

| <b>Fiscal Year</b> | <b>Principal Due</b> | <b>Interest Due</b> | <b>Total Due</b>     |
|--------------------|----------------------|---------------------|----------------------|
| 2022/23            | \$33,995,000         | \$11,196,965        | \$45,191,965         |
| 2023/24            | \$23,070,000         | \$9,828,653         | \$32,898,653         |
| 2024/25            | \$24,745,000         | \$9,049,378         | \$33,794,378         |
| 2025/26            | \$26,235,000         | \$8,170,488         | \$34,405,488         |
| 2026/27            | \$27,195,000         | \$7,286,170         | \$34,481,170         |
| 2027/28            | \$28,210,000         | \$6,300,370         | \$34,510,370         |
| 2028/29            | \$28,110,000         | \$5,285,193         | \$33,395,193         |
| 2029/30            | \$22,550,000         | \$4,287,588         | \$26,837,588         |
| 2030/31            | \$21,745,000         | \$3,331,300         | \$25,076,300         |
| 2031/32            | \$23,160,000         | \$2,519,513         | \$25,679,513         |
| 2032/33            | \$22,655,000         | \$1,781,813         | \$24,436,813         |
| 2033/34            | \$10,415,000         | \$1,093,363         | \$11,508,363         |
| 2034/35            | \$8,165,000          | \$803,063           | \$8,968,063          |
| 2035/36            | \$8,000,000          | \$550,963           | \$8,550,963          |
| 2036/37            | \$5,375,000          | \$305,738           | \$5,680,738          |
| 2037/38            | \$2,415,000          | \$141,613           | \$2,556,613          |
| 2038/39            | \$1,945,000          | \$73,850            | \$2,018,850          |
| 2039/40            | \$820,000            | \$22,150            | \$842,150            |
| 2040/41            | \$145,000            | \$4,350             | \$149,350            |
| <b>Grand Total</b> | <b>\$318,950,000</b> | <b>\$72,032,518</b> | <b>\$390,982,518</b> |

**Streets and Highways**  
**Outstanding Debt Service by Annual Period**

| <b>Fiscal Year</b> | <b>Principal Due</b>       | <b>Interest Due</b>       | <b>Total Due</b>           |
|--------------------|----------------------------|---------------------------|----------------------------|
| 2022/23            | \$10,000,000               | \$1,812,413               | \$11,812,413               |
| 2023/24            | \$10,490,000               | \$1,311,788               | \$11,801,788               |
| 2024/25            | \$10,880,000               | \$785,150                 | \$11,665,150               |
| 2025/26            | \$3,755,000                | \$343,950                 | \$4,098,950                |
| 2026/27            | \$3,905,000                | \$156,200                 | \$4,061,200                |
| <b>Grand Total</b> | <b><u>\$39,030,000</u></b> | <b><u>\$4,409,500</u></b> | <b><u>\$43,439,500</u></b> |

**Utility Revenue  
Outstanding Debt Service by Annual Period**

| <b>Fiscal Year</b> | <b>Principal Due</b>   | <b>Interest Due</b>  | <b>Total Due</b>       |
|--------------------|------------------------|----------------------|------------------------|
| 2022/23            | \$51,660,000           | \$54,747,593         | \$106,407,593          |
| 2023/24            | \$53,095,000           | \$52,150,073         | \$105,245,073          |
| 2024/25            | \$54,530,000           | \$49,556,780         | \$104,086,780          |
| 2025/26            | \$55,855,000           | \$47,136,020         | \$102,991,020          |
| 2026/27            | \$58,310,000           | \$44,716,485         | \$103,026,485          |
| 2027/28            | \$61,685,000           | \$42,273,210         | \$103,958,210          |
| 2028/29            | \$59,895,000           | \$39,692,200         | \$99,587,200           |
| 2029/30            | \$64,630,000           | \$37,168,838         | \$101,798,838          |
| 2030/31            | \$71,230,000           | \$34,371,600         | \$105,601,600          |
| 2031/32            | \$73,085,000           | \$31,361,300         | \$104,446,300          |
| 2032/33            | \$70,385,000           | \$28,279,988         | \$98,664,988           |
| 2033/34            | \$67,050,000           | \$25,629,913         | \$92,679,913           |
| 2034/35            | \$65,195,000           | \$22,877,913         | \$88,072,913           |
| 2035/36            | \$73,150,000           | \$20,232,838         | \$93,382,838           |
| 2036/37            | \$75,540,000           | \$17,355,338         | \$92,895,338           |
| 2037/38            | \$69,150,000           | \$14,405,800         | \$83,555,800           |
| 2038/39            | \$63,175,000           | \$11,947,138         | \$75,122,138           |
| 2039/40            | \$56,795,000           | \$9,618,638          | \$66,413,638           |
| 2040/41            | \$49,380,000           | \$7,591,950          | \$56,971,950           |
| 2041/42            | \$41,205,000           | \$5,495,700          | \$46,700,700           |
| 2042/43            | \$32,895,000           | \$3,528,450          | \$36,423,450           |
| 2043/44            | \$23,200,000           | \$1,997,700          | \$25,197,700           |
| 2044/45            | \$13,605,000           | \$1,054,700          | \$14,659,700           |
| 2045/46            | \$7,845,000            | \$392,250            | \$8,237,250            |
| <b>Grand Total</b> | <b>\$1,312,545,000</b> | <b>\$603,582,411</b> | <b>\$1,916,127,411</b> |

**Water Infrastructure Finance Authority Loans  
Outstanding Debt Service by Annual Period**

| <b>Fiscal Year</b> | <b>Principal Due</b> | <b>Interest Due</b> | <b>Total Due</b>   |
|--------------------|----------------------|---------------------|--------------------|
| 2022/23            | \$152,657            | \$25,009            | \$177,665          |
| 2023/24            | \$156,010            | \$21,655            | \$177,665          |
| 2024/25            | \$159,440            | \$18,225            | \$177,665          |
| 2025/26            | \$162,949            | \$14,716            | \$177,665          |
| 2026/27            | \$166,538            | \$11,127            | \$177,665          |
| 2027/28            | \$170,210            | \$7,455             | \$177,665          |
| 2028/29            | \$167,367            | \$3,698             | \$171,066          |
| <b>Grand Total</b> | <b>\$1,135,171</b>   | <b>\$101,886</b>    | <b>\$1,237,057</b> |

**Excise Tax Revenue Obligations  
Outstanding Debt Service by Annual Period**

| <b>Fiscal Year</b> | <b>Principal Due</b> | <b>Interest Due</b> | <b>Total Due</b>    |
|--------------------|----------------------|---------------------|---------------------|
| 2022/23            | \$1,245,000          | \$1,451,400         | \$2,696,400         |
| 2023/24            | \$1,305,000          | \$1,389,150         | \$2,694,150         |
| 2024/25            | \$1,375,000          | \$1,323,900         | \$2,698,900         |
| 2025/26            | \$1,440,000          | \$1,255,150         | \$2,695,150         |
| 2026/27            | \$1,515,000          | \$1,183,150         | \$2,698,150         |
| 2027/28            | \$1,590,000          | \$1,107,400         | \$2,697,400         |
| 2028/29            | \$1,670,000          | \$1,027,900         | \$2,697,900         |
| 2029/30            | \$1,750,000          | \$944,400           | \$2,694,400         |
| 2030/31            | \$1,840,000          | \$856,900           | \$2,696,900         |
| 2031/32            | \$1,930,000          | \$764,900           | \$2,694,900         |
| 2032/33            | \$2,030,000          | \$668,400           | \$2,698,400         |
| 2033/34            | \$2,110,000          | \$587,200           | \$2,697,200         |
| 2034/35            | \$2,195,000          | \$502,800           | \$2,697,800         |
| 2035/36            | \$2,280,000          | \$415,000           | \$2,695,000         |
| 2036/37            | \$2,350,000          | \$346,600           | \$2,696,600         |
| 2037/38            | \$2,445,000          | \$252,600           | \$2,697,600         |
| 2038/39            | \$2,515,000          | \$179,250           | \$2,694,250         |
| 2039/40            | \$2,595,000          | \$103,800           | \$2,698,800         |
| <b>Grand Total</b> | <b>\$34,180,000</b>  | <b>\$14,359,900</b> | <b>\$48,539,900</b> |

# Financial Policies

The following financial policies are intended to serve as guidelines for the City Council and City staff alike in the decision-making processes related to the City's financial operations, and the development of financial forecasts, annual budget, and capital plans.

The following is a summary of the financial policies. The policies identify guidelines applicable to ten content areas:

- Financial Policy 1 – The Annual Budget
- Financial Policy 2 – Unrestricted Reserve Balances
- Financial Policy 3 – Other Reserve Balances
- Financial Policy 4 – Charges for Services
- Financial Policy 5 – Debt Issuance and Management
- Financial Policy 6 – Capital Improvement Program (CIP) & Asset Replacement
- Financial Policy 7 – Investments & Cash Equivalents
- Financial Policy 8 – Financial Reporting
- Financial Policy 9 – Long Range Planning and Forecasting
- Financial Policy 10 – Risk Management

## **Financial Policy 1 – The Annual Budget**

Arizona law (Title 42 Arizona Revised Statutes) requires the City Council to annually adopt a balanced budget by purpose of public expense.

- 1.1 In accordance with Arizona law, the Mesa City Council shall annually adopt a balanced budget, where budgeted expenditures are equal to or less than anticipated resources.
- 1.2 The City will budget revenues and expenditures on the basis of a fiscal year which begins on July 1 and ends on the following June 30.
- 1.3 The status of the budget will be monitored throughout the fiscal year to ensure expenditures remain within the adopted budget.
- 1.4 Financial and performance systems will be maintained in a manner that allows for monitoring of expenditures, revenues, and operational performance plans on an ongoing basis.
- 1.5 The City of Mesa will establish funds and other accounting structures as needed to effectively manage City resources and report financial and performance information.
- 1.6 City staff will update City management and the City Council on a quarterly basis.
- 1.7 Departments will develop an annual operational performance plan that includes a description of each of their business objectives and core business processes. Each description will include a mission statement, desired outcomes, and a set of performance measures with targets.
- 1.8 The City shall aim to achieve and maintain a structurally balanced budget where recurring revenues are equal to or exceed recurring expenditures in the adopted budget.
- 1.9 The State of Arizona limits expenditures by local jurisdictions. The City will comply with these expenditures limitations and will submit the necessary documents as required by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) to the State Auditor General each year.
- 1.10 The City may pursue, through public vote, adjustments to its expenditure limitation as it deems necessary through either alternative expenditure limitation (Home Rule) or a permanent base adjustment (Article IX, Section 20, Subsections 9 & 6, Arizona State Constitution).
- 1.11 The City will follow State statute regarding Council meetings, public hearings, and public notice.
- 1.12 Mesa's annual budget will include contingency appropriations sufficient to provide for the financing of unforeseen expenditures.
- 1.13 The City Manager (or designee) may institute changes to the adopted budget during the fiscal year related to City operations including, but not limited to: position changes, programmatic changes, or capital equipment purchases.

# Financial Policies

## **Financial Policy 2 – Unrestricted Reserve Balances**

The economy's cyclical nature creates a need for a comprehensive unrestricted reserve balance policy for the General Governmental and Enterprise funds in order to ensure stable service delivery. Bond rating agencies incorporate reserve balance levels into bond rating determinations.

- 2.1 The General Governmental and Enterprise funds will be adopted with unrestricted reserve balances of at least 8% -10% of the following fiscal year's anticipated expenditures. Reserve balance levels shall be maintained throughout the forecast period.
- 2.2 City Council may adopt a budget with an anticipated reserve balance lower than 8%. The decision to set the anticipated reserve balance lower than 8% will be determined during the annual budget cycle.
- 2.3 If a reserve balance level falls below 8%, the City will develop a plan to restore the balance within one to three years.

## **Financial Policy 3 – Other Reserve Balances**

The City will establish reserve balances as needed to effectively manage resources over time and mitigate the impact of expenses that may vary significantly from year to year. Reserves may be utilized as needed to reasonably address substantial annual cost increases.

- 3.1 Ongoing reserve balances will be established and maintained for:
  - a) Employee and retiree medical plans/other benefits
  - b) Legal liability
  - c) Worker's compensation
  - d) Pension stabilization
  - e) Other purposes, as needed
- 3.2 The decision to decrease or increase a reserve balance over the forecast period will be determined annually as part of the City's normal budget process.
- 3.3 The City intends to contribute the amount needed to fully fund Police and Fire and Medical Public Safety Personnel Retirement System (PSPRS) unfunded liability by FY 2041-42 (25-year amortization period) rather than by FY 2046-47 (30-year amortization period); however, a decision to contribute less funds can be considered by the City Council during the annual budget process.

## **Financial Policy 4 – Charges for Services**

The City collects revenues in the form of sales of and charges for services from the customers who utilize those services. They can be categorized into two basic groups: 1) utility rates for services such as water, wastewater, solid waste and recycling, electric, natural gas and; 2) fees and charges for services such as entrance to venues, events and classes, museums, park activities, and sports. These types of charges also include licenses, permits, and other miscellaneous fees.

The City operates a portfolio of utilities. Each is operated as a separate business center. Policies related to utility rates help ensure financial stability.

- 4.1 Utility rates will be examined annually to cover the cost of service while maintaining a reasonable rate of return. Factors considered include, but are not limited to, operations and maintenance, demand for services, and costs of capital.
- 4.2 Utility rate adjustments will be smoothed over many years to avoid large rate increases to customers in any single year.
- 4.3 The City shall comply with all state legal requirements regarding public notice and public hearings for enterprise charges or utility rate changes. Policies on fees and charges aid in the consistent provision of public services and help ensure financial stability.
- 4.5 Fees and charges will be examined annually to consider the cost of service and appropriateness.

## Financial Policies

- 4.6 Cost recovery for fee-supported services will be taken into consideration when adjusting fees and charges.
- 4.7 The City shall comply with all state legal requirements regarding public notice and public hearings for changes to fees and charges.

### **Financial Policy 5 - Debt Issuance and Management**

Debt service requirements impact the City's financial condition and can limit flexibility in responding to changes in service priorities and availability of funding. When debt is issued, it obligates the City to regular payments for a number of years.

- 5.1 The City will approve a secondary property tax levy annually at a rate sufficient to fund General Obligation bond debt service payments.
- 5.2 Long-term debt will not be issued to finance current operations.
- 5.3 The debt repayment period should not exceed the expected useful life of the capital assets being financed.
- 5.4 General Obligation and Utility Systems Revenue bond debt service payments should be structured, considering all revenue sources, to have a consistent financial impact from year-to-year.
- 5.5 The City shall comply with the State of Arizona Constitution requirements that bonded debt not exceed the 20% and 6% limitations of the total full cash net assessed valuation of property in the City.
- 5.6 To ensure that bond refundings produce anticipated savings, refunding bonds should have a net present value savings exceeding 3% of the debt service amount of the bonds being refunded, unless the refunding was initiated for purposes other than debt service savings.
- 5.7 The City shall comply will all Post Bond-Issuance Compliance requirements which include U.S Internal Revenue Service arbitrage yield restrictions and rebate requirements, filing Annual Continuing Disclosures on the Municipal Securities Rulemaking Board's (MSRB's) Electronic Municipal Market Access (EMMA) website, and filing notices of any material "listed events" as required by Securities and Exchange Commission Rule 15c2-12.
- 5.8 The City shall comply with all legal requirements regarding the issuance of debt.

### **Financial Policy 6 - Capital Improvement Program (CIP) & Asset Replacement**

The Capital Improvement Program (CIP) and the Asset Replacement Program provide a multi-year projection of the City's capital needs. These programs identify financial requirements as part of the overall financial forecast. City staff will incorporate the following practices throughout the planning process:

- Active communication with executive staff, Office of Management and Budget, and stakeholders
- Consideration of a project's impact on the operating budget
- Recognition of the City's environmental responsibility
- Utilization of master planning efforts when appropriate
- Encouragement of citizen engagement
- Promotion of process transparency

- 6.1 Pursuant to the City Charter requirement outlined in Article VI, Section 605, prior to the beginning of each fiscal year, the City Manager will submit to the City Council a five-year capital program.
- 6.2 Capital development and replacement will be coordinated with the annual operating budget and multiyear forecast to ensure adequate funding for planned projects.
- 6.3 Both programs will be adjusted to ensure that adequate resources are available for capital project costs.
- 6.4 Sufficient resources will be identified for future operating, maintenance, and replacement costs associated with new capital improvements.



# Financial Policies

## **Financial Policy 7 – Investments & Cash Equivalents**

The investment of City resources will be made so as to meet the City’s primary objectives of safety, liquidity, and return on investments.

- 7.1 In accordance with Article VI, Section 611 of the City Charter, the City Council may authorize the investment of any money subject to its control in any security authorized by the laws of the State of Arizona as delegated in Title 1, Chapter 18 of the Mesa City Code.
- 7.2 The City of Mesa’s investments shall comply with the approved Investment Policy that is reviewed periodically by the City Council’s Audit, Finance, and Enterprise Committee.
- 7.3 The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated and meet the City’s cash flow needs.
- 7.4 All City investment/bank accounts shall be reconciled and reviewed on a monthly basis.
- 7.5 Investment performance will be reported to City Management monthly and provided to the City Council quarterly.

## **Financial Policy 8 - Financial Reporting**

Reporting of the City’s finances should be done in such a way as to satisfy both the management and transparency needs of government. Reports should provide information on the value of the portfolio frequently enough to give an accurate picture of the funds available to provide services, and should provide the necessary detail for oversight bodies to determine that staff meet the government’s policy goals.

- 8.1 Staff will ensure that the City’s accounting and financial reporting systems will be maintained in conformance with all state and federal laws, generally accepted accounting principles (GAAP), standards of the Governmental Accounting Standards Board (GASB), and the Government Finance Officers Association (GFOA).
- 8.2 An annual audit will be performed by an independent public accounting firm, with the audit opinion included as part of the City’s published Comprehensive Annual Financial Report (CAFR).
- 8.3 The CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, disclose thoroughness and detail sufficiency, and minimize ambiguities and potentials for misleading inference.
- 8.4 The Annual Executive Budget Plan will be consistent with the criteria for GFOA Distinguished Budget Presentation Program and serve as: a financial and programmatic policy statement, a comprehensive financial plan, an operations guide for all organizational units, and as a communications device for all significant budgetary issues, trends and resource choices.
- 8.5 Managerial financial reports for the major operating funds will be available to the City Council quarterly.
- 8.6 To achieve financial transparency, the City will provide access to on-line information pertaining to revenues received and expenditures made.

## **Financial Policy 9 - Long Range Planning and Forecasting**

Long range financial planning incorporates trends such as population, labor markets, and general financial conditions to forecast future revenues and expenditures over a multi-year period. Accurate assessment of future finances will allow the City to adjust resource allocation as necessary.

- 9.1 The City shall develop and utilize short and long range forecasts.
  - a) Short range forecasts shall look at a range of 2 to 3 years
  - b) The long range forecast shall look at a range of 4 to 10 years
- 9.2 Forecast models will allow for operational changes within the City, such as:
  - a) Costs to maintain the current level of staffing
  - b) Cost of providing expanded, new, or reduced levels of staffing

## Financial Policies

- c) Debt service costs for existing and anticipated debt
- d) Construction, purchased capital, and operations and maintenance costs associated with capital projects and asset replacement

9.3 Forecast models will allow for changes in the economic climate, such as:

- a) Revenue sources and levels
- b) Indicators including consumer price index, disposable income, and salary growth
- c) Population growth rates
- d) Demand for service

9.4 The forecast will serve as the basis for budget development and ongoing financial decision making by City staff, City management, and the City Council.

### **Financial Policy 10 - Risk Management**

Risk management is a responsibility of every City department to protect against losses that would affect City assets and the ability to provide ongoing services. Risk management should seek realistic risk avoidance, risk reduction, and risk transfer strategies.

- 10.1 City staff works to prevent or mitigate the loss of City assets and to reduce the City's exposure to liability through training, safety, risk financing and the transfer of risk when cost effective.
- 10.2 The City Attorney's Office works to reduce the financial exposure arising from claims and lawsuits brought against the City by defending claims and lawsuits with City staff, or by retaining outside counsel.
- 10.3 The City shall manage its exposure to risk through self-insurance (the Public Property and Liability Trust Fund), liability insurance and property insurance.
- 10.4 The Public Property and Liability Trust Fund balance and any liability insurance shall be maintained at a level that will protect the City's assets and its elected officials, officers, directors and employees against loss.
- 10.5 The Office of Management and Budget shall conduct reviews of historical loss data as a basis for evaluating the appropriate balance for the Public Property and Liability Trust Fund balance self-insurance reserves.
- 10.6 The City may further control its exposure to risk through the use of indemnity and hold harmless agreements in City contracts and by requiring contractors to carry liability insurance that names the City as an additional insured.
- 10.7 The City will identify and disclose any material issues regarding contingent liabilities in the City's Comprehensive Annual Financial Report (CAFR).

**RESOLUTION NO. 11883**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, APPROVING A BUDGET FOR THE CITY OF MESA FOR FISCAL YEAR ENDING JUNE 30, 2023.**

WHEREAS, on May 16, 2022, the City Council of the City of Mesa proposed a budget for the City of Mesa for the fiscal year ending June 30, 2023;

WHEREAS, the proposed budget was published for the period required by law and notice of the hearing on the proposed budget was also published as required by law; and

WHEREAS, the hearing was held at the City Council Chambers in the City of Mesa on Monday, June 6, 2022 at 5:50 p.m., at which meeting all interested persons were invited to appear by technological means and be heard in favor of or against adoption of said budget.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: That the proposed budget, a copy of which is attached hereto, incorporated herein and made a part hereof, be, and the same hereby is adopted as, the budget for the City of Mesa, Arizona for the fiscal year ending June 30, 2023.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 6<sup>th</sup> day of June, 2022.



APPROVED:

Vice Mayor *Ferris Duff*

ATTEST:

*Holly Manley*  
City Clerk

**CITY OF MESA, ARIZONA**  
**FINAL BUDGET**  
**FOR FISCAL YEAR ENDING JUNE 30, 2023**  
**SUMMARY OF RESOURCES BY SOURCE**

| Source  | FY 2020/21             | FY 2021/22             | FY 2021/22             | FY 2022/23             |
|---|------------------------|------------------------|------------------------|------------------------|
|   | Actual Resources       | Adopted Budget         | Projected Resources    | Proposed Budget        |
| <b>Taxes</b>  |                        |                        |                        |                        |
| Sales and Use Taxes                                   | \$253,824,905          | \$229,355,000          | \$287,490,822          | \$278,007,000          |
| Secondary Property Tax - City                         | \$42,574,720           | \$45,164,000           | \$45,164,000           | \$38,768,000           |
| Secondary Property Tax - Community Facility Districts | \$4,678,518            | \$5,986,000            | \$5,628,643            | \$7,659,000            |
| Transient Occupancy Taxes                             | \$3,989,873            | \$4,200,000            | \$6,000,000            | \$5,590,000            |
| Other Taxes   | \$35,196               | \$32,000               | \$35,000               | \$35,000               |
| <b>Total Taxes</b>                                    | <b>\$305,103,213</b>   | <b>\$284,737,000</b>   | <b>\$344,318,465</b>   | <b>\$330,059,000</b>   |
| <b>Intergovernmental</b>                              |                        |                        |                        |                        |
| Federal Grants & Reimbursements                       | \$104,565,501          | \$170,450,000          | \$79,398,469           | \$45,961,000           |
| State Shared Revenues                                 | \$208,396,764          | \$190,378,000          | \$208,417,358          | \$240,249,000          |
| State Grants and Reimbursements                       | \$855,022              | \$1,631,000            | \$27,306,524           | \$1,819,000            |
| County and Other Governments Revenues                 | \$17,317,674           | \$30,855,000           | \$51,136,029           | \$61,443,000           |
| <b>Total Intergovernmental</b>                        | <b>\$331,134,961</b>   | <b>\$393,414,000</b>   | <b>\$366,258,380</b>   | <b>\$349,472,000</b>   |
| <b>Sales and Charges For Services</b>                 |                        |                        |                        |                        |
| General   | \$50,080,503           | \$56,741,000           | \$55,394,226           | \$55,278,000           |
| Culture and Recreation                                | \$2,853,117            | \$8,928,000            | \$8,061,417            | \$10,146,000           |
| Enterprise  | \$420,616,840          | \$438,635,000          | \$458,689,781          | \$473,112,000          |
| <b>Total Sales and Charges For Services</b>           | <b>\$473,550,460</b>   | <b>\$503,304,000</b>   | <b>\$522,145,424</b>   | <b>\$538,536,000</b>   |
| <b>Licenses Fees Permits</b>                          |                        |                        |                        |                        |
| Business Licenses*                                    | \$4,714,768            | \$4,316,000            | \$3,984,406            | \$4,121,000            |
| Permits   | \$16,094,469           | \$13,459,000           | \$15,727,260           | \$14,024,000           |
| Fees  | \$28,713,576           | \$20,200,000           | \$37,665,116           | \$20,964,000           |
| Court Fees  | \$4,094,668            | \$4,812,000            | \$4,555,000            | \$4,955,000            |
| Culture and Recreation Fees                           | \$9,916                | \$799,000              | \$592,000              | \$459,000              |
| <b>Total Licenses Fees Permits</b>                    | <b>\$53,627,397</b>    | <b>\$43,586,000</b>    | <b>\$62,523,782</b>    | <b>\$44,523,000</b>    |
| <b>Fines and Forfeitures</b>                          |                        |                        |                        |                        |
| Court Fines   | \$3,964,987            | \$4,353,000            | \$4,367,255            | \$4,563,000            |
| Other Fines   | \$426,486              | \$407,000              | \$311,167              | \$437,000              |
| <b>Total Fines and Forfeitures</b>                    | <b>\$4,391,454</b>     | <b>\$4,760,000</b>     | <b>\$4,678,422</b>     | <b>\$5,000,000</b>     |
| <b>Self Insurance Contributions</b>                   |                        |                        |                        |                        |
| Self Insurance Contributions                          | \$109,092,947          | \$118,967,000          | \$113,009,568          | \$125,086,000          |
| <b>Total Self Insurance Contributions</b>             | <b>\$109,092,947</b>   | <b>\$118,967,000</b>   | <b>\$113,009,568</b>   | <b>\$125,086,000</b>   |
| <b>Other Revenue</b>                                  |                        |                        |                        |                        |
| Interest  | \$12,770,683           | \$12,316,000           | \$7,301,026            | \$7,310,000            |
| Contributions and Donations                           | \$1,555,803            | \$2,023,000            | \$2,107,334            | \$4,873,000            |
| Other Financing Sources                               | \$181,488,150          | \$35,600,000           | \$13,099,000           | \$40,100,000           |
| Sale of Property                                      | \$30,703               | \$178,000              | \$276,331              | \$185,000              |
| Other Revenues  | \$19,800,646           | \$18,218,000           | \$17,558,745           | \$18,701,000           |
| <b>Total Other Revenue</b>                            | <b>\$215,645,985</b>   | <b>\$68,335,000</b>    | <b>\$40,342,436</b>    | <b>\$71,169,000</b>    |
| <b>Operating Resources Subtotal</b>                   | <b>\$1,492,546,417</b> | <b>\$1,417,103,000</b> | <b>\$1,453,276,477</b> | <b>\$1,463,845,000</b> |
| Reimbursements/Previous Grant Awards Carried Over     | -                      | \$52,309,617           | -                      | \$37,695,740           |
| Use of Reserve Balance                                | (\$144,428,299)        | \$275,599,177          | (\$101,821,119)        | \$428,591,260          |
| <b>Total Non-Bond Resources</b>                       | <b>\$1,348,118,118</b> | <b>\$1,745,011,794</b> | <b>\$1,351,355,358</b> | <b>\$1,930,132,000</b> |
| Existing Bond Proceeds                                | (\$36,851,890)         | \$117,545,474          | \$92,141,371           | \$76,997,288           |
| New Bond Proceeds                                     | \$231,562,416          | \$266,116,129          | \$104,085,047          | \$360,366,668          |
| (Less) Remaining Bond Proceeds                        | (\$92,141,371)         | (\$28,673,397)         | (\$76,897,288)         | (\$67,495,956)         |
| <b>Total Bond Resources</b>                           | <b>\$102,569,055</b>   | <b>\$354,988,206</b>   | <b>\$119,229,130</b>   | <b>\$369,868,000</b>   |
| <b>City Total Resources</b>                           | <b>\$1,450,687,173</b> | <b>\$2,100,000,000</b> | <b>\$1,470,584,488</b> | <b>\$2,300,000,000</b> |

## SUMMARY OF RESOURCES BY FUND

| Fund  | FY 2020/21             | FY 2021/22             | FY 2021/22             | FY 2022/23             |
|---|------------------------|------------------------|------------------------|------------------------|
|   | Actual Resources       | Adopted Budget         | Projected Resources    | Proposed Budget        |
| <b>General Funds:</b>                             |                        |                        |                        |                        |
| Capital - General Fund                            | \$402,586              | \$470,000              | \$160,000              | \$150,000              |
| General Fund                                      | \$376,564,600          | \$342,326,704          | \$397,083,437          | \$417,470,106          |
| <b>Enterprise Funds:</b>                          |                        |                        |                        |                        |
| Capital - Utility                                 | \$1,688,198            | \$2,393,800            | \$2,254,782            | \$2,026,650            |
| Falcon Field Airport                              | \$4,134,930            | \$4,840,298            | \$5,033,807            | \$5,870,100            |
| Utility Fund                                      | \$401,341,635          | \$419,259,981          | \$430,291,570          | \$442,928,954          |
| <b>Restricted Funds:</b>                          |                        |                        |                        |                        |
| Ambulance Transport                               | \$3,649,465            | \$7,251,239            | \$7,268,239            | \$7,266,239            |
| Arts & Culture Fund                               | \$520,052              | \$7,084,574            | \$5,433,000            | \$8,137,275            |
| Commercial Facilities Fund                        | \$2,801,473            | \$4,300,880            | \$5,511,480            | \$5,048,237            |
| Community Facilities Districts                    | \$36,499,377           | \$44,674,786           | \$20,575,454           | \$50,882,666           |
| Environmental Compliance Fee                      | \$17,277,620           | \$17,414,503           | \$17,625,000           | \$17,528,532           |
| Impact Fee Funds                                  | \$26,269,661           | \$17,980,000           | \$35,315,192           | \$18,550,000           |
| Internal Service Funds                            | \$7,163,251            | \$9,394,946            | \$6,157,449            | \$9,633,259            |
| Joint Ventures                                    | \$20,712,345           | \$20,883,884           | \$28,219,595           | \$33,694,557           |
| Public Safety Sales Tax                           | \$32,132,063           | \$29,233,167           | \$36,268,358           | \$35,010,813           |
| Quality of Life Sales Tax                         | \$32,027,753           | \$28,939,166           | \$36,036,353           | \$34,830,813           |
| <b>Transportation Related:</b>                    |                        |                        |                        |                        |
| Highway User Revenue Fund                         | \$45,495,832           | \$41,849,386           | \$46,128,969           | \$46,845,653           |
| Local Streets                                     | \$41,018,145           | \$36,682,468           | \$44,994,484           | \$43,361,552           |
| Transit Fund                                      | \$3,124,427            | \$1,982,834            | \$11,641,377           | \$2,591,364            |
| Transportation                                    | \$10,815,447           | \$10,533,952           | \$10,964,321           | \$20,827,689           |
| Other Restricted Funds                            | \$18,402,496           | \$29,051,979           | \$28,773,899           | \$21,302,940           |
| <b>Grant Funds:</b>                               |                        |                        |                        |                        |
| Grants - Gen. Gov                                 | \$4,349,308            | \$13,562,722           | \$15,108,704           | \$19,401,755           |
| Grants - Enterprise                               | \$452,403              | \$4,929,496            | \$1,696,353            | \$805,425              |
| Housing Grant Funds                               | \$21,161,216           | \$25,483,749           | \$31,417,635           | \$35,431,421           |
| Relief Fund                                       | \$80,149,436           | \$131,362,686          | \$70,728,651           | \$20,000,000           |
| Trust Funds                                       | \$110,268,663          | \$120,051,800          | \$113,404,568          | \$125,481,000          |
| Debt Service Funds                                | \$194,124,035          | \$45,164,000           | \$45,164,000           | \$38,768,000           |
| <b>Operating Resources Subtotal</b>               | <b>\$1,492,546,417</b> | <b>\$1,417,103,000</b> | <b>\$1,453,276,477</b> | <b>\$1,463,845,000</b> |
| Reimbursements/Previous Grant Awards Carried Over | -                      | \$52,309,617           | -                      | \$37,695,740           |
| Use of Reserve Balance                            | (\$144,428,299)        | \$275,599,177          | (\$101,921,119)        | \$428,591,260          |
| <b>Total Non-Bond Resources</b>                   | <b>\$1,348,118,118</b> | <b>\$1,745,011,794</b> | <b>\$1,351,355,358</b> | <b>\$1,930,132,000</b> |
| Existing Bond Proceeds                            | (\$36,851,900)         | \$117,545,474          | \$92,141,371           | \$76,997,288           |
| New Bond Proceeds                                 | \$231,562,416          | \$266,116,129          | \$104,085,047          | \$360,366,668          |
| (Less) Remaining Bond Proceeds                    | (\$92,141,371)         | (\$28,673,397)         | (\$76,997,288)         | (\$67,485,956)         |
| <b>Total Bond Resources</b>                       | <b>\$102,569,055</b>   | <b>\$354,988,206</b>   | <b>\$119,229,130</b>   | <b>\$369,868,000</b>   |
| <b>City Total Resources</b>                       | <b>\$1,450,687,173</b> | <b>\$2,100,000,000</b> | <b>\$1,470,584,488</b> | <b>\$2,300,000,000</b> |

SUMMARY OF EXPENDITURES BY FUND

| Fund   | FY 2020/21             | FY 2021/22           | FY 2021/22             | FY 2021/22             | FY 2022/23           | FY 2022/23             |
|--|------------------------|----------------------|------------------------|------------------------|----------------------|------------------------|
|  | Actual Expenditures    | Carryover Budget     | Adopted Budget         | Projected Expenditures | Carryover Budget     | Proposed Budget        |
| <b>General Funds*</b>                                |                        |                      |                        |                        |                      |                        |
| Capital - General Fund                               | \$16,832,151           | \$37,168,841         | \$11,834,876           | \$5,717,077            | \$48,077,330         | \$29,786,853           |
| General Fund   | \$317,627,530          | \$10,635,403         | \$419,027,614          | \$433,027,616          | \$11,308,824         | \$452,034,702          |
| <b>Enterprise Funds:</b>                             |                        |                      |                        |                        |                      |                        |
| Capital - Utility                                    | \$2,509,135            | \$3,820,215          | \$14,037,172           | \$4,139,947            | \$12,065,550         | \$7,471,435            |
| Falcon Field Airport                                 | \$3,679,676            | \$1,853,743          | \$8,255,287            | \$5,370,283            | \$5,382,121          | \$6,753,575            |
| Utility Fund   | \$176,870,684          | \$2,505,634          | \$203,738,147          | \$212,954,512          | \$3,475,484          | \$225,702,719          |
| <b>Restricted Funds:</b>                             |                        |                      |                        |                        |                      |                        |
| Ambulance Transport                                  | \$8,445,535            | \$641,434            | \$6,876,265            | \$8,532,903            | \$317,441            | \$7,044,899            |
| Arts & Culture Fund                                  | \$7,895,430            | \$780,988            | \$18,524,531           | \$16,290,029           | \$1,697,742          | \$23,056,438           |
| Commercial Facilities Fund                           | \$5,746,490            | \$1,652,750          | \$8,129,662            | \$8,804,927            | \$1,870,473          | \$9,278,794            |
| Community Facilities Districts                       | \$35,519,474           | -                    | \$44,874,549           | \$20,505,139           | -                    | \$50,882,094           |
| Environmental Compliance Fee                         | \$17,656,000           | \$2,941,938          | \$16,552,310           | \$15,481,686           | \$3,972,337          | \$20,046,536           |
| Internal Service Funds                               | \$7,609,247            | \$309,164            | \$9,085,782            | \$5,716,220            | \$1,046,179          | \$8,586,668            |
| Joint Ventures                                       | \$20,338,052           | \$9,419,586          | \$20,183,121           | \$24,133,269           | \$4,490,587          | \$31,745,075           |
| Public Safety Sales Tax                              | \$13,077,901           | \$6,392,025          | \$28,298,595           | \$24,481,594           | \$12,399,826         | \$35,361,494           |
| Quality of Life Sales Tax                            | \$25,605,001           | -                    | \$28,939,166           | \$28,939,166           | -                    | \$29,836,413           |
| Transportation Related*                              |                        |                      |                        |                        |                      |                        |
| Highway User Revenue Fund                            | \$19,680,321           | \$2,855,360          | \$29,457,923           | \$26,520,761           | \$2,633,804          | \$42,012,743           |
| Local Streets  | \$37,233,107           | \$9,944,499          | \$36,215,714           | \$36,722,562           | \$16,425,207         | \$43,663,175           |
| Transit Fund   | \$8,108,887            | \$9,450,037          | \$5,649,704            | \$18,737,216           | \$2,134,860          | \$18,459,046           |
| Transportation                                       | \$14,537,694           | \$10,216,161         | \$31,387,631           | \$40,930,598           | \$673,194            | \$21,546,468           |
| Other Restricted Funds                               | \$39,166,448           | \$30,193,273         | \$43,667,132           | \$39,816,951           | \$35,145,171         | \$131,005,008          |
| <b>Grant Funds:</b>                                  |                        |                      |                        |                        |                      |                        |
| Grants - Gen. Gov.                                   | \$11,568,025           | \$20,250,794         | \$13,238,308           | \$16,504,408           | \$13,932,219         | \$20,004,323           |
| Grants - Enterprise                                  | \$536,782              | -                    | \$4,929,496            | \$1,696,353            | \$3,233,143          | \$805,425              |
| Housing Grant Funds                                  | \$22,011,882           | \$12,303,558         | \$25,392,333           | \$24,377,405           | \$17,896,201         | \$35,035,665           |
| Relief Fund  | \$107,788,723          | \$3,520,000          | \$131,382,686          | \$45,854,601           | \$77,631,912         | \$28,000,000           |
| Trust Funds  | \$112,933,081          | \$48,459             | \$118,834,138          | \$119,779,544          | \$76,759             | \$130,020,207          |
| Debt Service Funds                                   | \$317,512,907          | -                    | \$188,787,790          | \$166,320,592          | -                    | \$167,245,247          |
| <b>Expenditure Subtotal</b>                          | <b>\$1,348,290,162</b> | <b>\$176,903,862</b> | <b>\$1,479,079,932</b> | <b>\$1,351,355,359</b> | <b>\$275,887,164</b> | <b>\$1,673,385,000</b> |
| Operating and Capital Improvement Non-Bond Carryover | -                      | -                    | \$176,903,862          | -                      | -                    | \$275,887,164          |
| Contingency  | -                      | -                    | \$89,028,000           | -                      | -                    | \$80,859,836           |
| <b>Total Expenditure Non-Bond Funds</b>              | <b>\$1,348,290,162</b> |                      | <b>\$1,745,011,794</b> | <b>\$1,351,355,359</b> |                      | <b>\$1,930,132,000</b> |
| Bond Capital Improvement Scheduled                   | \$102,194,766          | \$142,739,138        | \$212,249,068          | \$119,229,130          | \$85,241,000         | \$284,627,000          |
| Bond Capital Improvement Carryover                   | -                      | -                    | \$142,739,138          | -                      | -                    | \$85,241,000           |
| <b>Total Bonds Capital Improvement</b>               | <b>\$102,194,766</b>   |                      | <b>\$354,988,206</b>   | <b>\$119,229,130</b>   |                      | <b>\$369,868,000</b>   |
| <b>City Total Expenditures</b>                       | <b>\$1,450,484,928</b> |                      | <b>\$2,100,000,000</b> | <b>\$1,470,584,489</b> |                      | <b>\$2,300,000,000</b> |
| <b>Expenditure Limitation Comparison</b>             |                        |                      |                        |                        |                      |                        |
| Expenditures   | \$1,450,484,928        |                      | \$2,100,000,000        | \$1,470,584,489        |                      | \$2,300,000,000        |
| Estimated Exclusions                                 | (\$1,450,484,928)      |                      | (\$2,100,000,000)      | (\$1,470,584,489)      |                      | (\$2,300,000,000)      |
| Estimated Expenditures Subject to Limitation         | -                      |                      | -                      | -                      |                      | -                      |
| Expenditure Limitation                               | \$649,852,143          |                      | \$665,589,832          | \$665,589,832          |                      | \$716,338,814          |
| <b>Over (Under) State Limit</b>                      | <b>(\$649,852,143)</b> |                      | <b>(\$665,589,832)</b> | <b>(\$665,589,832)</b> |                      | <b>(\$716,338,814)</b> |

SUMMARY OF EXPENDITURES BY DEPARTMENT

| Department   | FY 2020/21             | FY 2021/22           | FY 2021/22             | FY 2021/22             | FY 2022/23           | FY 2022/23             |
|--|------------------------|----------------------|------------------------|------------------------|----------------------|------------------------|
|  | Actual Expenditures    | Carryover Budget     | Adopted Budget         | Projected Expenditures | Carryover Budget     | Proposed Budget        |
| Arts and Culture   | \$9,163,479            | -                    | \$21,522,000           | \$20,479,025           | \$662,000            | \$23,227,000           |
| Business Services  | \$12,159,238           | \$37,736             | \$13,859,000           | \$14,219,544           | \$37,738             | \$15,117,000           |
| Centralized Appropriations                                   | \$416,340,296          | \$3,520,000          | \$383,285,000          | \$225,867,038          | \$60,868,942         | \$366,214,000          |
| City Attorney  | \$14,212,309           | \$17,500             | \$15,709,000           | \$14,165,021           | \$75,000             | \$17,092,000           |
| City Auditor   | \$864,307              | -                    | \$847,000              | \$873,131              | -                    | \$762,000              |
| City Clerk   | \$1,324,106            | -                    | \$939,000              | \$1,077,490            | -                    | \$1,527,000            |
| City Manager   | \$7,161,973            | \$201,040            | \$7,643,000            | \$8,220,565            | \$35,000             | \$9,209,000            |
| Code Compliance  | \$1,754,624            | -                    | \$1,920,000            | \$1,878,163            | -                    | \$2,019,000            |
| Community Services   | \$31,217,421           | \$12,476,754         | \$29,057,000           | \$46,328,792           | \$17,893,339         | \$39,237,000           |
| Department of Innovation & Technology                        | \$33,543,357           | \$7,693,782          | \$39,810,000           | \$37,589,109           | \$9,098,152          | \$55,172,000           |
| Development Services   | \$7,763,542            | -                    | \$9,009,000            | \$8,663,849            | \$31,293             | \$11,209,000           |
| Economic Development   | \$8,214,985            | \$292,000            | \$7,795,000            | \$7,527,242            | \$419,000            | \$8,070,000            |
| Energy Resources   | \$45,934,680           | -                    | \$52,764,000           | \$66,362,703           | \$443,506            | \$61,689,000           |
| Engineering  | \$8,918,365            | -                    | \$7,866,000            | \$8,702,292            | \$43,875             | \$8,458,000            |
| Environmental Management and Sustainability                  | \$34,722,014           | \$453,000            | \$38,113,000           | \$37,860,314           | \$672,800            | \$41,552,000           |
| Falcon Field Airport   | \$1,521,874            | -                    | \$2,360,000            | \$1,921,400            | -                    | \$2,584,000            |
| Financial Services   | \$3,552,650            | -                    | \$3,997,000            | \$4,163,959            | -                    | \$4,318,000            |
| Fleet Services   | \$25,378,509           | \$7,646,105          | \$35,304,000           | \$27,811,367           | \$21,421,953         | \$39,240,000           |
| Human Resources  | \$106,852,174          | -                    | \$112,574,000          | \$113,593,551          | -                    | \$122,058,000          |
| Library Services   | \$6,670,237            | \$278,874            | \$8,510,000            | \$7,621,500            | \$630,200            | \$8,822,000            |
| Mayor and Council  | \$896,121              | -                    | \$914,000              | \$916,558              | -                    | \$966,000              |
| Mesa Fire and Medical  | \$96,297,264           | \$2,092,103          | \$115,601,000          | \$119,182,483          | \$2,248,951          | \$121,214,000          |
| Municipal Court  | \$7,894,393            | -                    | \$9,299,000            | \$8,752,689            | -                    | \$9,405,000            |
| Office of ERP Management                                     | \$563,490              | -                    | \$821,000              | \$840,642              | -                    | \$833,000              |
| Office of Management and Budget                              | \$2,699,275            | \$677                | \$3,571,000            | \$3,231,070            | \$267,000            | \$4,001,000            |
| Parks, Recreation & Community Facilities                     | \$40,811,271           | \$2,726,557          | \$55,247,000           | \$51,514,518           | \$4,475,135          | \$59,660,000           |
| Police   | \$198,248,167          | \$6,039,047          | \$226,013,000          | \$232,479,875          | \$8,029,058          | \$246,580,000          |
| Public Information and Communications                        | \$1,602,226            | -                    | \$1,895,000            | \$2,045,048            | -                    | \$1,975,000            |
| Transit Services   | \$7,431,264            | -                    | \$17,016,000           | \$10,102,568           | \$388,712            | \$18,422,000           |
| Transportation   | \$38,815,796           | \$579,905            | \$49,413,000           | \$42,017,037           | \$619,935            | \$53,202,000           |
| Water Resources  | \$83,032,781           | \$587,920            | \$101,255,000          | \$94,280,114           | \$1,628,575          | \$107,316,000          |
| <b>Subtotal</b>  | <b>\$1,251,152,325</b> | <b>\$44,841,000</b>  | <b>\$1,373,928,000</b> | <b>\$1,220,388,657</b> | <b>\$129,990,164</b> | <b>\$1,458,150,000</b> |
| Project Management Program-Lifecycle/Infrastructure Projects | \$34,647,513           | \$26,318,000         | \$30,099,000           | \$31,430,520           | \$42,140,000         | \$46,679,000           |
| Operating and Lifecycle Expenditure Carryover                | -                      | -                    | \$70,959,000           | -                      | -                    | \$172,130,164          |
| Contingency  | -                      | -                    | \$89,028,000           | -                      | -                    | \$80,859,836           |
| <b>Total Operating Expenditures</b>                          | <b>\$1,285,799,839</b> |                      | <b>\$1,564,014,000</b> | <b>\$1,251,819,177</b> |                      | <b>\$1,757,819,000</b> |
| Capital Improvement Program: Non-Bond                        | \$63,894,804           | \$105,944,862        | \$77,757,932           | \$101,035,522          | \$103,757,000        | \$71,261,000           |
| Capital Improvement Program: Bond                            | \$100,790,285          | \$142,739,138        | \$209,544,068          | \$117,728,790          | \$85,241,000         | \$261,922,000          |
| <b>Capital Improvement Program Subtotal</b>                  | <b>\$164,685,089</b>   | <b>\$248,684,000</b> | <b>\$287,302,000</b>   | <b>\$218,765,312</b>   | <b>\$188,998,000</b> | <b>\$353,183,000</b>   |
| <b>Capital Improvement Program Carryover Subtotal</b>        | <b>-</b>               | <b>-</b>             | <b>\$248,684,000</b>   | <b>-</b>               | <b>-</b>             | <b>\$188,998,000</b>   |
| <b>Total Capital Improvement Program</b>                     | <b>\$164,685,089</b>   |                      | <b>\$535,986,000</b>   | <b>\$218,765,312</b>   |                      | <b>\$542,181,000</b>   |
| <b>City Total Expenditures</b>                               | <b>\$1,450,484,928</b> |                      | <b>\$2,100,000,000</b> | <b>\$1,470,584,489</b> |                      | <b>\$2,300,000,000</b> |

FULL-TIME EMPLOYEES AND PERSONNEL COMPENSATION

| Fund                            | Full-Time Equivalent (FTE) | Employee' Salaries and Hourly Costs | Retirement Costs     | Healthcare Costs    | Other Benefit Costs | Allocated Personnel Costs | Total Estimated Personnel Compensation |
|---------------------------------|----------------------------|-------------------------------------|----------------------|---------------------|---------------------|---------------------------|--|
| <b>General Funds:</b>           |                            |                                     |                      |                     |                     |                           |  |
| *General Fund                   | 2,703.2                    | \$218,290,813                       | \$80,321,799         | \$55,215,841        | \$25,313,550        | (\$23,954,881)            | \$356,187,122                          |
| <b>Enterprise Funds:</b>        |                            |                                     |                      |                     |                     |                           |  |
| Capital - Utility               | 1.4                        | \$121,703                           | \$21,803             | \$14,512            | \$8,957             | -                         | \$167,778                              |
| Falcon Field Airport            | 21.3                       | \$1,865,865                         | \$443,499            | \$353,202           | \$117,306           | \$446,338                 | \$3,026,010                            |
| Utility Fund                    | 539.8                      | \$39,620,187                        | \$5,200,565          | \$11,607,580        | \$4,506,784         | \$13,767,332              | \$74,702,428                           |
| <b>Restricted Funds:</b>        |                            |                                     |                      |                     |                     |                           |  |
| Ambulance Transport             | 73.5                       | \$3,581,361                         | \$572,168            | \$876,758           | \$882,872           | -                         | \$5,923,257                            |
| Arts & Culture Fund             | 108.4                      | \$6,845,680*                        | \$753,485            | \$1,780,201         | \$581,873           | \$1,420,153               | \$11,341,352                           |
| Commercial Facilities Fund      | 38.7                       | \$2,198,457                         | \$253,217            | \$565,130           | \$211,843           | \$857,961                 | \$3,886,608                            |
| Community Facilities Districts  | 0.7                        | \$181,728                           | \$10,472             | \$8,520             | \$8,949             | -                         | \$207,669                              |
| Environmental Compliance Fee    | 54.3                       | \$3,705,803                         | \$434,910            | \$848,106           | \$389,828           | \$850,375                 | \$6,008,822                            |
| Internal Service Funds          | 99.3                       | \$7,412,708                         | \$892,082            | \$1,857,564         | \$1,126,750         | \$1,428,831               | \$12,817,735                           |
| Joint Ventures                  | 35.6                       | \$2,608,203                         | \$310,002            | \$483,407           | \$269,495           | \$643,446                 | \$4,314,553                            |
| Public Safety Sales Tax         | 175.0                      | \$15,118,279                        | \$7,999,408          | \$2,773,702         | \$2,151,384         | -                         | \$28,042,771                           |
| Quality of Life Sales Tax       | 185.0                      | \$15,826,462                        | \$9,115,188          | \$3,070,827         | \$1,798,132         | -                         | \$29,808,409                           |
| <b>Transportation Related:</b>  |                            |                                     |                      |                     |                     |                           |  |
| Highway User Revenue Fund       | 126.1                      | \$8,993,663                         | \$1,056,826          | \$2,051,553         | \$873,442           | -                         | \$12,975,284                           |
| Local Streets                   | 36.6                       | \$3,150,939                         | \$421,261            | \$1,485,530         | \$260,531           | \$2,354,320               | \$7,872,581                            |
| Transit Fund                    | 3.5                        | \$344,854                           | \$39,803             | \$104,954           | \$27,900            | \$378,552                 | \$896,063                              |
| Transportation                  | 0.5                        | \$43,988                            | \$7,910              | \$5,247             | \$3,600             | -                         | \$80,654                               |
| Other Restricted Funds          | 46.8                       | \$2,045,821                         | \$3,169,862          | \$558,298           | \$251,978           | \$377,258                 | \$7,303,243                            |
| <b>Grant Funds:</b>             |                            |                                     |                      |                     |                     |                           |  |
| Grants - Gen. Gov.              | 18.3                       | \$815,855                           | \$393,358            | \$171,187           | \$667,038           | -                         | \$2,147,238                            |
| Housing Grant Funds             | 31.0                       | \$1,995,811                         | \$234,188            | \$406,548           | \$156,583           | -                         | \$2,793,130                            |
| Relief Fund                     | -                          | \$5,010,018                         | \$588,194            | -                   | \$391,788           | -                         | \$6,000,000                            |
| Trust Funds                     | 28.8                       | \$2,575,244                         | \$290,587            | \$741,926           | \$208,894           | \$1,830,517               | \$5,647,168                            |
| <b>Total Non-Bond Funds</b>     | <b>4,326.7</b>             | <b>\$344,163,032</b>                | <b>\$112,640,095</b> | <b>\$85,080,389</b> | <b>\$40,168,357</b> | <b>-</b>                  | <b>\$581,929,873</b>                   |
| <b>Bond Capital Improvement</b> |                            |                                     |                      |                     |                     |                           |  |
| Electric Bond Construction      | 6.6                        | \$563,908                           | \$100,098            | \$87,243            | \$46,136            | -                         | \$777,385                              |
| Gas Bond Construction           | 11.9                       | \$1,012,316                         | \$170,893            | \$120,714           | \$82,823            | -                         | \$1,395,546                            |
| Library Bond Construction       | 45.4                       | \$3,858,119                         | \$684,843            | \$480,052           | \$315,653           | -                         | \$5,318,677                            |
| Streets Bond Construction       | 0.5                        | \$42,087                            | \$7,472              | \$5,020             | \$3,444             | -                         | \$58,033                               |
| Water Bond Construction         | 8.8                        | \$744,692                           | \$132,188            | \$88,801            | \$60,927            | -                         | \$1,026,608                            |
| <b>Bond Capital Improvement</b> | <b>73.3</b>                | <b>\$6,221,132</b>                  | <b>\$1,104,294</b>   | <b>\$741,839</b>    | <b>\$608,984</b>    | <b>-</b>                  | <b>\$8,676,249</b>                     |
| <b>Total All Funds</b>          | <b>4,399.0</b>             | <b>\$350,384,164</b>                | <b>\$113,844,389</b> | <b>\$85,802,228</b> | <b>\$40,876,341</b> | <b>-</b>                  | <b>\$590,506,122</b>                   |

\*Central administration positions are included in the General Fund, but the costs are spread among multiple funds in the Allocated Personnel Costs column



RESOLUTION NO. 11866

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, ADOPTING A FIVE-YEAR CAPITAL PROGRAM FOR THE CITY OF MESA FOR FISCAL YEARS 2022/2023 to 2026/2027.

WHEREAS, pursuant to Section 605 of the Mesa City Charter, prior to the 2022/2023 fiscal year, the City Manager of the City of Mesa prepared and submitted to the City Council a Five-Year Capital Program for the City of Mesa for fiscal years 2022/2023 to 2026/2027 (“Capital Program”);

WHEREAS, pursuant to Section 606 of the Mesa City Charter, a general summary of the Capital Program and notice were published for the period required, notice of the hearing on the Capital Program was published as required, and the Capital Program was available for inspection by the public as required; and

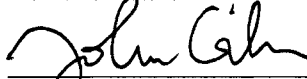
WHEREAS, the public hearing was held at the City of Mesa Council Chambers on Monday, May 16, 2022 at 5:45 p.m., at which meeting all interested persons were invited to appear in person, provide comment electronically, and appear telephonically to be heard in favor of or against adoption of the Capital Program.

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MESA, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

Section 1: The Capital Program (a summary of which is attached as Exhibit A and copies of which are posted on the City’s website), heretofore submitted by the City Manager to the City Council pursuant to Section 605 of the Mesa City Charter, is hereby adopted in its entirety.

PASSED AND ADOPTED by the Mayor and City Council of the City of Mesa, Maricopa County, Arizona, this 16<sup>th</sup> day of May, 2022.

APPROVED:

  
\_\_\_\_\_  
Mayor

ATTEST:

  
\_\_\_\_\_  
City Clerk



**Exhibit A**  
**City of Mesa Summary**  
**Summary of Final Five-Year Capital Improvement Program**

| Capital Appropriations                            | Proposed              | Proposed              | Proposed              | Proposed              | Proposed              |                         |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|
| <u>Enterprise Fund</u>                            | FY 22/23              | FY 23/24              | FY 24/25              | FY 25/26              | FY 26/27              | Total                   |
| Capital - Utility                                 | \$ 12,190,377         | \$ 8,493,619          | \$ 960,675            | \$ 982,092            | \$ 3,729,122          | \$ 26,355,885           |
| Subtotal Enterprise Fund                          | 12,190,377            | 8,493,619             | 960,675               | 982,092               | 3,729,122             | 26,355,885              |
| <br>  |                       |                       |                       |                       |                       |                         |
| <u>General Fund</u>                               | FY 22/23              | FY 23/24              | FY 24/25              | FY 25/26              | FY 26/27              | Total                   |
| Capital - General Fund                            | 40,711,771            | 6,796,536             | 5,805,899             | 2,390,605             | 2,152,870             | 57,857,681              |
| Subtotal General Fund                             | 40,711,771            | 6,796,536             | 5,805,899             | 2,390,605             | 2,152,870             | 57,857,681              |
| <br>  |                       |                       |                       |                       |                       |                         |
| <u>Grant Funds</u>                                | FY 22/23              | FY 23/24              | FY 24/25              | FY 25/26              | FY 26/27              | Total                   |
| Community Development Block Grant                 | 1,449                 | -                     | -                     | -                     | -                     | 1,449                   |
| Grants - Enterprise                               | 4,038,568             | 3,701,480             | 3,827,689             | 2,523,761             | 4,755,844             | 18,847,342              |
| Grants - Gen Gov                                  | 11,915,640            | 4,412,404             | -                     | -                     | -                     | 16,328,044              |
| Relief Fund                                       | 3,944,470             | -                     | -                     | -                     | -                     | 3,944,470               |
| Subtotal Grant Funds                              | 19,900,127            | 8,113,884             | 3,827,689             | 2,523,761             | 4,755,844             | 39,121,305              |
| <br>  |                       |                       |                       |                       |                       |                         |
| <u>Restricted Funds</u>                           | FY 22/23              | FY 23/24              | FY 24/25              | FY 25/26              | FY 26/27              | Total                   |
| Arts & Culture Fund                               | 106,000               | -                     | -                     | -                     | -                     | 106,000                 |
| Cemetery  | 1,706,852             | -                     | -                     | -                     | -                     | 1,706,852               |
| Commercial Facilities Fund                        | 47,418                | -                     | -                     | -                     | -                     | 47,418                  |
| Economic Investment Fund                          | 11,968,046            | -                     | -                     | -                     | -                     | 11,968,046              |
| Environmental Compliance Fee                      | 4,776,021             | 2,986,734             | -                     | -                     | -                     | 7,762,755               |
| Falcon Field Airport                              | 6,886,523             | 700,889               | 902,609               | 581,794               | 665,324               | 9,737,139               |
| Greenfield WRP Joint Venture <sup>(1)</sup>       | 16,063,724            | 14,625,375            | 9,041,698             | 8,272,049             | 8,340,804             | 56,343,650              |
| Highway User Revenue Fund                         | 2,588,069             | -                     | -                     | -                     | -                     | 2,588,069               |
| Local Streets                                     | 17,202,734            | 7,547,132             | 14,766,125            | 4,431,234             | 2,528,442             | 46,475,667              |
| Public Safety Sales Tax                           | 6,704,404             | -                     | -                     | -                     | -                     | 6,704,404               |
| Restricted Programs Fund                          | 1,231,662             | 2,552,825             | 2,607,150             | -                     | -                     | 6,391,637               |
| Special Programs Fund                             | 1,044,074             | -                     | -                     | -                     | -                     | 1,044,074               |
| TOPAZ Joint Venture Fund <sup>(1)</sup>           | 5,605,487             | 2,050,418             | 2,934,972             | 2,162,214             | 1,591,112             | 14,344,203              |
| Transit Fund                                      | 1,260,420             | -                     | -                     | -                     | -                     | 1,260,420               |
| Transportation                                    | 19,146,468            | 46,147,096            | 23,759,389            | 24,545,453            | 11,434,710            | 125,033,116             |
| Utility Replacement Extension and Renewal         | 5,497,434             | 1,858,217             | 1,922,931             | 1,990,793             | 2,059,700             | 13,329,075              |
| Subtotal Restricted Funds                         | 101,835,336           | 78,468,686            | 55,934,874            | 41,983,537            | 26,620,092            | 304,842,525             |
| <br>  |                       |                       |                       |                       |                       |                         |
| <u>Internal Service Funds</u>                     | FY 22/23              | FY 23/24              | FY 24/25              | FY 25/26              | FY 26/27              | Total                   |
| Fleet Internal Service                            | 379,719               | -                     | -                     | -                     | -                     | 379,719                 |
| Subtotal Internal Service Funds                   | 379,719               | -                     | -                     | -                     | -                     | 379,719                 |
| <br>  |                       |                       |                       |                       |                       |                         |
| <u>Current Bond Authorization</u>                 | FY 22/23              | FY 23/24              | FY 24/25              | FY 25/26              | FY 26/27              | Total                   |
| Electric Utility Bond                             | 21,416,902            | 13,854,243            | 6,437,619             | 5,428,410             | 15,147,602            | 62,284,776              |
| Excise Tax Obligation Bond Construction Education | 4,460,847             | -                     | -                     | -                     | -                     | 4,460,847               |
| Gas Taxable Obligations                           | 12,780,000            | -                     | -                     | -                     | -                     | 12,780,000              |
| Gas Utility Bond                                  | 16,195,271            | 54,882,190            | 23,934,625            | 40,685,709            | 9,658,651             | 145,354,446             |
| Library Bonds                                     | 11,561,688            | 5,317,273             | -                     | -                     | -                     | 16,878,961              |
| Park Bonds  | 53,131,928            | 23,530,326            | -                     | -                     | -                     | 76,662,254              |
| Public Safety Bonds                               | 57,306,889            | 3,369,729             | -                     | -                     | -                     | 60,676,618              |
| Solid Waste Bond Construction                     | 579,839               | 5,414,284             | -                     | -                     | -                     | 5,994,123               |
| Street Bond                                       | 27,698,659            | 28,861,564            | 15,793,904            | -                     | -                     | 72,354,127              |
| Wastewater Utility Bond                           | 55,109,122            | 76,449,240            | 25,546,744            | 5,445,483             | 4,357,642             | 166,908,231             |
| Water Utility Bond                                | 93,851,425            | 207,831,266           | 174,815,880           | 62,187,827            | 12,000,906            | 550,687,304             |
| Subtotal Current Bond Authorization               | 354,092,570           | 419,510,115           | 246,528,772           | 113,747,429           | 41,162,801            | 1,175,041,687           |
| <br>  |                       |                       |                       |                       |                       |                         |
| <u>Future Bond Authorization<sup>(2)</sup></u>    | FY 22/23              | FY 23/24              | FY 24/25              | FY 25/26              | FY 26/27              | Total                   |
| Future Public Safety Bond                         | 13,070,000            | 43,602,251            | 18,302,194            | 34,518,639            | 32,017,188            | 141,510,272             |
| Subtotal Future Bond Authorization                | 13,070,000            | 43,602,251            | 18,302,194            | 34,518,639            | 32,017,188            | 141,510,272             |
| <br>  |                       |                       |                       |                       |                       |                         |
| <b>Total Capital Improvement Program</b>          | <b>\$ 542,179,900</b> | <b>\$ 564,985,091</b> | <b>\$ 331,360,103</b> | <b>\$ 196,146,063</b> | <b>\$ 110,437,917</b> | <b>\$ 1,745,109,074</b> |

(1) Joint venture funds include the cost to the City as well as the cost to the partner jurisdictions.

(2) Future Bond Authorization is for planning purposes only. Planned projects require voter authorization.

(3) Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year

| Operations and Maintenance <sup>(1)</sup>              | FY 22/23            | FY 23/24             | FY 24/25             | FY 25/26             | FY 26/27             | Total                |
|--|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>One Time Start Up</b>                               |                     |                      |                      |                      |                      |                      |
| Capital - General Fund                                 | \$ 139,971          | \$ 1,098,042         | \$ 196,751           | \$ -                 | \$ -                 | \$ 1,434,764         |
| General Fund   | 429,244             | 1,530,477            | 3,415,782            | -                    | -                    | 5,374,503            |
| Public Safety Sales Tax                                | 918,590             | 10,109               | 10,324               | 10,547               | 10,781               | 960,351              |
| Utility Fund   | 29,000              | 15,317               | 336,843              | -                    | 116,526              | 497,686              |
| <b>One Time Start Up Total</b>                         | <b>1,515,805</b>    | <b>2,653,945</b>     | <b>3,959,700</b>     | <b>10,547</b>        | <b>127,307</b>       | <b>8,267,304</b>     |
| <b>Ongoing</b>   |                     |                      |                      |                      |                      |                      |
| Arts & Culture Fund                                    | -                   | -                    | 40,672               | 41,550               | 42,472               | 124,694              |
| Capital - General Fund                                 | -                   | 96,643               | 98,699               | 100,832              | 103,068              | 399,242              |
| Environmental Compliance Fee                           | 520,125             | 556,904              | 642,751              | 701,503              | 721,416              | 3,142,699            |
| General Fund   | 1,173,486           | 3,367,283            | 6,324,475            | 6,462,562            | 6,608,990            | 23,936,796           |
| Local Streets  | 254,005             | 383,900              | 820,645              | 1,016,695            | 1,105,226            | 3,580,471            |
| Public Safety Sales Tax                                | 2,487,619           | 2,530,795            | 2,532,414            | 2,534,091            | 2,535,851            | 12,620,770           |
| Utility Fund   | 802,944             | 1,655,034            | 2,566,207            | 4,250,076            | 4,521,061            | 13,795,322           |
| Utility Replacement Extension and Renewal              | 7,000               | 7,148                | 7,300                | 7,458                | 302,617              | 331,523              |
| <b>Ongoing Total</b>                                   | <b>5,245,179</b>    | <b>8,597,707</b>     | <b>13,033,163</b>    | <b>15,114,767</b>    | <b>15,940,701</b>    | <b>57,931,517</b>    |
| <b>Total One-Time Start up and Ongoing Maintenance</b> | <b>\$ 6,760,984</b> | <b>\$ 11,251,652</b> | <b>\$ 16,992,863</b> | <b>\$ 15,125,314</b> | <b>\$ 16,068,008</b> | <b>\$ 66,198,821</b> |

(1) Joint venture funds include the cost to the City as well as the cost to the partner jurisdictions.

(2) Future Bond Authorization is for planning purposes only. Planned projects require voter authorization.

(3) Major capital projects often require a multi-year design and construction period and therefore operations and maintenance costs may be a result of projects that were completed in a prior fiscal year

# Acronyms

|       |  |
|-------|--|
| ABC   | A Better Community                                 |
| ACP   | Asbestos Concrete Pipe                             |
| ADA   | Americans with Disabilities Act                    |
| ADEQ  | Arizona Department of Environmental Quality        |
| ADOT  | Arizona Department of Transportation               |
| ALGA  | Association of Local Government Auditors           |
| ALF   | Arizona Lottery Funds                              |
| AMY   | Arizona Museum for Youth                           |
| APPA  | American Public Power Association                  |
| APMS  | Airport Pavement Management System                 |
| ARPA  | American Rescue Plan Act                           |
| ARRA  | American Recovery and Reinvestment Act             |
| ARID  | Anonymous Re-Identification                        |
| ARS   | Arizona Revised Statutes                           |
| ASOS  | Automated Surface Observing System                 |
| ASRS  | Arizona State Retirement System                    |
| ASU   | Arizona State University                           |
| AWWA  | American Water Works Association                   |
| AZMNH | Arizona Museum of Natural History                  |
| BAT   | Bilingual Assistance Team                          |
| BLS   | Basic Life Support                                 |
| BRT   | Bus Rapid Transit                                  |
| CAD   | Computer-aided Dispatch                            |
| CAFR  | Comprehensive Annual Financial Report              |
| CAP   | Central Arizona Project                            |
| CARES | Coronavirus Aid, Relief, and Economic Security Act |
| CAWCD | Central Arizona Water Conservation District        |
| CDBG  | Community Development Block Grant                  |
| CDC   | Community Development Corporation                  |
| CFD   | Community Facilities District                      |
| CERT  | Community Emergency Response Team                  |
| CI    | Continuous Improvement                             |
| CIP   | Capital Improvement Program                        |
| CIS   | Customer Information System                        |

# Acronyms

|        |  |
|--------|--|
| CMAQ   | Congestion, Mitigation and Air Quality Grants            |
| CMS    | Community Services Grant                                 |
| CMMS   | Computerized Maintenance Management System               |
| CNG    | Compressed Natural Gas                                   |
| COM    | City of Mesa   |
| CNG    | Compressed Natural Gas                                   |
| COLA   | Cost of Living Adjustment                                |
| COPS   | Community Oriented Policing System                       |
| CP     | Culture Pass   |
| CPI    | Consumer Price Index                                     |
| CRT    | Community Response Team                                  |
| CUB    | Chicago Cubs   |
| DPS    | Department of Public Safety                              |
| DTH    | Dekatherm  |
| DUI    | Driving Under the Influence                              |
| EBT    | Employee Benefit Trust                                   |
| EEOC   | Equal Employment Opportunity Commission                  |
| EIC    | Emergency Information Center                             |
| EMOD   | Experience Modification Rate                             |
| EMS    | Emergency Medical Services                               |
| EODCRS | Elected Officials Defined Contribution Retirement System |
| EORP   | Elected Officials Retirement Plan                        |
| EOY    | End of Year  |
| EPA    | Environmental Protection Agency                          |
| ERP    | Enterprise Resource Planning                             |
| ESG    | Emergency Shelter Grant                                  |
| EVDAR  | East Valley Dial-a-Ride                                  |
| FA     | FleetAnywhere Fleet Management Software                  |
| FAA    | Federal Aviation Administration                          |
| FBI    | Federal Bureau of Investigation                          |
| FCV    | Full Cash Value  |
| FEMA   | Federal Emergency Management Agency                      |
| FIN    | Citywide Financial System                                |
| FLSA   | Fair Labor Standards Act                                 |

## Acronyms

|          |   |
|----------|---|
| FMLA     | Family and Medical Leave Act  |
| FTE      | Full Time Equivalent  |
| FY       | Fiscal Year   |
| GAAP     | Generally Accepted Accounting Principles  |
| GASB     | Governmental Accounting Standards Board   |
| GFOA     | Government Finance Officers Association   |
| GIS      | Geographic Information System   |
| GO       | General Obligation  |
| GWRP     | Greenfield Water Reclamation Plant  |
| HCV      | Housing Choice Voucher  |
| HEAT     | Healthcare, Education, Aerospace, and Tourism/Technology                        |
| HHK      | Hohokam   |
| HHW      | Household Hazardous Waste   |
| HIPAA    | Health Insurance Portability and Accountability Act                             |
| HOME     | Home Ownership Made Easier  |
| HP       | High Pressure   |
| HPAN     | Highway Project Acceleration Note   |
| HR       | Human Resources   |
| HSI      | Home Safety Inspections   |
| HSIP     | Highway Safety Improvement Program  |
| HUD      | U.S. Department of Housing and Urban Development                                |
| HURF     | Highway User Revenue Fund   |
| HVAC     | Heating, Ventilation and Air Conditioning                                       |
| ICA      | Industrial Commission of Arizona  |
| ICC      | International Code Council  |
| ICMA     | International City/County Management Association                                |
| ID       | Identification  |
| i.d.e.a. | imagination, design, experience, art Museum (formerly Arizona Museum for Youth) |
| IDMS     | Infrastructure Data Management System   |
| IFMA     | International Facility Management Association                                   |
| IGA      | Intergovernmental Agreement   |
| IP       | Intermediate Pressure   |
| IT       | Information Technology  |
| ITC      | Information Technology & Communications   |

# Acronyms

|       |   |
|-------|---|
| ITS   | Intelligent Transportation System             |
| IVR   | Interactive Voice Response                    |
| JCEF  | Judicial Collections Enhancement Fund         |
| KPI   | Key Performance Indicator                     |
| KV    | Kilovolts                                     |
| KWH   | Kilowatt-hour                                 |
| LF    | Linear Feet                                   |
| LGIP  | Local Government Investment Pool              |
| LID   | Low Impact Development                        |
| LPV   | Limited Property Value                        |
| LRT   | Light Rail Transit                            |
| MAC   | Mesa Arts Center                              |
| MAG   | Maricopa Association of Governments           |
| MAL   | Minimum Acceptable Level                      |
| MCA   | Mesa Contemporary Arts                        |
| MFMD  | Mesa Fire and Medical Department              |
| MCDOT | Maricopa County Department of Transportation  |
| MPA   | Management Performance and Accountability     |
| MUP   | Multi-Use Path                                |
| N/A   | Not Applicable                                |
| NAFA  | National Association of Fleet Administrators  |
| NCCI  | National Council on Compensation Insurance    |
| NFPA  | National Fire Protection Association          |
| NG    | Natural Gas                                   |
| NOV   | Notices of Violation                          |
| NRPA  | National Recreation and Park Association      |
| NWWRP | Northwest Water Reclamation Plant             |
| O&M   | Operations and Maintenance                    |
| OMB   | Office of Management and Budget               |
| OPEB  | Other Post-Employment Benefits                |
| OPIC  | Office of Public Information & Communications |
| OSHA  | Occupational Safety and Health Administration |
| PAPI  | Precision Approach Path Indicator             |
| PCCP  | Prestressed Concrete Cylinder Pipe            |

## Acronyms

|       |  |
|-------|--|
| PCI   | Pavement Condition Index                       |
| PD    | Police Department                              |
| PE    | Professional Engineer                          |
| PEPM  | Per Employee per Month                         |
| PFM   | Public Financial Management                    |
| PHA   | Public Housing Authority                       |
| PM-10 | Particulate Matter less than 10 Microns        |
| PO    | Purchase Order                                 |
| PQI   | Pavement Quality Index                         |
| PAPI  | Precision Approach Path Indicator              |
| PPL   | Public Property & Liability (Trust Fund)       |
| PRCF  | Parks, Recreation & Commercial Facilities      |
| PRV   | Pressure Reducing Valves                       |
| PSPRS | Public Safety Personnel Retirement System      |
| RBVE  | Residents, Businesses, Visitors and Employees  |
| RC    | Responsibility Center                          |
| REIL  | Runway End Identifier Lights                   |
| RER   | Replacement Extension Reserve                  |
| RFP   | Request for Proposal                           |
| RICO  | Racketeer Influenced and Corrupt Organizations |
| RWCD  | Roosevelt Water Conservation District          |
| ROW   | Right of Way                                   |
| RPTA  | Regional Public Transportation Authority       |
| RRT   | Rapid Response Team                            |
| RTP   | Regional Transportation Plan                   |
| SAIDI | System Average Interruption Duration Index     |
| SAIFI | System Average Interruption Frequency Index    |
| SCADA | Supervisory Control and Data Acquisition       |
| SCBA  | Self-Contained Breathing Apparatus             |
| SEWRP | Southeast Water Reclamation Plant              |
| SLA   | Service Level Agreement                        |
| SROG  | Sub Regional Operating Group                   |
| SRP   | Salt River Project                             |
| SSO   | Sanitary Sewer Overflow                        |



# Acronyms

|       |  |
|-------|--|
| SUP   | Shared Use Path                        |
| TAT   | Turn Around Time                       |
| TOPAZ | Trunked OPen AriZona Network           |
| TRWC  | TOPAZ Regional Wireless Cooperative    |
| UPRR  | Union Pacific Railroad                 |
| VoD   | Video on Demand                        |
| VRF   | Vehicle Replacement Fund               |
| WIFA  | Water Infrastructure Finance Authority |
| WRP   | Water Reclamation Plant                |
| WTP   | Water Treatment Plant                  |
| WW    | Wastewater                             |

# Glossary of Terms

**Accrual Basis** – A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Activity** – An element used to assign accounting entries to a core business process. Budgets are prepared at the Activity level. Performance data is reported at the Business Objective level and not at the Activity level.

**Ad Valorem Tax** – A tax based on the assessed value of real estate or personal property.

**Adopted** – Represents the budget as approved by formal action of the City Council which sets the spending limits for the fiscal year.

**Allocation** – Assigning one or more items of cost or revenue to one or more segments of an organization according to benefits received, responsibilities, or other logical measures of use.

**Annualized Costs** – The full-year (annual) cost of an operating expense.

**Appropriation** – An authorization granted by the City Council to make expenditures or to incur obligations for specified purposes.

**Assessed Valuation** – A valuation set upon real estate or other property by the County Assessor or the State as a basis for levying taxes (primary or secondary).

**Asset** – Resources owned or held which have monetary value.

**Balanced Budget** – Total anticipated revenues plus beginning undesignated fund balance (all resources) equal total expenditure appropriations for the fiscal year.

**Basis of Accounting** – The timing of when accounting transactions are recognized.

**Benchmarking** – The process of comparing an entity's performance against the practices of other leading entities for the purpose of improving performance. Entities also benchmark internally by tracking and comparing past performance.

**Bond** – Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

**Bond Funds** – Funds used to account for the purchase or construction of major capital facilities which are not financed by other funds. The use of bond funds is necessary to demonstrate that bond proceeds are spent only in amounts and for purposes authorized.

**Bond Proceeds** – Debt issuances derived from the sale of bonds for the purpose of constructing major capital facilities.

# Glossary of Terms

**Bond Rating** – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

**Budget** – A plan of financial operation representing an estimate of proposed expenditures for a given period (the City of Mesa's adopted budgeted is for a fiscal year July 1 - June 30) and the proposed means of financing those expenditures. This official public document reflects decisions, considers service needs, establishes the allocation of resources, and is the monetary plan for achieving the City's Strategic Initiatives.

**Business Objective** – A goal or target that aligns with one or more Strategic Initiatives and defines where the City allocates its resources.

**Business Service** – A group of Core Business Processes related by a common purpose (mission, outcomes, and expected performance).

**Capital Budget** – A financial plan of proposed capital expenditures for improvements to facilities and other infrastructure and the means of financing them for the current fiscal period.

**Capital Expenditures** – Includes the purchase or construction of land, buildings, structures, and facilities of all types, plus machinery and equipment. It includes expenditures that result in the acquisition or addition of a fixed asset or increase the capacity, efficiency, span of life, or economy of operating an existing fixed asset. For an item to qualify as a capital outlay expenditure it must meet all of the following requirements: (1) have an estimated useful life of more than one year; (2) typically have a unit cost of \$5,000 or more; and (3) be a betterment or improvement.

**Capital Improvement Program (CIP)** – A plan separate from the Annual Budget that identifies: (a) all capital improvements which are proposed to be undertaken during a period of five fiscal years; (b) the cost estimate for each improvement; (c) the method of financing each improvement; (d) the recommended time schedule for each project; and (e) the estimated annual operating and maintenance costs. This is a requirement of Mesa's City Charter as outlined in Article VI, section 605.

**Capital Outlay** – Expenditures which result in the acquisition of or addition to fixed assets.

**Capital Project** – Any project having assets of significant value and having a useful life of one year or more. Capital projects include the purchase of land for design, engineering and construction of buildings and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc. Capital projects are permanent attachments intended to remain with the land. Capital projects may include equipment and machinery or rolling stock being requisitioned, etc.

**Carryover** – Expenses and revenues where the expense was budgeted in the prior year but the item was not received or constructed in time to be recorded in the previous fiscal year.

**Carry-Forward Capital Improvement Project** – The process of requesting funds for capital improvement projects that were approved in one year's budget, but are anticipated to be completed in the following fiscal year.

## Glossary of Terms

**Commodities** – Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants etc.

**Community Development Block Grant (CDBG)** – Federal grant funds provided on an annual basis that can be used to revitalize neighborhoods, expand affordable housing and economic opportunities, and/or improve community facilities and services, principally to benefit low and moderate income persons.

**Constructed Capital Outlay** – Capital items constructed by in-house personnel and may contain other services and commodities costs.

**Contingency** – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Core Business Process** – A collection of related inputs and outputs with a common mission and outcomes.

**Debt Service** – Payment of principal, interest, and related service charges on obligations resulting from the issuance of bonds.

**Department** – A major administrative division of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Development Fees** – See *Impact Fees*.

**Employee Benefit Self-Insurance Fund** – A city fund established to account for the costs of maintaining the City's self-insurance health program.

**Encumbrances** – Obligations in the form of purchase orders or contracts, for which the budget is reserved. The obligations cease to be encumbrances when they are paid or otherwise liquidated.

**Enterprise Fund** – Established to account for operations, including debt service that are financed and operated similarly to private business – where the intent is that the service is self-sufficient, with all costs supported predominantly by user charges.

**Expenditure** – Outlay of funds for obtaining assets or goods and services. Expenditures represent a decrease in fund resources.

**Expenditure Limitation** – The Arizona Constitution and state statutes establish an expenditure limitation for all cities and towns (Arizona Constitution Article IX § 20 (1); ARS § 41-563, et. al.). Unless the City Council and the voters of a city approve an expenditure limitation alternative, the State imposed limitation will apply for the fiscal year in question. The State expenditure limitation is based on the City's budget as of FY 1979/80 adjusted for inflation and population. In November 2014, the voters of Mesa passed a Locally Controlled Alternative Expenditure Limitation, also known as the "Home Rule" Option, which allows the City to determine its own expenditure limitation, within the available revenues and resources. The Home Rule Option remains in effect for the four fiscal years following its passage by the voters. In Mesa's case this includes FY 2015/16 through FY 2018/19.

# Glossary of Terms

**Fiduciary Funds** – Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government’s own programs.

**Fiscal Year** – A 12-month period of time to which the Annual Budget applies and at the end of which, a governmental unit determines its financial position and the results of its operations. For the City of Mesa, the fiscal year is July 1 through June 30.

**Fixed Asset** – A long-term tangible piece of property owned and used in the production of income and is not expected to be consumed or converted into cash any sooner than at least one year's time. Buildings, real estate, equipment and furniture are examples of fixed assets.

**Forecast** – A prediction of a future outcome based on known and unknown factors.

**Full Faith And Credit** – A pledge of a government’s taxing power to repay debt obligations.

**Full-Time Equivalent (FTE) Positions** – A position converted to a decimal equivalent of a full-time position based on 2,080 hours per year. The full-time equivalent of a part-time position is calculated by dividing the number of hours budgeted by 2,080 hours.

**Fund** – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations.

**Fund Balance** – The balance of operating funds brought forward from prior years.

**General Fund** – A fund used to account for all general purpose transactions of the City which do not require a special type of fund.

**General Obligation (GO) Bonds** – Bonds that require voter approval and finance a variety of public capital projects. GO Bonds are backed by the “full faith and credit” of the issuing government.

**Generally Accepted Accounting Principles (GAAP)** – The uniform minimum standards and guidelines for financial accounting and reporting which govern the form and content of the basic financial statements of an entity. These principles encompass the conventions, rules, and procedures that define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedure and provide a standard by which to measure financial presentations.

**Goal** – A statement of broad direction, purpose or intent based on the needs of the community. The goal may be of a programmatic, policy, or management nature, and is expressed in a manner which allows a future assessment to be made of whether the goal was or is being achieved.

**Governmental Funds** – Funds generally used to account for tax-supported activities.

## Glossary of Terms

**Grant** – A contribution by the State or Federal government or other organization to support a particular function. Grants may be classified as either categorical or block depending upon the amount of discretion allowed the grantee.

**Impact Fees** – Amounts paid by new development to offset costs to the City associated with providing necessary public services to a development. (ARS § 9-463.05). Also may be referred to as *Development Fees*.

**Infrastructure** – Facilities that support the continuance and growth of a community. Examples include roads, water lines, sewers, public buildings, parks and airports.

**Interfund Transfers** – The movement of monies between funds of the same governmental entity.

**Intergovernmental Agreement (IGA)** – A contract or agreement between two or more governmental entities for services, to jointly exercise any powers common to the contracting parties or for cooperative actions, so long as each entity has been authorized by their respective legislative or other governing body.

**Intergovernmental Revenue** – Funds received from federal, state and other local government sources in the form of grants, shared revenue, and payments in lieu of taxes.

**Internal Service Fund** – A fund established to account for the financing, on a cost reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the City.

**Joint Venture** – A business agreement in which the City and other parties agree to develop, for a finite time, a new entity and create new assets by contributing equity. They exercise control over the enterprise and consequently share revenues, expenses, and assets.

**Major Program** – The highest level element of the cost accounting hierarchy equivalent to a Capital Improvement Project (CIP) or a Grant Award contract capturing the costs of a specific CIP project, grant or other jobs/projects.

**Modified Accrual Basis** – A basis of accounting used by governmental funds where revenue is recognized in the period it is available and measurable, and expenditures are recognized at the time the liability is incurred.

**Non-Capitalized Asset** – An item of machinery or furniture having a unit cost of less than \$5,000.

**Non-Recurring Revenue** – Revenue sources that are not available on an ongoing basis.

**Object Code** – A Chart of Accounts element that describes tangible items purchased or a service obtained. Also referred to as a line item.

# Glossary of Terms

**Objective** – Desired output-oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

**Operating Budget** – The portion of the budget that pertains to daily operations that provide basic governmental services. The operating budget contains funding for such expenditures as personnel, supplies, utilities, materials, travel, and fuel.

**Operating Funds** – Resources derived from recurring revenue sources used to finance recurring operating expenditures and pay-as-you-go capital expenditures.

**Ordinance** – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the City.

**Other Services** – Object category that includes outside professional services, travel, rents, insurance, etc.

**Per Capita** – Applies to a unit of population or a person if a commodity/expense was divided equally.

**Performance Measure** – Data collected to determine how effective or efficient a program is in achieving its objectives.

**Personal Services** – All employer costs related to compensating employees of the City of Mesa, including employee fringe benefit costs such as city portions of retirement, social security, health insurance, and industrial insurance.

**Phase** – A department-specific element representing the various steps of a program.

**Post-Employment Benefits** – Post-employment benefits are benefits that an employee receives at the start of retirement. This does not include pension benefits paid to the retired employee through the retirement system. Other post-employment benefits that a retired employee can receive are life insurance premiums, healthcare premiums and deferred-compensation arrangements.

**Primary Property Tax** – Mesa does not have a primary property tax. A primary property tax is a limited tax levy used to fund general government operations based on the primary assessed valuation and primary tax rate. The total levy for primary taxes is restricted to a two percent annual increase, plus allowances for annexations, new construction, and population increases.

**Primary Tax Rate** – The rate per one hundred dollars of assessed value employed in the levy of primary taxes (ARS § 42-17051).

**Program** – An element that defines the breakdown of a Major Program based on budgeting or reporting requirements.

# Glossary of Terms

**Proprietary Funds** – Funds that focus on business-like activities, including the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows.

**Property and Public Liability Self-Insurance Fund** – Established to account for the cost of claims incurred by the City under a self-insurance program.

**Proposition 400 (Regional Sales Tax)** – Revenues received from a 2004 voter-approved 20-year extension of a half-cent transportation sales tax in Maricopa County that was first approved in 1985 to fund freeway construction.

**Purchased Capital Outlay** – The acquisition of any item of capital that is complete in and of itself when it is purchased.

**Recurring Revenues** – Revenue sources available on a constant basis to support operating and capital budgetary needs.

**Replacement And Extension Reserve Fund (RER)** – Pursuant to the provisions of the Bond Resolution of City of Mesa Utility System Revenue and Refunding Bonds, Replacement and Reserve Funds are required to be established. A sum equal to 2 percent of gross revenues, as determined on a modified accrual basis, must be deposited in the fund. The revenues deposited are available for replacement and extension expenses for programs contained within the Enterprise Fund.

**Resources** – Total amounts available for appropriation including estimated revenue, bond proceeds, fund transfers, and beginning balances.

**Restricted Revenues** – Are legally restricted to be used for a specific purpose as defined by federal, state or local governments.

**Revenues** – Amounts received from taxes and other sources.

**Secondary Property Taxes** – Ad valorem taxes or special property assessments that are used to pay the principal, interest, and redemption charges on bonded indebtedness or other lawful long-term obligations that are issued or incurred for a specific capital purpose by a municipality (ARS § 42-11001).

**Secondary Tax Rate** – The rate per one hundred dollars of assessed value employed in the levy of secondary property taxes. The assessed value derived from the full cash value (market value) is the basis for computing taxes for secondary property taxes and special districts.

**State Shared Revenue** – Revenues levied and collected by the state but shared with local governments each year as determined by state law. In Arizona, a portion of the state's sales, income, and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

**Sub-Fund** – A breakout of a fund. Not every fund will have a sub-fund.



## Glossary of Terms

**Tax Levy** – The total amount to be raised by property taxes for purposes specified in the Tax Levy Ordinance. In Arizona, the property tax system is divided into primary and secondary rates.

**Tax Rate** – The amount of tax levied for each \$100 of assessed valuation.

**Taxes** – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

**Transfers** – The authorized exchange of cash or other resources between funds.

**Unit** – A Chart of Accounts element that functions as both a budget/expense center and an organizational level element.

**Unrestricted Fund Balance** – That portion of fund balance that is not reserved, designated or restricted for any specific purpose.

**User Fees** – An amount charged for a public service or use of a public facility paid by the individual or organization benefiting from the service.

**Workers' Compensation Self-Insurance Fund** – Established to account for the costs of maintaining a self-insurance program for industrial insurance at the City.





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